FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday May 21 1987

US banks may follow Citicorp

Argentine debt accord; loan markets emerge from twilight,

Page 4

Editorial comment; Expensive path for other banks, Page 16

Shares fall in nervous markets

D 8523 A

Rebel leader in democratic armour, Page 18

World news

US will guard Kuwaiti tankers

The US said its warships would stay in the Gulf to protect Kurwaiti and Scandinavian Airlines System tankers despite a missile attack on (SAS) came closer to realising their the US frigate Stark in which at much mooted merger when Sabena

least 37 American sailors died. wait's 22 tankers under the American flag from next month, entitling them to US Navy escort in the Gulf.

Meanwhile the White House disclosed that US officials had asked that Saudi-Arabian F-15 fighter aircraft intercept the Iraqi aircraft af-ter it attacked the US frigate but a Saudi ground controller did not have authority to order them to do so. **Page 18**

Fill violence

Fiji's Governor-General ordered troops to quell outbreaks of racial violence. Formation of an interim government, following the coup fai-lure, was delayed. Page 18

Contras driven back

Nicaragua's army, in its biggest operation, has driven back hundreds of Contra rebels into neighbouring Honduras and captured a rebe camp. Page 4

Sri Lanka alert

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Sri Lanka sent up to 2,000 fresh troops to the Jaffna peninsula, raising speculation that the Government might be planning an offen-sive against the Tamil rebel stronghold.

intelsat to sue

Intelsat has filed a civil suit against its former director general, Richard Colino, to recover funds he allegedly fraudulently obtained from the global communications group. The complaint in US Enderst Court said the International Telecommunications Satellite Organisation suf-fered losses of nearly \$5m.

indian space hitch

of components for long-range rockets could affect India's space programme, an official said.

Secrets 'sold'

Four Japanese were arrested for selling secret US military informa-tion to the Soviet Union. The case was being treated as theft, not espi-

Flight strike

Flight attendants of Spain's stateowned Aviaco domestic airline began a three-day strike over pay.

Libyan shot

A former aide of Libyan leader Muammer Gadaffi was shot and wounded in a central Vienna street. His attacker dropped a Libyan diplomatic passport.

Kenya border 'shut'

The Ugandan Government said Kenya had unilaterally closed its border with Uganda but Kenyan officials said the border was still open although they were applying tight controls on people entering from

Tax reform urged

French Budget Minister Alain Juppe called for sweeping reform of France's system of indirect taxes before the European Community in-troduces a unified market in five years' time.

Transplant bill

Singapore's Parliament approved a bill allowing doctors to remove kidneys from dead accident victims for

transplant.

Dentist's downfall

Swedish health authorities said they were considering an upper age limit for dentists after a patient of an 81-year-old dentist complained he had failed to find more than two

Business summary

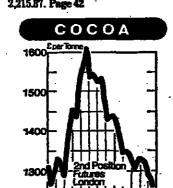
Sabena pursues merger with SAS

(SAS) came closer to realising their much mooted merger when Sabena confirmed it was actively pursuing The State Department said plans the link. It said the move would not were going ahead to put 11 of Ku-include any other related activities. such as Sabena's hotels and cater ing operation.Page 18.

BANQUE Nationale de Paris France's largest bank, is to centre its major equity holdings on its sub-sidiery Compagnie d'Investisse-ment de Paris, Page 29

TOKYO: US bank Citicorp's decision to add \$3bn to its loan loss reserve against Third World debts jarred the market and heavy selling of financial issues drove prices sharply lower. The Nikkei Average lost 658.28 to 23,419.60, the second

biggest daily loss. Page 42 WALL STREET: The Dow Jones industrial average closed 5.41 down at 2,215.87. Page 42



COCOA prices edged below the International Cocoa Organisation's in tervention support level. The London July position was £13 down at £1,255.50 a tonne, a one-year low.

though on Wall Street the mood react decisively to growing fears of was calmer yesterday following the sharp losses sustained on Thesday on rumours of the Citicorp move. The Dow Jones industrial average slipped by only 3.41 to close at that other banks could come under pressure to follow Citicorp's move and therefore announce lower profession. The news uncommend because of the country of the close at the country of the close at the country of the close at the country of the country LONDON: Bank shares plunged fol-lowing the news regarding Cit-icorp's debt write off, and the latest opinion poll indicating a narrowing in the Conservative Party's lead in the general election campaign. The FT-SE 100 index closed 40.3 down at 2174.0, and the FT Ordinary lost 28.2 to 1690.80. Details, Page 38

GOLD rose \$5.25 to \$475.25 on the London bullion market. In Zurich it rose to \$476.75 (\$470.25). Page 30 DOLLAR closed in New York DM

1.75; SFr 1.456; at FFr 5.9345; and Y139.75. It fell in London to DM 1.7745 (DM 1.7780); to FFr 5.9350 (FFr 5,9475); to SFr 1,4540 (SFr 1,4580); and to Y139.80 (Y140.00). On Bank of England figures the dollar's exchange rate index fell 0.3 to 99.7. Page 31

STERLING closed in New York at \$1.681. It rose in London to \$1.6835 (\$1.6830); but fell to Dm 2.9875 (DM 2.9925); to FFr 9.9925 (FFr 10.91); to SFr 2.4475 (SFr 2.4550); and to Y235.25 (Y235.50). The pound's exchange rate index fell 0.1 to 73.7.

DAIMLER-BENZ, the West German vehicle group which has diver-sified into electronics, aerospace and engines, plans to invest up to DM24bn (\$13.5bn) over the next five years, most of it in the car sector.

VOLVO, the Swedish automobile, energy and food group, suffered lower profits in the first quarter, bit by the lower dollar and higher product development costs. Profits, after financial items, fell 18 per cent.

SOUTH KORKA said it would restrain shipment of video cassette re-corders and nine other items to the US market to take effect from July

HESSISCHE Landesbank (Helaba) West Germany's fourth largest pub-licly owned bank, reports a 12.6 per cent fall in operating profits for 1986 to DM 243m (\$137m) against DM 278m in 1985. Page 19

FRANCE'S Council of Ministers approved the bill which will hand con-trol of Credit Agricole, the country's THE US financial community yes-ON OTHER PAGES

Banks face the fact, Page 17

Most of the major US money cen-

licly on Citicorp's move yesterday

although they admitted privately

that their senior executives had

night reviewing the implications of

a similar move on their own bal-

ance sheets.

The main exceptions were two of

the weaker members of the US

On the other hand, financial mar-

relatively subdued.

The news prompted heavy selling ate flight by investors from bankThe Citicorp news came with fiof financial issues on the Tokyo

related securities, although dealers

The losses were concentrated in

The major talking point in the shares of banks with large outstan-markets has been the likelihood of ding loans to developing countries at fresh US discount rate rise to bol-although securities houses were at-

ster the dollar. US bond yields have so depressed by news that the To-would prompt the US Federal Re-

risen sharply in recent weeks as the kyo stock exchange will cut the serve to adopt a more accommoda-

move to cut debt exposure

terday welcomed Citicorp's dramatic decision to reduce the value of its \$15bn Third World debt exposure by a quarter and take a \$2.5bn sec-

BY WILLIAM HALL IN NEW YORK

Analysts suggested that other major US money centre banks would be forced to take similar action. While many banks refused to comment on the Citicorp move, Manufacturers Hanover acknowledged that it might follow Citicorp's

The shares of Citicorp, the big-gest US banking group and the largest international bank, rose by \$2% to close at \$53% yesterday following the announcement that the group was increasing its loan loss reserve by \$3ba to \$5ba and expected to report a net loss of around \$1bn for 1987.

Although the move will cut the book value of Citicorp's shares by around a third, analysts were pleased that the bank was addressing a problem which has depressed the share price of all of the US money centre banks since the onset of the Third World debt crisis in 1982. banking community. BankAmerica

"It is the recognition of the prob- Corporation, which has been buffetlem that makes the difference," ted by heavy loan losses over the said one analyst, who argued that last few years and was forced to ers Hanover sues, which is the "market feels more comfortable" omit its dividend last year, indicat
Bankers said that if the stock further losses,

exposure to Third World debtors.

Shares in the Far East and in Eu-

reakness of the dollar.

dollar remained weak.

BY JAMET BUSH AND STEPHEN FIDLER IN LONDON

WORLD stock markets reacted ner would sanction higher interest vously yesterday as Citicorp's decirates, so intensifying funding probsion to bolster its loan loss reserves lems for heavily exposed banks and

raised renewed fears about bank threatening a hardening of posi-

rope suffered heavy losses, al. kets appear to feel the Fed must though on Wall Street the mood react decisively to growing fears of

nancial markets already jittery about sluggish growth and rising inflation in the US and the continuing treatment of the dellar.

when a company owns up to its ed that it did not intend to increase its loan loss reserve, which at 3.17 However, the magnitude of Citicorp's actions surprised Wall Street analysts and although the group stressed that it was not aiming to bank save Citicorp, whose reserve now stands at 3.7 per cent of total

Wall Street analysts surprised by size of provision but welcome decision

set a standard for the rest of the US Bank America said that its loan banking industry, most Wall Street loss reserves "are appropriate for analysts believe that rival bankers the asset mix in its overall portfolio. will not be able to ignore Citicorp's We are aware of no developments which would produce a need for adjustments to this reserve". tre banks refused to comment pub-

However, Manufacturers Hanover Corporation, the third most heavily exposed US bank, indicated that it might follow Citicorp's example. The action taken by Citicorp yesterday is an option that has been examined carefully by virtually all major US participants in the sovereign debt process, including tion will be even more intensely reviewed in the aftermath of Citicorp's decision", said Manufactur-

In London, bank shares fell shar-

ply at the opening and negative sen-timent was reinforced by a Bank of

England statement which said it ex-

pected a continuing increase in the

level of provisions at British banks.

Lloyds Bank, with heavy Latin

American debt exposure, was parti-

Wall Street was more resilient

reassured by the steadiness of

and was mixed at midsession, part-

In bond markets, Citicorp's an-

nouncement prompted an immedi-

said that this initial reaction ap-

peared to have moderated later in

the day on reflection of the move.

Bond investors were apparently

cularly weak.

commissions they charge on stock tive, and potentially inflationary,

markets and world money markets By David Lascelles responded favourably to Citicorp's move it would increase the likeli-

take as sweeping action as Citicorp. Outside the banking sector reaction to the Citicorp move was mixed. In Washington yesterday the recently appointed deputy secretary of the Treasury Mr Peter McPherson praised the decision as "a positive development" and said it would assist the Reagan Administration's strategy for resolving the

hood of similar actions to effective

ly write-off part of the banks' trou-bled Third World loans. However,

few major US banks could afford to

several analysts noted that only

Third World debt problems. But some officials express guarded concern on this score arguing that Citicorp had simply rearranged its balance sheet, not strengthened its capital base.

They also argued that there was the risk that developing countries would look at the bank's increased reserves as an invitation to adopt a sovereign debt process, including tougher negotiating stance on the Manufacturers Hanover. This oppared to take losses which could result in a more confrontational atmosphere on Third World debt is-

Bank of **England** calls for caution

THE Bank of England yesterday took the unusual step of publicly urging UK banks to press ahead with their efforts to raise their

wake of the Citicorp announce-ment, the Bank said that it "exnects the level of provisions to continue to increase.

Although the Bank made no direct reference to Citicorp, it said: "Doubtless hank boards will take into account as they review the position a variety of considerations including the evolving pattern of provisionmaking in banks elsewhere."

The decision by the Bank to respond publicly to events was tak-en by the banking industry to indicate the authorities' continuing concern about the danger of loss facing UK banks, even though their exposure to Latin American debt is not relatively as great as that of the US banks.

However, neither the Bank nor UK bankers were expecting any British banks to follow Citicorp's example and make a large oncefor-all provision.

In its statement, the Bank stressed that consideration of provisions should be a continuous process which takes account of changing conditions.

The Bank also noted that British banks had already made significant increases in their pro-visions, and had also taken steps to strengthen their capital.

UK clearing bankers said yes-terday that Citicorp's dramatic decision to transfer \$3bn to its loan loss reserve would ensure that British banks remained under pressure to bolster their reserves as well, though the impact would not be measurable until Analysis estimated that it

would cost UK banks up to £1.5hn (\$2.52hn) to match the level of reserves against Third World debt set by Citicorp, and this would cause a severe drop in earnings, even losses, if it were done in less than a year.

Bank and Lloyds Bank have the largest exposure to Latin America, followed by Barclays and

S. Africa explosion kills 3 policemen

By Anthony Robinson

THREE white South African policemen were killed and 10 people were badly injured when two powerful car bombs exploded outside the Johannesburg Magistrates Court just before lunchtime yesterday.

The blasts occurred on the fourth

anniversary of South Africa's worst terrorist attack, when a car bomb explosion outside airforce head-quarters in Pretoria killed 19 people, including the two men priming the bomb. Yesterday's twin explosions, only

minutes apart, followed a smaller bomb explosion at the central Carl-ton Hotel late on Tuesday night in

which nobody was injured.

The latest explosions occurred hours after hundreds of police conducted a pre-dawn, door-to-door search through a block of flats rented mainly to illegal black residents in the formally white inner-city area of Hillbrow. They also arrested 14 black students from Witwatersrand University after early morning raids on three university res

Police questioned all the illegal flat tenants about their identities, provoking fears that the raids were the precursors of a clampdown on violations of the Group Areas Act following the right-wing swing in this month's whites-only elections. A police statement said they were searching for people in connection with recent bomb explosions, including those which severely damaged Cosatu House, headquarters of the Congress of South African Trade Unions two weeks ago.

In a separate incident yesterday police shot dead a black gold miner during a confrontation between police and 5,000 striking miners at Gencor's West Rand Consolidated mine near Krugersdorp. The strike began on Monday over production bonuses and closure of the National Union of Mineworkers' office on mine property.

The renewed violence provided

sombre backdrop to the no-conf dence debate in the Cape Town Parliament, where Dr Andries Treurnicht, leader of the official oped the Government's vague powersharing plans and called for the establishment of "a free white nation under its own government in its own fatherland."

He ridiculed what he called the Government's belief that "we can buy off revolutionary political de-mands with better living conditions" and said the Government's power-sharing policy would lead to a loss of white power, white identity and swamping by the black majority in a unitary state.

The fresh focus on world debt problems because of Citicorp's announcement yesterday cast doubt on whether the US Federal Reserve grant of the fresh focus on world debt dealings later this year. Stance toward interest rates. On reflection, the move was seen in bourses around Europe most of by some as perhaps clearing the all saw losses concentrated in the fi-Japan considers proposal for international chip trade pact

BY CARLA RAPOPORT IN TOKYO

place or augment the beleaguered bilateral US-Japan semiconductor trade pact. Government officials and indus-

monitoring global semiconductor semiconductor companies. trade with an eye to including European and South-East Asian countries in an intenational trade pact.

pan in talks that led to the signing of the US-Japanese semiconductor tance in the US.

than reduced tension.

JAPAN is considering proposals for sidering a call for a multinational the industrialised nations, a new international semiconductor agreement under the General The Japanese industry a new international which could re- Agreement on Tariffs and Trade who are pressing for a new applace or augment the beleaguered (GATT) or the establishment of a proach are particularly aggrieved at floor price system for semiconductors worldwide.

The latter proposal, it is undertry executives are understood to be stood, is currently under discussion has become cut throat discussing two initiatives aimed at between European and Japanese. The industry would re-

US industry and government offi- because the country is currently encials said that the reported propos-als appeared to do little more than tiations with the US on the US Ja-ample, where the industry has now expand the position adopted by Ja- pan semiconductor trade pact signed last autumn. That pact has of the US-Japanese semiconductor been sorely strained since early trade agreement last year, and that they would meet with strong resis- Japan was not honouring its commitments to increase US chipmak-The impetus for a new semicon- ers' market share in Japan and to ductor agreement appears to have refrain from dumping chips in for-originated from Japanese industry eign markets.

leaders, who maintain that the bilateral chip pact has created rather than reduced tension.

In protest at the alleged violation of the pact, the US last month imposed 100 per cent tariffs on \$300m Although top government officials yesterday refused to confirm US. Japan would like to see those worth of Japanese exports to the the state to the regional banks the existence of the new proposals, tariffs removed before the June which are its members. Page 23 it is understood that Janan is con-

losing market share in important South-East Asian markets where chip price-cutting by competitors

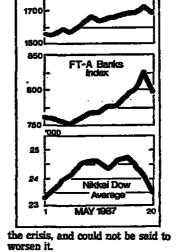
The industry would prefer quotas

or floor prices on semicon Japanese government officials, however, are extremely reluctant to discuss the new proposals publicly, phasis on "fair market value" prices phasis on "fair market value" prices determined by the US Department raised chip prices in accordance with US demands, Japan's share of the market has dropped from 90 to 50 per cent in recent months.

> testing against the US-Japan chip pact at the Gatt. Both Japan and Europe, as a result, would have an interest in widening a semiconductor trade pact beyond its current bilateral status. As the bilateral pact obliges Japan to monitor chip prices in third countries, it has forced Japan into an unwelcome

World trade, Page 5

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FT Ordinary Share

The initial flight to quality was

reflected in a decline in US Treasu-Continued on Page 18

Money markets, Page 31; Eurobonds, Page 23: London urobonds, Page 23; London Stock exchange, Page 38

Continued on Page 18

nomas Cook

In business as well as in travel Thomas Cook have always been going places. But never more so than since they moved their international headquarters to Peterborough. With Peterborough's over-

heads amongst the lowest in the country, Thomas Cook annually save millions compared with the cost of operating in London. Yet they're still only 50 minutes by train (via King's Cross) from the capital. Presently, we have office

space ranging from 200 to 60,000 sq. ft. ready and waiting to be moved into.

Of course, like Thomas Cook you might prefer something built to your owndesign, in which case we can provide you with the ideal

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Egyptian President Hosni Mubarak: grappling with the country's economic problems, Page 3

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Lex: banking after Citicorp; Rolls-Royce; Survey: business travel Section III Survey: UK pensions Section IV

insulin giant in US 14

Editorial comment: calling a spade a

LEADERS MEET IN PARIS TODAY

Chirac and Kohl aim to align missiles stance

FRENCH and West German, leaders will be meeting in Paris' today for a summit expected to clear up some of the current confusion over a European response to Soviet disarmament proposals on intermediate range! (INF) missiles.

The French position as outlined by Mr Jacques Chirac, the Prime Minister, during his visit to Moscow last weekend, is that France will rally to any agreed European standpoint. This represents a compromise between his previous hostility, to an accord embracing shorter range (500km-1000km) nuclear missiles, and President Francis Mitterrand's acceptance of the current conversing both shorter and covering both shorter and conversing both shorter and conversion to conversion to general section was intended to show the sook king trance's land-based tactical primaries. It is liable to call into duestical missiles. Hades, Both want a "fire show the bow the sook king trance's land-based tactical primaries. Thongh French opposition to any descent below the sook king trance's land-based tactical primaries. Thongh French opposition to any descent below the sook king trance's l

is liable to call into question the initial INF "zero option France's land-based tactical proposals" so as to avoid the missiles, the Pluton and the quagmire of negotiations on Hades. Both want a "fire aborter range weapons. They break" to be drawn at the though French opposition to any descent below the 500 km weapons linked that it was knitting together a franco/British/German accord on the basis of a shorter range would see an agreement on the basis of a shorter range waspons linked that it was knitting together a franco/British/German accord on the basis of a shorter range waspons linked that it was knitting together a franco/British/German accord on the basis of a shorter range waspons.

This French view of where the emphasis should now be put would seem to run counter to the British Government's statement last week in favour of the ment last week in lavour of the double zero option." French officials describe Chancellor Kohl as being much put out by the British declaration, as the French Government was itself.

Apart from disarmament, the two-day talks will also cover macro-economic policy, where the French continue to press West Germany to provide addi-tional stimulus to its economy.

Financing of the joint Franco-German helicopter is also expected to come under discus-sion as well as the West German contribution to the funding of contribution to the funding of

Gorbachev denies attempting to divide Nato

Western Europe, emphasising that this would be a completely unrealistic policy.

In an interview with the Italian Communist newspaper L'Unita, Mr Gorbachev described as "nonsense" Western allies of complicating and blocking the negotiations and enterope was feasible, the Soviet leader accused the Western allies of complicating and blocking the negotiations and planning department, stressed that such cuts should be negotiated together with perfect the soviet leader accused the Western allies of complicating and blocking the negotiations in conventional alliance, "The historical relationship between Western Soviet Union was part of the alliance, "The historical relationship between Western Gorbachev Calliance, "Gorbachev Calliance, "The Soviet official, who had between the Soviet Vision of the Soviet Soviet official, who had talks are the soviet official of the soviet o tionship between Western Europe and the US or, say, between the Soviet Union and European Socialist countries are a political reality," he said.

"This must not be ignored if are a political reality," he said.

"This must not be ignored if one is to pursue a realistic policy. A different approach could upset the existing equilibrium in Europe."

On arms control Mr Gorbachev said the Soriet Moscow was certainly prepared Union was convinced that the said Soviet SS-20 interment's announcement last week that it could, in principle, accept the Soviet ment last week that it could, in principle, accept the Soviet so-called "double zero" offer. Under this proposal, all US and Soviet nuclear missiles in Europe with a range of 500 kms (300-3.000 miles) senior Soviet official said that would be eliminated.

On Afghanistan agents for the British Government's announcement last week that it could, in principle, accept the Soviet so-called "double zero" offer. Under this proposal, all US and Soviet nuclear missiles in Europe with a range of 500 kms (300-3.000 miles) senior Soviet official said that the onegotiate reductions of On Afghanistan agents for the soviet solution in principle, accept the Soviet so-called "double zero" offer. Under this proposal, all US and Soviet nuclear missiles in Europe with a range of 500 kms (300-3.000 kms) (300-3.000 k

Netherlands

zero growth

1988 budget in an effort to trim

the deficit to around 7 per cent

social security system, or twice as much as earlier planned, to keep the budget deficit from rising to 7.8 per cent of national

income from 7.2 per cent this

year.
The latest Plan Bureau show a weakening

economy beset by slower growth

in every major macroeconomic indicator except for a rise in

inflation. Unemployment also is ex-

will continue to dwindle. Many economists have blamed this

year's tepid performance on the Moes anggest more fundamental plunge in oil prices and the plunge in oil p problems such as excessively high taxes and welfare pre-

The Central Plan Bureau

predicts that consumer prices will climb by 0.5 per cent in 1988 compared with a 1 per cent decline this year, that the balance of payments surplus will shrink to F1 4bn-F1 5bn

from FI 6bn and that industrial production will expand by 0.5 per cent compared with 1.5 to 2 per cent this year.

net national income.

heads for

MR MIKHAIL GORBACHEV, future of Europe lay in "stable tactical and battlefield nuclear Gorbachev emphasised in the the Soviet leader, yesterday security," with a minimum of weapons with a range below flatly rejected suggestions that Moscow was trying to drive a wedge between the US and Western Europe, emphasising that this would be a completely that the would be a completely the would be a completely that the would be a completely the would be a completely the would be a completely that the would be

In a speech yesterday Mr Gorbachev said Moscow would accept a Nato demand for the elimination of all Soviet SS-20

British Government's announce-

Unita interview that Moscow had no aspirations to keep the country in "the Soviet sphere of influence," as was claimed by the West. The Afghan Communist Party

leadership was free to look for partners for its "national reconciliation" programme reconciliation" programme among Afghan refugees and emigrants in foreign countries, he said. "If Afghanistan decides to go neutral, that again will be up to the Afghan recole"

people."

Mr John Whitehead, the US Deputy Secretary of State, said Deputy Secretary of State, said in Copenhagen yesterday that a Nato response to the latest Soviet arms control proposal was imminent. But he declined to say whether he expected a final alliance response would emerge from the Nato foreign ministers' meeting due to be held in Reykjavik, the Icelandic capital, on June 11 and 12



Gorbachev: 'completely unrealistic policy

Commission calls for stricter limits on radiation in food

THE EUROPEAN Commission yesterday threw down a challenge to the member states of the European Community, by proposing much stricter limits on radiation levels in food and drinking water, in the event of a nuclear accident, than their own scientists recommend.

The EUROPEAN Commission caesium—the most important and reflect public concern for radioactive safety in the event of a nuclear accident. It also argues that 1,000 becquerels per kilo—grain scientific opinion is by no means agreed on ideal levels, and that bodykg in other foodstuffs, for a feeded if Community radiation and reflect public concern for radioactive safety in the event of a nuclear accident. It also argues that 1,000 becquerels per kilo—grain scientific opinion is by no means agreed on ideal levels, and that bodykg in other foodstuffs, for a feeded if Community radiation and reflect public concern for radioactive safety in the event of a nuclear accident. It also argues that 1,000 becquerels per kilo—grain scientific opinion is by no means agreed on ideal levels, and that bodykg in other foodstuffs, for a feeder public concern for radioactive safety in the event of a nuclear accident. It also argues that 1,000 becquerels per kilo—grain scientific opinion is by no means agreed on ideal levels, and that the time of any sudden increase in other parts of the world like in radiation levels. will stagnate next year after ex-panding by only 1 per cent his year, according to the first 1988 forecast from the semi-indepen-dent Central Plan Bureau. The zero per cent growth is pape largely blamed on consumer the spending, which is expected to councilse only 0.5 per cent, comma pared with 3 per cent this year. This is because of higher taxes up and welfare premiums and limited wage rises. Business investment is forecast to fall off even more sharply, with no increase predicted for 1988

In view of the bleak outlook, Mr. N. Como Ruding, the Fin-

The plan is likely to leave EC Those figures compare with governments deeply divided current levels in force since about how they should react to another accident like the Chernobyl of 370 bq/kg for accident like the Chernobyl

Mr H. Onno Ruding, the Finance Minister, is arguing for radiation dangers, like Denmark, West Germany, the bq/kg for dairy products, 5,000 of trade.

Netherlands and Ireland. S00 bq/kire for drinking water.

The Commission yesterday The Commission argues that they will either have to be recalled for maximum levels of it must leave a safety margin, newed, or automatically lifted. hard line finance minister wants to save about FI 3.8bn in departmental budgets and the

in other parts of the world like the US, South-East Asia and

when the Soviet nuclear reactor all food imports into the Comercial responded last year.

The strongest supporters of nuclear energy—like France, Britain and Belgium—are likely to line up against those most opposed, or most exposed to much less stringent limits; 4,000 ing to considerable disruption by the for dairy products 5,000 of trade.

N-power the 'only Soviet option'

THE Soviet Union has no choice the 282m population live west development of nuclear power but to meet its energy needs by of the Urals in the European building more nuclear power part of the country but more cludes.

Stations, according to a senior than 90 per cent of its oil, gas, the adds, however, that last

Unemployment also is expected to rise above this year's average level of 13 per cent. This year relatively healthy expansion in domestic consumption and investment has provided some stimulus for the economy, while exports have plunged under the weight of the strong guilder. the strong guilder. But next year's slowdown in spending and investment will leave the economy with little drive since the trade surplus

stations, according to a senior energy specialist with the State Planning Organisation.

Dr Yuri Bublik says that, despite the advantages of gas cooled reactors, the first experimental models will only be introduced in the next five-year plan starting in 1990. In the meantime, the Soviet Union will have to rely on water moderated and water cooled reactors.

Writing in the daily Sovetskaya Rossiya, Dr Bublik says the basic problem of Soviet energy production and consumption is that 75 per cent of

Lisbon court convicts revolution hero

that sought to overthrow the country's 11-year-old democracy, Ap reports from Lisbon.

The three-judge panel said ended half a century of right the organisation known as wing dictatorship, and 63 other three-judge panel said prose-cution charges that Col Saraiva de Carvalho, the de Carvalho founded a terrorist organisation "have been essentially proven." Global the organisation known as wing dictatorship, and 63 other and killed people."

Carvalho of running a secret cratic state consecrated in the months.

The judicial panel said prose-

A PORTUGUESE court yester- Global Project sought to "sub- defendents were on trial in day convicted the revolutionary vert the normal functioning of what was called "Portugal's hero Lt Col Otelo Saraiva de the institutions of this demo-

Poverty gap between states grows

THE GAP between poor and rich members of the European Community widened following last year's admission of Spain and Portugal to the Community, the European Commission said yesterday.

In a report on regional development, the Commission estimates that Pertugal and Spain's arrival lifted the EC's spain's arrival lifted the 84.7s population by 18 per cent but boosted the number of job less by 20 per cent. The report, which underlines starkly the difficulties in reconciling member states economic interests, says Pertugal's income per head is around half of the EC average while Spain's 18 75. average, while Spain's is 75

"The picture that emerges is far from rosy. Regional disparities have become even larger," said Mr Alois Pfeiffer, the Commissioner in charge of regional policy.

per cent.

While the Community's enlargement has played a big part in this trend, the report also blames above average rises in the labour force in the southern and western member states — like Italy, Greece and Ireland — and differing rates of adjustment to the decline of traditional manufacturing industries. Those factors, plus inade-

Those factors, plus made-quate co-ordination of national and Community regional policies, have com-bined to leave the gap between the areas of highest and lowest unemployment two and a half times wider in 1985 than a decade pre-viously. viously.

operation between member states is one of the aims of the Single European Act, now awaiting the results of an awaiting the results of an Irish referendum next week. "The regional disparities identified in this report show that the Community is still a long way from having achieved these objectives," said the Commission, which is attempting to persuade member states to double regional funds by 1992. funds by 1992.

funds by 1992.

The reports predicts that—
in the right conditions—the
completion of a genuinely
free internal market by 1992
could help member states to
catch up by trading more
openly with their rich EC
neighbours

Lufthansa sees hope of compromise on Community air fares

BY DAVID MARSH IN FRANKFURT

LUFTHANSA, the West German national airline, yesterday held out hope of a compromise deal over the European Commission's efforts to liberalise Community air fares.

Mr. Heinz Ruhnau, the chairman of Luithansa, which is one of the carriers most affective by an EC assault on airlines' alleged restrictive practices, told a press conference yesterday he was "relatively optimistic" about the outcome of EC talks scheduled for next month.

Mr. Ruhnau made clear his rivers and to iron out airport belief that the Commission,

mr kunnan made clear his belief that the Commission, which in March treatened to step up I egal action against Lufthansa, Alitalia and Olympic Airways, had climbed down from some of its most radical liberalisation proposals.

He also warned against transferring to Europe deregulation measures which had been put into effect in the US and had led ultimately to more concentration in the airline industry and less competition Denying that Lufthansa had

been reluctant to enter into talks with the Commission over the last few mouths, Mr Ruhnau said his airline welcomed plans to remove some restrictions over European air transport which had, he claimed, worked to its disadvantage. A compromise between the Commission and the EC transport ministers, who are holding their next meeting in June,

riers and to iron out airport congestion.

He said she Commission included officials who were "somewhat distant from economic realities" whose opinions had been modified after "clarifications" given by the airlines in recent talks.

in recent talks.

Mr Reinhardt Abraham, vicechairman in charge of Lufthansa's tectinical activities,
said the sirline hoped to decide
by the end the month to buy
definitely 15 of the planned
A-340 long-range Airbus airliners. Its previously announced liners. Its previously announced order for the aircraft, representing vital support for the Airbus consortium's long-running efforts to launch the A-340, was put on ice last month after development was cancelled of the advanced Superfan engine planned to power the aircraft.

Dollar hits Lufthansa, Page 19

The Single European Act

Irish juggle a hot political potato

WE WANT JOBS not missile bases; vote no " said one of the posters pinned up around the basement room in Dublin's Liberty Hall where the Irish Transport and General Workers Union was hosting a meeting on next week's Irish referendum on the Single European Act. About 50 people had gathered

About 50 people had gathered for the evening meeting, including a couple of young Danes from a visiting Greenpeace ship and a member of the Scottish Campaign for Nuclear Disarmament who spoke in a gentle Highland lift of the dangers small nations faced in alliances with more powerful neighbours.

About 50 people had gathered there right down to the last body," declared Mr O'Tuathail.

Opponents of the Single Act sprang quickly into action after Mr Raymond Crotty. an Anti-EEC economist, won his case against it in the courts, a decision that is holding up implementation of the SEA because it has to be ratified by

The ITGWU opposes Irish ratification of the SEA and the mood in the audience caught the central fears among those campaigning against it: that the Act threatens Irish neutrality, would stunt Dublin's ability to pursue an independent foreign

policy—and is a bad lot economically, to boot.

In the face of a confusing blast of campaigning by both the anti-act and pro-act camps, Irish voters are struggling to understand what it is all about. The Act is meant to streamline the European Community and bring European unity a small step closer by economic measures designed to dismantle remaining trade barriers and political measures designed to ensure fullest foreign policy agreement between members. All EC members have ratified it except Ireland.

it except Ireland.
Mr Tony Brown, International
Secretary of the Irish Labour
Party, given the task of converting his listeners at Liberty Hall to the Act, made little im-pression with his evocation of the socialist dream of a united Europe. Mr John Caroll, Presi-

of security," would inevitably drag Ireland towards alignment with NATO to which all EC states except Ireland belong. It was Title 3 that the Supreme Court ruled last month was unconstitutional, prompting the referendum.

Mr O'Tusthali closed the security issue. Staying out of Senior politicians committed to Europe, some of whom privately admit that neutrality is anomolous and should be redefined or even abandoned, are on the defensive because they are reluctant to confront publicly what is in Ireland a very hot political potato.

meeting by touching on an issue which triggers a host of Irish sensitivities about its painful historical relationship with Britain. In 1981, Ireland pulled out of EC economic sanctions against Argentina when war began in the south Atlantic over the Falkland Islands. "In the next Falklands war, we are in there right down to the last body," declared Mr O'Tuathail.

because it has to be ratified by

In the face of a confusing blast of campaigning by both the pro-Act and anti Act camps, Irish voters are struggling to understand what it is all about.

all EC members before it can come in to effect.

The influential church itself has played a coy role. The Conference of major religious superiors wrote to all members of Parliament expressing concern about the neutrality aspect and the "serious moral impli-cations" of the Act, but stressing their commitment to Ire-land's involvement in the EC. Despite the political disparity of those against the Act, their campaign has clearly rattled the main political parties Fianna Fail, the government

party, and Fine Gael and the Progressive Democrats, the main opposition parties, are fighting their case mainly on economic grounds: that it would be a disaster for Ireland. messanus O'Tuathall, a lawyer, said there was no doubt that Title 3 of the Act—under which the EC member states agree to work for a common foreign policy and to discuss agree to work for a common foreign policy and to discuss agree to work for a common to renegotiated.

"political and economic agrounds: that it which is headed by the lindustries Minister, Mr Fathi Hamed Shatwan, Dr Fenech Adami emphasised Malta's desire to continued close friendship.

The big weakness in their campaign appears to be the neutrality issue. Staying out of Senior politicians committed to Europe, some of when the last of security, would inevitably drag Ireland towards alignment with NATO to which all EC tates except Ireland below.

Industry in Italy seeks return of

coalition

LEADERS of Italian industry yesterday paid the highest compliment to the previous government led by the Socialist Mr Bettino Craxi by requesting a reincarnation of the five-party coalition whose break-up has previously that it is not a constraint election. precipitated a general election on June 14.

Neither Mr Luigi Lucchini, the president of Confindustria, nor other leaders at the organi-

nor other leaders at the organisation's annual assembly went as far as calling for the restoration of Mr Craxi at the helm, but they all enthusiastically demanded a new period of political stability to carry through necessary economic and

industrial reforms.
"Certainly the stability of the five-party coalition and the continuity of its policies have been largely responsible for economic success and the vitality of business," said Mr Lucchini, in his presidential

address.
"It is now up to the political leaders to overcome party differences and restore the possibility of a 'good legislature' and of 'good government'."

ment."

His declaration won nodding approval from a former head of Confindustria. Mr Gianni Agnelli, the president of Fiat, who said that he too, hoped that the five-party coalition would be revived.

Mr Lucchini's 50-page speech was very much an agenda for the next government, siressing, as he has done on several occasions recently, the declining competitiveness of Italian

ing competitiveness of Italian industry after a 7 per cent f.t. industry after a 7 per tent has in the value of exports in the first quarter. This he holds to be due partly to the inadequacy of public administration and services, and unreasonable fiscal burdens which pushed up

costs.

He called for more efficiency from the banking system, infrastructural improvements which would encourage the birth of companies, particularly in the south, a new energy policy and greater freedom for entital movements. capital movements.
Of the five parties led by Mr Craxi for three and a half years, only the Christian Democrats.

the largest, and the Liberals, the smallest, are yet publicly in favour of reviving the formula after the election.

The Republicans are publicly keeping their distance and privately in favour, while Mr Craxi is limiting himself to urging the electorate to vote for the reformist lay parties—that is the previous members of his

is the previous members of his coalition minus the Christian Democrats. He will not weaken his bargaining hand with the Christian Democrats in advance of the election result, although he knows that a new pentapartite coalition, led this time by a Christian Democrat, is the most

likely outcome. Libyan team arrives for

talks in Malta

By Godfrey Grima in Valletta A HIGH-POWERED Libyan delegation begins talks here today with Malta's new pro-Western government of Dr Western government of Dr
Eddie Fenech Adami. They
are expected to involve a
wholesale review of relations
between the two countries.
However, Libyan operations
in Malta, which include a
teachers' institute, a powerful
radio transmitter which broadcasts to Europe and the US and a lending library, are not believed to be under threat.

Dr Fenech Adam's government is anxious to convince Libya that its pro-Western policies should not be viewed

healthy trade balance with Malta. Last year Libya bought M£9m (£16m) worth of semimanufactures.
The delegation had originally been due to arrive last Satur-day, but was delayed when Col Muanmar Gadaffi decided to upgrade it by including Mr Ahmed Shahati, a key figure at the Foreign Ministry.

Corriere della Sera baton passes to a long-distance runner



"I AM an anomaly," says the short and slightly rotund 67year-old Russian-born American citizen who has just taken over as the editor of what used to be Italy's leading daily newspaper, the Milan-based Corriere della Sera.

His given name at birth in Moscow was Mikhail

"I correspondent, he signed his signed his despatches for New York," says Mr contract was due to expire.

"I love New York," says Mr contract was due to expire.

"I love New York," says Mr contract was due to expire.

"I love New York," says Mr contract was due to expire.

Mr Ostellino was sacked, according to members of his own editorial staff, mainly because he allowed the Corriere are times to appoint a political editor and there are times to appoint a political editor and there are times to appoint a political editor and there are times to appoint a professional. I was

Italy's leading daily newspaper, and his friends Norman Mailer, the Milan-based Corriere delias Saul Bellow, Mary MacCatthy because he allowed the Corriere to deliterate and other "members of the Milan-based Corriere delias Soul Bellow, Mary MacCatthy because he allowed the Corriere to deliterate to define and other "members of the Moscow was Mikhail Kamenetzki, but in 1939, then a 20-year-old anti-fascist intellectual and writer in the Rome daily emigrated to Italy in 1939, he changed it to Ugo 12, just before he was to set off surfamed was unable to see the corriere's chief US bosses at the Rizzoli publishing of the Milan-based Corriere delias Saul Bellow, Mary MacCatthy because he allowed the Corriere to appoint a political interpretation. "There are times to appoint a political editor and there are times to appoint a professional. I was a covertaken the Corriere's selected firstly because I have been with the paper for 40 years and I represent tradition, but secondly because I have been with the paper for 40 years and I represent tradition. "There are times to appoint a professional. I was editor, also a former foreign to 40,000 copies a day by 90,000 to 40,000 copi

How, then, does having lived in New York for four decades prepare one to become editor of the Corriere della Sera? if tean be helpful," he replies.

And what is to be done to improve the Corriere, which are the corriere, which are the corriere, which are the corriere.

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adustria

S. Korea court protest over judge's decision

BY MAGGIE FORD IN SECUL

THE DEFENCE counsel in the trial of three South Korean journalists accused of violating the country's national security laws yesterday protested strongly at the judge's re-fusal to allow the accused to call ex-

pert witnesses on press freedom.

The journalists, who work for a bi-monthly magazine "Words" were charged following their decision to publish guidelines issued by Seoul's Ministry of Culture and Information to local newspapers on what they should print. The journalists face long jail sentences and in the-ory even the death penalty if they are found guilty.

Attention has focused on the case not to use pictures or film of indi herause the South Korean Government has recently offered to allow a cles may not be published. The offer came in the wake of President Chun Doo Hwan's announcement last month that talks on democracy were to be suspended until tions for democracy and freedom after the Secul Olympic Games in rested on the outcome of the hear

South Korea's press has been He complained that the judge, more strictly controlled than in who had earlier been praised for most Asian countries for years, alconducting a fair trial, had no indethough some relaxation has been permitted recently. The two jour- ble pressure." nalists who work for "Words" were sacked from their jobs on national of senior local journalists and edipapers in 1975 and 1980 during gov- tors to the witness stand. But beenment purges of journalists seen fore the hearing the judge decided

The third journalist, a sub-editor freedom, including resident foreign on the Hankuk Ilbo daily newspa- journalists who have published artiper, is charged with supplying a cles about the trial, could not go copy of the ministry guidelines.

Government officials say that be-cause of the country's security situ-adjoured until next week by the ation, it is necessary to ask newspa- judge after a volley of defence pro-per editors' co-operation on mili-test at his decision had excited ap-tary, diplomatic and ideological plause from spectators and heated matters. But according to senior argument from the prosecution. A South Korean journalists, the Ministry of Culture and Informaand television on the length and no comment until the case was conplacement of articles, on whether or cluded

Left wing

threat to

Aquino



Chun Doo Hwan

viduals or events and on what arti-Counsel for the three accused yesterday told a courtroom packed with about 150 foreign and local journalists that the people's aspira-

pendence and was subject to "invisi-

that plans to call experts on press

idelines routinely instruct press tion spokesman said there would be

Japanese held for selling US fighter secrets By Carla Rapoport in Tokyo

TOKYO police have arrested four Japanese for allegedly selling US military information to the Soviet Union in what is believed to be the first case of its bind. By Richard Gourlay in Manile THE left wir. Alliance for New Politics yesterday said there was a good chance its supporters would become disillusioned and abandon electoral politics in

The information, which con-erned the US F-16 aircraft, reports from Jerusalem. favour of armed struggle followleut elections in the Philippines military base in Yokota, near Tokyo. He then sold the information to a Tokyo-based writer on military affairs who in turn, sold it to two others. The ANP accused the administration of President Corazon Aquino and her coalition of massive vote buying and intimi-dation by the military especially in areas where its candidates were strong. Mrs Aquino looks likely to win 22 of the 24 sena-torial seats and three quarters of the 200 elected House of

All four are now co-operating with police inquiries. The Soviet officials who bought the information, however, have since left Japan.

The Japanese are treating the case is theft, not espionage questioning of the four sus-

warns **business** on politics

SOUTH AFRICAN President P.W. Botha has told businessmen to stay out of politics and confine them selves to commercial affairs, Reuter reports from Bloemfontein.

Addressing the influential Afri-kaanse Handelsinstituut (Commerce Institute) last night, Mr Botha said his warning applied particularly to attempts by some South African businessmen "to improve the credibility of revolutionary ele-ments" like the outlawed African National Congress (ANC) guerrilla

group.

Let each of us - government and the private sector - carry out the resibilities entrusted to us in our own terrains," he said.

"Business leaders can now safely eave the government in the hands of the people who are the chose leaders of the country." In his bluntest speech yet on the involvement of businessmen in poli-

tics, Mr Botha warned executive: not to try to prescribe to the govern-ment on political issues. He also warned the heavily censored media and the universities

not to promote opposition activities under the guise of freedom of the cress and of excress Mr Botha singled out executive who have held talks with exiled leaders of the banned ANC for par-

icular criticism He did not name the busiessmen, but said the ANC was cynical and even insulting" about hem. Two years ago, a group of South African executives, most of them members of the country's English-speaking corporate elite, went to Lusaka, Zambia, to talk with

ANC representatives. Last year, the country's two big gest employer groups, the Federat-ed Chamber of Industries (FCI) and the Association of Chambers of Commerce, advanced detailed proposals for political federalism.

They called for a bill of rights

that would give all South Africans a vote, but retain guarantees for the security of the white minority.

Israel cabinet to consider sanctions plan

AN ISRAELI Government cor tee has prepared a report for cabinet approval on sanctions against South Africa in line with those

was allegedly stolen by a A Foreign Ministry official de-Japanese employee at the US clined to elaborate on the contents

test against Pretoria's racial politments in South Africa, reduc ing trade and barring init

However, police investigators South Africa They asked the com-say that evidence of spying mittee to propose trade and cultural could emerge from subsequent sanctions two months ago, when Is-South Africa. They asked the comsanctions two months ago, when Istary contracts with Pretoria

P.W. Botha | Tony Walker examines the pressures on Mubarak after the IMF pact

Egypt battles with its past

in conversation with Egyptian intellectuals and officials about their country's financial crisis, it is surprising how often the name Khedive Ismail is mentioned. It is almost as if the 19th century ruler is contemporary figure.

These references to the profilthese references to the pron-gate Ottoman ruler, who bankrupted Egypt and was forced to sell its share in the Suez Canal to Britain, reveal how important Egypt's past is in assessing its present and the future. Egyptian sensitivity about indebtedness to foreign knows is attributable in part to Khedive Ismail's legacy. The International Monetary Fund last week, after protracted

rund last week, after protracted negotiations, approved an Egyptian request for \$325m in balance of payments support as part of the first phase of a rescue package that requires Egypt to begin implementing limited accounts referred.

limited economic reforms. A feature of the IMF agreement is its flexibility on the timing of reforms and its sensitivity towards political constraints on the Egyptian government. There is no requirement, for example, for pread price rises.

A generous IMF arrangement, while hardly viewed by Egyptians as an ideal solution to their problems, will, never-theless, provide a breathing space for the hard-pressed Administration. But Egyptians whether President

Mubarat, who is nearing the end of his first six-year term, will make the best of diminishing opportunities to overhaul a cumbersome bureaucracy, widely acknowledged to be the Mr Tahsin Bashir, a former senior diplomat and spokesman for Mr Sadat, believes that Egypt is an "institutional bureaucracy" incapable in its present form of responding to challenge such as the poor record of public sector industry which is sector industry which is responsible for 70 per cent of



Khedive Ismail—thorny legacy

industrial output the failure of undermined

Acceptance of the IMF reform package is seen in Egypt as a possible important step towards a rationalisation of the economic and bureaucratic structure, but optimism is tempered by lessons tions in the budget deficit, of the past. An IMF loan agreement in 1978-79 quickly colapsed because of lack of tions on credit and energy political will to pursue reforms.

This time, the position is more precarious with queues of first step.

creditors knocking at the doors of the central bank. Egypt needs an IMF agreement to stantial in percentage terms, facilitate, through the Paris club, a rescheduling of about

Real GDP growth %

\$10bn of official debt.
This would enable it to This would enable it to Progressively tougher IMF re-establish its creditworthiness, requirements will be attached

ECONOMIC INDICATORS

7.5

5.0

agriculture to meet the needs of arrears on its total foreign debt a growing population, and urban of about \$40bn. Payments on overcrowding. are more than 20 months over-

> Western officials regard promising Egypt's acceptance of IMF terms which include reducprice rises. But they warn that the reforms mark a minimum

> stantial in percentage terms, leave them at only a fraction of the cost of such items on the world market.

1985

6.9

1986

3.0

to the disbursement of additional funds—if Egypt is able to sustain the reforms. "If there are any problems I'm sure they will backtrack," said a Western economist. Egypt's main concern about

the package, apart from a worry about the political consequences of being seen to bow to external demands, appears to be over the possible impact of the reforms on prices. A senior IMF official said that Mr Mubarak was less concerned about the substance of the IMF programme than about its inflationary effects.

Increases in Egypt's cost of living are estimated by independent authorities, such as the World Bank and IMF, to have been between 20-30 per cent in 1986. This is a significant inprice increases were in the order of 15 per cent. Inflation is both an enemy of reform and

threat to the IMF programme. Bankers are also worried about the impact on economic growth of IMF-inspired measures to restrict credit. They say this could deepen the recession, as it will affect most immediately the more dynamic private sector.

The IMF agreement and its aftermath is seen as a possible watershed in Mr Mubarak's Presidency. It affords him an opportunity to push forward genuine reforms, but it is also potential danger period if the reforms lead to undue pressures

The good news for Mr Mubarak is that two of Egypt's main foreign exchange earners have strengthened. Oil prices have firmed and tourism is up.

Not all Egyptians necessarily welcome signs that pressures are easing on the government. They fear that this might encourage it to ignore the need for fundamental reforms. "I'm happy if there are pressures," said Mr Bashir. "I think the Egyptian system works better

Indonesia urged to adopt fresh reforms

THE WORLD BANK has called on Indonesia to adopt new trade maintaining balance of pay-ments stability in the wake of oil earnings.

In its confidential annual report, the Bank recommends continued tight monetary policy, the roll back of agricultural subsidies and the dismantling of trade protectionism to encourage non-oil exports.

The report comes ahead of next month's meeting Western donor nations in The Hague of the Inter Govern-mental Group on Indonesia.

The Bank recommends the level of aid—in the form of soft loans and grants—at \$2.5bn (£1.5bn), much the same as amounts pledged in 1986. However the Bank urges donors this year to provide "special assistance in the form of local cost financing."

The report estimates that on-oil growth in the economy will be at 2 per cent over the next two years. Total GDP growth last year was estimated

at 2.4 per cent.

The Bank projects Indonesia's annual external borrowing requirements over the coming three years at \$6.9bn, 25 per cent higher than present levels.
Total debt is forecast to
reach \$46.1bn in 1990, but the
service ratio—debt repayments as a percentage of exports of goods and services—will peak at 41 per cent in 1987-88 com-pared with 37 per cent in 1986-

While continuing to cut imports — down 15 per cent in 1986 the Bank calls for further deregulation in import and trade licensing to keep the cur-rent account deficit in 1987-88 to about \$2.3bn, down from \$4.1bn in 1986-87.

How to replace your bulging warehouse with a bulging wallet.

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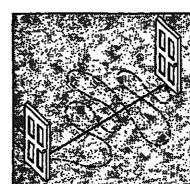


FIG 1. A to B. Door to door (ie no going round the houses).

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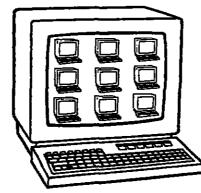


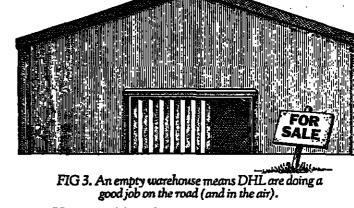
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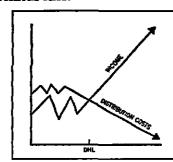


FIG 4. Up, up and away go those profit margins.

Obviously with your costs going down, your margins would go up. And that's not all.

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FIG 5. How will your customers feel about your new improved service?

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The Government claims some the political movements in the ANP have strong links with the Communist New People's If you can't prove what was said yesterday,

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BY ALEXANDER NICOLL

ARGENTINA yesterday clinched a \$2bn debt rescheduling agreement with the Paris Club grouping of sovereign creditors, c key element in the country's extensive refinancing programme. The agreement wins terms believed to be unprecedentd for a Latin American debtor and will strengthen Argentina's case with commercial banks from whom it is currently steking a \$32bn rescheduling and new loan package.

Argentine debt falling due from January 1986 to June 1988 will be rescheduled over 10 years, including six years grace. Unlike Brazil and Mexico, Argentina has succeeded in having 100 per cent of principal and interest rescheduled both on arrears and payments still to

The agreement is conditional on Argentina finalising its International Monetary Fund propratonal monetary Fund pro-gramme, which in turn is dependent upon the bank pack-age reaching the "critical mass" of acceptance, believed in Argentina's case to be more than 90 per cent of the total. Separately, the World Bank's board has approved a \$500m loan to support Argentine export reforms, part of a \$2bn package of financing from the Bank.

The Paris Club, which agreed The Paris Club, which agreed an \$884m rescheduling pact with Zaire this week, is also scheduled to hold talks with Egypt. The agreement is part of a series by major debtor countries with sovereign and commercial creditors which has helped to reduce concerns about the debt crisis and payed the the debt crisis and paved the way for Citicorp to adopt its new stance this week.

Wary welcome from Third World debtors

THE Brizilian Government— Citibank's largest foreign debtor with liabilities of \$4.6bn responded cautiously to the bank's decision to raise its continue refinant reserves, while foreign bankers Baker context." reserves, while foreign bankers in the country appear divided over the measure, Ivo Dawnay writes from Rio de Janeire.

After a meeting with Mr Michael Kelland, president of Citibank in Brazil, Mr Luiz Bresser Pereira, the Finance Minister, issued a statement insisting that the step would not influence the country's negotiating strategy on its negotiating strategy on its \$113bn foreign debt. exactly

Citibank's move, exactly three months to the day after Brazil's suspension of payments on its longer-term commercial debt, has provoked considerable unease in financial circles. Some foreign bankers believe the move will open new options for resolving Brazil's debt crisis, but others suggest it will also inevitably weaken the country's tough negotiating stance in forthcoming debt talks, as yet without a

talks, as yet without a scheduled date. "It gives Citibank the flexibility to be either tougher or make concessions," one banker said. "I fear it means they will be tougher.

But another foreign banker with a substantial exposure in Brazil said the measure was a positive step both for the country and its 350-odd creditor strength and coherence in a constructive way," he said. the foreign banking community felt that Citicorp's decision will tions on Latin American debt. Mr Richard Hanley, the presi-

tiating solutions that will help to stimulate growth in these countries. We are willing to continue refinancing within the

A senior executive of another US bank in Argentina warned, however, that Citicorp's move could provoke deeper divisions within the steering committee which Citicorp leads in the various debt renegotiation rounds. "Many banks are terrified of provoking a confrontation with the debtors as their their reserves are totally inadequate should one of the

A senior Finance Ministry official said the move opened up new possibilities of more far-reaching solutions to the debt The official noted that in creditor banks a range of longer

serious consideration.

In some quarters Citicorp's ability to make such massive greatly strengthen the position loan loss provisions is seen as of the banks in future negotiayet that US banks have long been in a position to make dent of Citibank, Argentina, greater concessions to sovereign however, was at pains to stress debtors, and that they have that "there is no question at been making "artificial" profits

British clearers face loss provision pressure

By David Lascelles, Banking Editor

AFTER the US banks, British banks face potentially the most difficult decisions in the wake of Citicorp's move to transfer \$3bn to its loan loss reserve. Although they have steadily been increasing their reserves against loan losses in recent years, the UK clearers remain among the less well provided for as regards Third World

While it seems unlikely that any of them will be prompted to make a sudden massive pro-vision as Citicorp has done, the move by the largest US bank will ensure that pressure for further provisions will be maintained. The statement by the Bank of England yesterday will

Bank of England yesterday will make sure of that.

The two most exposed banks are Midland Bank, which acquired most of its Latin American exposure through Crocker National Bank, its former US subsidiary, and Lloyds Bank which has traditionally had a large business in countries such as Brazil, Argentina and Mexico.

At the end of last year, Mid-land had a total of £3.4bn out to Brazil, Mexico and Argentina.

Although Midland does not detail its provisions, it did make a special fifom charge against loans to "certain re-scheduling countries" in its 1986 accounts.

Its total provisions at the end of the year amounted to 3.1 per cent of its loans, below the 3.7 per cent set by Citicorp after this week's increase. To achieve Citicorp's level in

one swoop, Midland would have to set aside £400m to £600m, analysts estimate, which would leave it with a loss of £200m on this year's profit expectations. Lloyds Bank has £2.7bm out

to Mexico, Argentina and Brazil. Its total provisions at the end of last year amounted to £767m, equivalent to 2.3 per cent of total loans.

If Lloyds were to match Citicorp, the cost would be equivalent to well over half this year's expected profits, again making dramatic action most unlikely. Both Barciays and NatWest have smaller exposures to the Third World debt problem.

Mr Peter Leslie, the manag ing director of Barclays, said last night that Barclays regularly looks at its exposures and builds up its reserves as it sees read this in its own way," he

The other factor weighing in

the equation is the progress British banks have made in increasing their capital resources able to withstand losses. The exception here is Midland whose reserves were de-pleted by losses suffered through Crocker National Bank. There was renewed specula-tion in the markets this week that Midland will shortly make a rights issue, though any such plans may well have been affected by the Citicorp announcement.

Brodersohn serves up a financing menu

MR MARIO BRODERSOHN, Argentina's Treasury Secretary, is offering banks what he hopes will be a tempting meal. He wants them to devour it quickly. The bespectacled, pipe-smoking official, who has the air of an affable intellectual and a strong theoretical grasp of the developing world's debt prob-lem, has turned salesman.

At meetings with bankers around the world, he has been urging them—with the help of International Monetary Fund and World Bank officials as well as leading bankers—to accept his country's \$32bn bank financing package.

ing package. The request for a \$30bn rescheduling and \$1,95bn new loan is a crucial test of the "menu" approach, under which banks and the borrower offer each other a range of alterna-tive financing options. The hors d'oeuvre, Mr

Brodersohn quipped yesterday, is a juicy incentive fee for banks which commit themselves quickly. The main course includes what is known as a longer-term solution to the carve-out." And for dessert, "exit" bonds.

All these are innovative elements of a package which was already something of a Mr Brodersohn has spoken not only of the need to find a longer-term solution to the problem of transfers of resources, but to speed up the procedures of existing mechanisms.

Argentina, he points are already something of a longer-term solution to the problem of transfers of resources, but to speed up the procedures of existing mechanisms.

Alex Nicoll on Argentine efforts to secure a \$32bn package with bankers

watershed and has taken on added significance since Citi-corp, which heads Argentina's advisory committee organising the deal, adopted its new approach to Third World debt All parties to the five-year-old debt crisis have accepted— with the painfully slow arrangement of a \$70n loan for Mexico and Brazil's slide into new, as

yet unresolved, payments prob-lems — that the format of rescue packages was in need of drastic overhaul.

Mr Brodersohn has spoken

THE VEIL is slowly being lifted on the trading of Third World bank loans, a market of

high risk and potentially huge

The market emerged soon after Mexico triggered the first wave of the Latin American debt crisis by declaring in August 1982 that it could not meet its foreign loan obligations

It represents one strand in a

huge shift over the last five

years towards the transfer of capital through the securities

market rather than via banks.

Banks have become increasingly

Its move into the public eye comes as the view of the market has shifted. Originally seen

as a source of embarrassment to

The prospect of extra supply of loans from US banks could

be expected to hit prices in the

secondary market, even though Citicorp's move might help to

break the logiam which is stand-

ing in the way of solutions to

Indicative of the market's

emergence out of the twilight, the US investment bank, Salo-

mon Brothers, last week published a table of prices of Third World debt, which it plans to issue weekly. Two of the eight dealers trading LDC assets in

its high yield department gave a press conference in New York to explain their market.

the debt crisis.

discontent with their tradi-

to others.

out on the road to refinancing out on the road to refinancing last autumn when it opened negotiations with the IMF, and is awaiting the commitments of hanks to their package before it can receive IMF money.

Hence the elements of the Argentine bank package, which could prove a model for other countries. They include:

Fees of \$\frac{1}{2}\$ of a percentage point if banks commit to provide new leans of \$1.95 in by

mature in certain years. Aregu-tina thus obtains a true seven-year grace at the beginning of the 19-year rescheduling, and scaled repayments of principal increasing each year so that 58 per cent of the \$32bn will

Argentina, he points out, set new money to be put in,

The principal course for banks is a 'carve-out,' with exit bonds offered as a tasty dessert

• "Exit bonds." Banks are being offered, up to a maximum of \$5m each, 25-year, 4 per cent bearer bonds which would terminate their exposure, mean-

question the concept of the package, they want to be sure that Argentina's economy is still on track and have been watching negotiations on watching negotiations on watch with concern. Mr Brodersohn has high hopes that the wage/price freeze can be lifted without an explosion in both and out an explosion in both, and that this should be achieved "without too much social tension."

yide new loans of \$1.95bn by
June 17 and \$\frac{1}{2}\$ by July 17.

One of these is through a can loan, are also concerned about "free riders"—banks that all Argentina's bank debt can use money advanced under is being rescheduled instead of a situation whereby loans.

Tension."

Banks, mindful of the Mexican loan, are also concerned about "free riders"—banks which refuse to take part but must continue to be paid interest on old loans out of money lent by haves which do take which refuse to take part but must continue to be paid in-terest on old loans out of money lent by banks which do take part. In Argentina's case, there are fewer US regional banks. Also, there is almost no "cushion"; banks have all been seled to up 9 per cent of their ing that the debt replaced in this way would never again become subject to rescheduling of new money requests.

"cushion"; banks have all been asked to up 9 per cent of their exposure, and unless they all do so, the \$1.95bn new become subject to rescheduling their exposure, and unless they or new money requests.

One Debt-equity swaps. Though these are by no means new, the Argentine plan is extensive and linked in with other elements. It requires debt-holders to put in an additional \$1 of "matching funds" for each \$1 face walue of debt swapped, but provides alternative means for the new money to be put in.

Decome subject to rescheduling their exposure, and unless they all do so, the \$1.95bn new money target will not be met. While banks assess their response, Mr Brodersohn can sit back at least for a moment. After visiting Tokyo, Washington, Toronto, Paris and Frankfurt last week, he is taking a small banks reluctant to take part in new loans.

Though most bankers do not in Paris.

major debtors default.
"Citicorp tends to take a hard line with the debtors and it will now have a tremendous it will now have a tremendous increase in bargaining power both with the debtors and within the steering committee."

David Gardner writes from Mexico City: senior central bank officials greeted Citicorp's move yesterday as reflecting the risk of their Third World exposure in their profits and finally recognising reality.

A senior Finance Ministry

crisis and of offering longer term relief to debtor countries. The official noted that in Mexico's recently concluded marathon negotiations with its banks. "It means we are going term, more imaginative solu-to negotiate from a position of tions to the country's debt tions to the country's debt burden—such as the partial capitalisation of interest or exit-Tim Coone writes from bond facilities for some creditor Buenos Aires: Official reaction banks, could not be given

all of taking a loss on even as the secondary market Argentina's debt, or indeed of was putting a much lower real any country's debt. There will value on loans to less developed be no write-down of loans and countries.

Citicorp move 'not a precedent'

By Stewart Fleming, US Editor, in Washington

IN apparently co-ordinated statements, US and bank regulatory officials in Wash-ington stressed that although Citicorp had discussed its move over Third World loans with bank regulators and the treasury, if had made the decision on its own without setting a precedent for other

hanks.

The move was made "entirely at Citicorp's initiative" the Federal Reserve Beard said. "It was their own judgment of what kind of reserve positions they should make. We don't consider this to be a precedent for other

hanks."

The Fed noted Citicorp's statement that it would continue to support the Baker initiative on Third World debt and stressed the importance of banks continuing to make funds available to berrowers "where appropriate."

Some monetary officials wondered, however, what the implications of the Citicorp move might be for the debt strategy, if, as is widely assumed, other major banks which are sufficiently strong financially follow suit.

According to one official, the Citicorn move does not the Citicorp move does not alter the underlying economic realities of the debt situation but, not least because of the dramatic character of the move, it could change attitudes.

It could make it more diffi-cult than it already is to put enit than it already is to put together big involuntary lending consertia for develop-ing countries and it might accelerate the tendency of banks to drop out of lending consertia, one official agreed. The Citicorp decision was seen as a move which would tend to strengthen the bank in negotiations with Third World borrowers. "You can World borrowers. "You can be tougher" in negotiations with debtor nations, one US official suggested.

Loan market emerges from twilight INDICATED PRICES FOR LESS

Stephen Fidler examines the growing trend towards trading in debt

DEVELOPED COUNTRY BANK LOAMS 9.00 63.00 70.50 52.00 58.25 31.00 15.00 70.50 44.50 72.50 18.00

tional role of making loans and holding them, but have sought to pass on the risk of the loans Prices of May 18, Percentage loan face value.

as a source of embarrassment to
banks struggling to maintain Since it cannot be assumed
the value of their portfolios of that the countries concerned
loans to less-developed countries, the market is increasingly terms, the market is almost loans to less-developed come will meet their contractual tries the market is increasingly terms, the market is almost considered a weapon in an never discussed on the basis of armoury of possible methods to yields. But potential rewards are as high as the risks.

When Citicorp declared on Tuesday that it would boost its floan loss reserves by \$3bn, Mr John Reed, its chairman, said the bank would engage in debtequity swaps, sell debt at a discount and "trade out its portfolio" to help "reliquify" its Third World loans.

The prospect of extra supply

The prospect of extra supply

The prospect of extra supply

Ranks have become incre

1983. Each trade in the market is worth on average about \$3m. they say, although Salomon says its average is closer to \$7m. Trading is also becoming intrading is also becoming in-creasingly sophisticated, and three or more parties are com-monly involved in complicated asset swaps. Arbitrage, allow-ing banks to profit between the price differences, between the markets in new and existing leans has also been common.

can invest there.

loans, has also been common. There have even been swaps between LDC loans and other between these two markets has

Banks have become increasingly discontent with their traditional role of making loans and holding them, and have sought to pass on the risk of the loans to others

45 percentage points over the high-yielding instruments, such banks' cost of funds. Even if as perpetual floating rate notes. it were to reschedule indefinitely but keep current on struments issued by banks with interest, the yield would still no final maturity, dried up last exceed 15 points over interbank year and prices plunged. An rates. estimated \$150m in switches

Mexico's debt would yield been made but the interest is seven to 7.5 points over internow primarily in acquiring the bank rates if it repays on time.

If it does not, that margin Trading also exists in ex-

If it does not, that margin would fall to 5.5 to six points. pected interest payments. The futures market in interest pay-According to Mr Stephen Dizard and Mr Kenneth Tellments by Brazil—which suspended them in February—trades at a higher price than the underlying debt because of the expectation that it is more johann of Salomon, by far the most actively-traded debt is that of Mexico and Chile. This is largely because of the active likely to be repaid. debt-equity swap programmes being run by the two countries, Some 250 commercial and in-

which have encouraged non-financial companies to buy debt vestment banks and about 50 non-financial companies are said to be involved in the mar-ket. Trading is relatively active in debt of about a dozen coun-tries, but the debt of another in the secondary market so they They estimate that total trad-ing volume in the market, which is based in New York and Lon-don, could reach \$10bn to \$15bn 23 are traded.

The market is felt to offer hope to some countries for a way out of their debt predica-ment. "The market is making in 1987, compared with \$80n in 1986 and \$10n to \$20n in 1982countries more aware of manag-ing their debt," said Mr Tell-

Bolivia is the only state known to be working on a plan, in its case to be funded by Western governments, to buy back its debt in the secondary market, where it is currently priced at about 10 per cent of its face

value.

Despite concern that the market might be manipulated by debtor countries, there is no evidence that this has happened so far, nor any support for ours that son have been secretly buying back some of their debt through the

market.
There are other problems One of the thorniest is that of the so-called contamination of bank portfolios-the risk that growth in the market may mean that bank loans, like securities holdings, would have to be written down to reflect their market value.

In the US, a view seems to be developing among account-ants that marking to market in this way should only be required if a loan sale indicated either that the whole of a bank's portfolio in that country's debt would be sold, or that the portfolio would never be collected.

AMERICAN NEWS

Sandinista forces drive **Contras into Honduras**

BY PETER FORD IN MANAGUA

THE SANDINISTA army has driven several hundred "Contra" guer-rillas back into neighbouring Honduras, and seized a camp the rebels had established inside Nicaragua during its biggest ever operation. But the assault appears to have served more political than military purposes, according to military ex-

Marshalling over 3,000 troops and 36 helicopters, the Sandinista army last week stormed rebel positions in the Bocay Valley, one of the most remote and inaccessible areas in all of Nicaragua, close to the Honduran frontier.

perts here, who do not see the inci-dent as a major setback for the

In recent weeks, the Contras had taken a steady stream of foreign journalists into the region, showing off their camp at Las Amatas to illustrate their presence inside Nicar-

From a military point of view the Contras weren't doing us any damage there, but we were interested from a political perspective," a Sandinista army officer explained.

In Tegucigalpa, the Honduran capital, a leader of the "Nicaraguan Democratic Force" (NDF) the largest Contra army dismissed the loss of the camp, which had been used to co-ordinate supply operations for guerrillas deeper inside Nicaragua.



Although Humberto Ortega, Nicaraguan Defence Minister Gen-eral, claimed his troops had killed around 100 Contras in the opera-tion, reporters helicoptered into the

It appeared that the bulk of the Contra force, estimated at between 700 to 800, had slipped back into Honduras before the Sandinista troops arrived.

This was certainly a blow to the rebels' image in the US Congress, which is due to vote next autumn on an Administration request for a further \$105m in Contra aid. "Many people in Washington use whether (the Contras) can control territory as a litmus test of their

military capability," said a Western diplomat here.

By that benchmark, military analysts agree, the Contras cannot hope to succeed. But their plan in Bocay, according to sources close to the rebel leadership, is to stretch the Sandinistas' supply lines to the limit in far corners of the country.

forcing them to make heavy use of their helicopter fleet.

The guerrillas then hope to bring their new "Redeye" anti-aircraft missiles into play against those hel-

But the Sandinista army is not expected to keep large numbers of troops in such a remote and militarily insignificant area as Bocay for long, now they have achieved their political goal.

Last week's operation was not so much a military affair as a counterpropaganda action, against the Con-tras' propaganda about their setting up bases inside Nicaragua," a foreign military expert said. "If there hadn't been all that fuss, the Sandinistas would never have used all that fuel," he adds.

Lobbying bill moves through committee

THE SENATE Judiciary Committee has approved legislation to prohibit White House officials, cabinet officers, federal judges and members of Congress from lobbying for another country for at least three years after they leave the US Government, AP reports from Washing-

The measure was passed and sent to the full Senate. This bill will restore public confidence in government service by cracking down on the abuses of high-ranking federal officials who sell their influence to private clients," said Senator Strom Thurmond, the committee ranking Re-

Mr Michael Deaver, normer White House deputy chief of staff, has been the subject of an investigation by a special prosecutor for his activities on behalf of foreign governments since he left the Gov-

Under the proposed legislation, a three-year han would be established on the government's highest ranking officials - cabinet members, members of congress, the top Deers, memoers of congress, the top 25 White House aides and federal judges – from lobbying or working for a foreign entity after they leave government service.

Argentine guerrilla leader jailed for life

The one-time leader of the Montonero guerrilla organisa-tion was charged with responsibility for the kidnapping of Juan and Jorge born in 1974, and for which a US\$60m ransom was reportedly paid. The Born brothers belong to a famous family company known as Bunge and Born, which has big interests in the interna-tional grain trade.

An executive and chauffeur of the group died in the kid-napping. Mr Firmenich has also been declared responsible

The 30-year sentence comes

A FORMER Argentine guerilla in the midst of a controversy juntas of that period were leader, Mr Mario Firmenich, over government efforts to put imprisoned for life in 1985. The was sentenced on Tuesday an end to the trials of junior bill is being pushed through the leader, Mr Mario Firmenich, over government efforts to put was sentenced on Tuesday an end to the trials of junior night to life imprisonment by a Buenos Aires court. the armed forces and police who committed human rights abuses during the repressive campaign against the guerrillas and other opponents of the military juntas during the last decade.

The Argentine senate was due to go into secret session yesterday evening to hear reports from the Defence Minister and head of the intelligence services regarding the state of unrest in the armed forces, before voting on a bill which would absolve all junior and middle ranks from responsibility for murders and torture carried out during military rule from 1976-83.

legislature by the government in an attempt to prevent a repetition of the military rebellion which took place last Easter In a related development, the three heads of the Argentine armd forces declared their loyalty to the constitution on

Tuesday. Mr Firmenich's long sentence will fuel the controversy. He was extradited from Brazil in 1984 and under the terms of his extradition the prison term has to be limited to 30 years.

after the years of allegations.

accusations, investigation and adverse publicity."

and the second s

over to the Brazilian authorities facilitating his extradition and subsequent imprisonment in Argentina.

Argentina.

He was originally a right-wing student leader in the 1960s, with strong Nationalist and Catholic roots. Within the Peronist movement he later adopted a left-wing stance and became a leader of the Mariane and leader of the leader became a leader of the Montoneros.

There is also mounting evidence that he maintained links with the Argentine security forces at the height of the guerrilla war in the early 1970s. He is also accused by ex-members of the Marxist rival all junior and middle ranks The sentence would otherwise guerrilla organisation. People's have been longer.

However, many questions set up the ambush and death surround Mr Firmenich, not of their leader by security least why he handed himself forces in 1975.

Defence probe dropped against General Dynamics

GENERAL DYNAMICS, the "reasonable prospect of a suclargest US defence contractor, cessful prosecution" because it has emerged unscathed from a did not have evidence to show three-year criminal investiga-that executives of General tion into allegations that it Dynamics' Electric Boat divipadded contracts to build sub-sion conspired to defraud the marines in the 1970s.

The Administration's decision The prosecution's difficulties to drop the investigation marks arose from the responsibility the second time it has falled to of Navy inspectors to supervise bring charges of frand against the contracts and the quality of General Dynamics and is sure the evidence from a key witto lead to Congressional presness.

The Justice Department said said the Justice Department's on Tuesday that there was no decision "gives us comfort"

But the failure of the case at once ran into Congressional criticism. Mr John Ringell, a Democrat congressman who heads the House Energy and Commerce Committee, said he Commerce Committee, said he planned to hold hearings on the "apparent acquiescence" of military officials "in overruns and other abuses by their contractors."

The original inquiry was launched in 1979 and concerned a Pentagon payment of \$544m

for alleged cost overruns on a \$1.8bn contract for building Los Angeles-class submarines.

The inquiry was dropped in 1981 but reopened in 1984 when Mr Takis Veliotis, a former executive at Electric Boat, turned over tapes which purported to show that the company misled the Pentagon over cost overruns.

The prosecution was anxious that Mr Veliotis, who lives in Greece, would demand immunity from pr...ecution and be discredited in the eyes of a furry.

Canadians

free trade

deal row

By Bernard Simon in Toronto

US AND CANADIAN trade

negotiators have set up a special working party on Canada's foreign investment

policies in an effort to resolve

a major stumbling block in the

year-old talks on a US-Canada

Washington has thrown a

spanner into the works by de-

manding that Canada reduce

barriers to foreign investment

as part of the free trace

Mr Simon Reisman, Canada's

free trade agreement.

try to defuse

Japanese shipyard orders fall by 58%

By Kevin Brown, Transport Correspo

JAPANESE shippards won 58.2 per cent fewer orders in April than in the previous month, according to figures from Japan's Ministry of

The ministry said the volume of new orders fell from 435,953 gross tons in March to 182,350 gross tons in April. This was a fall of 16.8 per cent since April

The figures indicate that the The injures indicate that the 21 Japanese shipbuilding groups are continuing to bear the brunt of the prolociged recession in world merchant shipbuilding, partly because of the continued strength of the yen against the US dollar.

yen agamst the US dollar.

Figures published by Lloyd's Register of Shipping, the independent London-based classification society, show that the world order book fell by 3.5 per cent in the first three months of 1987.

Lloyd's said total orders amounted to 20.59m tons gross, a decline of 771,393 tons dur-ing the quarter. This compares with total world orders of more than 31m tons two years ago.

New orders placed during the quarter amounted to 3.4m gross tons, approximately 0.3m tons

tons, approximately 0.5m tons less than output, Lloyd's said. Japan suffered a loss of 1.62m gross tons in total orders, to 4.94m tons. Other major losers were Spain—down 107,243 tons to 375,395; France—down 36,830 tons to 284,445 tons; the UK—down 21,449 tons; the UK—do tons to 284,445 tons; the UK—down 31,449 tons to 262,407 tons; East Germany 26,260 tons to 537,067 tons; India—down 21,283 tons to 479,590 tons; and Yugoslavia—down 10,382 tons to 1.21m tons. The People's Republic of China recorded a loss of 26,780 tons to 685,383 tons, while Taiwan increased its total order book by 18,429 tons to 609,929 tons.

The biggest increase was recorded by South Korea, which improved its order book by 240,203 tons to 4.46m. Other 240,203 tons to 4,46m. Other major increases were recorded by Italy—up 397,968 tons to 1.08m tons; West Germany—up 123,305 tons to 623,015 tons; Poland — up 135,256 tons to 977,678 tons; Brazii—up 71,827 tons to 860,065 tons; Finland—up 27,670 tons; falf-fest tons up 97,690 tons to 454,953 tons; and Denmark—up 12,091 tons

US set to resist Tokyo plans for global chip deal

PROPOSALS reportedly being to semiconductor buyers, the drawn up by the Japanese for SIA maintains.

a new international semicon— US trade officials consistently ductor trade agreement would meet strong resistance in the US, officials said yesterday. US industry and government

US industry and government officials stressed, however, that Japan had not tabled the proposals in Washington, either officially or unofficially.

They said that the reported proposals for a global chip trade agreement based upon floor prices and quotas amounted to little more than an expansion of the position adopted by Japanese officials in talks which led to last September's semiconductor September's semiconductor agreement between the two

The Semiconductor Industry Association, an influential trade-Association, an influential trade-group that has represented US chipmakers throughout the cur-rent trade dispute, stressed that it has always been and remains strongly opposed to industry-wide floor prices or any quantitative restrictions upon semi-conductor trade. Any such arrangement would be harmful

rejected Japanese offers to impose price floors and regulate production throughout last year's negotiations. Instead, the US insisted upon "fair market value" pricing on a company by company basis which is in-tended to ensure that efficient producers maintain a market

advantage, In Washington, proposals for any international semiconductor trade agreement are unlikely to be entertained until the current dispute over implementation of the bilateral pact is settled. Last month President Reagan imposed \$300m in tariffs on

imposed \$300m in tariffs on selected goods.

US and Japanese trade officials are scheduled to meet in Washington next week to "exchange data" on Japanese memory chip exports and prices. The Japanese hope that these talks will lead to the lifting of the tariffs, but the US appears to be in no hurry.

Japan's apparent intention to include European and South.

According to Mr Knang-Pin Chao, chairman of the Novel

chao, chairman or the Novel.

Enterprises textiles group
whose sales to Japan accounted
for 9 per cent of turnover or
HK\$100m last year, Japanese
buyers are less concerned with
price than quality control over
which they are "very demanding"

Japan is the fruit of long

efforts, starting in 1958 when Mr Chao sent his eldest son to

Japan to learn the language. Now junior sales and technical

taff are being taught Japane

because "it is at this level in Japan that decisions are made."

firms face strong competition within Japan itself, also rose

JAPAN IS to present the US with statistics suggesting that imports are winning a growing share of the Japanese computer chips market, AP-DJ reports from Tokyo.

It will introduce the data

at bilateral talks in Washing-ton next week to determine whether Japan is honouring a semiconductor agreement reached with the US last September. The accord re-quires Japan to increase the narket share of US computer chips and to provent the dumping of Japanese semi-conductors overseas.

The US has imposed punitive 100 per cent tariffs on Japanese electronic goods like personal computers and televisions in retaliation for Japan's alleged failure abide by the accord.

East Asian semiconductor producers in proposals for an inter-national trade pact has brought mixed reactions in the US. It said industry trade experts,

Japan is hoping the talks will lead to the tariffs being

The Japanese statistics compiled by the Ministry of International Trade and Ininternational Trade and in-dustry, show the share of foreign-made chips in the Japanese market growing steadily. The national news-paper, Mainichi Shimbum, said the share was 12 per-cent in April and 12.5 per-cent in March. In the six months from last April, it was 10.1 per cent.

The newspaper said also the ministry had found Japanese 256-kile bit computer memory chips were being seld for about \$2.5, near the fair market value calculated by the US Commerce Department.

"an issue that has never been raised before. While such a proposal could raise the "interesting" possibility of discussions on high tech-

gain from an international semi- chips below fair value. iductor trade pact, officials

intended to probe European and an international agreement. US attitudes on the issue of They fear that such negotiategulating international semi-tions could delay progress in conductor trade, a close implementing the current observer of the trade dispute bilateral pact.

semiconductor industry were not enthusiastic. The US-Japanese trade pact was, they point, out, a response to two specific trade problems: Japanese dumping and the apparent refusal of Japanese companies to purchase foreign chips. Neither problem exists in any other chip-produc-

nology trade at the next GATT burdens upon US or other round, it seems unlikely that foreign companies that have not the US would have much to been found to have dumped

US industry officials also expressed concern that it might The proposals are most likely take a long time to hammer out stended to probe European and an international agreement.

> US industry excutives are becoming increasingly optimis-tic that the existing bilateral pact can be made to work. They acknowledge that dumping by Japanese producers in third country markets has virtually ceased and some report a significant increase in orders from Japan.

Both government and industry The US industry would also that Japan might cancer the be opposed to being included in bilateral trade agreement if proposals for an international monitoring system. be opposed to being included in any price monitoring system. While it is reasonable, they agreement were rejected. Any such action would be sure to with strong Congressional upon Japanese companies that meet with strong Congressional have a history of dumping, it is not reasonable to impose such suggest.

chief negotiator, said after a meeting between the two teams outside Ottawa, that this was a to them. He said US cabinet members, as well as President Reagan, had raised the investment issue in recent meetings with their Canadian counter-The US demands come at an awkward time for the Canadians. Foreign investment has re-emerged as a delicate

political issue in the wake of several large foreign takeovers of Canadian companies, notably the C\$5.2bn bid by Amoco, the US oil group, for the troubled Calgary-based energy producer, Van Hool has been trying for Dome Petroleum.

Ironically, the Progressive Conservative government in Ottawa has made the attraction of foreign investment a cornerstone of its economic policies since taking office in September 1984. It has reversed many of the restrictive measures, especially in the energy sector. put in place by the previous

One view is that Washington has raised the investment issue in the trade talks to counter Canada's key demand for exemption from US protectionist measures, notably its trade remedy law.

Mr Reisman said there were still "some big rocks to move in the free trade negotiations. Earlier hopes that a draft agreement would be drawn up by late June have faded.

On the other hand, an accord must be approved by Congress before January 1988, when the fast-track" negotiating mandate given to the Reagan Administration expires.

Hong Kong exporters claim breakthrough

ing."

BY PETER MONTAGNON IN HONG KONG

HONG KONG'S exporters believe quota restrictions on sales to

they have made a significant the US. Japan has no textiles breakthrough in penetrating the quotas. breakthrough in penetrating the Japanese market for luxury consumer goods with first quarter exports rising to HK\$1.8bn, 68 per cent higher than last

Although overall trade with Japan remains in substantial deficit, the growth in exports, which follows a 39 per cent increase for 1986 as a whole, is seen as evidence that Japan's import market is not as restricted as western exporters often claim.

The export trend is regarded as a consequence of the steep rise in value of the yen as well as the fruit of promotion of Hong Kong by the territory's Trade Development Council in helping to foster an image of quality for Hong Kong goods Exporters say that doing business with Japan is still not easy, but it has become more attractive for textile manufacturers as they run up against by 45 per cent to HK\$571m.

Economy aero engine tested on airliner

By Lynton McLain

McDONNELL DOUGLAS, the tus aircraft manufacturer, has flown for the first time a modified MD-80 airliner powered by a General Electric unducted fan engine.

McDonnell Douglas said the flight was the first test of an unducted fan engine mounted on an aircraft that could use this type of engine in commercial operations.

The engine has two large fans, rotating in opposite direc-tions, to push aircraft through the air at speeds comparable with those of conventionally jet powered airliners, but using about half the fuel. The unducted fan engine offers potential reductions of

up to 25 per cent in fuel con-sumption compared with the predictions for the most ad-vanced versions of turbofan engines and up to 40 per cent to 50 per cent below existing

Japan that decisions are made.

Leading the list of Hong Kong products sold in Japan last year were fur garments, sales of which jumped 50 per cent to HK\$1.6bn. Sales of other garments rose 32 per cent to HK\$803m, but watches and clocks, where Hong Kong firms face strong competition GE said the engine could enter commercial airline service enter commercial arrine service in 1991. McDonnell Douglas is planning the MD-91X, a UDF-powered derivative of the MD-80 series of aircraft, with be-

Van Hool challenges Thai rebuff

VAN HOOL, the Belgian bus paper carried a report quesmanufacturer, is challenging a Thai cabinet decision to scrap a leasing contract for 300 articulated air-conditioned buses.

paper carried a report questioning Thailand's seriousness at each ysuspended and re-negotiated. They are controversial because of the speed and secrecy sympathetically by ministers in which they were concluded.

Belgium diplomats in Bang-kok are handling the affair cautiously, but on Monday, the Belgian minister for foreign trade, Mr Herman de Croo, asked the Thai ambassador in Brussels to explain thesituation.

Two Van Hool executives arrived in Bangkok yesterday to seek clarification about last week's decision, On Monday a Flemish news-

TWO NEW STEPS towards the

scrapping of trade barriers between the European Com-munity and Efta, the European

Free Trade Area, were formally signed in Interlaken, Switzerland, yesterday, our Brussels staff writes.

The first agreement will extend the use of a single import, export and transit document—the so-called single

administrative document-from

the 12 EC states to include the

sympathetically by ministers in in which they were concluded Bangkok.

The Thai cabinet decided on May 12 to go ahead with a seven-year leasing contracts for 1,200 locally assembled buses—300 Hino, 300 Isuzu, 500 Daewoo and 100 Mercedes Benz buses. But it rejected the Van Heol contract saving the DW Hool contract saying the DM 236.9m cash price for the 300

All the contracts were signed up public sector projects.

EC and Efta scrap more trade barriers

investment.

Ministers of the Efta countries — Austria, Finland, Norway, Iceland, Sweden and Switzerland—and Mr Willy De Clercy, EC external relation commissioner, also signed a convention to apply a common procedure for goods in transit between any of their respective much second-best in the members, and within Efta.

Mr De Clercq called for greater efforts to remove barriers to trade in other areas, such as allowing greater access such as allowing greater access to public purchasing contracts by 1992 will leave inem very much second-best in the European free trade area—a concern which has caused industrial lobbies in both Norway and Austria to raise such as allowing greater access to public purchasing contracts ing for full EC membership.

tion of remaining quantitative export restrictions.

six years to supply buses to the debt-ridden Bangkok Mass

Transit Authority. It argues that the quality of its buses justifies the high cost of the

Thailand remains attractive

for private investment projects,

but the govornment's much

The Efta states have become increasingly concerned that the all barriers to internal trade by 1992 will leave them very

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Trooping

THE first miracle of the elec-

tion campaign occurred yes-terday when that mysterious body, the 1922 Committee of hackbench Tory MPs, went public for the first time in its history.

Normally the committee meets privately in the House of Commons with political journalists lottering outside in the hope of picking up a giver of information. Yesterday the press were invited into the library at Centra Hall, Westminster, where Mrs Thatcher was to address her traons.

troops.
About 388 candidates were

About 300 candidates were assembled: confident former MPs with hig majorities, nervous characters from uncertain marginal constituencies and plain no-hopers trying to put a cheerful face on things.

ity in Lelcester East, was de-claring himself confident of a return to Westminster "even though the laws of averages

say no."

Michael Heseltine, the former Defence Secretary who walked out of the Cabinet over the Westland affair, was

ther the weshand analt, was cheerfully announcing that he intends to visit 39 constitu-encies during the campaign. Serried ranks of Tory peers

were there, the unelected who do not have to face the rig-ours of the democratic pro-cess and are thus free to roam

at will doing their bit to see that their cellesgues are

At a word fro mthe ubiqui-

tous Harvey Thomas. Mrs. Thatcher's Director of Presen-

tation and Promotion, the ministerial team trooped on

to the platform looking rather shoopish as their names were boomed out for the benefit of

the rows of television cameras transmitting this great

speciacle.

First on the platform was John Biffen, Leader of the House, who was a notable absence from Mrs Thatcher's press conference the previous

day.

As besits a man who is rumoured to be for the chop after the election, he was seated precariously at the edge of the platform. He was soon followed by Peter Walker, the Energy Secretary, who could also become a goyernmental nonperson.

want count and special a governmental nonperson.

Despite these ungenerous suspicions, Cranley Onslow, chairman of the 1922 Committee, maintained the traditional

trappings of that august body although he admitted that "we don't normally conduct our meetings like this."

Knight was then selemnly in-vited to read out the minutes

of the previous meeting of the 1922 Committee. At last

of the

Tories

-1922

style

Campaign journalists in rift with Labour

By David Brindle

THE UNRASY relations THE UNEASY relations between Mr Neil Kinnock, the Labour leader, and Fleet Street hit a fresh low yesterday at about the time calebrity status was cantered on Mrs Amy Sherratt.

Mr Kinnock's officials, and the leader himself, make ne secret that their patience has been sorely tried by many of been sorrely tried by many of the national newspapers and that television gets priority during the campaign.

After two days on the road, there is already simmering discontent among the "writ-ing press" (as the travelling newspaper representatives are known by Mr Kinnock's are known by Mr Kinnock's addes) at the return they are getting for the £3,500, not including food and accommodation, they are each paying for accompanying the leader's caravan.

Mrs Sherratt brought the complaints of both sides into stack focus. Arriving yesterday at an information technology training centre in Bury. Lancashire, the newspaper reporters spetted the 72-year-old widow sitting outside her council house newby, which displayed a Tory

election poster.
Interviewed, she said: "I receive rent and rates rebates and housing subsidy, and with that I am better off than ever I have been in my life - and you can tell Mr Kinnock that if you wish. "If every pensioner in this country told the truth, they would say the same as

me."

The attention given to Mrs Sherratt's forthright views dismayed the Kinnock team. But it was hardly surprising, given that the newspaper journalists were told there would be room for only two of them to join a tour of a training centre—the television crows taking precedence.

The writers are that their

The writers say that their grievances are not just special pleading, but that Labour is making a serious tactical error in concentrating on innocuous "film and phote opportunities "like Mr Kinnock's three workplace visits yesterday.

Indeed, the leader appeared at his most effective yesterday in brief unscheduled conversations with scheduled charversands with bystanders. However, party officials say planned walk-abouts would simply become media scrummages.

TUC urges support for Labour

gress yesterday urged people to vote for Labour as the best hope for jobs and for combating poverty. Although Labour and the unions are widely seen as con-

nected, the endorsement of Labour by the TUC general council is significant given the public distancing of the party from the unions by some Labour leaders in the run-up to the election.
Mr Norman Willis, TUC general secretary, stressing that the unions had "forged

an understanding " with Lab-our on the economy and law, said: "It is the Labour Party that offers fresh hope in place of growing divisions and de-cine. They deserve the con-fidence and support of the British people." Members of the local gov-erament union Nalgo, which is not affiliated to Labour, and

is not affiliated to Labour, and Mr John Lyons, general secretary of the Engineers' and Managers' Association, who is an individual member of the SDP, abstained from voting. Three Civil Service unions which are also not affiliated to Labour did support the TUC's endorsement.

Mr Willis rejected the suggestion that, because 61 per cent of trade union members voted in the 1983 election for roted in the 1983 election fo parties other than Labour, the TUC's endorsement was out of step with union members'

Labour leads in poll of the young

LABOUR has a seven-point lead over the Conservatives in an opinion poll carried out among young people for the Transport and General Workers' Union.

The NOP pall, covering 510 young people between 15 and 24, gives Labour 37 per cent, compared with 30 per cent for the Conservatives and 27 per cent for the Alliance. A per cent for the Alliance. A fifth of the sample were trade

fifth of the sample were trade union members.

The poli found that 56 per cent of the young people thought trade unions benefited their members. A total of 74 per cent thought that youngsters were "exploited" by being cheaply employed on the Government's Youth Treining Scheme.



for a change—Neil Kinnock gets set to leave a Manchester press conference day. With him (from left) are: John Prescott, Bill Jordan and Barbara Castle

Tories would not cut dole queues, Kinnock claims

BY DAVID BRINDLE, TOM LYNCH AND LISA WOOD

record on unemployment, with Mr Neil Kinnock, the party leader, claiming that the Con-servatives could not and would not reduce the dole queues and Mr Roy Hattersley, his deputy, accusing Mrs Thatcher of deliberately keeping unemployment high.

Mr Kinnock picked up last

Mr Kinnock picked up last week's comment by the Prime Minister that she intended to "go on and on" when he said that, if she achieved that ambition, the country would "go on and on paying a bill of £21bn a year for idleness."

During a day campaigning in the north-west of England, he said of the Tories: "Their attitude is a mixture of attitude is a mixture of surrender and sabotage — a complete betrayal of the millions of unemployed, of the millions more who fear un-

THE LABOUR leadership admission that they could not moral duty, but because the yesterday concentrated its and would not ease unemploy-nation could not afford to attack on the Government's ment, he said. Mr Hattersley accused the Government of deliberately creating unemployment and keeping it high. "The economy they choose to run on behalf of would be put back to work to

their friends and patrons requires high levels of unemployment just as it required an end to manufacturing industry and this country's increasing de-pendence on the City of London, with its sleazy undercurrent of illegality and its callous disre-gard for the rest of the economy."

Repeating Labour's charge that the Government had interferred with unemployment statistics, he said: "There has been a carefully organised conspiracy to hide the facts about both jobs and manufacturing. During the campaign we must cut though the calculated

tackle the \$500m backlog of repairs to school buildings. Mr John Smith, the shadow Trade and Industry Secretary, said the Government's handling of the Austin Rover Group proved that the Tories "simply cannot be trusted to secure the future of the motor vehicle industry." He told members of Ucatt, the

building workers' union: "They almost succeeded in selling ARG to Ford behind the backs of the employees, the management and the people of the West Midlands. the people of the West Midlands They were stopped in their tracks only by a vigorous campaign in parliament, by their internal confusion during the employment."

Mr Hattersley said Labour's Westland affair and by an outtree to set any target for ployment in two years was cutting the dole queues was an made not just because it was a who can trust them again?"

Labour aims to drop Sizewell B

BY LUCY KELLAWAY

A FUTURE Labour government would cancel Sizewell B power station and phase out nuclear power, replacing it with coal and renewable energy, the party announced yesterday. Other priorities would be to stimulate development in the North Sea and place greater North Sea and place greater emphasis on energy conser-

In launching "Energy Policy for Two Parliaments," a 22-page document, Mr Stan Orme, Labour's energy spokesman, said that for the first time in 20 years every aspect of energy in the UK had been drawn to fall, UK output is not large which woul together into a comprehensive enough to have an impact on phase out.

He attacked the Conservative He attacked the Conservative Party's "outrageous" proposals to privatise the electricity industry as "a further exomple of the Tories' short-sighted and wasteful approach to the nation's energy resources."

The document shows some The document shows some

changes from the party's pre-vious position. Mr Orme said that Labour would not negotiate with the Opec oil nations cartel; contradicting previous policy statements.

The line now is that with pro-

prices. However, Labour intends to contribute to stable prices by discussing a pricing and depletion policy with North

Sea oil companies.

The planned reduction in dependence on nuclear power would be gradual and would have a minimal effect on jobs, Mr Orme said. Within the next two parliaments a Labour government would have decommissioned some but not all of the old-fashioned Magnox stations and have tightened The line now is that with pro-duction from the North Sea set advanced gas-cooled reactors, which would take "decades" to

One David too few drains this Alliance

Signs of a rift became evident when one of the two leaders -

without explanation - failed to attend the press conference called to launch the Alliance 10-point blueprint for the

Political pundits were thrown into a spin as the reality of

Owen

By Iver Owen

support

for UDM

DR DAVID OWEN, leader of the Social Democrats, went 2,500 feet underground yester-

day in search of votes for the Alliance.

He reaffirmed its commitment to recognise the Union of Demo-cratic Mineworkers during a

tour of Thoresby pit in the Nottinghamshire coalfield which he last visited while it main-tained virtually full production during the miners' strike.

Dr Owen donned a yellow safety helmet and an orange boilersuit to mix with the pre-dominantly UDM workforce and remind them that Mrs Thatcher

was not the only leading soli-tician to make a stand against

the extremism of Mr Arthur Scargill, the President of the National Union of Mineworkers.

He insisted that there must be no return to the "old con-spiracy" between the National

spiracy" between the National Union of Mineworkers, British Coal and the Government.

One ind the Government.

Dr Owen maintained that with members of the NUM due to benefit from the pay increase negotiated by the UDM the case for the TUC recognising the new union was overwhelming.

Dr Owen's attempt to demon-

strate the Alliance's appeal to those who favour moderation

and good sense appeared to be well received by the majority of those to whom he spoke.

A demonstrably discordant note—a roucous rendering of the Red Flag by Labour Party

stalwarts—was drowned out by the noise of the cage which carried him down the number one shaft of one of Britain's most highly mechanised and profitable pits.

be black armbands all round. one — will chase its dreams with or without David, Screaming Lord Sutch of the Monster Raying Loony Party, according to his Alliance co-founder, George Weiss of Captain Rain-

This Alliance - the Rainbow bow's Universal Party. vote on every More than 100 fringe parties electronically.

Party—the latter fighting on a platform for change of the emergency 399 number.

THERE were growing indications last night of a serious split in the Alliance.

Street of a risk harmon criders one David too few began to shelter with the Raving Loonies and Captain Rainbow under the Alliance umbrella, including the Rock the Boat Party, the Prince Charles Apprecia-tion Party and the One-One-One

Chief goal is the abolition of parliament. Everyone would vote on everything from home,

Thatcher hits back at Owen protest

By Philip Rawstorne

MRS THATCHER yesterday dismissed angry protests from SDP leader Dr David Owen about the Conservatives mani-festo's "slur" on the Alliance in describing its defence policy as "one-sided disarmament by dafault or

The Prime Minister told Dr Owen: "On this crucial defence issue there is little to choose between Labour and the SDP-Liberals."

In a letter to Mrs Thatcher, In a letter to Mis Thatcher, Dr Owen had demanded a retraction and correction of the statement which implied "that we would take this country...down the same disastrous road as the Labour Party towards a frightened and fellow-travelling Britain."

The Owen wrote: "He brings Dr Owen wrote: "It brings dishonour on your office for you to campaign during an election as Prime Minister on such a deeply offensive

charge.
"It offends not just the members of the two parties of our Alliance but the millions of people in this country who vote for us and support us.'
Both Dr Owen and Mr
David Steel, the Liberal
leader, had condemned the
"slur" at their morning press
conference, Dr Owen attacked the Conservatives for trying to give the impression that only they were patriotic and understood the astional

understood the national interest.

In her reply to Dr Owen, Mrs Thatcher said that though the Liberals and SDP were dogmatic in stating that they would cancel Trident, they were studiously vague about any replacement.

Alliance policies had failed to demonstrate that to were

Alliance policies had failed to demonstrate that it was capable of dealing responsibly with the country's security. "They would destroy our future deterrent force. They would allow our present force to become obsolete, You offer no practical or timely alternative.

Tebbit in £500 advert challenge

MR NORMAN TEBBIT, Con-ME NORMAN TEBBIT, Con-servative Party chairman, yes-terday issued a £500 chal-lenge to Mr Neil Kluneck, the Labour leader, over the last Labour election ad-vertisement in the press. The advertisemen quoted Mr Tebbit as having said: "If uneunloyment is not below unemployment is not below 3m in five years then I'm not worth re-electing." Mr Tebbit, in a letter to the Labour leader, said: "You must be aware that I have re-

peatedly denied ever using the words which you attri-buted to me . . . I challenge you to preduce a tape recordyon to preduce a tape recording or verified transcript of the words in the full context in which they are supposed to have occurred."

If the evidence were produced, Mr Tebbit said he would pay £500 to charity, "If you cannot," he told Mr Rimock, "I would expect you to pay £500 to a charity of my choice or be shown up publicly for indulging in a histant and deliberate lie." patriotism.



Search party . . . Michael Heseltine is checked before going into the candidates' meeting

Thatcher claim on caring policies

BY TOM LYNCH, PARLIAMENTARY CORRESPONDENT

does not care about the underprivileged, she insisted that all
parties cared about the sick,
the old and the poor, but that
only the economic success
achieved by the Conservatives
had allowed extra resources to
be targeted on areas of need.

The Drive Efficience also in the conservative
and longer waiting lists. By
contrast, economic success
under the Conservative
allowed higher ratus of this
stination was a results of this
stination was a resulterm cut
in nurses' pay, a cut in the
hospital building programme
and longer waiting lists. By
contrast, economic success
the conservatives
and longer waiting lists. By
contrast, economic success
and longer waiting lists. By
contrast economic success
and longer waiting lists.

a caring party and a non-caring stood to benefit most from the one. The real choice is between the opposition parties, which schools to opt out of local wring their hands because their authority control in favour of economic failure has destroyed direct Government grants. She any hope of better care, and urged party members to be the Conservative Party that ready to help parents prepare cares effectively because it can such achemes, and she insisted first deliver economic encess." that tenants on run-down estates the said Labour had forwould be the beneficiaries of souther that economic strength manifestic pledges to break un

THE CONSERVATIVES are the only party which can power, its economic policies deliver on caring policies. Mrs Margaret Thatcher told about good intentions counted for 300 parliamentary candidates at a rally in London yesterday. In a rebuttal of opposition charges that her Government does not care about the underprivileged, she insisted that all narties cared about the sick.

The Prime Minister also in-sisted that the less well off more nurses and doctors to stood to benefit most from the carry out more operations and stood to benefit most from the manifesto commitments on housing and education.

"The choice is not between a caring party and a non-caring stood to benefit most from the control of the control of the control of the control of the caring party and a non-caring stood to benefit most from the control of the caring party and a non-caring stood to benefit most from the care of the caring party and a non-caring stood to benefit most from the care of th

gotten that economic strength manifesto pledges to break up was needed to build social services, but the voters had not. housing.

PM's leadership style attacked by Alliance

Minister, was launched yester day by the leaders of the two Alliance parties.

Minister, was launched yester deeds if you are capable and to suffer if you are not. There is no suggestion in her manifesto,

"power to the people." Dr David Owen, the SDP leader, condemned her refusal to Dr. acknowledge that her political opponents were capable of

Mr Steel told a rally in Cheltenham: "Thatcher power is the power to exploit and is the power to exploit and manipulate; the power to rise by trampling on the hopes and aspirations of those less privileged. Thatcher power does not extend to the individual as citizen or to the community."

He said Mrs Thatcher had sought to concentrate political herself, that you are either for her or against her. "Thatcher power is the community while poverty and unemployment reach record levels. Thatcher power is the power to buy and capitalise on vital public utilities such as electricity and water."

A STRONG attack on the power in her own hands, allow-leadership style of Mrs ing the citizen only economic Margaret Thatcher, the Prime power "to meet your own Minister, was launched yester needs if you are capable and to Mr David Steel, the Liberal as there is no thought in her leader, accused her of hypocrisy in her election promise of cal power.

Minister of "terrorising the BBC, banning trade union rights for some workers, cur-tailing age-old rights to public demonstration and generally creating an atmosphere where it is understood, as she has said herself, that you are either for

the 1922 Committee. At last the curtain was to be lifted on what really happens at these gatherings. We were treated to the shock horror revelation that the meeting began at 6 pm. About 276 members were present. The chairman bade farewell to departing MPs. At 6.05 the Prime Minister attended, was given an enthusiastic ovation and the meeting closed at 6.28.

John Wakenham, the Chief Whip, then warned that members should be prepared to respond to a three-line whip in the Commons on July 1 and 2. How's that for self-confidence at the start of a campaign?

The saturnine Norman Tebhit, party chairman, delivered a few chosen words. As he was talking to a triendly audience he had on this occasion removed his fangs and cast aside his black cloak. There was, however, a caution that since he was chosen to contest the seat, he has worked hard to make his mark and believes the tide is in his favour. Mr Hendry, who is 28 claims the 25 per cent swing from Labour to Tory in the May poll would, if repeated on June 11, he enough to end Labour's reign in Mansfield.

He adds: "This is an area where the political map has been changing in our favour. In 1986, when Don Concannon was first elected, we had one seat in the area and now we have eight. Labour has three and will have at least one less after the election."

Mr Hendry acknowledges that the Alliance raised its share of the vote in May but believes it is no longer seen as aside his black cloak. There was, however, a cautien that the position could not be regarded as satisfactory until the votes were counted and the party back with a clear working majority.

After 15 minutes came the culminating event of these carefully planned rituals—the regal entrance of lifes Thatcher. The candidates gazed up at her raptuously

Thatcher. The candidates gazed up at her raptuously and welcomed the leader with a rhythmic handelap. Although the style was less rampant than at her public meetings it was still very much the brisk headmistress lecturing the school at the start of the new term. Everyone would be expected to fulfil their "awesome" responsibilities.

The opinion polls were seen as the equivalent of the school tuck shop. Candidates should not be diverted from their stern task by the goodies on display in the window and should concentrate on putting across the "positive, realistic, imaginative Conservative message."

sage." The pupils loved it

Sunday campaign

THE KEEP Sunday Special Campaign — a coalition of anti-Sunday trading groups — yesterday announced proposals to seek to solve the issue of which goods should be permitted to be sold on Sundays.

Michael Cassell reports on the election battle in Mansfield

Trying to bury mining differences However, in the 18 months since he was chosen to contest the seat, he has worked hard



MR ALAN MEALE, the leftwing Labour candidate for the Nottinghamshire coalfield con-stituency of Mansfield, says his campaign will be based on national policies and not on local personalities.

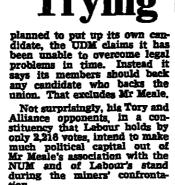
The evidence suggests he has as much chance of getting his way as Mr Arthur Scargill has of being invited to dinner at 10 Downing Street.

Mr Meale was parliamentary and political adviser to Mr

and political adviser to Mr Michael Meacher, shadow health secretary, in the last parliament. He has a tough fight on his hands in a community still deeply split in the aftermath of the miners' strike that led to the creation by Nottinghamshire miners of the breakaway Union of Democratic Mineworkers.

workers.

About 80 per cent of Notting-hamshire miners belong to the UDM, based in Mansfield. It refuses to endorse Labour because of the party's support during the dispute for the National Union of Miners. The UDM also sees the selection of Mr Meale as a calculated slap in the face for the local mining community. The new union remains unrecognised by the Labour party and by the TUC. Mr Meale's mining critics allege that he openly supported the NUM on the picket lines and has, therefore, forfeited any chance of support from its members. Although it originally



tion.
Mr Meale will be denied sup-

port from Mr Don Concannon port from Mr Don Concannon, the retiring moderate MP, who has criticised the man chosen by Labour to succeed him. Earlier this week; as Mr Roy Hattersley, the party's deputy leader, arrived in town to pledge his "absolute faith" in Mr Meals and to claim it was in the best and to claim it was in the best interests of all miners to vote Labour, Mr Concannon was pub-

1983 election result Mansfield: J. D. Concannon (Lab) 18,670; R. Wren (C) 16,454; S. Taylor (SDP) 11,636. Lab majority 2,216. Turnout 78.7 per cent.

licly denying the Labour candi-date his support.

To make matters even more uncertain, the newly founded Moderate Labour Party, which hopes to attract disenchanted Labour supporters, has put up a candidate of its own. The MLP did badly in the May local elec-tions, its 26 candidates failing to win a seat, but its presence could still make Mr Meale's task more difficult.

Despite doubts about Mr raising cash for the families of Meale's prospects being aired at the bar of the New Borough am going to apologise to anyone Labour Club, the candidate proclaims total confidence. Having Mr Meale says he will fight



just heard Mr Brian Clough, the manager of Nottingham Forest Football Club and the man who tipped Coventry for the FA Cup, predict a Lbour victory in Mansand health. He will also echo manager of Nottingnam.
Football Club and the man who tipped Coventry for the FA Cup, predict a Labour victory in Mansfield, Mr Meale himself predicted a Labour majority of at least 3,500.

He rejects the idea that his selection has prolonged division and bitterness in the area and health. He will also ecfic the warnings of other, local the warnings of other, local the victor candidates who claim that the return of a Tory government will present the mining industry with "the devil's alternative"—the chosure of the privatisation of the coalfields.

The Tory candidate is Mr Hendry, a London says, since he was picked, that he has sought to rebuild bridges. He stresses that 16 members of his general management committee are UDM members and claims that "the only people fanning the flames are Labour's enemies." He insists his support for the miners was restricted to raising cash for the families of strikers—"and I am damned if I am going to apologise to anyone for that."

Mr Meale says he will fight

Mr Barry Answer, a local mr Barry Answer, a local newsagent who is standing for the Aliance, says the MLP's failure to make an impact will, this time, work in his favour. "We will make it clear that a vote for the MLP is a vote for the Tories and that the Aliance is the right home for records." the Tories and that the Alliance is the right home for people seeking the sort of moderation in politics to which Mansfeld has been used."

Shortly after Mr Hattersley and the media circus had left town earlier this week, one Labour stalwart was heard to say at the bar of the Labour Club: "It will be tough but with any lack it will not be dirty."

It transpired that he was referring to Mansfeld Town's appearance at Wembley this Sunday in the Freight Rover Trophy final, but no one would have guessed.

believes it is no longer seen as being close enough to chal-lenge the other two parties and that voters will realise the Tories alone can see off Mr

Thatcher makes Teachers populist appeal as lead declines

BY PETER RIDDELL, POLITICAL EDITOR

MRS THATCHER yesterday made a populist appeal to free council te-nants and parents from "municipal socialism" and to spread capital ownership the centrepiece of the

Conservative campaign. Her remarks came as she faced a strong attack from Labour and the Social Democratic Party Liberal Alliance over the economy and her lead, and a steady position. It looks style of campaigning and as new as though in the battle to lead the opinion polls pointed to a declining

Mrs Thatcher was giving a pep-talk to Conservative candidates in the first meeting of the Tory MP's ping." backbench 1922 committee open to the press and television. The minutes of the previous meeting were

read, and accepted.

Those candidates lucky enough to be elected were promied a quiet few days after the Queen's Speech and then cabinet ministers came one by one onto the platform, to be applauded like quiz show contestants. Some waved, others, like Mr John Biffen, the leader of the House of

Commons, looked embarrassed. Mrs Thatcher then developed several of her major campaign themes. In particular, she argued that the phrase power to the peop-le is more than just a slogan and means people taking important decisions themselves in education and

Wider ownership meant that "the privilege of the few would become the daily experience of the lives of

Reflecting the concern of Tory strategists about the party's image on social issues she said it was "false and wicked" to suggest that people did not care for the sick and ill. She stressed the Government's. record on the health service, in building hospitals and reducing waiting

A rolling Harris Research survey for TV-am, of which a quarter is updated each day, puts Labour on 34 per cent, up three percentage points of feeling and accused Mrs Thatch-since the weekend, with the Tories er of hypocrisy for using the slogan on 41 per cent and the Alliance on

24 per cent. Conservative strategists appear relaxed about recent polls. Mr Norman Tebbit: the Conservative Party chairman, told party candidates yesterday that "we have a good

Manulife

moves into

new sector

MANUFACTURERS LIFE has be-

come the first major life assurance

company operating in the UK to expand its financial services opera-

tions by becoming a leading player

The Canadian-based Manufactur-

ers Life Insurance Group has

acquired for its operations the Ply-

mouth-based Western Trust & Savings from the Royal Bank of Cana-

The amount of the consideration

is not disclosed, but it is believed to

be about £18m - the net assets of

Western Trust as at September 30, 1986. The Royal Bank of Canada

said last year that it was selling

Western Trust and concentrating

on investment and corporate bank-

been expanding their operations in

recent years beyond their tradi-tional life and pensions sectors into other areas of financial services,

But one major gap in their ser-

vices has been a lack of deposit-tak-ing facilities. The Prudential Cor-

poration, Britain's largest life group, has indicated that it will ulti-mately acquire a deposit taker to

complete its range of savings prod-

However, Mr Joe Mounsey, Man-

ulife's vice-president and general manager for the UK, said that sec-

uring a major deposit-taking facili-

ty was only one of a number of advantages brought by the acquisi-

Western Trust's main area of ex-

pansion in recent years has been in

the mortgage leading field. Its pres-ent leading is running at £5m a week, and its total mortgage book

tion. Western Trust's main area of ex-

life, which sell through their own

field force, get very little morigage-

related husiness from building so-cieties. They have to provide their

own mortgage lending facilities in

order to participate in the lucrative

low cost endowment market.

particularly unit trusts.

ucts and services.

now exceeds £400m.

now exceeds £400m.

Life companies in the UK have

ing in the ITK

in the banking and deposit field.

By Eric Short

to intensify pre-poll strikes

Cons Lab All

Average of last 42 32 24

survey for TV-em 41 35 23

opposition the Labour Party has

ing support from the Alliance which is firmly in third place and slip-

Alliance strategists are also re

laxed, pointing out that its rating al-

so slipped in the first week of the

1983 campaign, but is still six points

Labour leaders are also plea

that their campaign has got off to a

strong start, both nationally and in

key target seats. They are particu-larly pleased with the impact on

television of the first two impas

sioned speechs of Mr Neil Kinnock

Owen, the SDP leader, attacked the

Conservative election broadcast on Tuesday night which featured the

Union Jack and films of both world

The Labour leader comments that "when you see Mrs Thatcher's

kind of Tories wrapping themselves in the flag, it does make you very

suspicious when they have done so

under it."

much damage to people who live

Similarly, Dr Owen said that Tory claims to have "a monopoly of patriotism" stuck in "a hell of a lot

of peoples' gullets." He and Mrs Thatcher also engaged in a vigorous exchange over Alliance defence pol-

icy and its similarity, or lack of it,

with Labour's approach. Mr David Steel, the Liberal lead-er, last night launched a strong at-

tack on the Government for a lack

er of hypocrisy for using the slogar

He said there was no suggestion

of allowing people political power or any recognition by her of the "pas-

sionate belief in balance of power

and December, it has emerged.

One of the transactions, the pay-ment of approximately £3m of the

original sum into a Swiss bank ac-count belonging to Mr Ernest Saun-ders, the deposed chief executive of

Guinness, appears not to have been

planned as a covert way of allowing Mr Saunders to benefit from part of the payment, as one Guinness di-

rector suggested in a court case in

Rather Mr Ward asked for the

the US tax authorities, in particular boat

Union Bank of Switzerland because

day that, in arranging the convolut-ed series of payments, Mr Ward had been concerned about "the ap-

propriate timing of his tax pay-

Guinness has alleged that the \$5.2m payment made to a Jersey company owned by Mr Ward last

May, ostensibly for his services dur-

ing Guinness's £2.5bn takeover bat-

tle for Distillers, was a breach of his

fiduciary duty. In July £3m of the money was transferred to Mr Saun-

ders' account and then withdrawn

which was intrinsic to Liberal and

Courier moved £5.2m

THE £5.2m payment made by Guin-ness to its former director Mr Tho-E3m, together with most of the mas Ward was transferred in £2.2m remaining from the original

tranches by a specially appointed payment, was transferred several courier between several Swiss and times between different banks and

Austrian banks during November bank accounts in Switzerland and

use of Mr Saunders' account with \$100,000 loan to Mr Ken Lazarus, a

of his apparent concern to shield ton DC law firm; to pay transaction the payment from the attentions of and legal fees and possibly to buy a

Vienna.

Guinness payment

"power to the people."

Social Democratic values.

Both Mr Kinnock and Dr David

lightly strengthened recently tak-

five polls Rolling Harris -

higher than then.

LEADERS OF the two main sching unions in England and Wales yesterday agreed to inten-sity their selective strike action in the last week of the general election campaign, but said there would be an indefinite truce starting on the day before polling

day.

The strike action is in protest at a pay award imposed by the Government and the withdrawal—

manufacting ma of the teachers' negotisting ma-

The two-stage strategy, aimed at bringing education to the forefront of the election campaign while leaving the door open for a settlement with the future govnt, was adopted unanimously by officers of the National Union of Teachers (NUT) and the National Association of Schoelmasters/Union of Women Teachers at a joint meeting in

The intensified action will be gin on June 1 and will almost double the number of educational authority areas hit by halfday strikes this month. The two unions, which represent almost two-thirds of the 400,000-strong teaching force, expect to involve

Yesterday's move, which coincided with the renewed threat of a civil servants strike on June 8 and 9, drew an angry response from Mr Kenneth Baker, the Education Secretary, but was inter-preted as a mixed blessing by the

"For the unions to bring children into this election campaign by disrupting their education is unlorgivable," Mr Baker said. Many teachers resented "this attempt by union leaders to drag them into political confrontation with the government."

Mr Giles Radice, Labour's education spokesman, who has urged teachers to call off their action during the campaign, de-scribed the intensification as "regrettable". He said the dispute would be resolved overnight by a government prepared to restore teachers' rights to negotiate wages and conditions.

Nearly all these transfers were

made not by the conventional elec-tronic means but through a special-

ly appointed courier who physically

took cheques from one bank to an-

By that stage about \$1.1m (£850,000) of the £5.2m had been

spent by Mr Ward to repay a bank loan; to participate in a commercial real estate development; to make a

partner of Mr Ward in his Washing

sult of a court action what it had

done with the payment, Mr Ward

In a court hearing in London on Tuesday, the Vice-Chancellor, Sir Nicholas Browne-Wilkinson, said

he had made no final judgment

eral and state tax bill.

Building societies for freer access to financial markets

BY HUGO DIXON

warning that failure to grant this

would be particularly badly hurt, if bome loans were rationed.

Senior figures in the industry are also convinced that last year's Building Societies Act, which aimed to put societies on a par with other ive years.

These and other concerns were revealed at the Building Societies Association's annual conference in Harrogate yesterday, which also

than 20 per cent of a society's funds for societies to satisfy mortgage de-tional,

THE BUILDING society movement mand without borrowing heavily is to ask the Government for more from wholesale markets and, as a larger societies would like to see flexibility in tapping wholesale firesult, some are nearing the 20 per overturned include the inability to nancial markets. It has given a cent limit.

request will lead to the reappearance of mortgage queues.

First-time buyers and others at ing restriction. If it was not raised, the bottom of the housing ladder societies would either have to curb tightly than smaller ones. their lending, sell their mortgages to other institutions or escape the restriction by becoming banks.

What we don't want to see and what I am sure the Government

doesn't want to see is a return to financial institutions, did not go far mortgage queues," he said. Those at enough. They believe that financial the bottom of the housing ladder markets are moving so quickly that would be most affected, he argued, another Act will be needed within as building societies' competitors in the mortgage market were only in-the same time giving more ind terested in "creaming off" the best dence to its permanent staff.

The association is expected to ask the Government to increase the implemented wide-ranging changes funding limit to 25 per cent in the in the constitution of the associa- early autumn. Some societies, howtion to give more power to the large ever, argue that this new limit the association if the changes were er societies. Under last year's Act, no more should push for the full 40 per cent.

Mr Cox also said that financial can be from wholesale markets – al-though the Government can in-that a new Act would be needed

Restrictions which some of the Speaking at the conference, Mr stockbroker, and to divert more

Changes to the association's structure, which had been expected to be controversial, were approved by its annual general meeting without objections. These redistribute power away from the small societies, abolish three of the association's six regions and change it from being a policy making body inas building societies' competitors in to a lobbying organisation, while at the same time giving more indepen-

> Some of the smaller societies had been expected to fight against their loss of status. On the other hand, the Abbey had threatened to leave

Societies' performance in the retail savings market improved last month, partly as a result of the poor showing by National Savings, ac-cording to figures also released yesthough the Government can inthat a new Act would be needed
erease this limit to 40 per cent by
within five years and that the Govsecondary legislation. Heightened
competition in the retail savings
idea. This view was backed up by
market, in particular from unit
trusts and the Government's privatrusts and the Government's pr

Money supply reflects buoyant borrowing

BY JANET BUSH

THE LATEST set of British money supply figures for April show woring rise by £1.5bn compared with rying signs of buoyancy in personal the £2.08bn rise seen in March. The sector borrowing and consumption, very high level of bank lending in reflecting healthy demand for cred-recent months has been one of the it for house purchase and the re-key factors boosting broad money bound in retail sales volumes in the growth and has been a focus for

Personal sector demand is likely to be boosted further by the tax cuts announced in the budget, coupled with the two-point fall in borrowing costs since March and recent cuts in mortgage rates.

The Bank of England is concerned about the inflationary implications of surging asset prices, particularly in the housing sector, and strong consumer spending, backed by demand for and availability of

Growth in the narrow aggregate of money supply, Mo, consisting tion, rose by about 1/2 point last month, according to yesterday's provisional figures released by the Bank of England.

This took its year-on-year growth rate to 5% per cent, a sharp jump banking system. from the 3.5 per cent annual rate in March. After the authorities finally decided to drop its target range for

cent on a seasonally adjusted basis. M3 money supply. Nevertheless, the acceleration of the growth rate into the upper half vourable environment for further eign currency reserves, was expan-base rate cuts. eign currency reserves, was expan-sionary by £1.1bn.

sequences of the current credit Although April's growth was substantially lower than the average over the last six months, lending was dominated by the personal sec-tor and could feed directly into consumption, raising fears of higher in-

concerns about the inflationary con-

The broad money measure M3, formerly sterling M3, rose by be-tween 1% per cent and 2 per cent in April, taking its year-on-year growth rate to around 20% per cent.

Despite the small rise in bank Sector Borrowing Requirement in April, broad money was boosted by the Bank of England's intervention to cap sterling's rise on foreign ex-changes which has injected sub-stantial extra liquidity into the

The Bank can sterilise intervention by selling more government debt, but this did not happen in broad money, sterling M3, now renamed simply M3, Mo is the only aggregate formally targeted by the list in this way over the course of list in this way over the list in the the year but not on a month-by-Bank officials noted that the an-month basis, meaning that there nual growth rate is still below 5 per are likely to be temporary bulges in

Yesterday's figures show there of its 2 per cent to 6 per cent target were net redemptions of £300m in range, partly due to the rebound in April and the external counterpart retail sales in April, offers a less fa- to M3, including the build-up of for-

output up by 3.6%

to official figures released yeste

The rise in the latest three months reflected a steep increase in sector and a sharp fall in construct

The figures, released by the Cenin the middle of last year. Manufac

Most City of London economists expect the economy to expand by 3 per cent or slightly more in 1987, in line with the Treasury's forecast in the March budget, with the main risk to growth coming from a dete-

down their expectations for 1988 with many now predicting a growth rate in that year of only 2 per cent. The CSO said that based on preliminary data its index of the output

Economic

BRITAIN'S economic output rose by 0.4 per cent in the first three months of this year to put it 3.6 per cent above a year earlier, according

energy output - mainly North Sea oil production - which offset a flat performance by the manufacturing ion activity. The output of service industries is thought to have risen

tral Statistical Office, suggest some slowing in the pace of economi growth after the rapid acceleration turing output, in particular, has disappointed more optimistic expecta-tions.

Part of the ex may have been the severe weather in January, which is thought to have depressed both manufacturing and construction activity.

riorating international environ-

Sterling's recent rise on the foreign exchange markets, however, has prompted forecasters to revise

measure of gross domestic product stood at 115.7 (1980 = 100) in the first quarter compared to 115,2 in the last three months of 1986.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered

eries solume	(TARD =	100); re	rant gair	S ANTIG	(TROOM	IOOY ICE	noner em	
inemployme (000s). All se	nt (exc)	luding s v adjus	chool le ted.	eavers) :	and unf	illed va	cancies	
	IndL	M(r.	Eng.	Retail	Retail	Unem-		
	prod.	output	order	vol	value*	ployed	Vace	
1985	·							
ith qtr. 1966	108.4	103.6	105	117.9	178.8	3,122	168.2	
lst qtr.	109.1	162.6	105	119.3	146.0	3,171	166.5	
2nd qtr.	169.2	103.5	104	121.3	154.0	3,203	175.6	
3rd atr.	110.8	104.8	106	123.7	158.7	3,282	200.2	
tth atr.	110.7	197.1	114	126.5	194.3	3,141	213.0	
October	L10.9	£06.6	109	125.0	166.5	3,168	212.8	
November	111.0	167.2	111	127.8	183.9	3,145	215.2	
December 1987	110.2	107.4	121	126.7	224.9	3,119	210.0	
Ist gir.	112.2	106.9		125.4	157.0	3,073	210.4	
anuary	110.9	105.3	110	123.6	158.4	3,114	210.3	
February	112.6	197.6		127.0	154.5	3,866	207.1	
March	113.1	197.9		125.5	157.8	3,040	210.6	
April				130.3		3,020	213.9	
OUTPUT—By intermediate metal manuf ing starts (00	goods acture,	(mater textiles,	ials an leather	d fuels)	; engir	eering	output,	
	Cosmer.	invest.	intmd.	Eng.	Metal	Textile	House.	
	goods	goods	goods	eutput	anig.	etc.	SLRTIS"	
1985	B	DU		-	_			
th gtr. 1986	103.8	102.7	113.4	103.2	112.6	103.3	15.6	
lst atr.	103.0	101.6	115.4	101.5	110.3	102.8	14.2	
2nd gtr.	104.5	108.5	115.4	102.8	110.1	103. 5	19. 8	
ard atr.	106.3	101,3	117.4	103.2	107.8	102.3	18. 9	
eth atr.	107.8	192.7	115.8	165.2	115.8	104.0	15.3	
September	106.4	102.1	116.8	104.0	108.0	102.0	19.4	
October	106.8	102,7	118.6	105.0	113.0	164.0	19.3	
November	109.0	102.4	116.1	105.6	117.0	186.0	15.8	
December 1987	1 0 7.6	102,9	114.8	106.0	118.0	102.0	10.8	
1st qtr.	166.8	103.2	118.8	104.9	117.3	104.3	16.8	
7 <u></u>	4 AE 0	309 E	1171	104 A	188 D	184 6	19 £	

November	109.0	102.4	116.1	105.6	117.0	186.0	15.8
December 1987	167.6	102,9	114.8	106.0	118.0	102.0	10.8
1st atr.	196.8	103.2	118.8	104. 9	117.3	104.3	16.8
January	195.8	102.5	117.1	104.0	108.0	184. 0	12.4
February	107.1	103,1	119.6	105.0	125.8	104.0	18.5
March	107.5	104.1	119.8	106.8	126.6	105.0	19.5
EXTERNAL	TRAD	E-Ind	ices of	export	and i	mport	volum
(1980=100);	viable b	alance:	current	balance	(£m): o	l balar	ice (Em
terms of tra							
-	Export			Current	OfI	Terms	Reserv
	volume	volume	balance	balance	balance	trade	US\$ba
1986							
1st qtr.	117.5	124.9	-1,227	+682	+1,899	101.0	18.75
2nd qtr.	121.9	128.8	-1,551	- 94	+772	102.6	19.20
3rd gtr.	122.6	138.5	-2,873	-931	+646	163.1	20.14
4th qtr.	130.5	143,4	-2,602	-756	+846	100.8	21.97
September	126.2	139,3	-831	-184	+258	102.3	22.43
October	127.0	139.6	-715	-100	+226	101.5	21.99
November	132.8	146,7	-1,000	-384	+354	100. 9	22.01
December 1987	131.6	143,9	-887	-272	+266	160.1	21.92
1st qtr.	129.7	132,8	-1,175	+625	+1,152	100.5	23.75
January	125.0	136.9	-527	+ 73	+371	100.2	21.95
February	137.8	137.5	-224	+376	+326	100.4	22.26
March	126.3	129.8	-425	+175	+455	100.8	27.04
April							29.81
FINANCIAL growth at a	-Mone	y supply	MO, M1	and ste	rling M3	(three	month secto

building societies' net inflow; HPt, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

1985	M 0 %	M1 K	M3 %	Bank lending fm	BS inflow £m	HP lendingt £m	Base rate %
4th qtr. 1986	2.9	17,8	12.9	+5,378	2,299	3,436	11.50
1st qtr.	4.1	21,4	19.3	+6,203	2,220	7,375	11.50
2nd atr.	3.1	25.9	27.3	+6,455	1,433	7,739	10,00
3rd atr.	5.9	30.3	15.4	+6,996	168	8,223	10.00
4th qtr.	7.6	15.3	14.1	+10.531	2,814	8,178	11.60
September	6.6	34.3	17.8	+896	-671	2,870	10.00
October	6.3	19.1	14.5	+3.488	1.951	2.759	11.00
November	6.4	28.4	19.0	+3.847	160	2.635	11.06
December 1987	10.1	0,6	9.1	+3,196	783	2,784	11.06
1st atr.	1.2	28.7	19.6	6.610	1,475	8.881	10.00
January	7.7	18.1	12.9	+1,667	456	2.695	11.00
February	8.1	11.1	17.3	+2.862	472	2.948	11.00
March April	10.1	18,4	28.9	+2,081	547 727	3,238	10.00 9.50

and fuels, wholesale prices of manufactured products (1980 retail prices and food prices (Jan 1987=100); Reuters comb index (Sept 1931=100); trade weighted value of sterling (1975=100). Basic Wheale,

	1002	matis.	mnig.	FCL1-	F 00022	cmar.	Sterm
1986			-			-	
lst atr.	179.1	132.4	143.4	96.5	96.9	1,813	75.1
2nd atr.	184.0	125.8	145.7	97.8	. 98.7	1.453	76.1
3rd qtr.	187.4	120.8	146.3	97.9	98.3	1.544	71.9
4th atr.	191.0	127.4	147.4	99.1	98.3	1,637	68.2
September	186.8	122.4	146.7	98.3	98.3	1,544	70.4
October	188.3	124.3	147.0	98.5	98.1	1.600	67.8
November	191.2	127.5	147.4	99.3	98.1	1.617	68.5
December 1987	193.4	130.4	147.9	99.6	98.8	1,637	68.4
1st qtr	192.1	130.0	149.3	100.3	100.5	1,577	69.9
January	190.4	131.9	148.8	100.0	188.0	1,604	68.8
February	191.2	129.6	149.3	108.4	100.7	1,586	69.6
March	194.6	128.4	149.7	100.6	100.7	1.541	71.9
April		128.7	150.5	101.8	101.6	1.583	72.4
- Fr						_,	

* Not seasonally adjusted. † From January 1986 includes amounts outstanding on credit cards



Power sale could create the US tax authorities, in personnel the Internal Revenue Service. Mr David Aufhauser, Mr Ward's personal lawyer, conceded yesterpersonal l 'largest private monopoly'

abandoned his plan to let the sum PRIVATISING the electricity inaccumulate free of tax in Europe, dustry could raise as much as £18bn possibly until his retirement. The says a study published yesterday, but it gives a warning that a future money was transferred from Austria to a bank account in New York Conservative government would need to split the industry up into and \$4.7m was used to pay a US fed-

competing companies. The study, by Mr Andrew Holmes, Editor of the Financial Times newsletter "Power Europe", with Mr John Cheshire and Mr Steve Thomas of the Science Policy

says that competition could be killed off if the industry were privatised as a whole. The result, they say, would be a

private monopoly larger than any other in the world, controlling both the production and distribution of a

vital source of energy.

Unlike gas, electricity was used in many applications such as computers and street lighting, where there was no competition from others.

about the validity of the £5.2m payment to Mr Ward in fact or in law. Steve Thomas of the Science Policy ment to Mr Ward in fact or in law. vember 14 and December 1. More buy-out companies go public

BY CHARLES BATCHELOR

However, Mr Joe Mounsey, Manulife's vice president and general manager for the UK, said that sec-A GROWING number of the companies which have been bought out by their managements in recent years have moved on to the stock market uring a major deposit-taking facility was only one of a number of advantages brought by the acquisito finance the next stage of growth.

A total of 102 companies have moved to a full listing, the Unlisted Securities Market (USM) or the pansion in recent years has been in over-the-counter (OTC) market, acthe mortgage lending field. Its prescording to a survey published yesent lending is running at £1m a terday by Nottingham University's Centre for Management Buy-Out week, and its total mortgage book Life companies, such as Manu-

Research. The buy-out was now a firmly established part of the corporate finance scene because of the resurgence of an enterprise culture, the restructuring of industry in the wake of the recession and the greater availability of funding, the re- listings over the past four years.

port's author said.

valuation of £820m put on them at the time of buy-out and a value of OF MANAGEMENT BUY-OUTS

The stretage part index 39 years to the time of buy-out and a value of OF MANAGEMENT BUY-OUTS

The stretage part index 39 years to the time of buy-out and a value of OF MANAGEMENT BUY-OUTS than £2.4bn. This compares with a £1.5bn when they first obtained a

market listing.
The USM was the most popular market for buy-out companies ac-counting for 60 per cent of those which went public. It was followed by the Stock Exchange proper with 30 per cent and the OTC with 10 per Buy-outs have come to account

for a significant share of companies going to market. They accounted for 3.3 per cent of all USM new issues in 1981 but by 1985/86 had ris-en to 22 per cent. They have accounted for 15 per cent of all full The speed with which a company

1982 1983 1987 (to end

port said. The average age of companies covered by the survey was

just under 39 years - ranging from

The study looks at the perfor mance of buy-outs in the two years before and the two years after flotation and concludes in terms of share price and price/earnings ratios they do particularly well. Buy-outs which went for a full

listing in 1984 increased their market capitalisation by 112.6 per cent by February 1987 compared with a 95.5 per cent rise in the FT 500 Index. USM-quoted buyouts also out-6 65 31 102 performed the Datastream USM index, the study showed.

Flotations of Management Buy-Outs. Mike Wright, Ken Robbie and John Coyne. Published by Spicer and Pegler Associates in association with The Centre for Management Buy-Out Research, University

New town buy-outs, Page 8

Trosvenor Development Capital Limited **RECORD RESULTS FOR 1986**

£000 Profit on sale of investments (less Provisions) Investment Income 604 (318)Operating Expenses (586)Operating profit 938 Interest on 18% Loan Stock Profit before Tax 1059 25 Taxation

Extracts from the Chairman's statement:

1986 was a record year. The pre-tax profit of £1.06 million was a record. It was struck after interest payments to stockholders of £1.15 million. During the year two investments were floated on the USM and another investment moved from the USM to the main Stock Exchange market.

The 33 investments in the portfolio are valued at £13.6 million against a book value of £7.9 million. Total payments to stockholders since the funds's inception have amounted to £3.2m. Investors who subscribed in February 1982 have seen a return of 35% p.a. over the period. The Board believe that for a fund of only £9.1 million which has already made substantial returns of cash to its investors, this is an exceptionally good performance".

John D Oakley CBE, DFC

Copies of the accounts are available from

Grosvenor Venture Managers Limited, Commerce House, 2-6 Bath Road, Slough, Berkshire SLI 3RZ.

The acquisition of Western Trust The 102 companies covered by moves from the buy-out stage to a the report (a further eight have listing is increasing. More than half since come to market) have comgives Manulife that facility. In addition, ManuLife will now be able to offer a range of loan ser-vices to its existing client base. bined market capitalisation of more years of the buy-out.

This partly reflects the fact that most buy outs are well-established businesses, usually operating in mature markets with relatively low investment requirements, the re-

UK NEWS

This advertisement is issued in compliance with the Regulations of the Council of The Stock Each Application has been made to the Council of The Stock Exchange for the whole of the issued and culotted antinary stars capital of Henry Bazrett Group PLC to be admitted to the Official List. It is expected that the ordinary shares will be admitted to the Official List on 28th May, 1387 and that dealings will commence on the same day.

HENRY BARRETT GROUP

(Incorporated in England under the Companies Acts 1908 to 1917 Registered No. 169517)

Placina by

N M Rothschild & Sons Limited

5,639,000 ordinary shares of 10p each at 77p per share

Henry Barrett Group PLC operates in three distinct areas: the "design and build" of commercial and industrial steel-framed buildings; steel services including stocking, processing and distribution of steel; and the development, manufacture and marketing of specialist mechanical fixing systems, primarily the "Lindapter"

Authorised £2,750,000 Share Capital

Issued and allotted £1,803,000

in ordinary shares of 10p each

The ordinary shares being placed rank pari passu in all respects with the existing issued ordinary shares and will be entitled to participate in full for all dividends and other distributions hereafter declared, paid or made on the ordinary share capital of Henry Barrett Group PLC.

In accordance with the Rules and Regulations of the Council of The Stock Exchange N M Rothschild & Sons Limited has instructed Pannure Gordon & Co. Limited and Henry Cooke, Lumsden Limited to place 4,229,250 and 1,409,750 ordinary shares respectively.

Particulars relating to Henry Barrett Group PLC are available in the statistical service of Extel Statistical Services Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 25th May, 1987, for collection only, from the Company Announcements Office, The Stock Exchange. Throughout Street, London ECZP 2JX and up to and including 3rd June, 1987 from:

Henry Barrett Group PLC Cutler Heights Lane. Dudley Hill Bradford

Penmure Gordon & Co. Limited 9 Moorfields Highwalk. London

N'M Rothschild & Sons Limited. New Court. St. Swithin's Lone, London

21st May, 1987

B94 9HU

IBM extends international | Renault system links access to data services

BY DAVID THOMAS

Value-added services involve the

transmission of data and other information over the telecommunica-tions networks. international coverage of its trade data interchange service, which al-The Government recently re-

last year, but so far its UK customers have had only limited access to computer company, is at present

IBM, the world's largest computer company, is extending its value-added data services by allowing UK customers greater international access to these services.

Value-added carriers involve the largest computer information, send mail electronically and transfer files more easily internationally.

In particular, it is extending the lows the transmission of business moved these services, demand for documents relating to transactions which has been growing, from almost all regulatory restrictions.

IBM believes this will allow it to

most all regulatory restrictions.

IBM believes this will allow it to IBM launched its value-added move more strongly into the retail network in the UK at the start of value-added market in the UK. where ICL, the largest UK-owned

volved in a pilot study in the freight and shipping industry.

To provide for this greater international emphasis, IRM is upgrad-ing its Warwick computer centre in the west Midlands into its second European control centre for value-added networks, the first being in

This will create an extra 100 jobs over two years. The Warwick centre employs about 200 people now.

IBM also announced it was taking steps to ensure that its private value-added network can interconnect with the public data network. IBM's value added networks internationally, which cover the US, Japan, 13 European countries and Is-in the UK are in the finance and in-liberalisation of value-added ser-

'Tide turns' for British industry

ation of British Industry.

In terms of jobs and living standards into the 1990s."

The president will be visiting dustry was starting to succeed in a impress upon Japan the importance better environment than it had that it make concessions to enable

The widest business seats

give you the maximum head space.

by British industry was the "turn of to understand the central import- turer said current quotas permitted he tide", according to Mr David ance of business if it is to meet the only one pair of imported shoes per Nickson, president of the Confeder- expectations of the British people

worked for over the past 10 years business leaders in Japan shortly to was beginning to come together. In- continue a campaign designed to greater access to its markets.

GREATER optimism being voiced formed after the election will have leather goods. A footwear manufac

"We are not going to have a slang-ing match with the Japanese", said Mr Nickson." But it is only by the constant reiteration of the arguments that the message will get

The CBI would not openly endorse the Conservative Party in the election campaign. Mr Nickson ripe for greater liberalisation in-said: "Any government which is cluded cars, Scotch whisky and icit of £64,215 in 1985.

dealers directly to French factories

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULTS car and van subsid- group's factories in France instead iary in the UK is being used to test a new distribution system which links dealers directly with the factories and is designed to cut vehicle stocks by half within the stateowned French group's export opera-

The new system snown mane remail UK, which has already recovered from losses of nearly £3m in 1984, into a highly profitable organisation, said Mr Loic Caperan, managing director of the British compa-

jumped from El.8m in 1985 to about St.8m or about 1 per cent of turn-over, helped by a careful reorganisation of Renault UK's debt to cut interest payments.

The new distribution arrangements would speed the recovery and enable Renault UK to spend more on promotion, marketing and sales while remaining reasonably

profitable, Mr Caperan said. The new distribution system enables Renault's 305 dealers in Brit-

of through the UK import company.

The system cuts vehicle stocks from four months supply to two months and one week, thus giving big savings in financing charges. At the same time dealers are able more accurately to reflect customer

preferences by ordering only five weeks in advance of production. Dealers can also make changes to the specification of the car which has been ordered up to two weeks before the car is assembled. The UK is the first of Renault's

export markets to employ the new system, which later this year will also be introduced in West Germany and Belgium. Next year Spain will be added to the list.

In the case of the UK, Renault has also reorganised its physical distribution system so that vehicles are shipped only through one European port, Le Havre, to Southampton, on the south coast of England and Goole, in the north-east.

There can be two shipments each week to both UK ports and the time between a car being made and arain to use IBM desk-top computers riving at the British dealer's outlet to order vehicles directly from the has been cut to two weeks.

New town managers propose buy-outs

BY HAZEL DUFFY

sets have been drawn up by the sold

when they go on sale shortly.

property in the north east of Eng- corporations until 1990. land to give the bid their backing. The bids will be assessed by the Mr Ed Henderson, chief execu-tive of Aycliffe and Peterlee Devel-certainly in consultation with the opment Corporation which runs Department of the Environment. both new towns, expects to com- Concern has been expressed recent-

countants.

Industrial assets totalling 3.7m sq the corporations being run down fit will be going on offer. Rents are under new owners. The managelow at about £1.50 a square foot, on five-year rent reviews. In all, the pledge to carry on this role. Some years ago there was an attempt by the management of Redbeen sold after the Government's direct in the West Midlands to but

PROPOSALS FOR the first man-already been transferred to the loagement buy-out of new town as- cal authorities and the town centres

managers of Newton Aycliffe and Approval for this particular sale Peterlee, the new towns in county

Was given nearly two weeks ago by

Durham, north east England.

They plan to put in a bid for all ing. Urbam Affairs and Construction outstanding assets of the towns

They plan to put in a bid for all ing. Urbam Affairs and Construction. His amouncement signalised when they go on sale shortly. the end of the battle by the three The management team has al- north eastern new towns - Newton ready found financial institutions Aycliffe, Peterlee and Washington—sufficiently interested in industrial to extend the life of the new town

plete the financial package shortly. It by the National Audit Office and it will be made up of equity and the Public Accounts Committee that loans, highly geared. Advisers to new town assets have sometimes the five strong management team been sold off too quickly and too are Richard Ellis, the firm of sur-veyors, and Touche Ross, the ac-Fears in the North East have cen-

been sold after the Government's ditch, in the West Midlands, to buy decision to wind-up all the new all the assets of the town, but this sell their assets to the private sec- that the result would be too much of tor. Housing in the two towns has a "company town."

British Telecom sells hundreds of properties

BY DAVID THOMAS

modernisation programme.

modernisation programme.

During the past year, BT has speeded up the introduction of digital telephone exchanges, which it is change buildings would eventually

analogue exchanges.

BT has therefore been able to ue on these sales, other than to say ber of surplus buildings.

BT is also now able to sell other grow in volume and will continue properties situated next to its eximt the 1990s, the company said.

BRITISH TELECOM is selling hun-dreds of properties which it no long-er needs because of its exchange troduction of digital exchanges.

now bringing into service at the rate of one per working day on average. Digital exchanges are much smaller than the older generation of

concentrate the siting of its modern that they ran into the millions of exchanges, releasing a large number of surplus buildings.

This disposal programme will

Laing wins Sizewell contract

BY MAURICE SAMUELSON

A CONTRACT valued at £100m to which lasted 27 months.

The civil engineering work represents the biggest individual contract in the £1.55bn Sizewell project tract in the £1.55bn Sizewell project tract against strong competition with Wimpey/Cementation, it is a analysis of the first to be awarded since

build the main civil engineering works at the Sizewell B nuclear nouncement, the CEGB had already let a series of contracts, worth Laing Construction (JIC).

Before the Government announcement, the CEGB had already let a series of contracts, worth about £140m, for the pressure vessel, steam generation and pipework.

the Government announced its for valuable acquisition at a time of mal approval. This was given after slack orders in the civil engineering Britain's longest public inquiry business.

DOLDER GRAND HOTEL



It's hard to devote proper attention to a business report when you're jostling with the person beside you for control of the armrest. TRANS WORLD seasass al- ereannessess 76: 0114140404 All round a better business experience.

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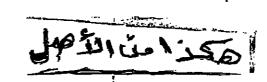
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management to support the way people work. printing, facsimile, scanning and reprographics, 2. How do people gain understanding? An office system based on how people work. No one understands better than To help you handle information and collect The office according to Rank Xerox. Rank Xerox Office Systems Changing the face of your company.

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We've invested our capital to expand into investment banking, using it to support an average securities trading volume of \$40 billion a day. We've broken new ground in interstate banking—committing capital to the largest

>>

interstate merger in banking history, with Texas Commerce Bancshares, and to the largest merger between a New York and a New Jersey bank, with Horizon Bancorp.

In the end, *no* amount of capital will protect a bank against poor management, while there's no limit to what hard work, sound management and imagination can accomplish with the capital we have.

That's why we're proud of our bank's capital strength and even prouder of our personal strengths: financial skill and judgment.

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ember FDIC © 1987 Chemical Bank

APPOINTMENTS

ASDA man to join Ocean

OCEAN TRANSPORT & American Bank, where he was of TRADING has appointed Mr Isan Laurie as finance director, from August 1, in succession to Mr three years as executive director of First Chicago and vice president of First National Bank of Chicago. Laurie has been finance director of ASDA Stores since 1984 and was appointed to the executive board of ASDA-MFI in 1985. Prior to that, he gained financial experience with two other major retail groups, Home Charm and Savacentre.

ASDA has appointed two board directors from August 1. Mr Rom Scott becomes finance director with responsibility for finance, security and administration. He juined ASDA in August 1985 and is currently divisional director — finance. Mr Mike Palmer becomes director with responsibility for management. ramer becomes aircent with responsibility for management information systems (MIS) including ASDA's development of EPOS technology. He is divisional director — MIS. These appointments are replacements for Mr Laurie.

Mr John Richards has been appointed a director of P. S. MOSSE AND PARTNERS.

At TECHPRESS PUBLISHING Sir Gerden Brunton has been appointed to its board as chairman. Sir Gordon, who recently retired from his position as managing director and chief executive of the International Thomson Organisation, has taken a substantial holding in Tech-press Publishing.

BBA GROUP has made organi-sational changes. Mr. Ray Mitchell, a main board director, takes the role of group director -corporate affairs and assumes a wide portfolio of responsi-bilities in group affairs, the key elements of which are the development of major growth apportunities and responsibility for BBA's growing investment in other groups. Mr Peter E. director—finance. He was group Clapsies is premoted to group financial controller and deputy to the group director—finance.

Mr Christopher Bland has been appointed chairman and Mr M. W. B. Sketchley and Mr C. D. Stowart-Smith become directors of PHICOM. Mr Oh Bak Kins and Mr Chan Hua Eng have resigned as directors.

Mr. P. J. C. Hasel has been appointed to the board of BRITISH-AMERICAN TOBACCO

Mr James West has been appointed managing director of GLOBE INVESTMENT TRUST. He succeeds Mr Cella Black, who continues as an executive director and deputy chairman.

Mr George Educate has been head of Unilever's biosciences appointed as a general manager division.

of SAUDT AMERICAN BANK with specific responsibilities for managing the specific responsibilities for the property opened the LLEWEILTN GROUP in London branch life resources.

161 133 Ass. Brit. Ind. Ordina. 163 145 Ass. Brit. Ind. CULS. 38 34 Amiliage and Rhodes.

Granville & Company Limited 8 Lovet Lane, London ECSR 8BP Telephone 01-621 1212

Mr David Straug has been appointed chairman of SEDG-WICK FINANCIAL SERVICES, a member of the Sedgwick Group. He also joins the board of the Sedgwick UK Group. Mr Strauss was managing director of Sedgwick Benefit Consultants in Melbourne, Australia, until he joined Sedgwick Financial Services in Outshap 1968. vices in October 1986.

GUILDWAY has appointed Mr. Robin Best as finance director.

COPTHORNE HOTELS, part of the British Caledonian Group, has appointed Mr Peter Brainch as vice president development, a position which was formerly held by Mr Caris Rouse, who moves to the Mandarin Hotel Group.

The ALLIANCE & LEICESTER BUHDING SOCIETY has appointed in Lawrence Boyd as assistant general manager (corporate development).

The chief executive of Dalgety UR. Mr Maurice Warren, has joined the Gill & Buffus board, Balgety's commodity company.

THE MORTGAGE CORPORA-TION has appointed Mr. Stephen Clasper as director, capital markets, a newly-created post. He was deputy managing director at Bank of America International

FABER PREST HOLDINGS, Rotherham, has appointed Mr Ian Mackenzie as group managing director. Lord Goddes becomes non-executive deputy chairman.

Mr Philip S, Ashby has been appointed a director of PRIEST MARIANS HOLDINGS.

(FINANCIAL SERVICES), has been appointed a director.

De Peter B. Garland has joined AMERSHAM INTERNATIONAL as director of research. He was head of Unitever's biosciences

SPONSORED SECURITIES

Mr Jim McMahon has become a partner at DELOTTE, HAS-KINS AND SELLS, Birmingham, following two years as a cor-porate tax specialist with the firm, while Mr Peter Ward has returned to the UK from the Zambian practice. is now a main board director of Liewellyin Construction. Mr David Hankin, who recently joined Walter Liewellyn and Sons as chief executive, London SCHRODER INTERNA-TIONAL has appointed Mr John Burnham a director.

Phillips retires.

office, hecomes an executive-director. Hr Keith Bedford, who has been appointed an executive director of Llewellyn Construction joined the company a year ago as construction

Mr David G. G. Puddle has been appointed a director of MIDLAND MONTAGU FUND MANAGERS, to develop and market institutional fund management services worldwide. He was with Morgan Grenfell Investment Management.

GRANVILLE & CO has appointed as assistant directors: Mr Guy Eastman Mr Robert Schiff, Ms Wendy Pollecoff and Mr David King, Mr David Williamson has been appointed compilings officer.

Mr Richard W. Musson has been appointed sales director at MELLAND AND COWARD, Stockport, part of the textile division of Whitecroft. He was

Mr Howard Trust has been appointed company secretary of MORGAN GRENFELL GROUP.

At H. YOUNG HOLDINGS Mr
Stephen A. Evens has become a
non-executive director. He is a
stockbroker with Anderson & Co
and has been connected with
Young since Mr. Jeles Wilson
became chairman in 1984.

Mr. Jerry L. Greenwood has
been appointed to the board of
S.H. E. R. A. T.O. SECURITIES
INTERNATIONAL.

PANNELL KERR FORSTER
has admitted Mr. David Nash,
Mr. Nick Reed and Mr. Richard
Fellows into partnership following the dissolution of Robertson
Nash.

THE ABBEY LIFE GROUP
has appointed Mr. Gerard Wherity
as director of Abbey Life Investment
S.H. E. R. A. T.O. N. SECURITIES
INTERNATIONAL THE ABBEY LIFE GROUP has appointed Mr Gerard Wherity as director of Abbey Life Investment Services responsible for fixed interest investments. He joins from Fuji International Finance where he was associate director in charge of the fixed interest portfolio.

LONDON & QUADRANT
HOUSING TRUST has appointed
Mr Den Wood, director of New
Islington & Hackney Housing
Association, to be its director in
succession to Mr Michael Smith, who retires later this year.

NOBLE WARREN INVEST-MENTS has appointed Mr Mik Scruby as a director.

The FUJI BANK has appointed Mr Nacaki Yokobori as general manager of the London branch. He will replace Mr M. Klyota as general manager at the end of May, when Mr Klyota returns to Tokyo head office. Mr Yokobori comes to London after heading the Tokyo treasury division.

Changes at Royal Insurance

has made the following general management appointments:— Mr M. E. Berry is appointed a general manager, business operations. His area of responsibility includes London and the South East of England, relationships with national brokers and the major commercial classes of business. Mr J. S. Sampson is appointed a general manager business operations. His responsibilities include the west of England, west Midlands, north west England, Northern Ireland and Wales, business development with local brokers and agents and personal lines and commercial and Waies, business development, with local brokers and agents and personal lines and commercial package business. If w. J. Ward is appointed a general manager, business operations. His responsibilities include the north of England, Yorkshire, east England, Scotland, the Republic of Ireland, and British Engine, and business development with financial services intermediaries. He is also responsible for the claims function. Mr Berry, Mr Simpson and Mr Ward are also directors of Royal Insurance (UK). Mr A. J. Campbell-Hart is appointed a general manager, corporate services and a director. His area of responsibility includes accounting and finance, corporate personnel matters, corporate personnel matters, corporate personnel matters, corporate planning and information tech-nology.

Granville Davies Coleman Limited 27 Lover Lane, London ECSR SDT Telephone 01-621 1212

17.0 4.5 30.5 12.9 13.7 — 21.8 1.4 — 8.4 14.1 16.4 — 5.7 3.6 8.7 7.9 2.4 6.9 2.8 2.7 18.8 6.0 3.4 14.0 17.4 9.1 19.2 5.5 5.0 11.7

75,000 Warrants to purchase

£75,000,000 9% Notes due 1994

J. P. Morgan & Co. Incorporated

MORGAN GUARANTY LTD

has agreed to purchase the Notes

Application has been stade to the Council of The Stock Exchange for the Warrants and the Notes to be admitted to the Official List. The Warrants are being issued at a price of £13.50 per Warrant and are exercisable on any Wednesday within the period 27th May, 1987 and 27th May, 1988 (not including 27th May, 1987) and also on 27th May, 1988. The Notes will be issued at 100 per cost, plus accord inserts (if any) is bearer form at the denominations of £1000 and £10,000. Interest on the Notes will be psycable annually, the first payment being due on 27th May, 1988.

ting Particulars soluting so the Warmanis, the Notes and the Butter are available through Entel Financial Limb y be obtained during usual hours up to and including 26th May, 1967 from the Company Announcements Office change and up to and including 5th June, 1967 from:

Banking chief

Mr John Cosson has been appointed chief executive of the banking group of AITKEN HUME INTERNATIONAL. Mr HUME INTERNATIONAL. Mr Cosson has spent the past three years in charge of the UK cor-porate baking division of Stan-dard Chartered Bank.

at Aitken Hume

PAYLESS DIY, part of the Ward White Group, has appointed Mr John Hood, as financial director. Mr Hood MACCESS has appointed Mr James Corr as finance director.
He will join the company on
June 1 from North British
Maritime Group where he has
been group finance director since mandai mrector. Mr Hood joined Marley in 1978 and in 1983 became company accountant at Payless DIY, then a subsidiary of Marley. He became financial controller of Payless DIY when

LOTUS CARS has appointed Mr Roger Mackrill as quality director. He joins Lotus with 14 years' experience in the motor industry specialising in effective quality control.

controller in Fayless DIY when the company was acquired by Ward White Group in 1986. Mr Roger Napelton, head of systems development, is also appointed to the board. He is responsible for the implementation of elec-tronic point of sales systems and all computer functions through-out Payless DIY. been appointed managing director (residential) of CUSSINS GREEN, the property development and portfolio management arm of Cussins Property Group. He was managing director of the London division of Brossley FRIENDS PROVIDENT LIFE OFFICE has appointed Mr Patrick F. Jenkin as a deputy chairman. He also becomes deputy chairman of United Kingdom Provident Institution. Mr Jenkin, who was Environment Secretary, will succeed Mr Edwin Phillips as chairman when Mr Phillips retires. London division of Broseley

Mr Norman Arthur has been appointed assistant regional manager (north) at STANDARD LIFE following Mr Derek Oliver's retirement. He has been promoted from the position of Edinburgh area manager and takes up his appointment on September 16. Mr Phillip A Lowe, managing director YORKSHIRE CHEMI-CALS, has been appointed chair-

man in succession to Mr Alan G.
Martin who remains on the board
as a non-executive director. Mr
Lowe will combine the post of
chairman with his existing Mr Chris Bailey will become finance director of E.C.C. QUAR-RIES on July 1. He is financial services manager of the English China Clays Group. Mr David Roberts has been appointed a director of BRITISH ALCAN wire division and British Alcan Conductor. He will be responsible for the Port Tennant

Mr John O'Connor has been appointed managing director of BARCLAYS DE ZOETE WEDD PROPERTY IN VESTMENT MANAGEMENT from June 1.

works near Swansea. Mr Gerry Davies has been appointed tech-nical director of British Alcan Mr Bob Moore has relinquished for medical reasons his role as Conductor, and Mr Bill Cum-mings becomes commercial director. Mr John Newton has been made a director of the wire division. He will be resgroup managing director of SPP, Reading. Mr Peter Andrews, managing director (operations), has been appointed his successor. ible for business developexecutive director.

This autouncement complies with the requirements of the Council of The International Stock Exchange of the United Eingdorn and the Republic of Ireland Limited and does not constitute an offer of, or an invitation to the puto subscribe for or to purchase, any securities.

GMAC, Australia (Finance) Limited

A\$ 50,000,000

13¾ per cent. Notes due 1992

guaranteed as to payment of principal and interest by General Motors Acceptance Corporation (Incorporated in the State of New York)

> Issue Price 101% per cent. and accrued interest, if any

The following have agreed to subscribe for the Notes:

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County NatWest Capital Markets Limited

Crédit Lyonnais

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited McCamphan Dyson & Co. Limited

Dresdner Bank Aktiengesellschaft McLeod Young Weir International Limited

Merrill Lynch International & Co.

Morgan Stanley International

Orion Royal Bank Limited Swiss Bank Corporation International Limited Salomon Brothers International Limited

Westdeutsche Genossenschafts-Zentralbank eG

Union Bank of Switzerland (Securities) Westpac Banking Corporation

Wood Gundy Inc.

Application has been made for the Notes constituting the above issue, in bearer form in the denomination of A\$1,000 each to be admitted to the Official List by the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 10th June, the first payment being made on 10th June, 1000

Listing particulars relating to the Notes, the Issuer and the Guarantor are available from the statistical services of Extel Financial Limited and copies may be obtained thiring usual business hours up to and including 26th May, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 4th June, 1987 from the following:—

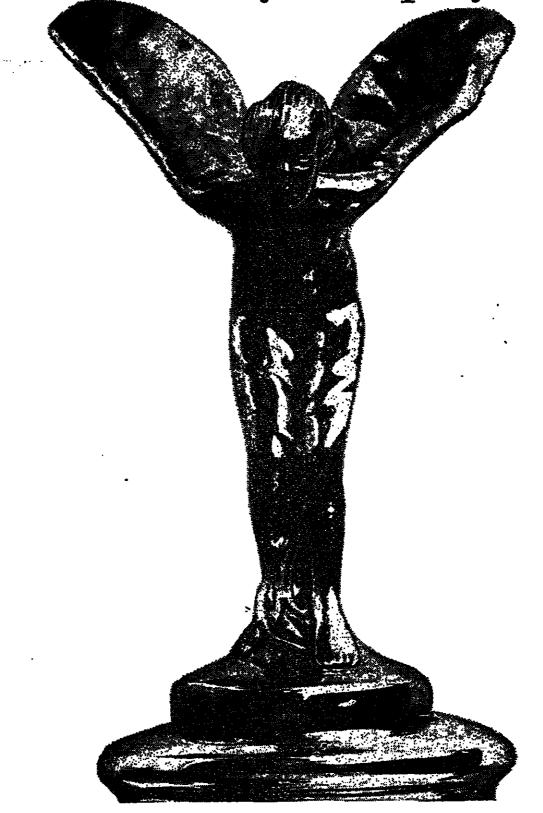
Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

180 Strand. London WC2R 1EX

The Securities referred to above have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered, directly or indirectly, in the United States of America, its erritories or its possessions or to United States persons.

Remember, there's more than one high-flying Rolls-Royce company.



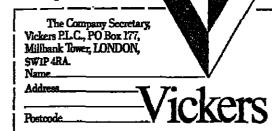
Rolls-Royce Motor Cars would like to congratulate our namesake, Rolls-Royce plc, on the success of their recent flotation.

We would also like to commiserate with all those investors who didn't get as many shares as they applied for; and to remind them that Rolls-Royce Motor Cars is part of another high-flying company.

Vickers PL.C., a highly successful international company with a range of activities encompassing the world leader in neonatal intensive care equipment, an international leader in ship motion control, a top name in business furniture, the widest range of armoured fighting vehicles in the world and a leading manufacturer of lithographic printing plates.

To find out more about another company Rolls-Royce Motor Cars is a division of that is going places, send for the recently

published Vickers Annual Report by filling in the coupon.





Dale Electric of Great Britain Ltd., Electricity Buildings, Filey, Yorkshire YOM 973, Tale 0723 514141 Telest 57163

Designs beyond the forger's art

By Geoffrey Charlish

says Clarkson. It has given his engineers ready access for the conversion of the PWR.

Conversion involved stripping

eway the propolsion machinery from what was originally built

as the back half of a complete nuclear submarine, on which sailors could train. The big dynamometer used to absorb the output of the steam turbine has been sold to the US Navy.

been sold to the US Navy.

The reactor vessel was ultrasonically inspected and pronounced perfectly fit for its new
role. (The safety and reliability
directorate of the UK Atomic
Energy Authority is the Navy's
adviser in safety matters.)
Engineers then welded into the

Engineers then we need have primary circuit the nest of new pipes and valves needed to simulate leaks—small ones as well as the so-called "guillotine fractures" of a main pipe.

LAIRD will be used to simu-

late faults in all classes of Royal Navy reactor; Swiftsure, Valiant and Trafalgar, as well as the new Trident design based on PWR 2. Every component and subordinate system critically concerned with

ponent and subordinate system critically concerned with reactor safety can be explored in this way, to verify the computer codes used by the designers of Navy reactors. Then the complete reactor system will be tested.

Initially, all these tests will be done "cold" since LAIRD

will contain no nuclear fuel. But "hot" tests will follow. For these an electrical heater will be installed to simulate the

radioactive decay heat from a reactor which has been shut down but still needs to be kept

in the US and France, for example—attempt to simulate reactor faults using nuclear fuel, but under greatly scaled down conditions involving single fuel pins. They are complex to relate to the real thing.

DOCUMENTS LIKE pass-ports and identification cards can be protected against forg-ers with a marking system called Advantage. Originated by Armstrong World Indus-tries in the US, it is available in the UK from Indentifian of Descript.

Specific chemicals are im-Specific chemicals are impregnated into the surface of the paper, in the form of a company logo for example. When viewed at different angles, the design assumes various colours. For plastic cards the chemical is applied as part of a lamination, but cards the chemical is applied at part of a lamination, but if this is pooled off, the chemical remains in the surface below. The imprint would narmally be ever a picture of the harman and a picture of the bearer, and the company claims that attempts to tamper immediately become obvious.

Kodak juke box holds 7m images

KODAK of the US has announced a large-scale announced a large-scale document image storage and retrieval system based on the company's recently de-veloped 12 in optical disk, which can hold 52,000 images.

Called KIMS 5000, the system can accommodate up to 131 of the disks in "juke box" fashion, giving maximum storage of 7m docu-ment images. It uses three Digital Equipment Microvax
2 computers which allow
images from the disks to be
supplied to many high-definition screens in a matter of

The system costs from 2000,000 and is aimed at large organisations that must have equick access to original documents of which a com-pletely permanent record has been made.

rin

brings relief to US jails

house arrest

Electronic

Nancy Dunne looks at the innovative way in which America is taking some of the strain off its overburdened prison system

"THIS IS your Onguard elec- seen as "a slap on the wrist." tronic curfew check. I will give In Tennessee, overcrowding you 10 seconds to confirm that reached the point in 1985 where you are there."
Messages of this sort, followed by 10 seconds of brisk music, are heard in hundreds of homes

across the US, where convicted lawbreakers are paying for their crimes under house arrest. Since 1980 when the US Supreme Court ruled that over-crowding constitutes a violation of pricopers' rights state for of prisoners' rights, state gov-ernments have intensified their search for alternatives to build-ing expensive, new prisons,

House arrest schemes, enforced by electronic surveillance, are growing in favour because they allow lawbreakers—usually those convicted of non-violent crimes—to live at their own expense and work to make restitution to their

Ms Bobbie Huskie, a corrections consultant, says Florida has the oldest and most ambitious house arrest scheme in the US. More than 6,000 offenders live at home and about high-risk is 600 of them are electronically monitored. In 1986, these criminals paid about \$10.3m in offenders. restitution and \$11.8m towards

one desperate county sheriff handcuffed 12 inmates to a prison camp fence because he had no room left in his jail. The state has since eased its overburdened prison system with several experimental pro-grammes, including one private-enterprise prison and a house arrest scheme for 300 lawbreakers.

Last September Tennessee

In Tennessee, overcrowding signalling transmitters on strips around their ankles. Receivers in the homes pick up the signals at random and send them over telephone lines to "host" computers. National Cash Register computers, which can monitor up to 200 receivers at one time, receive and store all

ounces, are fastened within cases by break-off screws which are caught between court orders to relieve their overburdened prison systems and the demands from their citizens that criminals be punished.

House arrest tronic surveillance of 40 moval. Both cases and straps inmates, who are equipped with non-removable wristlets or out a signal if cut, damaged or removed from the ankle.

The recidivism rate for those kept under computer-controlled surveillance is much lower than for offenders sent to prison

are in use, an "active" monitoring system is in place for high-risk felons, and "passive" surveillance has been estab-

The "active" devices, called court fees and the cost of their Home Escort systems, are pro-probation. Home Escort systems, are pro-duced by BI Incorporated of

Computers are programmed so that offenders can leave their homes for work without raising an alarm. The aklets, worn lished for the lower-security under socks, are not visible to offenders. under socks, are not visible to casual observers, so the lawbreakers can avoid any stigma, which would set them apart The recidivism rate was Boulder, Colorado. Bi is also their jobs impossible. The much lower than that of known for its dairy feeding devices can be worn in the bath, offenders sent to prison—19 per cent compared with an average ture transmitter around the sand during strenuous exercise.

33 per cent, according to Ms Huskie.

She says such programmes, BI says the Home Escort Hitek Community Control Con

constantly- breakers with either wristlets or anklets, depending on which is more convenient for the work they do.

Surveillance is conducted by a Telsol automatic calling device, also used by many de partment stores automatically to Register computers, which can monitor up to 200 receivers at call customers, deliver messons can sound alarms and print reports on request.

The transmitters, weighing 24 ounces, are fastened within cases by break-off screws which

> Answering the call, the convicts place a tag on their surveillance device into a box near their phone. This emits a sequence of tones over the phone line. The offenders then pick up the phone and confirm that they are at home.

Failure to answer the call sends the system in pursult, calling a series of locations where an offender might be. If convicts fail to respond within an hour, the computer alerts probation officers by means of their pocket bleepers.

Critics of the active system say it is fallible, because the signals will not be received if the wearer is behind metal objects like a refrigerator door. Proponents say it works best because offenders are being constantly monitored.

The Home Escort system can be leased or purchased and the average cost is about \$7 a day, considerably less than the \$32 a day it costs to keep an offender in prison. The passive system is leased at a maximum \$2.33 a day. Tennessee officials say both systems have been "very satisfactory" and best of all, the offenders have the cost of with their close community system, which it began marketsupervision, inspire "more ing in 1985, was the first Florida. This system, developed the offenders have the cost of respect" than the typical probation schemes which are often house arrests. It equips engineers, equips the lawfrom their wages.

Royal Navy test-bed with an eye to nuclear safety

reactor designers—and their underpins the 50 reactor critics—for decades. Sometimes built so far for the Navy. nuclear scientists have tried to In 1985, the consortiu

A clearer answer could be at hand, however. This summer a unique engineering facility comes into operation in the north of Scotland, when the Royal Navy commissions LAIRD, its loss-of-coolant acciient investigation rig at Doun-

The Navy claims that LAIRD. at its Vulcan laboratories close to the civil—and better known
—Dounreay Nuclear Power Development Establishment, will
be the only full-scale test faciity for loss-of-coolant accidents ity for loss-of-coolant accidents in reactors anywhere in the world. No civil facility for such experiments exists in Britain. Over the next three years LARD will be used by Rolls-Royce and Associates, the Navy's nuclear experts, to study the safety of Britain's nuclear submarine fleet, present and inture. LARD is designed to imulate and follow the course of any imaginable accident to of any imaginable accident to the primary circuit of a presurised water reactor (PWR).

Although it is an exclusively Navy project, Don Clarkson, director of the Vulcan Naval Reactor Test Establishment, says he will be surprised if there is no exchange of data on nuclear safety with the civil industry, now building 1,200-megawatt PWRs, starting with Sizewell B as the first of its proposed "small family" of four to six new nuclear sta-tions. The civil industry has no plans of its own for a loss-of-

LAIRD could also be important in helping to make the safety case for small civil re-actors, much closer in capacity to the naval reactors. Potential markets for small factory-assembled PWRs as highly reliable powerplants have been identified by Rolls-Royce itself, independently of the defence consortium Rolls-Royce and

coolant accident simulation.

LAIRD was not built from scratch but is an adaptation by Rolls-Royce and Associates of a shore-based PWR it built for the Navy in the early-1980s. This was a test-bed for successsive designs of reactor core
for the Navy's nuclear fleet. By
1984, when this PWR completed

WHAT happens when a nuclear the testing of a third core de- This process has since been reactor springs a leak? This is sign, it had seen 19 years of used successfully to treat a sub- a question which has exercised service. Its experimental data marine reactor before it was For LAIRD, the process has reduced the radioactivity to the level of a low-activity laboratory—the kind found quite commonly in research centres—

nuclear scientists have tried to simulate what will happen, but always on a small scale.

A clearer answer could be at hand, however. This cummer a unique engineering facility comes into operation in the north of Scotland, when the PWR 2, prototype of a new north of Scotland, when the previous models, and also designed to new affect standards. revious mouses, and also de-signed to new safety standards. Reactors of this type will go-into Tridest missile submarines and the next generation of nuclear "attack" submarines.

For the redundant reactor the nuclear experts drew up a scheme to give it a new lease

OUT OF THE

BACKROOM

by David Fishlock

of life as an experimental facility capable of following reactor behaviour under fault conditions. This meant major additions to its plumbing, so that any kind of leak or fracture can be simulated safely through fast-acting valves, in a circuit running at similar pres-

Over the next three years the facility will study the safety of Britain's nuclear submarine fleet by simulating any

imaginable accident

sure to civil PWRs—around 2,000 the per square inch. The coolant water which drains from the reactor is caught in a closed system so that it can be returned quickly to the primary circuit for repeated tests.

The first step, after removal of the last radioactive reactor core under test, was to purge the primary circuit of radio-activity. The consortium devel-oped its own chemical process for decontaminating the plant. a leak of radioactivity.

The backroom experts at Vulcan say LAIRD will be the only facility able to show how a real

Kadum State Agricultural Development Project RS SUPPLY COMPANY (KADUNA STATE) LIMITED KADUNA, NIGERIA. INVITATION FOR BIDS:

Contracts and Tenders

The Federal Government of Nigeria has received a loan of US\$122 million from the Intercational Bank for Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project and it is intended that part of the proceeds of this loan will be applied to procure from the eligible bidders the following items:— Quantity Petrol and diesel driven electricity generator sate 1.5 and 2.5 KVA 1000

120 Days 150 120 " 120 :: 44.5km 25km

eta set of bidding documents containing specifications, instructioned conditions of contract etc., may be obtained on payment to from the office of:

Menaging Director,
Farmers Supply Company Ltd.,
13b Kabir Rosel, Matein,
P.O. Box 2237, Kaduna, Nigeria,
Tel: 215281 Telex; 20711 Box: 096

d US2200 from:—
ADP Lisleon Agency,
27 Dover Street,
London WYX 3PA,
Tel: (01) 499 2829 Telex: 296288 Date of issuance of invitation for bids: 15 May 1967.

Lest date and time and place for submission of bids: 29 June 1987, by 10 a.m. at the office of Managing Director, Fermere Supply Company Limited, 13b Kebir Road, Malell, P.O. Box 9237, Kadura, Nicenia.

Company Notices

ands for 1985 of 5.5% (PLD.Am. 13,6429% (FLO.408225) respectively will be paid on and after 21 May 1987. To obtain these dividuals, cartificates must be fined on forms chalantile from, indiged with termetation, and left for five claim days for amendments by one of the following:

Mildend Benk jalu. Stock Eacher Services Department, Mariner Hou Papes Street, London PCSN 40A.* Northern Bank Limited, 2 War Perpendicus Limber (1394 40A Northern Bank Limber), 2 Waring Street, Selfant ST1 25E Allied Irish Banks Limber, Securities Department, Stock Exhange, Bank, Carter, Salisberice, Dublic &

Bergen Bank International S.A. USD 10,000,000 Floating Rate Subordinated Loan Notes 1967.

In accordance with the Terms and Conditions of the Notes,

Scandinavian Bank Group pic as Fiscal Agent

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notice is hereby given that for the six months interest period from 19/5/87 to 19/11/87, the Notes will carry an interest rate of 71% per annum, and the Coupon amount per USD 500,000 will be USD 19,805.56.

ALLIED IRISH BANKS, p.l.c. Notice is hereby given that the

Transfer Books of the company will be closed from 15th to 19th June, 1987, both dates inclusive. for the purpose of preparing warrants for the Final Dividend in respect of the Year ended 31st March, 1987, which will be posted to Shareholders on 14th July, 1987.

By Order of the Board D. B. Motyer Ballsbridge Dublin 4 21st May, 1987

Clubs

Art Galleries

COLNAGHI. 14 Old Bond St. WI. 01-457 7408. SNGLISH DRAWINGS AND WATERCOLOURS. UNIT 13 June. Mon-Fri 10-6. Sats Unit 13 June. RICHARD GREEN. 40 DOWN SWEET. 01-603 3819. 40 DOWN SWEET. PAINTINGS. MON-FRI 10-6. SEENTISH FAINTINGS. MON-FRI 10-6.

BANK LEUMI LE-ISRAEL B.M. (the "Bank") **LEUMI INTERNATIONAL INVESTMENTS N.V.**

NOTICE to the holders of those of the U.S.520,000,000 7 per cent. Guaranteed Convertible Bonds 1987 of Leumi International Investments N.V. presently outstanding (the "Bonds").

The attention of holders of the Bonds is drawn to the fact that the Bonds are is grawn to the fact that the Bonds are convertible into Ordinary Shares of NIS. 0.1 each of the Bank only up to and including 30th June 1987 and that all Bonds outstanding thereafter fail to be redeemed at par on 1st July 1987 in accordance with Condition 5 printed on the reverse of the Bonds.

The Conversion Rate at present applicable is 70.66667 Ordinary Shares of NIS. 0.1 each of the Bank for every U.S.\$1,000 nominal amount of Bo

The attention of holders of the Bonds is drawn to Condition 4 printed on the reverse of the Bonds and in particular to paragraphs (A)(3), (A)(4), (A)(5) and (C)(6) thereof.

Holders of the Bonds who wish to exercise their conversion rights should apply to the specified office of any of the Conversion Agents listed below for a necessary Conversion Notice. The attention of holders of the Bonds is drawn to the fact that holders of the Ordinary Shares of the Bank arising on conversion of the Bonds have the right (in accordance with an arrangement entered into between BLL Betuhot (1983) B.M. (a subsidiary of the Bank's holding company), and the Government of Israel on 20th October, 1983) by giving appropriate notice to such subsidiary between 16th August and 30th September, 1988 to require it to purchase all or any of such shares on 31st October, 1988 at a price shares on 31st October, 1988 at a price in Sheqels equal to U.S.331.30 per Ordinary Share, calculated according to the representative rate last published before 28th October, 1988 (subject to adjustment in respect of future issues and distributions), all as more particularly provided in the arrangement.

The attention of holders of the Bonds

The relevant terms of the arrangement, as well as an English translation thereof, may be inspected at the specified offices of the Conversion Agents listed below.

This notice is published in accordance with the terms of the Trust Deed constituting the Bonds and is not to be taken as a recommendation to holders of Bonds to exercise their conversion rights

CONVERSION AGENTS Bank Leumi (U.K.) pic

4-7 Woodstock Street. **London WIA 2AF**

Sank Leumi le-Israel (Switzerland) 34 Claridenstrass CH 8022 Zurich

CANADIAN PACIFIC SECURITIES LIMITED To Holders of: The Corporation's U\$\$75,000,000 15% Guaranteed Notes due 1989 The Corporation's Can.\$75,000,000 117% Guaranteed Notes due 1990

GUATANTEER NOTES GUE 1770

NOTICE IS HEREBY GIVEN that the Annual Report and Accounts of the Corporation and the Annual Accounts of the Guarantor, Canadian Pacific Enterprises Limited, are available from Orion Royal Bank Limited, 1 London Wall, London EC2Y 5JX. England and the other Paying Agents named on the Note cartificates.

APRIL 30, 1987.

TELEPHONE 01-246 8026 for the FTINDEX & BUSINESS NEWS REPORT Hourly updated FT Index Sterling Exchange Rates updated 3 times daily Bullion, krugerrands, pletinum and base metel prices Dow Jones Industrial Average Share Market Report

FINANCE

CORPORATE

The Financial Times proposes to publish its annual survey on Corporate Finance on

JULY 23

among the subjects under review will be:

The City revolution and

how the market has changed since Big Bang The Corporate Finance

UK Securities Houses The Foreign Securities Houses, Accountants

The Equities Market. New Issues, Junior Markets, International Equities, Convertible Euro-sterling Bonds

The Debt Market, Sterling and Euro-commercial Paper, Multi-option Facilities, Debentures, Commercial Bank Borrowings

★ Taxation

★ Risk Management

For further information please contact:

David Reed Esq Financial Times 10 Cannon Street London ECAP 4RY Tel: 01-248 8000 ext 3461 Telex: 885033

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DGAA **YEARS**

of caring Ninety years ago the DGAA was founded to help those who are today's rulessional people facing livelihoods that had collapsed - and with very few

others to care.

Succeeding decades have produced differing circumstances, but the continuing thread has been the knowledge that everywhere there are people, who had thought their plans for later life complete, quite suddenly finding themselves totally mable to cope.

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the reason, in each case the need for speedy help in deep distress has been vitel.

The DGAA helps many hundreds of these unfortunates to stay in their own homes and if needed, offers a service of devoted professional care in 13 Residential and Nursing Homes. Without direct state aid, we depend very largely on donations from people like you. Please help — while you are able, with a

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Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother

Dept 7, Vicarage Gate House, Vicarage Gate, London W8 4AQ. Tel: 01-229 9341 90th ANNIVERSARY YEAR (Please make cheques payable to "DGAA")

To the Holders of

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Series F, Class F-1

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period May 20, 1987 through August 19, 1987 as determined in accordance with the applicable provisions of the Indenture, is 81% Libor per

annum. Amount of interest payable is \$204.6875 per \$10,000

STEARSON FEMANICANO, MC.

The law is the law but...

BY A. H. HERMANN, LEGAL CORRESPONDENT

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revolution

A LAW is a law and never mind principles and theories— 1973 intervended. The site that is the scho one can hear thosen for the refinery was content of the color of the chosen for the refinery was content flight thing for US courts which can disloder releast most English courts and superior could not go the right thing for US courts which can disloder releast may be constituted by Countered in the first which can disloder releast may be constituted as the first thing for US courts which can disloder releast most engineers and the President, name the price could not go the first thing for US courts which can disloder releast most engineers and the President of the counter of the constitution as the first proper of the counter of the

issue; if we have no rule of law in the market there will

obtain dividends due on those shares which he still has. One

issue; if we have no rule of law in the market there will soon be no market.

Some governments go even more brazenly about the business of striking off their debts and obligations. Earlier this month the Greek Government obtained from its parliament the approval of what I call Less Andreadis, wiping off \$27m which it owed under an arbitral sward to Stran Greek Refineries, now in liquidation. Stran is not represent the supreme Court would confirm the decisions of the lower courts. The government seems to have feared the same as it hurriedly appended to a bill passing through parliament a few clauses wiping out the arbitral award. Neither Stran now in liquidation. Stran is not represent the case this month. month the Greek Government courts. The government seems obtained from its parliament the approval of what I call Lex Andreadis, wiping off \$27m which it owed under an arbitral award to Stran Greek Refineries, now in liquidation. Stran is rewished of Prof Andreadis. The long feud of Prof Andreadis with the Government dates back to 1976 when the Government, by a decree, the constitutionality of which he denies, deprived him of control of the Commercial Bank of Greece group, the second largest in Greece. His equity interest was reduced from over 50 per cent to 27 per cent.

Over the years Prof Andreadis

Though there may be some for a reference to the

Over the years Prof Andreadis room for a reference to the became involved in numerous European Court of Human litigations with the Government European Court of Human ment in an effort to recoup the Greek Government disposed some of his interests or to of Prof Andreadis claims is essentially a domestic affair. However, few foreign investors snares which he still has. One of these disputes, which the Greek parliament was asked to terminate, concerns a contract concluded by Stran with the Government in 1970. Stran was to build a refinery at a site to be acquired by the Government. However, the become which the European Court re-

was under the level of the "normal" price. The excess of export prices which were higher than the domestic price in Japan was cut off and these in Japan was cut off and these prices appeared in the calculation as equal to the "normal price." The Japanese companies may have been guilty of dumping but such an arbitrary method of calculation trary method of calculation seems to ignore the reality of the market where individual transactions are at different prices to meet marginal demand.

The Japanese companies complained that the Commission obtained in this way a lower average of the export reality and that the use of the two different methods made the figures incomparable and the result unfair. The court said the regulation said nothing about the need to use identical plaint of unfairness, reasoning that the Japanese charged higher prices in some trans-actions only to achieve an average which would obscure the dumping effect of other trans-actions. One can only pray that a similar treatment should not be applied by others to the subed exports of the Com-

munity. Not even the Federal

was not a prohibited special agreement. This decision clearly infringes the principle of equality of unsecured credi-tors. It is what they call in Germany Systemoidrig. German banks, apparently, can get an exemption from the rule of

* Macleine Watson & Co Ltd v Inter-national Tin Council. FT Law Report, May 20 1987. † Cases 240, 255, 258, 258.

South Oxfordshire The Financial Times is proposing publishing this survey on

FRIDAY JULY 17 1987 ANDREW WOOD on 91-248 5116

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The Financial Times proposes to
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Ref: FI/SC01

13.2 Mar. Co.

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Contract I had been stated

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The program of the party of the control of the cont

Senior **Tax Accountant**

c. £20k + car

A tax specialist is required to head up our taxation function and assist in the planning of major business developments in Europe. You will advise senior management on the tax implications of business transactions and with a small team of financial analysts control and monitor the capital expenditure programme, which is primarily funded by tax based lesses.

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Ref: FJ/SC02

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Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to A.T. Matthews, Hoggett Bowers plc, Abbott House, 1/2 Hanover Street, LONDON, W1R 9WB, 01 409 2766, quoting Ref: 322/FT

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MANAGEMENT: Marketing and Advertising

EVER SINCE 1983 when Novo, the Danish insulin and enzymes manufacturer, reported pre-tax earnings equal to a 28 per cent return on sales, analysts have been worrying because the group has failed to repeat such unsustainably high profits. Nevertheless in 1986, they remained a very respectable 19 per cent of sales.

This has tended to over-shadow Novo's achievement in penetrating the vast but hostile US market for insulin, one of the none-too-many cases in which a European company has successfully established itself in the face of intense competi-tion from a dominant American producer, in this instance Eli

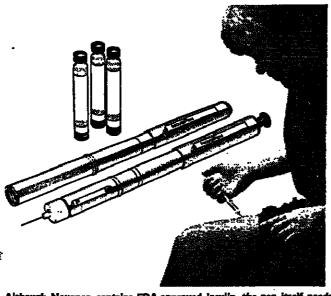
Novo first went seriously international in the marketing of insulin in the early 1970s after it had developed a highly purified, so-called monocomp nent insulin, from which all the contaminants which set up anti-body reactions in diabetics believed that the technology which it had used gave it a five-year lead over its com-

However, the company mis-calculated the American market at the outset, "We entered the US market with our own pro-ducts in 1979-80," says Sonnich Fryland, executive vice-presi-dent of the pharmaceuticals division. "The basis of our enter was that we thought was division. The basis of our entry was that we thought we had a superior product, so superior that we could turn the market round."

But Novo had not given enough attention to the enormous cultural and commercial differences between the US and European markets, nor could it foresee how its com-petitive situation would be affected by the actions of the US regulators.

As Novo prepared to enter the market, says Fryland Lilly began upgrading its own insulin products, reducing the level of products, reducing the level of contaminants from over 100 parts per million first to 40, then 20, and finally 10 ppm. Novo's highly purified insulin contained no detectable con-taminants, ie, less than 1 ppm. The US Food and Drug Administration the US regula Administration, the US regula-tory body, however, ruled that a product with fewer than 10 ppm could be described as "purified"—the same classifica-tion as competitive products but would not permit Novo to use the trade mark "mono-

So in 1981 we found that we were not permitted to say what we believed was the right thing —that we had the best product," says Fryland.
At this point Novo had to



Novo takes on US drugs giant

Hilary Barnes on the Danish group's strategy

panies, with a 1985 turnover of DKr 4.1bn (about \$540m). The comparison became even more marked when Lilly's marketing power in the US was set against Novo's. Lilly had around 1,000 sales and medical representatives compared with Novo's fewer than 20. The insulin market is also

utterly different from that in Europe. In Denmark, where insulin is a prescription-only drug, all pharmacies, of which there are only 300, must stock a drug once it has been registered by the health authorities. In the US, where insulin is an over-the-counter product, there are 60,000 retail phar-macy outlets, and they only stock a preparation if customer demand makes It worthwhile to make room in the refrigera-

tor, as Fryland puts it.
At about the same time Novo stole a march on Lilly by becoming the first company to market human insulin (the chemical make-up of which is identical to insulin produced by the human body), initially in Europe, but by the time regulatory approval was obtained in the US, Lilly had consider its options and the also brought forward its own risks it ran if it tried to take on Lilly alone. Novo was then, "Our option was either to field sales force in Squibb-Novo

by the standards of the large of the US market or to make American pharmaceuticals com-

available to meet the competition," says Fryland.

The answer was a joint venture with E. R. Squibb Inc, with which Novo already had some marketing links. Squibb was then a company with turn-over about four times the size

of Novo's.
Squibb was already selling insulin in the US market, but it lacked Novo's production technology and was at a dis-advantage in the US market both in relation to Lilly and Novo. What it did have was the marketing and distribution

The joint venture, set up in 1982 on a 50-50 basis, combines Novo's and Squibb's interests in diabetics care in the US.
In Squibb-Novo Inc, Novo provides the research and production, Squibb the sales and In 1982 Squibb-Novo's share

of the US market was about 7 per cent. It now claims 23 per cent, though Fryland fudges the issue, for competitive reasons, as to whether this is volume or value. He describes this development as "very satisfactory to us."

and remains, a small company go for a very exclusive part is being tripled to 120 in 1987.

more GP-oriented.

When Squibb-Novo was first When Squibb-Novo was first established, Lilly launched a vigorous marketing campaign to stop the growth of Novo's market share. This forced Novo to step up its own marketing efforts which caused a reduction in margins—a reduction, however, which Novo was strong enough to take. Now Fryland describes the competitive situation as "normal."

The Squibb-Novo joint ven-

The Squibb-Novo joint ven-ture solution caught on. It was followed up in 1983 with a similar arrangement in Canada with Connaught Laboratories and in 1984 in Australia with

and in 1984 in Australia with CSL.

The Squibb-Novo co-operation, says Fryland, has become a "strategic alliance." Novo is now selling Squibb products in Scandinavia, notably a successful Squibb ace inhibitor against hypertension.

Novo's recent acquisition of Ferrosan, another Danish pharmaceuticals company for which a bright future in so-called CNS central nervous system) products is predicted, has further cemented the Novo-Squibb relationship, as Ferrosan and Squibb already co-operate in research in the CNS field.

Novo has now launched another campaign to increase its US market share with the introduction of the NovoPen, a small and unobtrusive injection system, about the size of a fountain pen, which is used to give injections of short-acting

The advantage of the pen is that diabetics can take it out of their pocket or handbag and give themselves a dose at any time, which means they do not have to take meals at set times

or leave meetings. The NovoPen is already a success in Europe, though Novo
lost ground to its Danish competitor, Nordisk Gentofte, the
world's third largest insulin
producer (with very little
activity in the US), when it
underestimated the demand for

Novo has considerable hopes for the pen in the US, especially as Lilly, according to Novo, has not developed its own pen.

But before the pen is marketed in the US it has to pass the regulatory hurdles. Although the insulin used in the pen is the same human insulin which already accounts for about a quarter of Novo's US sales, the pen is a "medical device" in its own right and therefore requires separate approval.

As the date at which FDA approval will be forthcoming is unpredictable, Fryland declines

to predict that 1987 will be the year when the company cracks

concentrating its efforts on hospitals and specialists. Squibb's own sales force is

Transgressors will feel the bite

Feona McEwan explains what will supersede self-regulation

FINANCIAL investment companies in the UK will soon have a new set of rules to learn and live by which, for the first time, will impose upon them a statutory standard of advertising practice. The standard of advertising practices are companies. practice. Just as companies dealing in insurance, life assurance, unit and investment trusts, have been given the green light to market more freely, post Big Bang, so the web of regu-lations to keep them in check, grows. For the investor, this means more protection. For the marketer, more red tape.

Unlike previous codes of conduct governing investment advertising, administered by bodies like the Advertising Standards Authority and the Stock Exchange, the new batch is legally binding and carries drastic penalties. Severe trans-gression could result in a transgressor touch result in a trans-gressor losing his credentials and a company ceasing trading. Investors who lose their money as a result of a company breaching the rules will be able to sue for losses. These regulations, dictated by the Financial Services Act, come into effect from the end of the year.

At the year end, all invest-ment businesses will come under the auspices of a reguunder the auspices of a regu-latory body—either the Securi-ties and Investment Board, the City watchdog, or one of five self-regulatory organisations (SROs) or, if they belong to a profession, to that professional body (these include the four chartered accountancy bodies and three law societies). The five SROs are the Securi-

The five SROs are the Securi-ties Association (born out of the Stock Exchange), Association of Futures Brokers and Dealers, Financial Intermediaries Managers and Brokers Regulatory Association, Investment Management Regulatory Organisation and Life Assurance and Unit Trus Organisation. Trust Regulatory

First off the mark has been the SIB, which has now issued its doorstop of a rulebook. When it came to drawing up its advertising rules, which make up one section of the tome, the

SIB rules have already come in for some criticism from future users who complain that they are excessively compli-cated. However, such cricicism is usually voiced in such a way that indicates the complainants understand the terms pretty clearly. The reason for such detailed and exact rules is the fact that they are answerable in law. For the bulk of invest-ment companies, this precision

rules range from tombstone and image advertising to press or television coupon ads, known as off-the-page or off-the-screen ads. As well as stipulations about fairness, honesty, and so on, there are specific rules about such matters as attaching warnings of risk to a given product, but not in small print or in minimized form Again tele-For advertising agencies, board examined existing codes used to self-regulation from of practice in the UK, US and relatively toothless industry bodies with restricted powers tising industry bodies. After of enforcement, this will be a new straitigacket to cope with. For financial companies used in more section of the tome; the sabut such matters as attaching to warnings of riak to a given product, but not in small prim or tising industry bodies. After in minimised form. Again, television coupon ads are not perwith a common core of rules. The end of July should see the sible by investors, for instance, outcome.

(The whole book is two inches through Oracle or cable.

Nor is there any scot Nor is there any scope for persuarive marketing jargon like "free trial period" when referring to the already exist-ing statutory cooling off period. Where appropriate this must be speriod that it is conferred by law.

Some rules, like those about misseading ads, will be adjusted if necessary as complaints

fact that they are answerable in law. For the built of investing ment companies, this precision is very new.

Ultimately the SIB rules governing advertisements should become the responsibility of a given trustee or group within the investment company, the SIB suggests. Agencies, too, will need to grasp the essentials as they could be held responsible for the work they put out.

emerge.

Although no one knows just how the rulebook will work until it goes into effect, the sile expects complaints to come to it mainly from favestors. Depending on the degree of transgression, the offending company may be reprinted or have its authorisation suspended. Investors who lose money can go to court to recould be held responsible for the work they put out. Agencies, too, will need to grasp the essentials as they money can go to count to recould be held responsible for the work they put out.

Subjects covered by the SIB rules range from tombstone and rules range from tombstone and image advertising to press or television coupon ads, known as

More UK than US companies use PR

BY DAVID CHURCHILL

BRITISH companies are way ahead of the their US counter-parts in the use of public parts in the use of public relations, claims a new report on the use of PR on both sides of the Atlantic published by Shandwick, the UK's leading quoted public relations consultancy.

The report based on a survey of 200 chief executives in the UK and 200 in the UK is in indirect controdiction.

the US, is in direct contract tion to previous surveys which have suggested that American companies enthusiastically embrace PR.

A survey carried out by the Carl Byoir consultancy, for instance, found that some 84 per cent of the top 500 US companies used PR consultancies in 1984—compared with 69 per cent of similar sized British companies. The Shandwick survey, however, found that nearly

nowever, found that nearly 80 per cent of the 200 UK chief executives surveyed—from both large and small companies and in all industries—regularly used an external PR consultancy.

But in the US, only four out of every 18 of the chief

of every 10 of the chief executives surveyed — from similar sized companies as the British survey — said that their company used a con-

sultancy.
Moreover, some three out of every 10 of the British companies also had an internal PR department - compared with just 15 per cent of the

Shandwick suggests that equally striking in the fact that over half of British chief executives interviewed have formally integrated public relations into their corporate planning system, compared with one third of US top

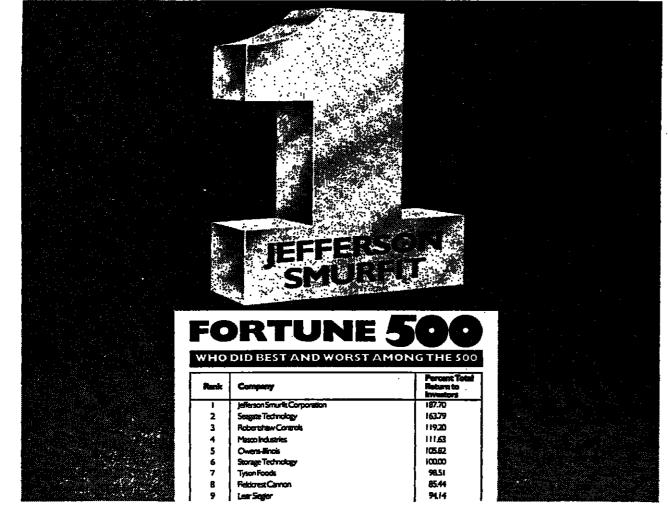
The results of the survey may preve embarrassing for Shandwick since it has recently made a number of acquisitions of US public rela-tions consultancies and is been to develop further in

"But it preves the market otential for us in America," Peter Gummer, Shandwick's chairman, points out from New York this week. Gummer, however, admits initially to surprise at his survey's findings. "But when I told people over here about the survey they were not at all surprised," he says.

He also believes that British chief executives have become more aware of PR than their American counterparts because of their need to communicate during mergers and requisitions.

"What this survey also means is that British public relations specialists no longer have to feel like the poor relation when dealing with their US counterparts," adds Guntmer.

* Carried out by Research Bureau and its US associates.



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per cent return to investors, the highest among all Fortune® 500 industrials (Fortune, 27/4/87). We were Number One in return on equity among all paper companies for the second consecutive year and among all packaging companies for the third consecutive year (Forbes, 12/1/87).

We also had the highest return on common equity for the 12 months ending December 31,1986, among an industry composite of paper and forests products companies (Business Week, 16/3/87).

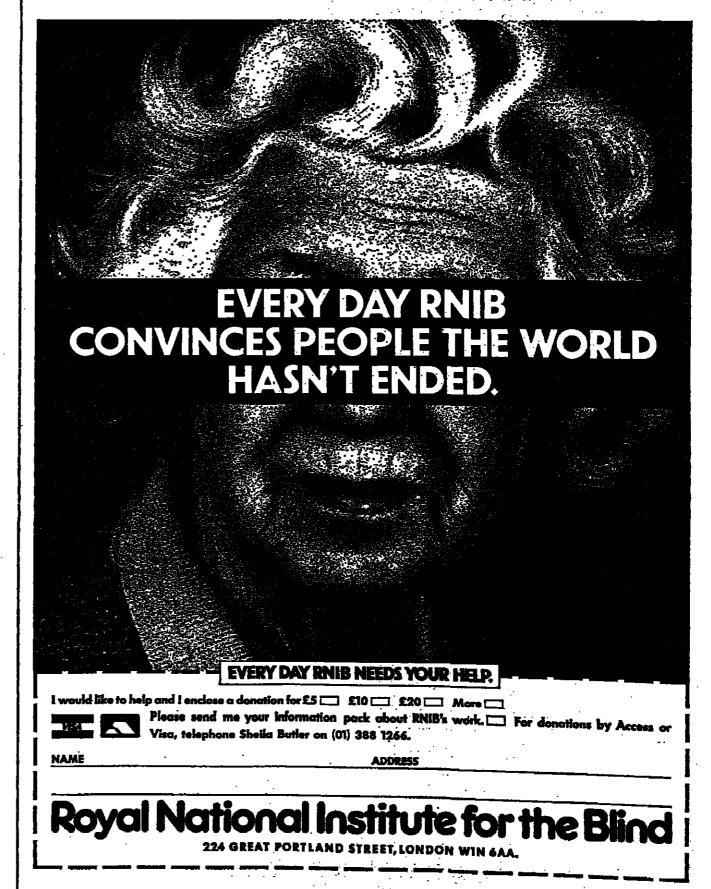
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Piccolo's 40th anniversary/Milan

Michael Coveney

The Piccolo Theatre in Milan, one of the greatest of Europe's post War companies, is forty wire.
years old. The cake was cut last Thursday by its founding director and inspirational powerhouse, Giorgio Strehler, who has directed most of the who has directed most of the productions since the doors opened on May 14 1947.

To mark the occasion, visitors could see both Strehler's latest production, Elvira, o la passione tentrale, and his oldest and best loved (now in its fifth or sixth edi-tion), Arlecchino servitore di

In between, the indomitable Strehler, now 65 years old, followed his first acting appearance since the War in Elvira with a cheerleading chairmanwith a cheericating chairman-ship of his own party under the television lights, hosting an improvised cabaret and nostalgia jag interspersed with satellite link-ups with John Gielgud at the Old Vic, Maurice Béjart and his troupe some-where in Spain and the popular French singer Barbara in Paris. The celebrations were also

joined by M Francois Leotard, the French Minister of Culture, and his predecessor in the Socialist government, M Jack Lang (who received warmer applause and a Strehler bear hug), to underline the Parisian link in Strehler's Theatre of initiative; by Marie Dasté, daughter of Jacques Copeau whose Vieux Colombiers operation along with Brecht's Berliner Ensemble (also founded in 1947), was the Piccolo's creative ensemble example; by Barbara Sukowa, singing from The Threepenny Opera and speaking for actors throughout Europe; and by such distinguished longstanding colleagues as Tino Carraro, Valentina Cortese, the desig-ner Exio Frigerio, the composer Fiorenzo Carpi, and the widow of the Piccolo's co-founder,

Paolo Grassi,

There were telegrams, too, from Samuel Beckett, Federico Fellini, Willy Brand and François Mitterand, this latter produced by Strehler with an especial flourish.

Gielgud's recital of Prospero's renunciation of magic was icily impersonal and beodesiled by technical hitches.

Paolo Grassi

was icily impersonal and be-devilled by technical hitches; one felt he was taking part as a gentleman, not as a fan. As one felt he was taking part as visual banquets he serves up), a gentleman, not as a fan. As and sheer star quality. Claudia Gielgud tetchily released Ariel is played by Giulia Lazzarini, to the elements, Strehler's own who is both technically con-

recent Ariel, Giulia Lazzarini, flew out of sight on a steel

Milan has promised to com-Milan has promised to complete the new Piccolo for Strehler by 1990. Elvira and the party took place in the new Teatro Studio, a large spacious arena with a horse-shoe auditorium, ostentatiously new brick work and red steel galleries, seating for 450. Strehler appeared in black, faintly simian of feature and luxuriantly, white-baired, and withstood the applause for two

He introduced the play, Elvira Jouvet 40, which was adapted last year by Brigitte Jaques from transcriptions made of a series of seminars given by Louis Jouvet over a period of seven months prior to the German Occupation of Paris in September 1940.

Jouvet, Copeau's protege, and a key figure in the Strehler pantheon of practical intellec-tuals, was instructing students at the Conservatory, and an actress called Claudia, on that scene in Molière's Don Juan (Act IV, scene 6) where Elvira appeals to the roue to pull back from the brink.

The play, a rather duli and dusty affair, was premiered in Strasbourg. Strehler has made of it a rivering study of sense and sensuality, toying with the dark illusions of dramatic performance and a director's creativity. A plaintiff row of footlights bisects the vast floor. lights bisects the vast floor. Elvira is pleading with a mute Don Juan, but is herself the object of Jouvet/Strehler's instructional pleading. The seven lessons are broken up by sounds of War and projected footage of the Nazi advance through Europe.

The Piccolo was a product of the War in that Strehler and Grassi wanted to unite the people of a great city in a common cultural cause. In Elvira, Streiner rehearses many of his

gotten in appreciations of the



As part of the celebrations, founding director Giorgio Strehler chose to put on his oldest and best loved production, Goldoni's "Arlecchino servitore de due padrone"

vainly heart-rending sup-

In another happy coincidence, it was Jouvet's 1947 revival of trunks for the last act clothing the play that introduced Don Juan to the modern repertoire pure white traverse and cycloafter almost three centuries of neglect. Strehler has waged a similar campaign on behalf of Goldoni, renewing the commedia dell'arte conventions in the light of modern sensibilities in sexual, domestic and mercantile affairs.

The first Piccolo season comprised Arlecchino and plays by Gorky, Salacrou and Calderon. Unlike the Berliner Ensemble or the Moscow Art in its early days, there has been no contemporary house dramatist. Instead, the received dramatic literature, from Shakespeare to Ibsen, from Pirandello and Strindberg

There is no furniture apart from three beautiful standing screens and a couple of large pure white traverse and cyclorama. Otherwise, all is illumined by candlelight (that is the illusion, at any rate) and an interior scene indicated, for instance, by two servants hold-ing candelabras to make an in-formal arch. The costumes are exquisite without being precious or fustian, the acting explicit and sure without being coyly alla commedia. Since 1947, since 1947,
Strehler has had but two
Arlecchinos, Marcello Moretti
and, in the job since 1962,
Ferruccio Soleri.

Soleri has said that, as he gets older, so Arlecchino be-comes younger. There is indeed

trolled and convincingly impro- production of prodigious energy flight in the opposite direction visatory as she works towards and charm that is now, Strehler On Friday night, not a fork hit the seventh scene delivery of swears, in its last embodiment. the deck.

The frustrated romance of Florindo and Beatrice was beautifully played by Franco Graziozi (another survivor from 1962) and the huskily voiced Andrea Jonasson, the latest of sexually intriguing object of the innocent Clarice's (Susanna Marcomeni) experimental over

Arlecchino plays in the old Piccolo itself—an agreeably modest 600-seater with no architectural or decorative pretensions—until May 29. Strehler will continue work on his Paust (he will take the title role, surely a diabolical match for any Mephisto?) scheduled for the Studio next year.

Strehler's has, in a sense

been Europe's longest-running to Beckett and Bond, has been subjected to interpretation of a childish spontaneity in his microscopic intensity and an untailing aesthetic of good taste.

I have seen the Piccolo's work at various ports of call, most a regularly in recent years in Paris. Arlecchino, it is chastening to remember, has never been seen in London (an early version was at the Edinburgh restaurable of the procession was at the Edinburgh subjected to interpretation of a childish spontaneity in his bed erives his methodology from Stanislavsky, Copeau, Jouvet and Brecht, so Strehler's example is followed by Planchon, Cherceau, Stein and Bondy. It has been an astonishing career and I shall not be at all surprised if, once thrown from behind the new Piccolo (seating 1,200) is under way, Strehler starts planning his golden patched on teasing trajectories starts planning his golden jubilee of 1997. one-man show; there is no pro-

Kiss Me Kate/Old Vic

Michael Coveney

I start from the premise that Kiss Me Kate is not one of Cole it one of Adrian Noble's best productions. The underpowered and visually chaotic proceed-ings that have arrived at the Old Vic after a Stratford pre-mière in February and an mere in February and an extended tour in the provinces represent neither the best of the American musical theatre nor anything resembling an intelligent RSC vintage.

The quarrelling Kate and Petruchio in a Baltimore tryout of the play were based on the Lunts; the backstage ruse in Sam and Rella Snewack's

in Sam and Bella Spewack's book creates a good setting for the physical rough and tumble. The Lucentio has signed a

The Lucentio has signed a gambling debt on to Petruchio, two hoods come to collect. Kate is in hock to a Sugar Daddy, Bianca hoping for her big legit break and ogling Petruchio.

Mr Noble and his designer William Dudley have done nothing to freshen the piece with any application of homogenously modern or creative style. Instead it is taken at face value and presented as a messy hotchpotch of a mock Renaishotchpotch of a mock Renais-sance fit-up show plonked in a thing he does so beautifully.

familiar world of standing flats, lights, sunbaked medieval per-about tolerable. Apart from the worth the price of admission.

tights.

Because a musical was writ-

ten in 1948 is no reason to keep reminding your audience of the fact. Paul Jones is a proven artiste in his own musical and performing sphere, but his voice does not have the depth and richness (I do not neces-sarily require Howard Keel) for the score. Nichola McAuliffe has the vocal beating of everything, and is especially good at inflam-ing the lumbering "I Hate Men," but she works so hard she ends up charmless. One should also expect an RSC show (this is a co-production with the commercial management, Triumph) to make us feel that their relationship matters.

Most surprisingly of all, the choreography of Ron Field is routine and old-fashioned (I do not necessarily require roller skates), except for those sequences involving the miracu-lous Tim Flavin who makes an elegantly manoeuvred silk purse of the sow's ear "Bianca"—with

spectives, gaudy front cloths and costumed (by Liz da Costa) in which Miss McAuliffe sacri-with unbelievable vulgarity in clashing pinks and oranges, black and white checks, printed the show that strikes homefices vocal luxuriance for emo-tional anxiety—the one spot in the show that strikes home— "Brush Up Your Snakespeare" comes off best, as it should. The gangsters are blithely and delightfully played by John Bardon, a former "Max Miller." as a potato-faced loon seemingly set in concrete, and the People Show alumnus Emil Wolk.

If you have to see the show, go for Wolk He plays a jumpy zany—for one just returned from Strehler's Piccolo Theatre. the Harlequin references else-where are too much to contemplate—sucked into showbiz as Kate's reluctant minder. But he likes the mirror the moment he barges into the dressing room and by the wedding scene he has stuffed himself into a dress and is pulling a gun on the flute accompaniment to McAuliffe trill.

Come the second act, he has acquired a hat of fruit and an interest in manicure; his Carmen Miranda phase is brutally curtailed by the offstage putsch which invalidates the debt and sends Kete back the debt and sends Kate back to Petruchio. What Mr Wolk achieves with this role is in itself, and I would say alone.

Bruce ballets/Sadler's Wells

Clement Crisp

association with the company. Bruce as a dancer is inevitably remembered for those crucial years when the Rambert troupe assumed its new identity, and his interpretations in many works seemed to set a seal of excellence upon the fresh start made by the company. Not long beneath the skin and the lusts after came his first choreographies, which also helped confirm the innovatory energy hints, too, of The Rite of Spring of the re-fashioned Rambert, in a final sacrificial section, but for all its sexual graphings the and since that time he has con-tributed largely to the fixing of

the company's identity. Reason indeed to thank him, Bruce at his best, poetic and score came from Doreen Walker though I do not feel that Tues- sure in his means, is happly with the Mercury Ensemble

formers were, in fact, pupils at the Rambert School).

year, with four couples moving from Elizabethan courtly behaviour to reveal the beast beneath the skin and the lusts for all its sexual grapplings the dance looks decorous rather than orgiastic.

The final programme of the day's triple bill did full justice to be found in the closing starry sky, the cast in white or he Rambert School). brilliant tatters, the dance Ceremonies was created last hints at drama, at relationships, and matches the ravish-ingly spare sonorities of the score with movement no less

allusively rich.

It is a fine work and finely danced by its cast, which included Ben Craft as Pierrot, Siobhan Stanley as Columbine, Mark Baldwin as the Captain, and Bruce Mighelson as Pleynt. and Bruce Michelson as Pierrot. An excellent account of the

Danish Ballet Festival/Copenhagen

Clement Crisp

visitors to Copenhagen a con-centrated and happy immersion in the Royal Danish Ballet's

In a departure from tradition. the opening performances at the end of last week brought the Copenhagen debut of the Hamburg Ballet under its director, John Neumeier. Neumeier's ballets are already in the Royal Danish repertory; his Romeo and Juliet and the Amleth, on which I reported 18 months ago. are much admired. For the Festival we were offered two works, very different in style, which yet provide a by no means uncharacteristic portrait of his company: The Lady of the Camellias and the Saint Matthew Passion.

Comellias was made for the Stuttgart Ballet in 1978, and it develops the line of John Cranko's full-length studies of Marcia Haydee. Its d in mantere de homage is, though, marked by Neumeier's taste for allusion and correspondences. Its structure, as we know from the Stutt-gart Ballet's performances in London, is a theatrical conceit as a young man of blazing (the mocking of Christ; the that tells Marguerite Gautier's Romantic temperament, and agony on the Cross; Judas' story Chinese-box fashion. Startwith Marguerite, unable to resist such ardour. Liska, indeed, graphy that feeds on the con-

to the tragedy of Armand's obsession with Marguerite and an interwoven comparison with the love of Des Grieux for Manon Lescaut

It is a cunning structural exercise whose leisurely exposition sits with surprising rightness upon an accompaniment of Chopin piano works. Inevitably the piece stands or falls upon the quality of its two central characterisations. Haydee and Richard Cragun, in the original were all ardour and worldly

With the Hamburg troupe Colleen Scott seemed at first unemphatic, underplaying Marguerite as a divinity of the demi-monde. But her delicacy of means, which probes ever or means, which industries even more skilfully as the action pro-gresses into Marguerite's fever of body and spirit, paid final emotional rewards as we underas a victim of society as well as of her own decency of freling. And, because of the incandes-cence of Ivan Liska's Armand, we sympathised both with him as a young man of blazing

inner fire.

The Hamburg dancers provided sound dramatic support, though their dance style did not seem sufficiently sophisticated to convince one that this was the finest theatrical hokum. They were far more impressive in the Saint Matthew Passion. To provide a danced illustra-

tion to the entirety of Bach's

Passion seems at first an action so arrogant that thunderbolts should be the only proper punishment for such hubris. But dance as illumination of both the scriptural narrative (which is the text sung by The (which is the text sung by the Evangelist) and of the recita-tives and arias given to soloists and chorus (which are medita-tions upon the gospel incidents) has certain parallels in the idea of Mystery Plays and even in the German musical tradition that produced the Passion.

Where Neumeier has been most theatrically deft is in the contrasts he has made between literal presentation of incidents

area is surrounded by pitch darkness. The only properties are benches on which the cast sit, and which can form the Cross and a prison. The cast are white-clad—the women in

shifts, the men in trousers and tunic tops. The movement is expressionistic in manner, studied in its simplicity, occa-sionally balletic (half the girls wear shoes, the others are barefoot; so, too, the men) and the dance relies upon images clearly sprung from the words, without seeming dutifully constrained to mimicry. Dynamic crescendos are re-

served for a few powerful inci-dents—as when the crowd shouts for Barabbas to be released to them-but much of the writing relies upon soloists and small ensembles, who bring absolute conviction to Neumeier's sometimes shocking but always logical inventions. On Sunday night, when the Passion was given at the Royal

After a lapse of nearly a auction of Marguerite's belong-decade, the Danish Ballet Festings after her death, it moves tival has been restored, allowing —box within fiash-back box—visitors to Copenhagen a conto the tragedy of Armand's external power comes from an guage of the staging. The dance of meaning templative element in Bach's trol, marked this interpretation, extraordinary in its purity and communicative directness. Opposed to his radiant simextraordinary in its purity and communicative directness. no less commendable in its despair, and ideally matched in

Of course, Bach's music (in a dramatically bright and specially recorded performance under Günther Jena, with Peter Schreier leading the soloists) so dominates our perceptions that movement may seem an act of supererogation. Yet Neumeier's vision compels respect. It recalls in its physical immediacy the religious paintings of Stanley Spencer, and is no less sincere. During the Festival, which

continues throughout this week, the Royal Danish Ballet is showing some of the best of its current repertory. Bournonville represents the glories of the past; the possibilities for the future were rather less con-vincingly on view in an evening of new choreographers by Erling Eliasson, Jan Thomsen, Anette Abildgaard and Warren Spears. Apart from Eliasson's Theatre, the role of Christ was neatly made Sextet to some taken by Anders Hellström in Shostakovich piano duets, the a performance impossible to offerings seemed to me integral to make a refined beauty, workshop. They made fine extreme concentration and conducts look foolish.

William Weaver

Jonny spielt auf/Teatro Massimo, Palermo

cal headlines with a splendidly conceived and executed produc-tion of Ernst Krenek's Jonny spielt cuf (given in Italian was both visual and aural. The translation).

Though the Krenek opera is surely better-known, at least as a title, to Italians, in the theatre here it is almost as unfamiliar as the Respighi. After a radio broadcast in 1958, Jonny was staged at the Florence Maggio musicale in 1963, and this production was seen also during the Florence season two years later. Then:

I attended one of those long-

Portraits

There was a telephonic con-fusion which changed the title of William Douglas-Home's play Portraits, and suggested that director John Dexter was also the author.

Palermo's Teatro Massimo, ago Florence performances, but performing temporarily in the the memory is dim. I simply reless than happy setting of the call that the work made little Politeama Garibaldi while the impression. So I made the historic house undergoes renojourney to Palermo more out of vation, continues to present one a sense of duty than with any and the work matched by the work matched by the continues to present one as sense of duty than with any and the work matched by the continues to present one as a sense of duty than with any and the work matched by the continues to present one as a sense of duty than with any and the continues to present one as a sense of duty than with any and the continues to present one as a sense of duty than with any and the continues to present one as a sense of duty than with any and the continues to present one as a continue to the continues to present one as a continue to the continues to present one as a continue to the continue to plicity was Ivan Liska's Judas, of the most attractive and real eagerness or curiosity. tone voice was matched by no less commendable in its stimulating seasons in Italy. This time, the impression was enthusiastic high spirits. stimulating seasons in Italy. This time, the impression was Having inaugurated its quite different, however. While operatic year with a revival of unready to proclaim Jonny Respighi's rare Semirama, the spielt auf a masterpiece, I can Massimo has again made musi-attest to its vigour, skill, and Dancing, clowning, singing, he was, throughout, the complete artist.

charm. It is immensely enjoy-The enjoyment in Palermo opera is hard to categorise: the marvellously absurd libretto (by Krenek himself) inspired a score in which all sorts of apparently contradictory elements—from jazz to operetta to Puccini and Richard Second to Puccini and Richard Strauss -are imaginatively and effect be irresistibly seductive. The tively blended. The set designer baritone Kalin Topalov was not Emanuele Luzzati created a that (unless you have a pen-series of bright synthesised chant for wooden acting); but scenes, convincingly portraying he was vocally correct and did such things as a singing glacier, nothing to mar the success of

Jan Caley was Max, the composer: a bright, high tenor of effective clarity. As anita, the singer, Fiorella Pediconi did full justice to the difficult soprano writing, with its melt-ing lyrical phrases; and Silvia virtuoso violinist, is meant to

a homicidal locomotive, a practical automobile. Santuzza Cali's costumes also managed to the young Swiss conductor to be both good-looking and a bit caricatural. bit caricatural.

Filippo Crivelli, who has not muted trumpets, banjo, and only considerable opera other eccentricities; but Martin experience but also a know- also maintained a good pace. ledge of intellectual cabaret, while allowing the singers to was fortunate in having a phrase comfortably. The text strong cast; and he used them was not always clearly enunciwell, never allowing the ated (though Mr Hubbard's singers to mug, while encourag- words were almost unfailingly ing them to move—even dance intelligible), but the fun came with a free grace.

If you adhere strictly to a Palermo orchestra and chorus tally of the bars he has to sing, Jonny is not really the Tagini) were in admirable protagonist of the work (it has fettle.

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Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Thestre/Wedne day. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Exhibitions

NEW YORK

stropolitan Museum: 48 key Impres-sionist and Post-Impressionist works from the Courtauld Collection tour America, including works by Cézanne, Manet, Renoir, Seurat and Ganguin. Ends June 21.

Hirshhorn: 30 paintings from the permanent collection trace the use of bridges as symbols of modernity and the past in works by Thomas Eakins, Winslow Homer, Raphael Sover and Louis Lozowick among others, Ends May 24.

Art Institute: The 1985 Grand Palais exhibit of Lartigue's 1920s photographs shows the evocative panora-mas and fleeting moments on the sireets of Paris between the wars.

LONDON

The Tate Gallery. Turner in the new Clore Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watero ours and drawings, has been a source of controversy and dissension ever since it came into the nation's hands more than 130 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stir-ling's extension to the Tate as a suitable setting is a nice question. The larger paintings may be hung too

low for one who lived in a more os-teniatious age, and the tasteful out-meal Stirling has decreed for the principal galleries is a far cry from the rich plum he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recom-mend it. But eight rooms for paint-ings and one for watercolours give room enough, and with the three reroom enough, and with the three reround enough, and with the state its serve galleries upstairs, every paint-ing but the few in restoration or on loan is on the wall.

Jonathan Bereisky: 61 works from the

consthan Bereisky: 61 works from the unconventional young New York artist in an integrated show of installations, painting, sculpture, light, sound and movement. Two famous pieces, The Man with a Briefcase and Hammering Men, are included. The latter, juntanosed against a humane Japanese Goddess of Mercy statue, makes an ironical comment on local culture. Male Apprecsion and Maidenform Male Aggression and Maidenform Woman parody American pop cul-ture. Tokyo Metropolitan Art Mu-seum, Ueno Park. Ends June 7.

Venice: Palazzo Grassi: The Arcimboldo effect': a curious and stimulating exhibition centred on the neglected 16th century Milenese mannerist painter, Giuseppe Arcamboldo, Much appreciated in his own lifetime for his extraordinary compo-site portraits, in which the features of the sitter would be composed of the tools of his trade. - Pots, pans and vegetables for the cook (which

May 15-21

turned upside-down becomes mere-ly a still-life) or books for the librar-ian. – Arcimboldo spent most of his working life outside Italy, in the service of three Hapsburg emperors. Included is his arresting portrait of Rudolf II as the Etruscan god Vernumo, made up of fruit, vegetables and ears of corn. The exhibition contains works by Arcimboldo's predecessors, such as Leonardo, Durer and Posch, as well as those of artists active in the early years of the 20th century. It attempts to draw links. – some obvious (Dali, de Chirico, Man Ray and Duchamp). Ends May 31.

Madrid. Diego Rivera. A retrospective 20th century top exponent of Mexi-can art, this show offers an ample collection of his works, including a film with his fresco murals, 100 off and tempora paintings, 110 book il-histrations. Centro de Arte Beina Sofia, Santa Isabel 52. Ends June 7.

Berthe Morisot: More than 40 oils,

pastels, watercolours, crayons and sculptures retrace the development sculptures retrace the development of the woman painter who, influenced at first by Corot, became a friend of the impressionists and took part in their first exhibition. Galerie Waring Hopkins, Alain Thomas, 2. rue Miromesnii (42855105). Opened all days except Sundays and lunchtime. Ends June 27.

NETHERLANDS

msterdam, Nieuwe Kerk. World Press Photo exhibition. Ends May

Saleroom/Susan Moore

The Trustees of the Knole pieces were two pairs of twolarge are selling the family silvar—or at least some of it.

Some 80 lots of Sackville silver, made by William Pitts in 1782 described as surplus to requirements, were sold yesterday at to French taste they were christie's for £708,598 (1 per cent bought in). Christie's goldsmith Robert-Joseph South Kensington had dispersed £38,480-worth of less important pieces on Monday The enertacular Carolean Estates are selling the family silvar—or at least some of it. Some 80 lots of Sackville silver,

less important pieces on Mon-day. The spectacular Carolean and Regency silver will, how-ever, remain in the house and on view to visitors.

As expected, the most

coveted lot proved to be four

George III silver-gilt wine-coolers made by the great Paul Storr in 1813, and applied with festoons of vine tendrils and ram's-mask handles. They went to an anonymous purchaser for £220,000 (estimate £100-£150,000). A large George II circular pierced bread basket, by Thomas Farren, 1725, tripled its lower estimate, going to London dealer Jacques Koopman for £66,000. Engraved with the Royal Arms, it was probably part of the official

acquired for his Paris embassy red vase, a world in 1784 the most spectacular Chinese ceramic,

Sackville silver sells The Trustees of the Knole pieces were two pairs of two-

> A further Crown connection is marked by a silver-gilt tray with basket-work sides, given by George III to his godson, George Frederick Sackville 10 years after his birth in 1803. Made by John Pitts or Joseph Preedy, it soared to £41.800. A pair of rare George IV parcel-gilt candlesticks with applied swans proved even more successful, going for \$22.600 (cryisters \$2.800). £28,600 (estimate £5-8,000).

Part II of the T. Y. Chao Private and Family Trust Collections of Chinese ceramics and jade was sold at Sotheby's in Hong Kong on Tuesday for a total of £14,814,927, with only three per cent bought in. Part plate of the 1st Duke of Dorset, I had set a number of records Lord Lieutenant of Ireland. and this sale proved true to Lord Lieutenant of Ireianu.

Of the (incomplete) ambasform with £863,076 being paid
sadorial service the third Duke
for an early Ming underglazered vase, a world record for a

Chinasa ceramic.

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Thursday May 21 1987

Calling a spade a shovel

against sovereign loans to against sovereign toans to ards, will find themselves in a developing countries to a double bind if they try to quarter of its portfolio is a match Citicorp's standards of notable step towards realism. The Bank of It may still be some way short. Japan strives to move towards of calling a spade a spade; convergent international standmany of the bankers involved and of prudential control. admit—unattributablythat only an optimist would expect to recover three-quarters of the sums which have been advanced, and the secondary market in develop-ing country debt applies a larger average discount.

All the same, Citicorp is at least a long stride nearer to reality than most competing US banks, or for that matter London banks. It is a typically aggressive move, and some banks will find it a painful take to metch it at the crock market. to match it, as the stock market quickly recognised yesterday.

Painful or not, every advance Painful or not, every advance towards realism is to be welcomed; for it is only now, when the banks are collectively approaching the position where they can absorb their true losses without disruption, that realistic solutions to the debt crisis can be discussed.

Large hole

It may well be that the caseby-case approach through re-scheduling was adopted in the hope that the borrowers faced what was only a liquidity problem, and could meet their obligations, given time. The reality of commodity gluts and developed country protection-ism has stifled this hope. The borrowers can only pay their way if they are given some real

Most banks will unfortunately find it a great deal harder than Citicorp to position themselves for a realistic restructuring. Many American banks will find that such a balance sheet transfer makes an unacceptably large hole in shareholders

British banks, which work under different supervisory rules, may find that such pro-visioning will leave them short Japanese banks, which are in is written,

to any case short of primary ion capital by international standto ards, will find themselves in a a double bind if they try to a match Citicorp's standards of

For all these reasons, there must be a very uncomfortable and possibly protracted balance sheet adjustment before the system can move on to the next stage, consolidation. Consolida-tion of nominally short-term lending into long-term or irredeemable bonds on tolerable terms has always been the

banks are barely able to con-front the losses involved only confirms t hat the whole laborious process of recent years has been buying time for the banks to some purpose, even though this has given no real relief to the borrowers.

Governments, which will have to bear a painful share of the losses through reduced tax revenues in the next few years, cannot just sit and suffer in silence. The members of the Paris club, who have shown a generous realism in rescheduling official claims—most recently with Argentina-must now prepare themselves to help with the consolidation of commercial debt.

This may involve direct guarantees of the bonds which will replace the loans, or the provision of capital for international bodies to do the same job; and it will also involve direct or indirect help with the process of target-setting and monitoring which will no doubt be a condition of any such guarantees.

"Securitisation," the fash-ionable word in the markets, is altogether too slick a description of what is likely to be a laborious and fairly costly search for an acceptable soluof the official standards of capital adequacy (under existing US rules, primary capital and all credit to it. Even Citicory, in blunt words and fairly demanding deeds, has opened this last chapter, and all credit to it. Even Citicory and all credit to it. is only reduced when losses corp, though, will probably find are actually written off, rather that more will be demanded of than when provision is made). it before the closing sentence

A misdirected energy policy

THE LENGTHY paper on subsidies to highly profitable energy policy which Britain's multinationals like Shell and Labour Party published as a Exxon. codicil to its manifesto yesterday raises several important and neglected questions, but begs

even more.
It rightly points out that
Britain's good fortune in producing nearly 25 per cent more not last. As present reserves of North Sea oil run down, the country is likely to become a net importer of energy, perhaps within 10 years, and it would be wise to give some thought to the consequences.

Labour can also point to con-siderable confusion and inconsistency in the Thatcher government's attitude to energy ment's attitude to energy policies. It proclaimed the virtue of market forces, the need to reduce state invention and the folly of central planning. In practice it compromised It hung on to control over trade in North Sea gas, researched. rejected proposals for privati-ing British Gas in a way which would increase competition, is actively trying to maximise British jobs in the North Sea, and has protected British Coal against the full impact of lower world energy prices.

These compromises reflect a deeper dilemma for all West-ern governments. The desire to give market forces full rein runs up against a powerful cartel in the oil industry, natural monopolies in gas and electricity, projectionism in the oil equipment and power engineering sectors, and above all in emotional drive towards national self sufficiency. All this gives rise to political un-certainties which make it difficult for private capital markets to take the very long view that is needed in the energy sector.

Fiscal incentives

Yet Labour's argument for more intervention, subsidies and price controls is thin and unconvincing. In the North Sea, for example, it is anxious to marginal fields, Labour's plan to "introduce fiscal incentives" to "introduce fiscal incentives" the party's leaders know this, would in practice mean handing. It is a pity they dare not say so.

In a period of low oil prices the tax burden on new develop-ments needed to be eased and cessions yet to be made, but there is no case for a subsidy. It would be better to leave the oil in the ground and to use the money in a more competitive part of the economy. The proposal to revive a

national oil company is also muddled—a fossil from a by-gone period. Since all the large North Sea fields have probably been discovered, a national company could hardly obtain a foothold in the area without major acquisitions, most likely by re-nationalising Britoil or Enterprise Otl. It is hard to see what purpose this could serve except to change them into conduits for pouring money into uneconomic wells.

Strategic necessity

The suggestion that " security sumption and imports.

Britain is heavily dependent on imports. Energy conservation is a strategic and economic necessity and the suggested direct grants to pensioners, the

The same cannot be said of Labour's uncritical acceptance of the coal lobby's expansionary demands without any constraint ensure that every last drop of from world markets. Expensive oil is extracted from existing coal may provide jobs for fields and from the smaller miners but it will destroy jobs fields now waiting for develop-ment. Even with oil at \$20 a pushing up electricity costs. barrel, much of this oil is un-economic to produce. Since the power plants are an important Conservative government has national resource which a job-already abolished oil taxes on creating government could ill creating government could ill afford to throw aside. Some of

there may be a few sensible con-

of supply" agreements are needed with oil companies is an even more bizarre throwback, since oil companies are now falling over each other to supply every corner of the market. Similarly Labour's pledge to shield gas consumers from the effect of rising North Sea gas costs is hardly the best way of achieving its sensible objective of reducing the growth of con-

For all that, the party is right to emphasise the dangers of complacency. Oil prices will rise again, perhaps when poor and the public sector could prove a good use of national resources.

path for other banks to take

An expensive

By William Hall in New York and David Lascelles in London

the financial markets yesterday to news of Citicorp's sudden \$3bn provision for Third World debt shows how fragile confidence in the banking system remains, even now, five years after the crisis

en la comparte de la La comparte de la comparte del la comparte de la comparte del la comparte del la comparte de la comparte de la comparte del la comparte de la comparte del la

Inevitably, the sight of the US's largest bank reversing its earlier reluctance to sacrifice profits for the sake of a stronger balance sheet has triggered fears of renewed turmoil on the debt front.

However, a more cool-headed response to Citicorp's dramatic action may well evolve from the welcome it received among other bankers and banking supervisors yesterday. In these supervisors yesteray. In these quarters, it was widely described as an exemplary step by Mr John Reed, Citicorp's 48-year-old chairman, to bring realism to the debt problem, and soften the intransigeance which many banks, Citicorp among them, have shown in the nest

have shown in the past.

Even if all this means that Citicorp shareholders are \$3bn the poorer today, the group as a whole is better placed to absorb whatever shocks lie ahead, and consider novel solutions. The questions now are whether other banks can afford to follow that example, and if they do, how quickly that brings resolution of the debt crisis any

move with some care. Last Friday night it sent each Citi-corp director more than 200 pages of information to prepare them for Tuesday's board meet-ing at Citicorp's Park Avenue headquarters in mid-town Manhattan. Several of its senior country officers were flown to Miami on Monday to await the outcome of the board's de-

Assuming that the board backed the proposal, they were instructed to hand deliver a per-sonal letter from Mr Reed to considerations take second place the presidents of Brazil, Mexico, Argentina, the Philippines and Venezuela at 5.00 pm New York Citicorp's board unanimously supported Mr Reed's plan effectively to reduce by a quarter the value of the bank's \$14.8bn sovereign debt exposure.

The plan is particularly striking coming as it does from a bank whose former chairman, Mr Walter Wriston, was famous for arguing that since countries never go bankrupt there was no pressing need for banks to pro-tect themselves against loss.

HE SHOCKED reaction of That was not an argument that monitored very closely over the Mr Reed accepted, and since next few days, taking over in 1984 he has been Standard an building up reserves, a policy which he indicated during a recent visit to London that eh intended to pursue, even at the expense of hurting the bank's profit record.

The reasons behind the timing of the move are less clear but appear to reflect the abandonment in the last few months of Citicorp's hopes that key borrowers such as Brazil would find their own way out of the debt morass. As a former senior Citicorp executive commented yester-day: "This puts another nail

The key measure of success will be seen in Citicorp's share price over the coming months

in the coffin of Wriston's argu-

But Mr Wriston was not alone in taking this view. Partly, no doubt, because of the example he was setting but also because of the strong pressure to maintain steady earnings growth. US banks are among the least well cushioned against Third World debt loss. On average, it is estimated, their reserves amount to less than 5 per cent of their loan exposure. By contrast, many Continen-

tal banks such as the Swiss, the French and the Germans have provided to the tune of 20 or 30 per cent for large sovereign borrowers, and have written off some smaller ones entirely. Their motive is not solely prodence: many banking authorities mandate provisions, and in countries like France where to provisions. Tax, accounting

Manufacturers Hanover poration which have large exposures to the troubled Third World countries but are less well capitalised than Citicorp folio. We are aware of no dewhich, before this week, had about \$15bn in capital.

Bankers said yesterday that to this reserve." the performance of these banks in the world's stock markets and money markets would be

CITICORP AND THE DEBT CRISIS

Standard and Poor's, one of the two leading US credit rating agencies which reaffirmed Citicorp's debt ratings, described the move as "a positive response to a deteriorating situation" but warned that "strains created by such reserve actions may permanently weaken lower rated entities with mediocre fundamentals."

IBCA, the London bank credit rating firm, estimated yesterday that it would cost severall banks their entire projected 1987 earnings to raise their provisions to Citicorp levels at one go. (See table).

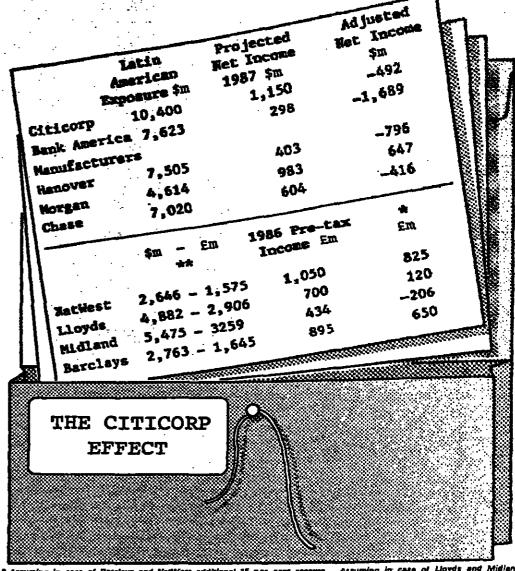
One senior foreign banker based in New York described Citicorp's action as a "sane and sensible move" and said that it is merely recognising what it is merely recognising what the stock market has been say-ing for several months: that the value of the sovereign debt of the big US money centre banks is between 25 per cent and 50 per cent less than is carried in their books.

The immediate response of the major US banks has been muted. J. P. Morgan, which has traditionally been the best capitalised of all the money centre banks and is relatively less exposed to the Third World debt problem than its peers, de-clined to comment on Citicorp's action. But privately Morgan executives indicated that they would be watching the reaction of the financial markets over the next few days and had been spending a lot of time running through "what if" scenarios.

J. P. Morgan could easily match Citicorp's move and unlike Citicorp it would not have to wipe a third off its share-holders' equity. However other

bolders' equity. However other
banks are less able to afford a
similar sort of house cleaning
of their balance sheets. Bank
America, the second biggest
banking group which has been
buffeted by huge loan losses
over the past couple of years,
has indicated that it does not City time on Tuesday. The Attention now focuses on the letters were delivered after condition of other big players loans, which before the Citicorp's board unanimously supported Mr Reed's plan affactors also has indicated that it does not ment in its strategy—the liquid-plan to increase its loan loss ation of a substantial part of its reserve of 3.16 per cent of total \$15bn Third World debt excition of the big players loans, which before the Citicorp's board unanimously supported Mr Reed's plan affactors also has indicated that it does not ment in its strategy—the liquid-plan to increase its loan loss ation of a substantial part of its condition of other big players loans, which before the Citicorp's board unanimously supported Mr Reed's plan affactors also play a role. In a prepared statement, poration which have large ex- BankAmerica said that its refolio. We are aware of no developments which would produce a need for adjustments to this reserve."

Mr Reed went to some lengths to stress at a crowded press conference on Tuesday that



Citicorn's action, which will result in far and away the big-gest quarterly banking loss in US history, was not trying toset a standard for the US banking industry.

"This is very much a Citicorp decision. It reflects the realities that we have a very specific and very large commitment to all of these developing countries. We are the biggest bank in the Philippines, one of the most aignificant financial institutions in Brazil, a large and significant factor in Argentina, the largest foreign bank in Mexico and we have a significant presence Venezuela," said Mr Reed. "Our situation makes

particularly important for us to be in a position of leader-ship and we felt, frankly, that it was important to us to be appropriately reserved," said Mr Reed.

-The bolstering of the loan loss reserve is designed to give Citicorp maximum flexibility to undertake the second key elemeasures. Citicorp stresses that the action does not reflect any reduction in its commitment to help troubled Third World borrowers. Indeed, its board of directors passed a resolution to this effect on Tuesday, but it is clear that Citicorp wants to in-sulate its sovereign debt problem so that it can focus its act.
attentions on the growth of its
core banking businesses.

US

The key measure of whether Mr Reed succeeds in his gamble will be seen in Citicorp's share price over the coming months.

Citicorp's action also poses a dilemma for British banks, whose reserving levels have tended to be on the low side, and it was significant that the Bank of England took the oppor-tunity yesterday of pointing up the need to bolster them. Hardest pressed will be Mid-land Bank which has £3.45n out to Brazil, Mexico and Argentina. but whose capital position fol-lowing losses suffered through its temporary ownership of Crocker National Bank in Cali-

fornia, is not the strongest of the clearers. Sir Kit McMabon, the bank's new chairman and former governor of the Bank of England, ordered a special £160m provision in March against Third World debt. But against Third world dest. But it was calculated by bank analysts at Greenwell Montagu, Midland's independent stock-broking subsidiary yesterday, that a further £600m will be

each. If British bankers do respond to these new pressures, the debt to tap new and more specueffects will probably become lative sources of investment.

visible when they announce their interim results next July. vide the countries with new

Yesterday they were unwilling to speculate on how they might

resources to match Citicorp, and this could lead to some less welcome consequences. It would accelerate a split between banks with high and low reserves, further straining the unity which bankers need to push through the complicated loan rescheduling packages to provent the debt problem getting

For their part, the borrowing countries will be quick to argue

that as their loan get written down by the banks, so their obligation to repay is reduced as well. Banks will fight this tooth and nail (Citicorp was careful to stress this week that it had not actually written down loans), so the effect of Citicorp's move could actually be to increase tension between the banks and their country creditors, at least in the short term. In the longer run, it will obviously be helpful in resolv-ing the crisis if the banks feel more confident about their ability to swallow losses. Those posure through debt/equity swaps, asset sales and other measures. Citicorp stresses where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell the citicorp's new loans will also be better placed to sell them off in the secondary market where the citicorp's new loans will also be better placed to sell the citicorp's new loans will also be better placed to sell the citicorp's new loans will also be better placed to sell the citic might even help start a junk bond market in Third World

money, it would enable banks to clear their balance sheets of long term debt and consider Many banks, however, in the different ways of funding the US and elsewhere will lack the Third World's needs.

Fiji's stubborn bankers

UNTIL last week the managers of Fiji's five commercial banks had three busy days each month—two government employee pay days, and one joint meeting of the island state's Association of Banks.

The military coup, and its aftermath, have changed all that

writes Chris Sherwell, the FT's man covering the emergency. Heavy withdrawals of de-posits were followed by the new regime ordering a total bank closure last Monday. They reopened on Tuesday

to handle record volumes of business, as depositors, most of them from the Indian com-munity, streamed in to withdraw their savings, mostly in

As the government-owned National Bank of Fiji with-drawals of up to 20,000 Fiji dollars were not uncommon, and at one stage the Reserve Bank had to be called upon for

funds.

Three branches of the bank had to be closed temporarily talenhone after anonymous telephone callers threatened to blow up the premises if they were not closed. Other branches had armed soldiers strutting through the banking halls. Because of exchange control regulations the Fiji dollar did not come under any pressure. But those who took currency

out of the country and tried to change it abroad found it impossible to get a realistic exchange rate. The ending of the coup on Tuesday night meant business slackened yesterday. In Suva everything ground to a halt after rampaging Fijian gangs

roamed the capital beating Artistic spirits Indians, smashing cars, and loot-For the bankers, however, the most delicate moment came when, with the military's attempted suspension of the constitution, the banks were told by the new regime that the Reserve Bank no longer

existed and that the Governor, Savanaca Siwatibau, was sus-pended from his post. At that point a story of courage began to unfold. Sitwati-bau, who is highly respected

Men and Matters

by the banking community, and had taken the news of the takeover badly, decided to stand his

At the same time the banks, with equal resolution, refused to recognise the new regime, spurned all requests for advice on how to run a banking system, and insisted on the continued operation and backing of the

Reserve Bank.
Against the banks' advice, the regime ordered the closure of the banks pending the outcome of a meetin gwith the ministry of finance.

That meeting was attended by the Reserve Bank Governor-and the banks both refused to recognise Peter Stinson as minister of finance, and said

they would not work under an illegal system.

By that time it was clear that the regime wanted the banks to reopen in order to create an impression of normality. The banks is turn in mality. The banks in turn in-sisted that the regime, having ordered the closure against their advice, should also

announce the reopening. By nightfall Tuesday it was becoming clear that the banking system, the Reserve Bank, and its governor, had come through their immediate ordeal safely although civil unrest still clouds predictions about the future.

A strong suspicion that Japan's whisky war has spilled over into the concert hall is growing among Tokyo's music lovers. Next week's visit of the soprano Kathleen Battle, to sing at Tokyo's new showpiece concert hall, owned by the drinks company Suntory, had been anticipated as the climax of a celebratory series of concerts marking the opening of the hall.



cent ahead in the polis"

expectations, the venue has been changed. She will now perform in the out-of-the-way Hitomi Hall—an apparent casualty of the local

For Kathleen Battle, alas, is associated with Suntory's com-petitor, Nikka, following her appearances in Japanese TV commercials singing the praises of the rival brand.

Austin-bound

If any proof were needed that the semiconductor industry is one of the most international in the world, consider the career of Peter van Cuylenburg.

In the last 13 years of working for Texas Instruments, the Dallas-based company which invented the pocket calculator, Suddenly, contrary to all he has changed jobs six times,

including two moves to Europe and two to the US. Van Cuylenburg's latest shift

of scenery will take him from Bedford, where he has been managing director of the Texas British operations for the last two years, to Austin, Texas. In his new post, he will be in charge of the group's artificial intelligence unit, a job that makes him one of the higestplaced Europeans ever in the US company. It puts him on a similar sort of level to that achieved by Robb Wilmot, the former ICL boss who was hired from Texas to pull the British computer group out of trouble. As head of Texas British operations, van Cuylenburg, aged 39, has established a reputation as an articulate execu-tive in an industry which is not short of managers with strong views. He will be moving to the US at a time when Texas results have shown a distinct turn for the better after a tough period of losses in 1985,

and when the European indus-try is also demonstrating re-newed vitality.

On the question of Europe, he on the question or Europe, he is strongly enthusiastic about the recent merger, which brought together the semi-conductor interests of Thomson of France and SGS of Italy, saying that it is "strategically and conceptually right."

But he adds that the deal—partly orchestrated by one of

partly orchestrated by one of his old Texas colleagues, Jacques Noels of Thomson — will be difficult to execute.

Price of a meal

The Confederation of British Industry is unrelenting in its pressure upon Chancellor Lawson for lower interest rates. David Nickson, the bosses' president, returned to the attack when sitting by him at

the CBI dinner.
Recalling that when Lawson had turned up for a CBI lunch recently he had owned to doing his bit that very morning towards shaving off j per cent, Nickson challenged, "Surely a full-blown CBI dinner should be worth twice that . . .

Observer



The Case of the Tailor's Hands

(from an unpublished adventure of Mr. Sherlock Holmes)

"But Holmes, how on earth did you deduce that our mysterious visitor acquired his wardrobe ready-to-wear - and from Chester Barrie?"

man had not been in London long enough to get made-to-measure garments, yet everything about him said, 'Savile Row'. Surely

thread, I fancy. And there was the unmistakeable effect of hand-pressing with Come now, Watson. The the heavy gas-iron".

methods".

"So Chester Barrie showed their hand?" "Excellent, Watson, Like me, they have their

you observed the

The precision of the

hand-made button holes and

the natural horn buttons?

stitching indicated skilled

hands - using pure silk

SAVILE ROW LONDON

32 Savile Row London



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The Funding of Political **Parties**

By Keith Ewing CUP : £19:50

UP TO 220m is likely to be spent by Britain's political parties during the election campaign. This is small beer by US standards — about enough for a tight Senate race—but sufficient in British cases to proceed a continuing eyes to provoke a continuing debate about the influence of

money on elections.

A common view is that the Tories have un unfair edge; that they are able to raise vast amounts of money which is then used by Saatchi and Saatchi to win over floating varieties.

The Tories certainly enjoy The Tories certainly enjoy an advantage, spending centrally nearly as much as the other two parties combined in the 1983 campaign, according to Mr Michael Pinto-Duschinsky, a leading analyst of political finances. But during the last campaign Tory support fell by four percentage points, as did Labour's, while the rating of the Alliance, which was out-spent two-to-one by the Tories, advanced by eight

points.
The answer, as Ivor Crewe, Professor of Government at Essex University, has pointed out, is that "in the absence of US-style television commercials (paid for by parties and banned in Britain), the Conservatives' fin an cial superiority is largely squandered on press and poster advertising, whose impact on the vote is minuscule."

What matters is the equality of time given to parties during the campaign on news and current affairs programmes and on party election broadcasts, which cost relatively little. sor of Government at Profes

cost relatively little. Money may be more important in the pre-election period.

For instance, the Alliance's target seats paid-off in the May 7 local elections when it achieved above average increases in votes in those

But, if, nationally, money probably matters rather less than is commonly supposed, there are still questions about the present system. Should more be disclosed about sources of party finance and should there be a reduction in the reliance of the Tories and Labour on corporate dona-tions and trade union stillis-

tions and trade union affilia-tion fees respectively?
Mr Keith Ewing, a Cam-bridge law don, believes the present system is unfair. Writing from the perspective of a constitutional lawyer, he argues in The Funding of Political Parties in Britain that "public many other that "unlike many other jurisdictions, including the US and Canada, where corand Canada, where cor-ations and trade unions

are governed by identical rules, in Britain company political denations are for all practical purposes unregu-lated by law, while trade union political expenditure is subject to detailed and restrictive legislation." There is not even the cheek of con-trols on central campaign

Mr Ewing concludes that the system operates "disproportionately to the advantage of the Conservative Party." He notes that there are mini-mal requirements on companies to consult their shareholders and virtually none at all on parties to dis-close sources of funding.

Consequently, Mr Ewing proposes full disclosure by the parties of the sources of their funds; the regulation of company donations to give shareholders and employees

1% of exports of goods and services

Actual debt service perments

IMF charges and repayments

Total debt service

Countries with Recent Debt-Servicing Problems

3.0

timates; includes rescheduling of amortisation of some short-term

rights comparable to those enjoyed by trade union members; the extension of public funding to include direct grants to parties on an annual basis on a formula related to votes cast in the previous general election; the extension of spending controls to the campaign expenditures of the political parties as well as their candi-dates; and perhaps subsidies to introduce greater balance

in press views. This pack This package, which matches much Labour Party thinking on the subject, is a mixed bag. There are strong arguments for greater disclo-sure and consultation, but considerable objections of both principle and practica-lity to controls on campaign spending and press subsidies. A more immediate priority is a tidying-up of the law on spending by national parties

1982 1983 1984 1985 1986

43.5 46.8 53.5 58.2 61.0

39.9 35.5 35.5 34.3 37.6

0.6 0.9 1.2 1.6 3.0

10.4 16.8 22.3 20.4

on locally targeted advertising and direct mall, as well as a lifting of the low maximum hmits on local candidate spending. These average between £5,250 and £5,750 and encourage "creative accounting" especially in by-elections.

The issue of state funding is not clearcut. The principle that it is desirable to maintain an effective opposition is already accepted since parties receive money for their par-liamentary operations. How-ever, grants based on votes cast, as suggested by Mr Ewing and the Houghton inewing ann the moughton in-quiry into political finance in 1976, are the wrong route since they would not encour-age parties to broaden their bases by increasing member-ship or seeking individual donations.

A better answer might be

the proposal of a Hansard Society report in 1981 that, subject to a limited overall pool, the state should match individual donations up to a

maximum of £2 a head. However, this argument, and some of Mr Ewing's worries, may be made out-of-date by the direct mail revobution going on in British polities. The Social Demo-eratic Party and, to a lesser extent the Tories and Labour are now deriving a sizeable are now deriving a sizeable proportion of their funds from regular appeals to members and sympathisers as well as from "cold" shots to people on commercial mailing lists. This is broadening the base of funding in a more democratic way and may make the parties less dependent on major institutional donors.

Peter Riddell

Banks face the facts at last

Anatole Kaletsky says Citicorp's

Third World debt decision

is a potential watershed

TUESDAY may have marked the beginning of an entirely new—and possibly a final— chapter in the protracted Third World debt saga.

ternational markets.

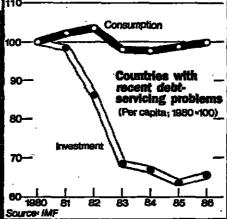
The historic sign Citicorp's decision for up to \$3bn (£1.8b) World credit losses

Since 1982, hundreds of pro-posals have been put forward for alleviating the Third World's debt burden. But all it potentially removes what have become the most import-ant obstacles to any permanent of them have foundered on two principles, imposed by bankers and political authorities in the creditor countries. The first insisted that any restructuring of the international debt nexus must impose no costs or losses on the banks. The second maintained that the traditional "case by case" approach to debt rescheduling, under IMF supervision, was both a necessary and sufficient condition to re-establish Third World countries' creditworthiness and, eventually, return them to

The historic significance of Citicorp's decision to provide for up to \$3hn (£1.8bn) in Third World credit losses is that it undercuts both principles. Thus

resolution of the debt problem. Citicorp has not, of course, simply given up on \$3bn of the debts owed to it by Third World governments. Nor has it turned its back on the system of debt rescheduling and new lending, which has been orchestrated by the IMF since 1982 and is being conducted now under the guise of the Baker Plan.

But what Mr John Reed, the bank's chairman, has done is to eventually, return them to state explicitly that alternative voluntary borrowing on the in-



the global economy that would enable these countries to get out of their situation," he said on Tuesday.

"We want to be in a position to trade out and reliquefy our loan portfolio. In the next two to three years we will engage in debt equity swaps, debt sales and other approaches. The effect will be to take charges against

problem will be with us into the 1990s and we see nothing in

the new reserves."

Having thus rejected the principle that banks must not be forced to recognise any losses on their sovereign lend-ing, Mr Reed then went further. It was a misconception that losses on swaps or other types of debt conversions would neces-

even if they involve substantial would have no impact on our credit losses to Citicorp and, by advancing new money to a implication, to all the other country that adopted sound international banks. "The debt growth-oriented policies," he said.

Many bankers might describe

such statements as nothing more than a recognition of business realities—banks in Europe and Japan have been establishing large reserves for years to cover the losses on debt sales, swaps and restructurings. But to the US banks, and Citicorp in particular, any public admission that losses might ultimately be recognised in debt restructuring has been anathema.

The real significance of Citicorp's action therefore lies not so much in the sum of moneyequivalent to 20 per cent of its total Third World exposurewhich has been set aside to meet possible loan losses; rather of dept conversions would necesimet possible loan losses; rather sarily mark a break in a it lies in the new negotiating country's relationship with the frameworks which can be international banking community, or cut it off from new lending in the future.

"A loss on a debt-equity swap the debtors."

focus within the new structure are those which Mr Reed has explicitly commended: debtequity swaps and secondary market trading in loans. The recent negotiations between the Philippines and its commercial bankers, in which the Government proposed converting part of its interest payments into equity-linked notes, could well be reopened in the coming

But to make any real inroads into the debt problem, more radical devices will probably also need to be used. The most obvious, discussed for many years, is some form of securiti-sation of Third World lending with World Bank, LMF or West-

months as a result of Citicorp's

ern government guarantees. While proposals for converting Third World bank debts into long-term marketable bonds have previously been rejected as politically and financially unrealistic, this conclusion has to establish the new reserves.

Among the approaches on been based on the assumption which negotiations could now that the banks would not be prepared to take substantial loan losses in exchange for Western government or World

Bank guarantees. That assump-tion has been invalidated. But are Western governments and banks really prepared to recognise the need to restruc-ture the whole Third World debt relationship and probably to make concessions to the debtor countries? Or is Citicorp's action merely an exercise in public relations and negotiating

The evidence from the world economy suggests that funda-mental reforms are likely to be necessary and bankers like Mr Reed are finally beginning to recognise it. "The global eco-nomy is less robust today than was expected when the present approach was devised in 1982; trade figures in the debtor trade figures in the debtor countries were less strong than we believed they would be," Mr Reed said on Tuesday, giving the background for his decision

The background

CITICORP'S decision to boost its loan loss reserves occurs against a backdrop of deteriorating creditworthi-ness in the Third World. The total debt of developing countries (to governments as well as banks) now exceeds a

staggering \$1 trillion.

The debt has risen faster than the debtors' exports of goods and services, meaning that their capacity to service it has deteriorated. According has deteriorated. According to recent IMF estimates, the ratio of debts to exports in countries with servicing difficulties rose to 302 per cent last year compared with 242 per cent in 1982.

IMF figures also illustrate the extent to which a succession of short-term rescheduling

of short-term rescheduling agreements has postponed rather than solved the underlying problems. In 1986, rescheduled debt service payments amounted to almost half of actual debt service payments and were worth more than 20 per cent of debtors' annual exports. Their repayment problems have

heer exacerbated by a de-cline in commodity prices unparalleled since the Second World War, Prices have halved in real terms since the late 1970s and are at their lowest point since the 1930s. Debtors have also had to contend with sluggish growth in the industrialised world. The growth rate has halved since 1984 and, at marginally above 2 per cent a year, is well below the 3-3; per cent generally thought essential if the strongest debtors are to have a chance of trading their way out of difficulty.

The drying up of new loans in

recent years and the con-tinued obligation on the

debtors to service the over-hang of old debt have resulted nang of old debt have resulted in an unprecedented transfer of resources from the poor south to the rich north. In 1986, repayments on old debt exceeded new inflows by some \$30bn.

For Latin America, the negative annual net resource transfer since 1982 has been equiva-lent to about 4 per cent of gross national product (GNP) or a quarter of domestic savings. By contrast, West German reparation payments after the First World War were only about 21 per cent of GNP.

Extraction of resources at this rate has undermined the debtors' long-term growth prospects because it has led to a collapse of investment. Per capita capital formation has declined by about 35 per cent since 1980, partly because Third World entrepreneurs fear that the returns on new projects will have to be heavily taxed.

The combination of deteriorat-ing debt ratios and slowing growth in both the developed and developing world is forcing a reassessment of strategies to cope with the debt crisis. It seems highly likely that write-offs by the banks will in time be matched by explicit debt relief for the worst hit debtors.

Citicorp has effectively declared that the true value has of its Third World loans is much below their book value. The debtors will be tempted to agree and demand that their interest repayments be scaled down accordingly.

Michael Prowse

Not a free market

From Dr R. Hudson. Sir, — Your feature on Banbury and north Oxford-"Banbury and north Oxford-shire—very model of self-help" (May 12) made very interesting reading. It claimed that Ban-bury was booming and about to boom even more as it was "about to take advantage of its natural geographic advantages." It then transpired that these asserted "natural" advantages in fart were a product of a in fact were a product of a planned £250m public invest-ment programme in new ment programme in new motorway connections. What's "natural" about such public expenditure decisions? Obviously, the answer to this question is "nothing." They self-evidently reflect political

hoices. In a way, however, this par-

ticular case does no more than reflect a wider trend to attribute economic growth in the south east to a thriving entersouth east to a thriving enter-prise culture in a free market economy and its absence else-where to the absence of such an environment. Yet as the case environment. Yet as the case of Banbury shows, such growth is heavily underpinned by public expenditure in (interalia) transport infrastructure as the Government pours public meney into airports and roads in the south east. Were such expenditures to be made in regions such as the north east, these too would no doubt experience boom conditions. In contrast, however, their fate is contrast, however, their fate is to suffer severe cuts in public expenditure as a result of policies towards industries such as coal steel and chinbuilding policies towards industries such as coal, steel and shipbuilding. Seen in this perspective, the north-south divide owes a lot more to deliberate political choices over public expenditure than it does to "natural" locations their tional advantages working their way through a freely competi-tive market economy. (Dr) R, Hudson, Science Laboratories, University of Durham, South Road, Durham.

Not wanting to work

From Mr J. Rothwell

Sir.—The figures quoted by Professor R. Layard and Mr A. Clark (May 19) are revealing, but draw me to a different conclusion. In June 1979, some 21.6 per cent of the population of working age (GB) were not wanting to work." In April 1987, the percentage was approxi-mately the same, 21.5 per cent. What happened in between these dates was that work became harder to find, and it was easier to draw unemployment benefit without running the risk of being found work. The restart programme and recent Government instructions to benefit offices appear to have restored 'not wanting to work " per-

Letters to the Editor

centage to its pre-Thatcher (and sions are for their appointed correct?) level. investment managers alone. J. G. Rothwell. Rothwell McGarva and Co. 131 Old Birmingham Road, Bromsgrove, Worcs.

Responsibility in investment

From Mr K. Wallace Sir,-I have been finding it difficult to reconcile two recent lasues on the fiduciary invest-

First we have had David Walker, for the Bank of England, urging investors to take more interest in the companies in which they invest. Charges of short termism fill the

air.
Then we have financial service regulation — overdue perhaps—but under the Act pension scheme trustees have pension scheme trustes nave to be "authorised" in order to be able to take day to day deci-sions affecting their pension schemes investments if they are not to be guilty of a criminal offence.

No-one knows how many
pension schemes are affected.

Their numbers are certainly growing fast, as any pension professional will tell you. More and more schemes are switching away from using life offices towards the "self administration" of their finances, and the theory of the support of the supp threshold (in the number of members) below which such a members) below which such a change makes economic sense is reducing all the time. Let us say there are 50,000 of them. As a group they own half the equities traded in London.

To be authorised under the Financial Services Act these pension schemes will have to become members of IMRO at a minimum cost of £1,500. Many—to judge from their response to a similar measure, the Data Protection Act-will decline to

do so and accept that all invest-ment questions for their scheme will have to be en-trusted exclusively to their investment advisers. So what has happened, at a stroke? 45,000 investors (say) will have been precluded from taking any stance on their

investments.
The company secretary in Galashiels, the union official in Taunton or the foreman in Wrenham may—in their fiduciary role as trustees of a pendiary role as trustees of a pend sion scheme—have strong and constructive views as to whether sacking this management or accepting or rejecting that opportunist bid will be in their own members' best long term

In consequence the modifying influence on a frothy market of large numbers of dispassionate and responsible investors—unconnected with City interests—but owning half of

all equities, will be lost. Short termism will not be discouraged. Investor responsi-bility will be eroded. Keith Wallace.

Richards Butler. 5, Clifton St, EC2.

Industrial logic From Mr G. Simon

Sir,—In writing about the Tesco/Hillards takeover (May 16) Lex commented that although it was understandable that the chairman of Hillards was upset about the behaviour of the institutions "the industrial logic of Tesco's bid was impeccable."

In the same issue however

In the same issue however Anthony Harris reviewed the Anthony Harris reviewed the study made by Professor Colin Meyer, the Price Waterhouse professor of corporate finance at the City University. This study dwells on the behaviour of Japanese institutions which is entirely different from that of the UK institutions. The Japanese institutions seem to offer a committed and supportive long term relationship whereas the Pru in its recent annual report makes it clear annual report makes it

that "at some price a bid can be too attractive for us properly to reject it."

It would be interesting to know what Lex thinks of this contrasting behaviour. G. M. Simon. Monor House, Aston Magna, Nr Moreton-in-Marsh,

Exchange rate

stability

From Mr D. Dole Sir,-Mr Grantham (May 11) makes valid points about the management of our exchange rate since 1979 and seeks political revenge. Mr Grey (May 13) would be satisfied with some political parance and with some political penance and a promise to join the EMS.

I am concerned that we understand the effects of changes in the exchange rate and avoid a cure that would be worse than the disease. The pound must move over time to reflect the relative changes in our performance as a producer of goods and services when financial interest.

But if they are tempted to give expression to their opinion, they will be sharply told that by statute "day to day" deci-

Grantham. Even the mighty dollar has in the end fallen, in recognition of the vast im-balance of US foreign trade. This should have happened much sooner, but is the only way in which the exchange market can help the US to pull back to sound business — by making her exports cheaper

and imports dearer.

If the British economy fails to compete, the pound must fall further to preserve our industry and employment. This provides a supply of the provides the purifying action by the market would be severely hindered if we joined the EMS. Unfortunately much of the

dealing in currencies is for quick profit and is unrelated to the market's function in foreign trade. This "hot money" floods across frontiers and causes greatly exaggerated swings in currency values. In-so-far as the EMS acts as a damper to reduce short-term fluctuations, it is doing a useful job. What is really needed is the imposition of friction against violent short-term move ments without preventing neces ments without preventing neces-sary long-term adjustments. This effect could be produced by something like a heavy stamp duty on short-term deal-

ings.
Until we have such an international control system, we must jealously guard our freedom of action to manage our own exchange rate, and keep clear of the EMS.

Douglag H. Dale. 97 Hüderstone Road, Meir Heath, Stoke-on-Trent. Consulting actuaries

From Mr R. Waddingham Sir,—The secretary of the Association of Consulting Actuaries (May 16) misunderstands the nature of the independence of the advice given by actuaries.

All consulting actuaries, whether they rent their working capital from their bankers or from shareholders, are responsible to the Institute of Actuaries. Their debt is to their profession.

It cannot be sensible that the
ACA now represents only half
of the UK's consulting actuaries. In particular the four largest firms of international consulting actuaties are excluded.

The ACA would best regain its strength if it moved in step

with the institute. The Inter-national Association of Consult-ing Actuaries, in which ACA members play an active part, has long since abolished the distinction between employed and self-employed actuaries. At a time when lizison with government departments on pension matters has never been so important, how much better for clients if all consulting actuaries would pull together. Until then, the majority of employers will receive actuarial advice from non-members of

R. A. J. Waddingham, 2 Long Park, Chesham Bois, Bucks.

the ACA.

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Thursday May 21 1987

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WHITE HOUSE SAYS GROUND CONTROLLER LACKED AUTHORITY DURING IRAQI ATTACK

US 'asked Saudis to intercept'

US OFFICIALS asked that Saudi Arabian fighters intercept the Iraqi aircraft which attacked the US warship, the Stark, on Sunday, but the Saudi ground controller did not have authority to follow the request, the White House said vester-

Mr Marlin Fitzwater, the White House spokesman, said that, before authority had been received, the Iraq aircraft had returned to base. Mr Fitzwater said two Saudi F-

15e had scrambled from Dahrein just before the missile attack by an Iraqi Mirage jet, on orders to fly a combat patrol mission over the Sau-

Once it was clear that the Stark der way. had been attacked, a US Awacs (Airborne Warning and Control first attack on a US warship in the System) aircraft and the Saudi con-troller aboard asked the Saudi sected in September 1980.

with the intention of forcing it down on Saudi territory, he said.

ground advised that he did not have authority to order such action and immediately sought approval from higher authority. Before such approval could be obtained the Iraci aircraft was well on its way back to its base," Mr Fitzwater said.

Thirty-seven US crewmen died in the attack, and their bodies are being returned to the US for burial. The Stark is tied up in Bahrain, and an assessment of the damage is un-

The strike on the Stark was the

The so-called tanker war broke

BY TIM DICKSON AND QUENTIN PEEL IN BRUSSELS

a Saudi territory, he said. out three years ago as Iraq sought. The Saudi chief controller on the to cut off Iran's oil exports, vital to Tehran to finance its war machine. Iran recently has stepped up attacks on vessels associated with Kuwait in retaliation for the support given to Iraq by the northern

The Stark's captain was yester-day asked whether his ship had previous radio contact with the belgerents in the Gulf war. He said Stark had spent most of

its time in the southern Gulf, where they had frequent radio contact with Iranian aircraft. The Iranians had always responded to radio challenges and stayed out of the general vicinity of the warship.

Sabena pursues link with SAS

tor command centre at Dahrein for More than 300 ships, mostly tan-authority to order the Saudi F-15s kers, have been hit by both Iran to intercept the Iraqi F-1 Mirage and Iraq in the Gulf this year.

Meanwhile in London Mr Lev Mendelevich, head of the Soviet Foreign Ministry's evaluation and Foreign Ministry's evaluation and planning directorate, repeated So-viet warnings that the US naval presence in the Gulf was liable to lead to unpredictable events such as the attack on the Stark.

Mr Mendelevich called the sevenvear-old Gulf conflict a senseless war which neither side could win.

Mr Mendelevich, visiting London for talks with British Foreign Office officials, said the attack on the Stark was "very dangerous and very unfortunate."

"We always warned the Ameri cans that the increase of their military and their navy in the Persian Guif could be detrimental to peace because many unexpected events might occur," he said. Reuter

Rolls-Royce shares rise in hectic first-day trading

By Richard Tomkins in London

MORE THAN HALF the shares in Rolls-Royce, the newly privatised British aero-engine maker, changed hands in hectic first-day dealings yesterday as small investors rushed to take profits on the issue.

The shares, offered at a partly paid price of 85p each, opened at 128%p and gradually moved up during the day to close at a peak of 147p, representing a premium of 62p - or 73 per cent - to the offer

Observers were surprised by the size of the premium on an issue which was originally regarded as tightly priced. Comparisons with British Aerospace had led many City of London analysts to forecas a premium of 30p - 35p. However, the "grey" (unofficial) market price of 138%p on Monday afternoon proved a fairly reliable indicator.

The buying interest was said to have come partly from UK institu-tional investors, who had earlier had their portion of the offer cut back from 60 per cent to 50 per cent because of heavy public demand for the shares and partly from overseas investors, particularly in Japan.

Turnover at the end of the day was more than 420m shares compared with the 801m offered for sale. Since 50 per cent of the issue had been placed with the institutional investors, it was clear that public applicants were responsible for a high proportion of the selling.

The volume of traded options in Rolls-Royce shares helped produce a new record for the London traded options market. The 49,136 Rolls-Royce contracts took the market's total for the day to 116,195 compared with 101,214 on May 11.

The heavy trading in Rolls-Royce shares put further strains on the settlement departments of stockrokers' offices, which have come under pressure because of recent big increases in trading levels.

The pressure is expected to continue today as more applicants receive their allotment letters and decide to cash in on the large prem-

The pattern of trading contrasted sues in which shares have gone to back during the first day. British the end of the first day's trading –
Airways opened at an 82 per cent | 73 per cent in the case of the Rollspremium, British Gas at 34 per cent | 25 per cent | 27 per cent | 28 per cent | 29 per cent | 2 and TSB (not technically a privatisation) at 100 per cent.

Foreign investors are limited to a maximum total holding of 15 per cent of Rolls-Royce's shares. So a question mark hangs over how long their buying interest will persist to-

in nervous

Continued from Page 1

ry bill rates late on Tuesday at the same time as bank Eurodol posits rose by 1/4 point. Bill rates then steadied yesterday.

late afternoon.

One of Citicorp's own issues, mat-

Reflecting concern about the Citicorp move, major London dealers agreed to a substantial widening of the margins at which they were prepared to deal in US bank issues. Dealing spreads broadened to a much as % percentage point for longer-maturity notes, compared with 0.1 per cent on Tuesday.

Prices for perpetual floating rate notes, which have been recovering steadily since a market debacle in February, also fell by up to 2 per cent. These notes, issued by banks to bolster capital, have no final mat-

In early European trading yesterday, dealers marked down prices for fixed-rate dollar bonds. Dollar Eurobonds were quotes up to 1% points lower initially, but a steadying of the Treasury bond market in the US and a steadier dollar helped calm market jitters by late in the

On European currency markets, the dollar closed at DM 1.7745, below Tuesday's closing DM 1.7780 but above its low yesterday of DM 1.7679. It closed at Y139.80 compared with the previous close of Y140.00 and yesterday's early low of THE LEX COLUMN

Only the rich can play

Friends of Citicorp see its bold strengthening of reserves against sovereign debt as more than a way to protect its own future profitability; the hope is that by reversing its long-term policy of under reserving, Citicorp may also have set the stage for a constructive new approach to the entire debt problem. The bounce in Citicorp's own stock yesterday, when some other bank shares were tottering under the news, suggests that Citicorp is not as short of friends as its chronic underperformance might suggest.

Few of those friends are likely to be found in other banks, however, where Citicorp's demarche is more likely to be regarded as an outsize piece of cosmetic self-indulgence than a great stride towards the reconstruction of Third World debt. Even in the US, where banks can still treat loan loss reserves as primary capital, those banks that are most deeply enmeshed in non-accruing sovereign loans are the least able to follow Citicorp's lead. Manufacturers Hanover stock was not a strong market yesterday. In London, where such provisions

come straight out of shareholders' equity, bank shares were a sea of red ink. Without attempting any spurious precision, it was easy for all the City of London to see that the unfortunate Midland could stand to lose well over a year's earnings from the adoption of Citi-corp criteria; that famous rights issoe, so close to the front of the queue when the share price went through E7 the day before yesterday, has once more been made to

look awfully diluting. The gradualist school of resched-ulers will take some convincing that sion for early payment of Septem-Citicorp has done anything more ber's second instalment. So in ex-The gradualist school of reschedthan start a downward spiral in change for tying up some more cap-which loans are marked to a dis-ital, the Far Eastern investors may count, borrowers turn nasty about be able to crowd the Americans out paying even the reduced interest. and so on. But at least the threat of an interbank run on the most under-capitalised banks has not, as Brewers yet, been realised.

Rolls-Royce

is set which everyone, even those

BANKS

Royce partly paid stock - and everyone agrees that the new higher price is right.

The rapid rise in the stock mar-ket from the time the price was struck to the moment of first dealings cannot be the main reason for the scale of the premium. If the ven-dors had indexed the part-paid offer price to the movement in the market, it would now be at 97p, instead of the actual market close of 147p at which price Rolls-Royce is on a prospective multiple of 12, on a zero tax-charge much in line with the British Aerospace ranking.

Yesterday the Japanese were buying in force. They apparently like the fact that the US investor cannot buy for 90 days while there is a 15 per cent limit on foreign ownership of the shares. To be at the front of that queue the Japanese will need to be on the register, and for that they must have title to the shares fully paid. It so happens of the stock altogether.

Yesterday was not a good one for ecompanies to draw attention to themselves, and both Bass and

cent gain in earnings per share. Though the market is in a bit of a state, it has not got quite so far as to prefer the so-called defensive stocks to the faster growing, riskier Neither company produced great

excitement in its brewing business though each claimed a market share and could boast higher man gins. The effect of even a little extra volume is such that a good summer on top of a favourable budget ought to be interesting. But brewing does not inspire much hope for even average earnings growth. For that the brewers' efforts at trend-spotting must succeed. While Whithread's voting structure may award it the luxury of a long-term view, its wines and spirits investment in the US, already in the medium-term, has still to prove itself. It can be more enthusiastic about its retailing arm - which has the attraction of taking Whitbread into geographical parts not reached by its beer.
And Bass's smaller leisure side is growing even faster. The brewers' discount, however, does not look

Colorell

For those who have been puzzled (rather than merely dazzled) by Coloroll's rate of growth, the company yesterday turned its presentation into something akin to a revivalist meeting. It certainly communicated the aggression which has propelled the capitalisation from £50m to £350m in under a year.

While there is a danger that the surrounding applause may become too loud, there is no doubting the management's skill or the imagination with which it has carved out the "home fashion" niche. Also, while the highly rated paper has helped in the buying of earnings, there has been plenty of organic growth, most notably in wallcoverings, and the acquisitions have remained sansibly focused. However, Coloroli cannot escape the acquisition treadmill if it is to sustain 20 per cent earnings growth a year. And even if it regularly doubles The recent government offers for Whithread shares fell faster than margins, there will be a limit to the sale have a distinct pattern. A price the market. Bass, whose interims new paper the market will bear, esgave little cause for disappoint- pecially as the acquisitions are bens to ment, got off the lighter of the two, coming increasingly expensive. agree is full and fair. Then the shares falling 3% per cent. But That makes an early sale of the shares reach a terrific premium by Whitbread, in any case the less pop-Crown House engineering division

Berisford and Grace in cocoa link talks

By Stefan Wagstyl in London

S&W BERISFORD, the British food and commodity trading group, and W. R. Grace, the US conglomerate, are discussing merging their cocoaprocessing interests.

The deal would create one of the largest groups in the world in a fragmented industry which is undergoing rapid consolidation.

The processors, which turn cocoa beans into cocoa butter (for chocolate) and cocoa powder (for drinks and other uses), have been under increasing pressure from their main customers, the large international chocolate companies, led by Mars of the US and Nestlé of Swit-

The chocolate companies, which have been growing through acquisition in the 1980s, have been able to squeeze better terms from the processors while competition among processors has increased because cocoa-exporting countries in West Africa and elsewhere have been installing plants of their own and coonly modestly.

Berisford and Grace together own five plants with a total capacity of some 180,000 tonnes, 10 per cent of the cocoa processed last year,

Berisford owns factories in the Netherlands and West Germany and Grace in the Netherlands, Singapore and the US.

Both companies said the talks about a possible "combination" were at an early stage and declined to discuss details. Berisford said the moves were in their "common inter

They would not say who would control the merged cocoa busines-

Cocoa market analysts said that the move looked like a defensive reaction to the power of the choco late companies, which had not only grown in size, but had also increased their in-house processing capacity by buying independent

Cocoa-processing accounts for a small (and unstated) part of each group's profits.

Berisford, which saw profits rise 180 per cent last year to £148m (\$249m), recently had its proposed sale of British Sugar, its sugar refiner, to Ferruzzi, the Italian food group, blocked by the British Government on monopoly grounds. It is considering ways of cutting its £600m debt, nearly 50 per cent larger than shareholders' funds.

Grace is selling assets accounting for nearly half its \$6.8bn 1986 turn-over in order to concentrate on its core businesses of chemicals and natural resources.

Commodities, Page 30

rectors had "given the go-ahead for but the joint procurement of new the eventual creation of a new airline based on the integration of the aircraft. The negotiations come at a time

airline activity of both Sabena and It added that "this does not include any other related activity" such as Sabena's hotels and cater-

Sabena said that its board of di-

tively pursuing the link.

ing operation.

System (SAS) came a step closer cal reservations in the Scandinavyesterday when the Belgian nationian countries, the SAS management al airline confirmed that it was achas already expressed its enthusiasm for such a deal. The co-operation agreement is thought likely to include not only joint operations

when European airlines are in-creasingly facing up to the chal-

THE much mooted merger between the scenes for many months, and al. in the new competitive environ-Sabena and Scandinavian Airlines though there have been some politi-Sabena, which is more than 50

per cent owned by the Belgian Government, has not yet disclosed its detailed results for 1986, but the pressures were evident from a statement in February. The company said that it had remained in profit in 1986 despite a downturn in traffic on the North Atlantic and a temporary loss of landing rights in

Zaire, Belgium's former colony. Yesterday's statement from Sabe lenge provided by greater liberali-sation of air transport. Many indus-the merger might include non-airna rules out earlier suggestions that ng operation.

try experts feel that larger groupline activities such as hotels and catralks have been going on behind ings will be best placed to prosper
tering.

Fijian troops quell violence

BY CHRIS SHERWELL IN SUVA

last Thursday's coup to order troops lay with the Governor General. to quell ugly outbreaks of racial vioence yesterday as the formation of ment and fresh elections with a an interim government was unex-

The delay meant another day of tional changes. fitful uncertainty for the South Pacific island state, which has been rocked by military intervention and was released from detention on With the unprecedented violence

exposing deep tensions between the challenge to the plan. and abroad. Ratu Sir Penaia Ganilau, the

Governor General, urged people to "be calm and be patient." Lt Col Sitiveni Rabuka, who appears to re-tain a key position after leading the coup, also appealed for a halt to the

The great Council of Chiefs, the most influential Melanesian body in Fiji, meanwhile adjourned its crucial meeting for a second day af- though Fijians stand to gain more eral's phased plan for a return to Either way, today's session of the The plan was unveiled on Tues-

BY LIONEL BARBER IN WASHINGTON

peared yesterday before the Iran-gate hearings on Capitol Hill and

described himself as a "knight in

But Mr Calero was more a Cru-

sader unhorsed as he faced a bar-

rage of questions about his personal

finances and his rebel movement,

the FDN, whose troops number

around 15,000 and are based in nor-

In his testimony Mr Calero made

clear that he was almost totally re-

liant on Saudi Arabia to fund his troops during the Congressional ban on official US military aid be-

tween the summer of 1984 and Oc-

tober 1986. The Saudis provided

\$32m out of total contributions to

the FDN of \$33.6m. He also made

clear that he was very dependent on the sacked White House aide, Lt Col Oliver North. He said he had

democratic armour."

thern Central America.

Coca-Cola plant manager turned and told him everything during 50 Nicaraguan Contra rebel leader, apmeetings over the period of the

It calls for a dissolution of parlia-

interim and to consider constitu-Yesterday Dr Timoci Bavadra, Tuesday night, met the Governor General and withdrew his initial

Indian community, concern over Fi- now wished to take a conciliatory ji's fragility is intense both at home approach. His supporters indicated he would keep a low profile pending developments.

Appointments to the Council of Advisers are now likely today, after the Governor General, himself a chief, has attended the Council of Chiefs meeting, heard its resolution and explained its plans.

cern that many chiefs are resisting other precautionary measures. the Governor General's plans, even ter discussing the Governor Gen- than Indians from its provisions. council is critical. As the council met in Suva, a take out 4,000 of its nationals.

Contra chief details Saudi aid

MR ADOLFO CALERO, the former "full confidence" in Lt Col North loads of invoices" in Central Ameri-

Mr Calero, who was jailed in 1978

for his opposition to the former dic-

tator President Somoza, disclosed

that he had given around \$90,000 to

Lt Col North in the spring of 1985. The money - part of the Contras funds - was to be used to help free

American hostages held in Leba-

non. He was asked why he and Lt Col

North dealt in travellers cheques.
"Well," he explained, "it was much
easier, and there was less commis-

Mr Calero said he had "truck-

tion could have taken place," he and policies

Congressional ban

FIJTS Governor General used day in the wake of Lt Col Rabuka's rampaging gang of Fijians took to emergency powers invoked after acceptance that executive authority the streets, intimidating the public, beating up Indians, smashing car windows and threatening foreign Council of Advisers to help in the

The police and army intervened but the action prompted the closure of shops and banks, stopped Indi-ans gathering for a pro-Bavadra rally and silenced the city. There was another outbreak in

the afternoon as a large group of Fijians roamed the streets. Reports of trouble in other parts of the country were hazy although it is known that many bank branches did not open. The violence underscores the Governor General's dependence on

the armed forces and the need for

him to establish a clear line of au-

Reacting to the violence, the British High Commission urged members of the local British community to stay indoors if civil disorder Yesterday's delay underlined con- broke out and reminded people of

The New Zealand Government dispatched a second frigate to Fiji and indicated that New Zealan should prepare to leave Fiji. The Australian Government stood by to

ca. His counsel intervened and said

that the committee could look at all

the invoices and that offer had

In the Senate caucus room, a

large board containing boxed dia-

grams on the FDN's accounting pro-

\$33.6m received, some \$19m was

spent on arms some from Eastern

Europe, some \$14m went on non-le-

thal aid such as jungle boots, food, medicine and uniforms. But some

Despite the occasional humour-ous aside, Mr Calero raised some

\$5.5m is still unaccounted for.

stood since last February.

Shares fall markets

With bank stocks falling, prices for US bank issues of Eurodollar floating rate notes fell by as much ceedure provided a hand guide. Of as 2.5 per cent yesterday, before staging a partial recovery in the

> uring in 2011, was quoted around 93% yesterday afternoon, compared with a price of over 95 at Tuesday's close. British bank issues fell by as much as half a point.

sion to pay." But Senator Howell important issues in his opening Heflin, the Democrat from Alaba-statement. "What is really on the ma and former federal judge, point- scale," he said of the Contras fight ed out that Mr Calero had taken out against the Sandinista Government some \$3m in travellers cheques. in Nicaragua, "is American resolve "This raised questions that corrupto stand by its friends, principles

urity.

SELL IN MAY?



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World Weather

South African explosion kills three policemen

Continued from Page 1

"Afrikaners are not a mere mi- arate nation states. One of these, nority group but a separate commu- possibly to be called Southland or nity that is entitled to full political self-determination and will never where only whites enjoyed political be satisfied with anything less," he power.

Earlier, Mr Connie Mulder, who was expelled from Parliament in 1979 after allegedly lying about the illegal use of government funds to finance a secret propaganda effort, told foreign correspondents that the Conservative Party intended to abolish South Africa as presently

the Free State, would be a state This white state would deal with

other black nations like the Xhosas and the Zulus as one sovereign state to another, as Britain dealt with France or Germany in the European Community, he said.

Black workers would have no political or trade union rights in the white state and would never be In its place it would create 13 sep-granted citizenship, he said.

SECTION III

FINANCIAL TIMES 07



Airlines, car hire companies, hotels and many other services are all competing fiercely to make life more

comfortable for the executive on business trips. The reason, David Churchili explains, is that providing

these services is now very big business

The executive calls the tune

BUSINESS TRAVELLERS are their rooms filled on average much in demand. Unlike their each week by business counterparts who travel on holiday, business travellers offer the airlines, hotels, car rental companies, and credit card operators a source of income that is growing steadily and is generally more consistent than the packaged holiday business.

Recognising their import-nce, therefore, the business travel industry is now deter-minedly wooing the business traveller to a degree far greater

A decade ago, for example, separate accommodation for business travellers—away from the tourists and their annoying children—was almost unheard of. Now, it is the executives travelling business or first class who provide the cream on the profits for airlines and who are being wooed by such tactics as British Caledonian's door-todoor limousine service or Cathay Pacific's top-rated Marco Polo service, considered one of the best even by the high standards of Far Eastern car-

Hotels, moreover, who used to customers have now faced the of knowing exactly what to reality of having between two-include—but several attempts thirds and three-quarters of have been made.

each week by business travellers.

Now it is the business traveller who gets the express check-out after breakfast rather than waiting in long lines to pay his bill. It is the frequent business traveller moreover whom ness traveller, moreover, whom hotels now try to tempt back again and again through schemes such as Hyatts Gold Passport. This not only gives the business traveller extra services when staying in a Hyatt hotel, but also qualifies him for free holiday accommodation with his family.

It is not just the international traveller who is being wooed. British Rail, for example, has been courting the business traveller—who tends to pay closer to the stated ticket price for inter-city journeys than most private passengers—with a range of services, such as executive lounges and mobile phones available on trains.

The reason for this assiduous courting of the business traveller is simply the sheer size of expenditure on business travel in all its forms. The exact consider the independent amount spent is difficult to traveller as their most valued quantify given the difficulties

Thursday May 21 1987

Business Travel

INCENTIVES DESK

American Express which has a vested interest in knowing how much is being spent on business travel, carried out a major survey two years ago which put the total size of the market at £17.4bn. The company said yesterday that it did no believe this figure had altered significantly since then.

American Express's calcula-tions suggested that £4.3bn each was spent on air fares and pet-rol, £4.2bn on accommodation and subsistence, £2.5bn on rail and car hire, and £2.1bn on These figures have been criticised in some quarters for being either too conservative or too high. But all agree that the mar-

ket is a huge one.

Which is the key reason why wath hotel industry analysts the UK travel trade became so worried last year when it looked as if fears of terrorism would year was some 3 per cent down keep the imported US business on the 1985 level, with London traveller away from the UK.

In spite of the slump of up to
40 per cent in visitors from
North America in the weeks
immediately after the US bomsing of Librar the ways the design director believes that "the
average room occupancy rate
this year is likely to recover bing of Libya, the market had this year is likely to recover, recovered well by the end of the year. Although a number of the year. Although a number of US down-turn or resumption of visitors to UK conferences and terrorist activities." terrorist activities."
The UK conference

exhibitions were lost, many individual business travellers were undeterred by the terrorism fears and more worried about losing business by not coming to Europe.

The UK conference and exhibition industry is particularly concerned that nothing happens to keep the US business travellers away this year. The buoyant demand for conference

the 1980s has prompted the industry to invest heavily in new facilities, with more on the way. Work has started, for example, on the new £107m Birmingham International Convention

Mr David Barrow, business travel manager for the British Tourist Authority, believes that conferences and exhibitions will "become a billion pound business by 1990" He warms business by 1990." He warns, ness clients working through 79 however, that the industry is specialist business travel becoming extremely competitive. "In the 1990s competition As travel agents become more visitors will be able to choose from a number of international

trolling costs: the expense cycle has to be tackled Travel agents: flerce competition for

Airlines: aiming for a better class Air charter: taxi services improve

Rail: smoother rides for executives Car rental: building up on loyalty 5

oring a partner Women discreet security

Hotels: the comforts grow grander 7

He urges airlines, hotels, and convention bureaux to work together to promote this facet of whole business travel industry.

Although business travel has come to dominate the thoughts of the travel trade in the 1980s. tion by companies.

Mr Christopher Rodrigues, managing director of American Express's travel and entertain-ment management division, believes that many companies still have to grasp the nettle of managing their business travel

He points out that "it is not enough to decide what class of rail or travel an executive can use. Professional travel management includes the management of cash advances developing specific gement information management

His view is echoed by Mr Tony Grimshaw, managing director of wan National Rentals who says "many companies have an undisciplined and unstructured approach to travel, even though they are aware of the large amounts spent on business

travel."
Mintel, the market research company, has carried out a survey of travel managers in UK companies which found that many companies paid lip-service to travel management. Six out of every 10 surveyed claimed to have a written business and the surveyed claimed to have a written business. ness travel policy. The survey also revealed that while the majority of companies handled hotel and car hire bookings inhouse, only one in 10 booked airline seats themselves.

This is partly a reflection of the relatively late attention paid to business travel by travel agents. In the 1970s, agents handled business travel in a very off-hand way; now it is the fastest growing part of the travel trade. Thomas Cook, which is the leading agent handling busi-ness travel, has some 6,000 busi-

will be even fiercer as overseas aftuned to the business needs of companies, then more efficient control of the whole business shows in their own specialist travel operation is likely. One

corporate life

attracts big spenders Provincial centres seek the long-sta-

Gadgets: guide to hand

opportunities

trend expected to continue is the policy of agents setting up operations within the offices of major client companies: Tho-mas Cook, for example, has 47 such inplants within companies.

While companies may be getting more professional in their handling of business travel, the industry itself is concerned at the rate of future growth in demand for its services.

The biggest worry is the fear of a world trade war breaking out between the US, Japan, and Europe which could lead to a world recession and a consequent slump in demand for air-

line and hotel services.

Even if no trade war materialises, a key factor determining where business travel growth is likely to be fastest is the exchange rates in different parts of the world. "To trans-late favourable terms of trade into actual trade involves incurring high travel costs-a difficult psychological step to take when one's own currency is depreciating but one which, nevertheless, has to be made."
points out Mr Robert Cleverdon, author of the comprehensive report on international business travel published by the Economist Intelligence Unit.

The international hotel industry has clear views on where the growth is to be found over the next decade: Europe and the US. Major hotel chains—such as Regent International and the Mandarin Oriental Hotel Group-are eagerly searching for suitable sites in the US and Europe, with London especially the target for a new top business

Fears that international travel may one day become obsolete by the development of new technology—such as inter-national conferences linked by the need for businessmen to meet in person—is not taken very seriously by most involved in business travel.

As the world economy grows more integrated, therefore, and the ability to travel becomes easier, the business traveller can look forward to at least another decade of being wooed and cosseted by a travel industry anxious to win and keep his



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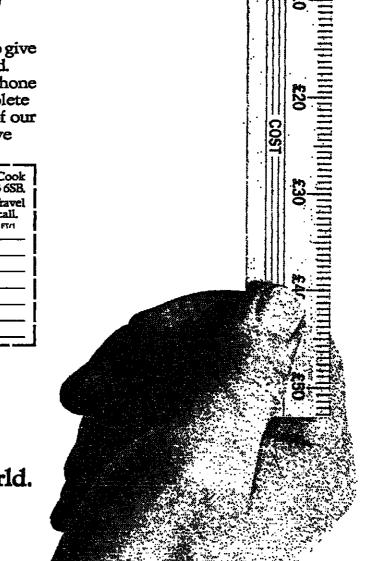
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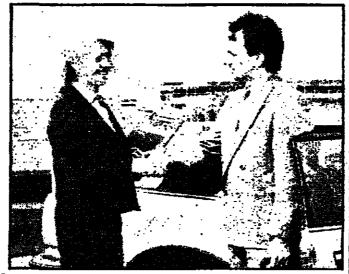
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Quite simply the best Business Travel Service in the world.







Christopher Rodrigues, managing director of American Express UK's travel management service division says the true cost of travel and extainment is too diverse for some companies to know. Right: Pickfords Business Travel's Meet and Greet service at Heathrow.

Controlling costs

How to tackle the expense cycle

TRAVELLING ON business— often than not ignoring the rules which will have a real impact on the whole area of travel related the bottom line of the company's expenses and thereby provide balance sheet," he adds.

Total expenditure by UK companies is now approaching expense system is to identify cost which many companies. Moreover, Mr Elias is critical Total expenditure by UK companies is now approaching expense system is to identify f20bn a year, according to some estimates, and can be a major part of the discretionary expenses incurred by a such as airline tickets, hotel wills and car hire But there are

appear concerned at this. Sur- advances, chasing up overdue veys have shown that fewer than expense claims, and cheque four out of every 10 companies processing American Express have a written travel expense estimates that, according to its policy, and most consider it an insignificant item.

"Companies which would fight to the last drop of blood to get a good deal on a new photocopier are cheerfully tossing away thousands of pounds because they fail to get to grips with simple fundamental issues that companies invariably do not know exactly how much they and on what'," points out Mr and on what'," points out Mr
Christopher Rodrigues, managing director of American
Express UK's travel management services division.

This position is often made worse by the fact that a number of different people may have

Many companies will claim that such a situation does not ranging from the secretary who apply to them. Yet these are the very ones which have a frag-mented and inconsistent policy currency from the company which probably costs more in cashier and then claiming executive time seeking to outwit expenses on his return. the system than it saves in any badly-applied cost control

disgruntled and exhausted that more is lost than gained. And take into consideration both the any psychological benefits are direct and indirect costs if lost by the chief executive more effective savings are to be made

company.

bills, and car hire. But there are can be us

Yet few British companies also hidden costs such as cash stations. research, there are some £780m of outstanding cash advances to

responsibility for travel plansalways books hotels through to

American Express's help to companies in controlling costs system. is based on what Mr Rodrigues For example, some companies calls the expense cycle.. This apply a blanket policy of eco- covers planning travel; policy nomy-only flights or second- objectives; arrangements; the class rail fares. This may save a trip itself, payment; expenses; few pounds in the short term, reviewing the cost; and reconbut usually leaves executives so ciliation.

"The system also needs to

have already come to terms with is the cost of fuel. There are a number of specialist charge cards now in operation which can be used at nominated petrol

The Overdrive fuel card is one of the leading corporate fuel cards operated by Harpur Hol-dings, a company whose major shareholders include Pruden-tial Assurance and the Wells Fargo Bank. Harpur also operates the separate Esso charge-

card.
Together these cards account for almost a third of the corporate fuel card market and sales through them have increased from £7m a year in 1982 to over £120m at present.
Harpur's computing systems are all in-house, enabling it to

provide clients with a complete cost analysis within one statement, the location of purchase, and analysis of VAT by product The company is next month

planning to launch a special "Business Travelcard" which business travel expenses, from airlines to hotels and car rental. Mr David Elias, Harpur's managing director, maintains that this card is aimed firmly at hel-ping companies control their costs and is not a perk for employees. "We have absolutely no interest in providing special benefits for the business travellers," he says. "Our objec-

of those credit card companies "who pander to business travellers in order to induce them to use their products." But he admits that as the new Business Travel card works to control costs incurred by employees "it is for this reason that we expect a great deal of user resistance initially."

But, he adds, "we used this approach in the fuel card market with our Overdrive card and this system now not only works successfully but is also in demand from senior company financial decision makers."

Hotels are also keen to give help to corporate users of their services in controlling costs Thistle Hotels, for example, has a scheme for business execu-tives, called Trumpcard, which

allows a company to monitor and control hotel expenditure by offering different payment systems and for allowing diffeent levels of employees to use Yet whatever system is adopted to control expenses. companies should bear in mind that there are unquantifiable costs incurred when a travel

policy becomes too rigid.
"The enforcement of an effective travel and entertainment expense system has more to do with efficient accounting and administration than with heavyhanded restrictions on your employees' activities, which are more often than not countertive is to provide specific man-agement information covering productive," points out Mr Rod-rigues. David Churchili

travel is one of the most important areas for travel agents. Last year, for example, travel busi-ness worth some £3.2bn was booked through agents specialising in business travel.

specialising in business travel. Although competition is fierce for companies' travel business, the rewards for agents can be considerably greater than selling package tour holidays to mass consumers. Companies, for example, will usually be prepared to pay more for their travel—Club Class instead of economy—and the business is less subject to seasonal fluctuations.

Yet the key problem facing travel agents is persuading com-

travel agents is persuading com-panies to take it seriously—the benefits to be gained from using specialist business travel agents as part of a coherent travel policy can be consider-

Not surprisingly, therefore, the business travel agency mar-ket is a fragmented one. On one hand, there are the small and long-established independent agencies—often descendants of old City shipping offices—while on the other there are the big three multiples—Thomas Cook, Hogg Robinson, and Pickfords Business Travel

In between are a number of medium-sized agencies with substantial interests in busi-ness travel, as well as companies such as the AA and American Express which also have large, business travel operations. New, specialist independents such as The Travel Company have also proceed in present travel. emerged in recent years.

Thomas Cook, part of the Midland Bank group, is the market leader for business travel in the UK. It has more than 6,000 clients and a UK turnover of £250m working through 79 specialist business travel centres and 47 "implants" inside key companies. All this is backed up by Thomas Cook's 1.500 travel offices in 144 coun-

tries.
Although it has been the UK's leading travel agency since 1840, it is only in the past decade that Thomas Cook has really developed its business travel operations—a reflection on the industry has grown only relatively recently.

Hogg Robinson Travel is a division of the major transport, insurance and financial services group. It handles over £175m worth of business for 1,700 companies, including some 24 top multinationals each placing at least film worth of business a year.

Pickfords Business Travel, part of the National Freight Corporation, moved into the number three spot last year with the acquisition of Lunn Poly's business travel operations. It now has 9,000 corporate Travel Agents

Competing for the best deals for companies



accounts, including over 50 implants inside companies. It blue-chip clients.

The AA has been in business boutique rather than a chaintravel since 1970 but only store operation—offering tailor-opened its first specialist busi-ness travel office in 1981 as the Ali these companies, and demand for business travel sermany others, are members of vices began to take off Amerthe Guild of Business Travel

ican Express has seven special- Agents. The guild's members ist business centres and 29 are responsible for about 70 per

cent of all UK business travel

bookings.
With the campelition for corporate accounts, business travel agents are seeking to improve their competitive edge through service as much as dis-

counts.
Pickfords, for example, operates a "meet and great" service at Heathrow and Galwick air-

Under this scheme, the com-pany's control centre at Heath-row receives advance nutrica-tion of company chairmen and senior executives travelling with Pickfords, Before the business traveller's arrival at the check in desk. Pickford's staff

check in desk. Pickford's stat!
will confirm the passenger's
seat with the airline.
If a connecting flight is late or
delayed, moreover, the Pickford's representative will make
new arrangements on the spot to
get the executive to his or her
destination.
Pickfords says that the
"experience of our representatives at Hoathrow can make the

tives at Hoathrow can make the difference between an airline agreeing to hang on to that seat for a late arriving passenger, long after the deadline, or selling it to someone else.

Travel agencies prefer to com-pete on service and getting the best airfares and hotel deals, rather than just offering bulk discounts based on the volume of business. Miniel, the research company which has studied the business travel market, points out that "an efficient travel agent can make genuine cost savings for corporate clients by plotting the best way through the labyrinth of international air fares, which is worth more to the client than quantity discounting as such."

In the US, where business travel is a much larger part of the travel scene, many travel agents belong to a consortium which brings the benefits of large-scale operation but enables them to retain their independence. The largest consortium is Woodside Management Sertoms of which Homes ment Systems, of which Hogg Robinson is a member.

The advantages offered by membership of these consortia are their ability to offer lower rates on hotels and airlines to clients, as well as participation in world-wide computer booking systems.

Perhaps the biggest develop-ment in the next few years will be the further growth be the further growth of implants into companies. Setting up a business travel operation within a major client enables the agent not only to be more efficient in terms of time and resources but also allows them to understand more fully the quirks and opportunities unique to each company.



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• R E S T A U R A N T S

Providing a touch of class

RARELY HAS the business traveller been wooed so assi-duously as he is today, as the airlines battle for his custom through heavy advertising campaigns in newspapers, maga-zines and on TV, as well as through direct mailing to both

through direct mailing to both company and private addresses. Behind this vigorous approach lies the increasing recognition that with the substantially higher fares that he pays compared with the pays compared with the plethora of discounted rates available to the leisure travellers, the business traveller is the golden goose of civil aviation, not only because he is travelling in increasing numbers, but also because the pressures being placed upon airlines by governments and consumer groups to reduce even consumer groups to reduce even further the cheaper fares levels are wreaking havoc with re-

venue yields.
For business travellers are becoming not only more fasti-dious in an era of increasingly congested air travel, but also more voluble in expressing their views about what they get, and more significantly, what they want.

A recent survey of over 17,500 international scheduled air-travellers conducted by Euro-pean Data & Research showed that international air travel is still very much the preserve of the businessman—with as many as three out of four of all passengers being men, of which some 85 per cent were travelling on some kind of business.

Moreover, despite reports of a downturn in US travel to Europe, because of the weakness of the dollar, a high proportion of the business travellers one airline to another to suit his sampled were US originating, indicating that while US tourist rest, the fringe bemay not be coming to Europe, their business counterparts cer-

The survey also threw up some other significant indica-tions of the habits of business travellers. As many as one in

major hotel chains were found some airlines (notably Lufth-to be rated higher than other, ansa and Iberia) have already

cerned, passengers were overall quality of in-flight airport services, although re. That move has already staurants were criticised signi-obliged British Airways to

The survey also proped well decide to improve them be-passengers' reasons for selectors many more months are out, ting a particular airline. Most of the also studying improvements, them had played some part in to its long-haul business class actually choosing the airline, Super Club services, with im-although this varied from provements also likely to be on almost 90 per cent on some the way. 80 to 70 per cent on most Euro-

passengers had been influenced by such factors as the arrival and departure times of their flights (indicating that an air-

convenience of departure/arri-val times and good service on board, including the quality of line that ignores the other ele-seating (especially important on ments of higher quality of ser-long-haul flights but less impor-vice does so at its peril. long-haul flights but less important on short flights). Low fares are not given as a prime reason for flying with a particular air line (largely because for the average business passenger the current regulations governing fares structures mean that although competitive in other although competitive in other showing a greater tendency to shop around for their flights.

As part of this changing attitude, the business traveller is also questioning the level of fares he has to pay

A recent study by the International Foundation of Airline Passengers' Associations, based in Geneva, showed that many

important role.
For all that his fare is substantially higher, the average business traveller gets modest

enough benefits. Mostly, apart from the undeniably spacious surroundings of first-class cabins and the less spacious business or Club Class (but still way above the cramped steerage conditions of economy cabins) he sate the heapfit cabins), he gets the benefit of flexibility, the ability to change

own convenience.

For the rest, the fringe benefits, such as advanced seat selection, executive lounges; and free limousine travel between effice or borne and the tween office or home and the airport, while more than welcome in creating a more com-fortable ambience in which to traveliers. As many as one in fortable amoience in which to three sampled were renting a travel, are of lesser importance car, over 90 per cent of them to most business travellers, with one of the big five car rental chains.

Most of those who had used a rented car had been reasonably satisfied with it, but the degree of satisfaction was found to vary volubility, together with the airlines' own recognition of their direct value to the revenue in-

But travellers' satisfaction flow, airlines are paying more with their hotels was at a lower attention to business travellers. level than with car rental The On short haul routes in Europe. hotels in each country, the best-rated hotels heing those in Ger-many, France and Switzerland.

So far as surports were con-in addition to improving the

ficantly more often than any admit that it is studying its own other airport facility.

Club Class concepts, and may The survey also probed well decide to improve them be-

While in Europe BA's Club Class makes money for the airbean routes.

There were also considerable the "brand loyalty" of many ifferences from airline to air.

UK business travellers is now ine in the degree to which being strained by the improving



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quality of service on other air-lines—especially the increased leg room, which makes BA's cramped three abreast style of flights (indicating that an airline can win or lose business by
inconvenient flight scheduling,
travel agents recommendations,
costs, frequent-flyer club
membership, the airline's reputation for food, service, and inflight comfort and so on.
What the survey showed, in
short, was that what the average
traveller, and particularly the
business traveller, wants most
of all in order of importance is
convenience of departure/arri-

in Geneva, showed that many business travellers really thought the current discrepan-cies between their own and the cheap discount rates to be un-fair, and that in many cases the

higher quality of service they got was not sufficient to justify that gap.

Accordingly the IFAPA commissioned Mr Hugh Welburn, the inventor of the Advanced Purchase Excursion or Apex fare, to design a "Business Passengers' Extra Option" or Passengers' Extra Option" or "BPEX" fare.
This is deliberately designed initially for European business

initially for European business travellers who are willing to adapt their requirements in return for lower prices. It broadens the range of choice available for those who can make firm arrangements a few days in advance, who do not always need to travel at times of peak demand and who do not necessarily require the services of more than one airline to be included within one ticket.

In return for avoiding the

In return for avoiding the costs of product features which they do not require, such as last minute changes of reservations and itineraries and travel at peak periods, business travellers opting for BPEX should be able to enjoy significant reductions in present full. cant reductions in present full

fares.

The airlines have yet to accept the concept—it is expected to be discussed at the next annual meeting of the International Air Transport Association—and precise levels of BPEX fares have still to be worked out.

Air Charter

Brighter future for air taxis

the ground.

In Europe, where distances are not as great as in the US and where the high cost of scheduled air services is a brake on the free growth of air travel, the development of air taxi and air charter services until quite recently has been at a more modest rate. With the emergence of healthy economies in much of Europe and the continuing need for face-to-face meetings in spite of the proliferation of electronic office communication systems, the air taxi operators have begun to flourish.

geographical sectors with overall case of with overall case of spite. With operators with overall and capacity to spare, "Mr Spicer ban.

Instead the Government laid down rules which provided for the civil enclave at Farmborough where the 1985 White continue to use Heathrow and Gatwick during peak periods at the airports, provided the users obtained the permission of the airport operators.

The new arrangements for simpler and more rapid clear-ance of British and other European Community nationals the distances are not as great as in the US and where the high cost of scheduled air services is a brake on the urged the business aviation, the air taxis and surfact the civil enclave for the civil enclave at Farmborough where the 1985 White continue to use Heathrow and Gatwick during peak periods at the airports, provided the users obtained the permission of the airport operators.

The new arrangements for obtained against such a blanket for all capacity to spare, "Mr Spicer to business aviation, the air taxis and surfact for the civil enclave for the civil enclave for the civil enclave at Farmborough where the 1985 White continue to use Heathrow and Gatwick during peak periods at the airports, provided the users obtained the permission of the airport operators.

The new arrangements for surfact for surfact for the civil enclave for the civil enclave for the civil enclave for the civil enclave for the civil down rules which provided the users obtained for surfact for airport operators.

The new arrangement for surfact for su

THE BUSINESS traveller has Operators' Association access to more air charter and (formerly the Air Taxi Operair taxi services than ever ators' Association) that he was

The use of air taxis and air charter services has been routine in the US for several decades. Business travellers there no longer need much encouragement to use light aircraft as regularly and with as little fuss as they use taxis on the ground.

In Europe, where distances "Business activity is not concentrated in any one particular part of the city or its surrounding catchment areas. It is a matter of good fortune that we have a ring of airfields around the capital catering for differing geographical sectors with overall capacity to spare," Mr Spicer said.

access to more air charter and access to more access to more air charter and access to more access to more

airports.
The Civil Aviation Authority had hoped that business avia-tion would be banned entirely during the peak periods at the airports, but the Government ruled against such a blanket ban. Instead the Government laid

business users concession, with tions at their own discretion.

effect from April 13. Nevertheless, Heathrow and

taxi operators have begun to flourish.

The growth has helped sharpen the focus of the UK Government on to the needs of the business raveller and business aviation. Mr Michael Spicer, the minister for aviation this spring emphasised the growing opportunities for business action. The Government confirmed serve London from local airfields around the capital.

He told the Air Transport

business users concession, with effect from April 13.

Nevertheless, Heathrow and Gatwick are going to become progressively more difficult for business aviation operators and their business aviation operators and their business travel customers. This is because the pressure on the same time, the busines aviation industry has expressed its concern that inadequate or toms provision at the same time, the business aviation industry has expressed its concern that inadequate or toms provision at the same time, the business aviation industry has expressed its concern that inadequate or toms provision at the same time, the business aviation industry has expressed its concern that inadequate or toms provision at the same time, the business aviation international and domestic air travel continues.

The growth has helped sharpen the focus of the UK Government on to the needs of the European Community business aviation operators and their business travel customers. This is because the pressure on the same time, the busines aviation industry has expressed its concern that inadequate or toms provision at their own discretion.

Nevertheless, Heathrow and Gatwick are going to become progressively more difficult for business aviation operators and their business aviation operators and their business aristion operators and their business aristion operators and their business aviation oper

Association aviation at Heathrow and Gat- business aviation operators to

secured additional permanent facilities in the south east for business aviation. There are enclaves for civil aviation use at the Royal Aircraft Establish-ment airfield at Farnborough, Hampshire, owned by the Ministry of Defence and at Royal Air Force Northolt, Middlesex.

tion at Northolt, although prop-

At the same time, the business aviation industry has expressed its concern that inadequate customs provision at the smaller

Lynton McLain



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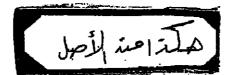
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under 10 per cent

of fuss.

Not every executive, of course, has the complete free-

negotiated with his or her com-

key factors. Renters' priorities

able to pick up the car at one location and drop it off at another, after office hours if

All the rental companies are

well aware that husiness



Packaging the executive

TO THE business traveller, rail- ing stock, and hence nothing to mileage rate of express locomoways mean Intercity, British match the super last trains tives in the steam age.

Rail's flagship express service, operating on special track in which celebrates its 21st birth- France.

mileage rate of express locomotives in the steam age.

The received wisdom within British Rail is that InterCity service.

nostalgia has not been allowed

to obscure a growing concern for quality. InterCity was born in 1966, when electrification transformed the route between London, Liverpool and Manches-ter—though the name was used in its hyphenated form 10 years earlier to describe a steam

hauled express.
Steam traction has since which is now split between elec-tric and diesel hauled ser-vices—but development has been neither smooth nor

Electrification reached Glasgow in 1974, but then petered out in the spending cuts of the early 1970s, and is only now being extended to Edinburgh in a £300m project on the East Coast main line.

This service has now reached Norwich, and will reach the Scottish capital by 1991, cutting journey times by up to half an

British Rail achieved a major success in the express travel field with the development of the distinctive high speed train marketed as the InterCity 125, which is still the fastest diesel

which is still the fastest diesel surprise that the sector's 100 hauled train in the world.

It suffered a major selback. HSTs have to de a lot more work however, with the demise of the to earn their keep than the roll-Advanced Passenger Train ing stock of other world rail-(ATP) in a blaze of bad publicity about faulty tilting mechanisms and sick passengers.

There have been no further achieve a minimum of 220,000 attempts to produce a tech miles a year. By way of comparinological breakthrough in roll—son, this is three times the

you from airport to airport.

British Caledonian take you from

day this year.

The next generation of electric locomotives, called the noisy, and the publicity self. Electra class, is under construction, however, and will be capconfident—but the fashionable lion, however, and will be capconfident. able of operating up to 140 mph, though the number of areas where track conditions will per-mit maximum speeds is limited.

vices are competitive with air travel for journeys of less than

First-class business passen

gers require convenience, com-fort, quality and reliability, and

InterCity's pricing and market-ing strategies are designed to

stress the advantages the train

can offer in each of these cate-

gories.
The best example is the

Executive ticket, which includes free car parking, seat

reservations and meal vouchers

in one easily purchased pack.

Another example is the accent on air conditioning and

one a week on trains to and from

For the first time, food is

trains every day. This intro-

tions on time and space in travelling restaurant cars have

disappeared. The chef now sim-ply finishes off the cooking pro-

cess, and stewards return the

dirty crockery to the central kitchens—leaving more time to look after the customers.

leys to deliver refreshments to passengers in their seats— avolding the trek to the buffet car. New ideas are also being

This means more use of trol-

ing time.

300 miles.

A fleet of new coaches is also being designed to improve the environment and ride char-

acteristics for passengers.

Like the rest of British Rail, InterCity is forced to make the best possible use of its assets, and this sometimes leads to claims that trains are run with too few coaches to accommodate the number of passengers

wishing to travel.

BR regard these claims as unfair—it says the number of coaches rarely varies on a given route, so that if passengers travel on overcrowded trains it must be because they consider it is still the cheapest or most convenient way to travel.

InterCity has a serious prob-Iem to overcome—the sector had an operating loss of £117.2m in 1985-86 on gross income of £813.4m, and is required by the Government to go into profit defined as a return of 2.7 per

cent on assets employed by With targets like that, it is no surprise that the sector's 100 electric locomotives and 91 HSTs have to do a lot more work

trains, where menus offer pasta dishes and curries, as well as more traditional steaks.

tried, such as the City Bistro on

the London to West Midlands

"Regional food, new dishes in the buffet, freshly produced fare and a new way of presenting food is becoming the norm. The sausage roll, pork pie, curly sandwich and slab of fruit cake which so epitomised the old order have been swept away, replaced by a new range of freshly prepared, high quality products," InterCity claims.

There are no figures for Cuisine 2.000 as yet. But the new system will be doing well if it performs as well as InterCity's revamped sandwiches, which have more than doubled sales is the last 12 months.

The new-style hot bacon roll

has also gone down excep-tionally well—sales are expected to reach 1.5m in 1987 compared to 300,000 annual sales of the toasted sandwiches they replaced.

On several major routes, however, the reintroduction of the Pullman class in 1985 is probably the single most important factor in the calculations of businessmen deciding whether to let the train take the strain.

Pullman has revived stan-dards of passenger comfort in first class compartments which most people thought had died with the steam age.

Five InterCity Pullman ser-

vices operate at present-between London and Manches ter, Liverpool, Newcastle, Leeds and Blackpool. Sheffield and Birmingham will join the Pullman network on May 11.

For £10, passengers can also join the Pullman Club, which entitles members to use luxury lounges at King's Cross, Eustor Leeds, Newcastle and Edin-burgh (even though the service improved quality seats in InterCity advertising.

But probably the most important breakthrough in this field is the introduction of the Cuisine 2,000 catering cars, now being introduced at the rate of one a week or trains to and from does not yet extend across the border).

Most Pullman lounges also feature Rendezvous Rooms offering a business meeting facility for up to 10 people.

Pullman is the cutting edge of BR's strategy for attracting the first-class business passenger market, estimated at more than

being prepared in central kitch-ens and delivered fresh to £70m a year.
InterCity is also concerned to capture the growing market for second class business travel, however, which is thought to be duces the flexibility to serve a greater variety of dishes— including those with sauces, and those requiring a long cookworth in excess of £100m a year.

A number of companies and institutions, some quite large, will now allow their staff to InterCity says the old limita-

travel only second-class, and many will have a choice between the train and collecting a mileage payment for driving their own car. This is a market InterCity has pursued vigorously, though nothing has yet come of plans to

cater for it by creating an intermediate class between first and second.

A YEAR ago the UK car rental Car rental business was one of the sectors becoming extremely worried by the slump in travellers to the UK from North America because of fears of terrorism in Europe. One car rental company, for example, recalls a particularly bad day at Heathrow

Loyalty in the driving seat



ing at an airport simply want to Hertz rental cars undergoing checks and maintenance before pick up a car with the minimum passing to customers at Heathrow Airport

dom to choose which rental "The car rental market is Super Shuttle flight carrying agency to use—since that often becoming more and more com-depends on deals already petitive and it is the service aspect that is winning," conthe customer can go direct to

negotiated with his or her company. But it is perhaps a sign of firms Mr John Howard, managine importance the business ing director of Hertz UK.

Traveller pays to convenience that he or she is willing to buck offered by Hertz—which is the system if it means getting receiving heavy television hold of a rental car more easily.

The car rental companies commercials featuring Ronnie own research has shown that Corbett and Ronnie Barker—is the link up with British Airways.

convenience and service are the its link up with British Airways. Hertz has been appointed the include, for example, a rapid reservations service, with inter-BA preferred car rental sup-plier world-wide for three years national links if appropriate. They obviously want a clean car and the exclusive contractor for the Super Shuttle Drive service in good working order as well as arrangements such as being

for two years.
Under the deal, Hertz guarantees to have a car waiting at the destination airport for any passengers flying the BA Super Shuttle service from Heathrow, Manchester, Belfast, Glasgow, and Edinburgh airports.

the rental documents. On arrival at the destination airport,

the Hertz car.

Apart from this deal, Hertz—
which claims to be the oldest established car rental in the world-goes all out to woo the

business traveller.

For example, it has introduced a customer loyalty programme which means that for every time a Hertz car is rented, bonus points are accumulated of a Hertz car. The accumulation of 600 points, for example, would entitle the customer to a free week's rental anytime in any of the 130 countries in which Hertz is represented.

Avis—the company which claims to "try harder" in its advertising—has also recently announced a link-up with Britwell aware that business travellers can be fairly fickle and Edinburgh airports. In Midland airways aimed at about which renter they choose—after all, a Sierra is a required and paperwork is completed in the departure Shuttle be available from the British rented—so they realise that it is lounge using the Hertz booking midland departure lounge at essential to concentrate on convenience and service. The service will be available from the British midland departure lounge at Heathrow and covers a number of the smaller regional airports,

such as Birmingham, East Mid-lands, and Leeds/Bradford. "Avis has been steadily developing its portfolio of products and services aimed at making the business traveller's life easier and more efficient," claims Mr Geoff Corbett, manag-

ing director of Avis.
While Hertz and Avis are the major rental companies on a world-wide basis, the UK market is headed by two other com-

panies—Godfrey Davis Europ-car and Swan National. Europear, which claims to be the UK's oldest car rental com-pany, operates a rental fleet of over 10,000 vehicles, encompassing 67 different models. It offers rental facilities at over 280 locations, including on-site offices at more than 80 InterCity railway stations and at 35 UK

airports.
The Rail Drive service, for The Rail Drive service, for example enables long-distance travellers to cover the greater part of their journey by train and to have a car waiting for them on arrival.

Mr David Hardman, managing director of Godfrey Davis

director of Godfrey Davis Europear, points out that "Europear now holds preferential rental contracts with over 3,500 British businesses organisations including Marks and Spencer, British Gas, Thorn

EMI and British Aerospace."

Swan National, a subsidiary of the Trustee Savings Bank, has a fleet of some 8,000 vehicles and over 100 branches in the UK. The company estimates that about 80 per cent of its business is from the business traveller.

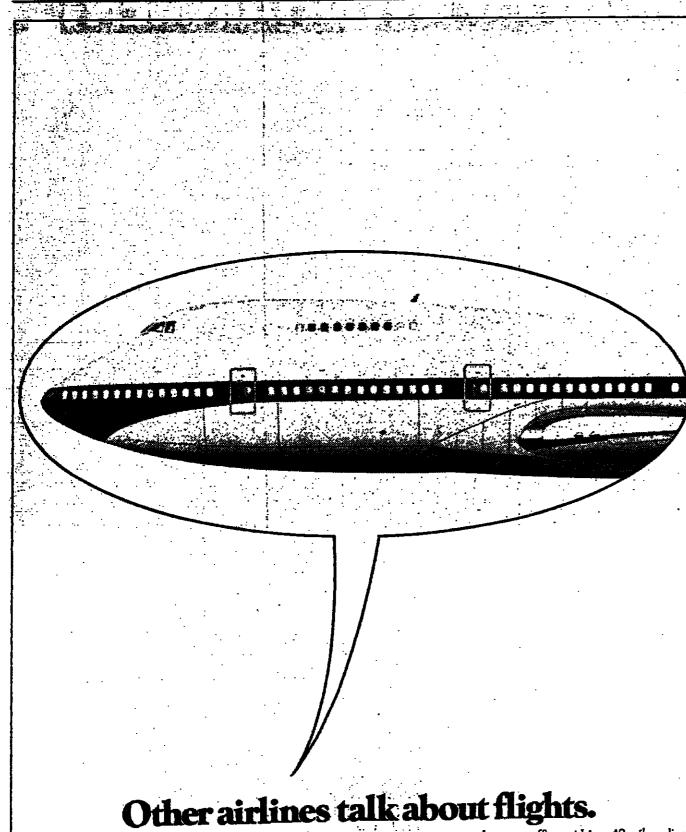
Mr Tony Grimshaw, managing director, points out that only one in five companies approach their car rental needs in a systematic way. Many companies instruct employees to rent a car when necessary—"a very costly way of purchasing car rental."

He says that "once a company

is made aware of the benefits to be gained from a favoured rental supplier, then it is to their advantage to open an account with one of the national car rental firms."

The smaller rental companies in the UK include Budget, Kenning, and Guy Salmon car rentals. Guy Salmon has just been acquired by the Mercantile Credit Company, owned by Barclays Bank, and is planning an ambitious expansion prog-ramme aimed at the business traveller.

Apart from the normal rental services, Guy Salmon also offers a chauffeur driven limousine service. A chauffeur-driven
Daimler limousine, for example, costs £136 a day. More than half of users of the chauffeur service are businessmen who are seeking the service and convenience of being driven in luxury while they work in the



and Super Executive Class passengers to New York/JFK, Adanta, Dallas/FortWorth, Other airlines are content to fly

Houston or Los Angeles. A large comfortable chauffeur-The service is available for all First driven car will pick you up from your home or office, within a 40 mile radius of Garwick.

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Travelling wives

THE EXCUSES are getting ica can invariably produce a business class ticket. It is a real weaker. In the old days the cheap, or free, extra flight, so businessman was packing his competitive are the local airbags for a foreign trip to the lines there. accompaniment of his wife Etrope is still locked in an querying "why can't I come, airline cartel but when new cartoo," could fob her off with the riers squeeze in there are, horrors of extra travelling and inevitably, benefits for users. accommodation costs, and the tedium of being left on her own all day in foreign parts. Now the travel industry is coming to the aid of abandoned wives—and husbands married to a globe-

its first class cabin. Being a street-wise airline it suggested that a businessman might like to take his secretary along on the complementary seat but it was broad-minded enough to allow wives to travel, for once, in the guise of secretaries. Indeed, for all the formality of the language in some special "spouse" offers, no close examination of marriage certificates is made, although wives are the ideal restful companions on impor-

tant business trips. The trans-Atlantic airlines tend to offer discount tickets for travelling companions according to the time of year—one or has been mounting a "No need other of them is usually promot- to travel alone to the Orient" ing such an incentive in off-peak

Transavia, which gained access to Amsterdam last winter, has a special Spouse Fare—a 50 per cent discount on the £85 single first class charge, or the £58 economy. And just to prove that national carriers can put filling trotting female executive.

Virgin was quick off the mark
to offer a free economy ticket to
the US for anyone buying into travelling companion to anyone

booking one of its low cost
Moneysavers to 13 cities in
Spain until June 25.

Unfortunately businessmen
this month are more likely to be
flying to Frankfurt or Zurich
rather than Malaga or Alicante, more's the pity for their spouses. But even if you cannot get a discounted fare for your partner there are other avenues to explore. You can often save considerable sums by taking a package. This is particularly true on journeys to the Far East, where there is a surplus of hotel

accommodation.

For example, Oriental Magic promotion which provides two return economy tickets, plus accommodation in the Far East, time, and a good travel agent return economy tickets. plus should be able to advise. accommodation in the Far East, Travelling across North Amer- for less than the cost of one

Wooing the spouses of the aircraft, and the gracious-ness of oriental women, to enjoy

ration of the communication of the first of the figure of the state of the control of the contro

the company of your spouse. The Far East has another great attraction for travelling doubles—hotels charge by the rooms rather than by the per-son. Indeed in many cases it is cheaper to share a room than to go solo—the notel managers rejoice in the fact that your spouse will be eating expensive hotel food and drink expensive hotel beverages. Wives have a

weakness for room service.
With luxury hotels in big financial centres like Singapore inducial centres like Singapore indulging in an orgy of competitive price cutting there has never been a better time to fulfil all those promises of "you can come on the next trip." On the other hand any savings on flight and accommodation are expected to be swallowed up in the shopping palaces of Hong Kong and Singapore. Kong and Singapore. You will rarely have to pay

more to accommodate your spouse abroad. The UK is virtually alone in charging accor-ding to the number of occupants rather than by the room, thus turning away both custom and profit In the US, your hotel room is your residence while you pay for it and you can pile as many spouses in as you like. There are signs that British

hotels are waking up to the marketing possibilities, and tempting businessmen to add week-end breaks to their working week, with discounted rooms and incentives for bring-ing a partner. Ladbroke Hotels gives its Club Card holders free mid week accommodation for spouses, as well as 20 per cent off on weekend breaks. Its flagship hotel the Royal Berkshire at Ascot, offers sponses luxury rooms at £20 a night. Best-Western, and other leading hotel chains, promote equally attrac-tive packages, with the best deals aimed at their regular,

dear carrying, customers.

Most businessmen, and businesswomen, are well aware that their mates have an exaggerated view of the pleasures of foreign travel. Taking them on the next trip to Lagos or Riyadh might keep them quiet for years. Stuck in hotel rooms: horrified by the prices in the shops; forced to talk to the wives of business contacts with mini-mal English; and conscious that if they were not there the spouse would be having (however unlikely it may seem) more fun—to be the appendage of a worker is a dismal prospect. It is a high price to pay to be part of Mrs Evadne Currie's drive to ensure that British by going foot loose into the world. entrepreneurs don't catch AIDS

As in most cases there is a middle way. More and more companies now pay for a spouse to go with their working partner on the occasional trip abroad. It leads to domestic peace and can produce better profits—to have an accomplice in an alien cli-mate improves confidence. often more family oriented foreign businessmen melt on the sight of the English businessman's wife. By astute use of special offers, it need not cost any more, especially when the saving on gifts is taken into

Looking around a business class, or more frequently an economy class, cabin on a late flight back from some dismal foreign city the British mer-chant venturers do not look like happy free booters, satisted with memories. Invariably they look like men and women who just want to get home. Not for them the pleasures of

the Royal Suite at the New Otani hotel in Tokyo, with its special door hidden into the wardrobe which provides a discreet exit for transient compan-ious. For most business travellers foreign travel is hanging around airports, hanging around offices, hanging around restaurants, and hanging around bedrooms—and wondering what's happening back at the ranch.

Antony Thorncroft



Women executives

Hotels stress security

EVERY WOMAN, Virginia Woolf pointed out, needs a room of her own. That much is clear. or ner own. That much is clear.
But when it comes to the growing band of women business travellers, the question had been business travellers, the question had been business travellers. ing band of women business Ramada emphasises its locking travellers, the question being devices, peep-holes and 24-hour asked increasingly is just what security. Staff are trained in

ago the proportion of women to choose the wine. She also among business travellers in probably wants to taste the Europe, including the UK, was 4 per cent. By last year the figure had risen to 30 per cent. In the US, the percentage is even higher and the New York Times higher and the New York Times has predicted that by the year by restaurant staff. Company 2000 women will be responsible for nearly half of all business Susan Dean said: "We try to for nearly half of all business Susan Dean said. We try to trips. The famous brand loyalty make the woman business of women has also made them a traveller at ease in the dining particularly attractive target to

she was working as a conference Susan Dean. Ladbroke's Dragoorganiser. Her 40 delegates were ensconced upstairs in the women-only floor in pretty, conference suite of a large Loudon hotel when she went down to the fover to check administra-

them to vouch for me."

This would be unlikely to happen today in the major cities of the world, says Penny Simpson.

"But outside the capital there is still room for improvement." A report by the Automobile exposed to people coming into the needs of the woman business traveller, especially where it came to service in public rooms.

There was a tendency to seat the single woman dining alone out of sight behind pillars or tucked away in a gloomy corner as if her presence were an embarrassment.

Consciousness has been "You don't seat single people in Siberia, out of the way. The ideal place is in the centre where they can see what's happening but they aren't exposed to people coming into the restaurant and seeing them as single people."

Christina Smith, who has travelled China more than 30 times, even expresses the minority view that business travel can be easier for women than for men. "In the early days when I visited China it was a positive advantage. There was an awful time when guests werenicely ensconced in their rooms embarrassment. Consciousness has

rather than brave prying eyes in restaurants and bars, those of a more courageous disposition will find a discreet and respect-ful welcome from the staff, at least, of the more enlightened

But the unwitting slights do continue in some hotels. "When you're with a male colleague, they always assume he's your boss or your boyfriend. And you're probably the boss!" says Penny Simpson. There is some justice in the fact that she now organises the British end of Ramada's Travelling Businesswoman Programme, which involves training in "staff awareness."

Ramada has rejected the chintz principle and operates instead on the basis that women want "equal treatment rather"

But the experience of both Crest and Ladbroke testify to an enthusiasm for the "gentle touch" in the fabric of their hotels. Repeat bookings are common. "They're very feminine looking rooms," says Susan. Dean of Lady Crest. "And they're very popular."

Indeed the extent of their popularity has taken Crest by surprise. "We've got quite a few men who like to stay in Lady Crest Rooms," she says.

want "equal treatment rather than special treatment."

Market research has show that security is of paramount kind of room she requires. "room key privacy," which
An apparently frivolous means they pass the key dispreoccupation with pastels, creetly to guests and do not
chintz, room fragrances and loudly announce the room num-

preoccupation with pastels, creetly to guests and do not chintz, room fragrances and loudly announce the room numbers to telephone callers. World's largest hotel groups, anxious to attract this growing market.

The importance of the female sector in business travel is undeniable. Less than a decade undeniable. Less than a decade the booking, she probably wants ago the proportion of women to choose the wine. She also

or women has also made them a particularly attractive target to marketing specialists.

Awareness of their growing importance has led to changes more fundamental than a cosmetic tinkering with the decor of hotel rooms. The horror stories that were legion among women pioneers of business travel in the dark days of the early 1970s have, thankfully, declined.

Penny Simpson, now British representative of the Ramada chain with 600 hotels worldwide, recalls one particularly unpleasant incident when she was working as a conference organiser. Her 40 delegates

One frequent female traveller who would not take up the spewho would not take up the spewhen she went to the lift to
return to the suite she was
unceremoniously asked to
leave. Hotel staff had mistaken
her for "a lady of the night." She
to go through the ignominy of
telephoning to the conference
that I'd organised and asking
them to vouch for me."

who would not take up the special treatment option is Christina Smith, owner of a fim-plus
shop, restaurant and property
business in Covent Garden. Pastels and pot pourris are not her
style, although she does
appreciate an awareness among
restaurant staff of the special
heeds of single people dining
alone.

"You don't seat single people alone.
"You don't seat single people

Consciousness has been nicely ensconced in their rooms raised since then and although women travelling alone still tend to opt for room service rather than brave prying eyes in the state when the declaration with the following their rooms and hotel staff would bring in another guest saying 'I hope you' tend to opt for room service rather than brave prying eyes in the state of the didn't happen.

She also believes that women are better equipped emotionally for life on the road, "Women can look after themhotel groups.

But the unwitting slights do lonely and they don't feel the

Annalina McAfee



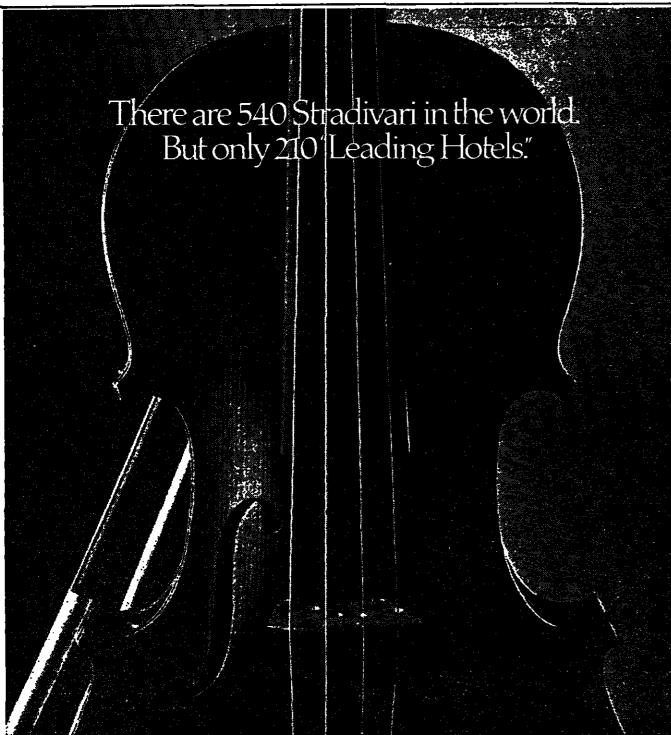
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The Jeading Hotels of the World

More comforts for top people

THE BUSINESS traveller is, not surprisingly, being assiduously wooed by Britain's top hotels. After all, it is the business traveller who forms the bulk of the market for most hotel chains during the wack and it is essen-tial, therefore, that all efforts are made to attract business

This wooing can take a variety

• Hyatt Hotels has a Gold Passport programme to cosset the frequent business traveller, Some 20 additional services are offered for holders of the Gold Passport—ranging from cheque cashing for up to \$250 through to delivery of room service breaktime requested, or else receiving it free.

• The newly refurbished St

James Court Hotel in central London has an "Action Line" offering what it claims is a com-plete problem solving service, such as tickets for top shows or picking up a chemist's prescrip-

tion.
• Crest Hotels offers the Healthy Executive Breakfast—a spe-cial meal simed at the weightwatching business traveller.

The Regent International hotel in Hong Kong has two international direct dial telephones in every room—plus a third extension in the bath-

• Ladbroke Hotels have created new Plaza floors which feature a hostess for each floor who greets guests with a glass of

• Holiday Inn offers frequent business travellers who are members of its Club Europe extra features such as a trouser press, hairdryer, luxury tolletries, and larger, thicker towels

The list of such perks is almost endless and hotel man-

agements pride themselves on hotels outside London showing thinking up new ways to keep the business traveller's custom.

"Comfort and efficiency is not remains high, in spite of last a city that is a major business traveller's custom."

Optimism in the hotel industriant high, in spite of last a city that is a major business line became dislikusioned.

concerned at potential terrorist attacks in Europe.

Horwath & Horwath, the hotel in Beverly Hills and the stately industry consultants, report that hotel room occupancy last year for the UK as a whole was well at the could be c rate was some? per cent down. Regent hotel that would be the However, while the total number of visitors fell by 4.5 per community."

He adds that "there are ican executives travelling to the needs of the travelling businessman. The problem was that American executives travelling to the needs of the travelling businessman. However, while the total number of visitors fell by 4.5 per community."

The problem was that Amercent last year, in comparison with 1985, visitor spending was the same as 1985's record levels.

Mr Jonathan Bodlender, Horwath & Horwath's managing director, believes that "the average room occupancy rate for 1987 is likely to recover, barring any major economic down-

ring any major economic down-turn or resumption of terrorist activities."

He also points out that "hotels achieved healthy increases last year in average room rates—up by 13 per cent for the UK as a whole, with

thinking up new ways to keep the business traveller; custom.

"Comfort and efficiency is not enough for today's frequent traveller," points out Mr Peter Brainch, sales and marketing vice president for Copthorne Hotels, part of the British Caledonian group. "The hotel must provide a memorable experience so as to create the desire to visit it again."

Some business travellers, of course, feel that the giant international hotel groups can never offer the right level of personal service. They prefer instead the more discreet charms of upmarket clubs such as the St James club in London and Paris, owned by international businessman Mr Peter de Savary.

Such wooing of the business traveller, however, was given a knock last year by the slump in visitors from North America, concerned at potential terrorist attacks in Europe.

some 3 per cent down on the dent, says that he could "count 1985 level London's occupancy 28 places where one could but a

centre."

The company was founded in month by the refurbishment of the US in 1951 and developed throughout the 1950s as a value-for-money motel chain which

This is being followed this month by the refurbishment of Manchester's famous Midland Hotel into a Crowne Plaza.

Mr Sigi Bergmann, managing for-money motel chain which took advantage of the expanding inter-state motorway system in the US. Through franchising, the company grew rapidly in the 60s and 70s to emerge as the major hotel chain in the world.

However, Hollday Inns' very received had become four the business traveller "who favours us because of our consistently good standards." success had begun to cause it a few problems in recent years since its image became very dif-fuse because of the varying stan-dards of hotels. In the US, for

dards of notels. In the US, for example, the American execu-tive would not normally con-sider staying in a Holiday Inn because of its down-market image and facilities. In Europe and many other countries, however, Holiday Inns are a fairly up-market type of hotel well suited to the needs

centre."

The company's response has been to create a new class of top largest hotel chain with almost hotels called Holiday Inn 1,700 hotels and more than 300,000 guest rooms in over 50 countries, is adopting a different tactic to woo the business traveller.

The company was founded in the IIS in 1951 and developed

The company's response has been to create a new class of top hotels called Holiday Inn Crowne Plazas. Already several are open in the US and the first in Europe was opened in Amsterdam earlier this year. This is being followed this month by the refurbishment of Manchester's famous Midland The company's response has

> Mr Sigi Bergmann, managing director for Holiday Inn in Europe, Middle East, and Africa, says that 80 per cent of us because of our consistently good standards."

A new challenge for establised chains such as Holiday Inn is coming from Labroke Hotels, which has spent some £50m over the last two years on refur-bishing its key hotels to bring them up to the standards expected from the international business traveller.

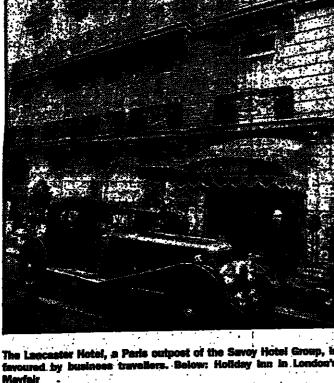
Ladbroke's new jewel in its the Langham Hotel in Regent Street-acquired from the BBC for £26m last year. The business traveller, of

course, expects nothing but the David Churchill



Mr Kenneth Boone and members of his staff at St James Club. Paris







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1979. It is now the fourth largest European airline in terms of rumover, and the third largest in terms of profit. With 98 aircraft worldwide. Alitalia has one of the largest and most modern fleets of any other airline in

Alitalia is one of the most successful airlines in the world, with capacity up by a remarkable 50% since

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A tale of the unexpected.

This staggering success story is reflected in the UK which, in 1986. had its third successive record year.

1987 sees UK capacity increased yet again, with new daily flights to and from Milan, more seats available to Rome, and extra flights, from 1st July. being introduced to Pisa and Bologna

New comfortable and spacious seating, designed by Italy's famous designer Trussardi, has now been installed on most aircraft, and a recent magazine report showed that the quality of wines served onboard Alitalia was amongst the best of the many airlines surveyed.

1987 also sees Alitalia reaffirm its commitment to the business traveller with the introduction of new services designed to further improve

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Incentive travel

Rewards of corporate life

CLASSIC HOLIDAYS is a new up-market weekend break holi-day package launched earlier this year by Travelscene, part of the Mecca Leisure Group, to capture the fast-growing individual business incentive mar-ket. Its emergence is typical of the efforts now being made by the UK travel trade to promote incentive trips since these offer greater added value for the operator than the usual mass-package holiday market. "We are finding that many

more companies are seeking a different and more professional approach to the holiday incentive market," points out Ms Jo Olliver, marketing director for Classic Holidays.

"Increasingly these com-panies do not only want an incentive package that involves over 50 or so couples all travell-ing together but are looking for the one off' special ' prize," she

Moreover, the strain of corporate life especially in financial circles post Big Bang—has lead to more incentives being aimed at weekend breaks only, since this is the maximum time many managers feel they can spend away from the office. Classic approach is to choose

top hotels—such as the George V in Paris or the newly-refur-bished Grand in Florence—and uspen trand in riorence—and build a tailor-made package for each incentive trip. Such pack-ages, therefore, normally include Club Class flights, chauffeur-driven transfers from the airport, and champagne and

flowers wating on arrival.
As part of Travelscene, Classic is able to negotiate favour-able hotel and air rates. "This provides our clients with an up-market incentive product that is unlikely to be arranged cheaper either in-house or by alternative incentive operators," points out Ms Olliver.

car, pharmaceutical, and retail, industries.

While Classic Holidays are at the luxury end of the incentive market, the growth in incentive travel overall has been rapid in recent years. "While some areas of the tourism and travel industry have had to face difficult times, often through over zealous price cutting to the con-sumer, incentive travel has appeared on the scene to offer regular custom and to be laden with fat profits," points out a recent report in Travel and Tourism Analyst, published by the Economist Intelligence Unit.

" Yet the incentive travel concept remains widely misunder-stood by both actual and potential users as well as those who do and could supply certain ele-ments of the final product," it adds.

The exact size of the incentive travel business coming from UK companies is hard to define, but most researchers suggest that about £200m was spent by companies in this way last year. Research has also indicated that about a third of the top 1,000 UK companies had used some form of conference or incentive travel in recent years. incentive travel in recent years.

Among those that had used incentive travel, nearly three-quarters of such companies used it to motivate their own sales forces while half also used

Sovereign of the Seas is expected to be in service for the Royal Caribbean cruise line in 1988 travel as an incentive for business has taken off drama- incentive manager for Princess

Mr Edwin Ackers, managing director of Compass Travel

which was split off from the Thomas Cook group some 18 months ago to concentrate on incentive and conference travel, reports that revenue has

"Companies have realised just how important motivational travel and overseas conference eetings are to increasing their image against competitors and in terms of promoting loyalty and teamwork among the workforce," he adds.

Mr David Arscott, chairman of the British Association of Hotel Representatives and sales director for the New Otani Pacific out Ms Olliver.

Companies that have already "incentive travel is the one taken advantage of such Classic packages include those in the industry—whether it be for the weekend packages or for arrangements costing up to £3,000 per person per week."

The key factors influencing for incentives. Mr Colin Cooper, the choice of a conference or incentive travel destination. incentive travel destination appear to be the hotel facilities, price and the time taken to reach the destination. Gambling facilities, for example, are of little interest to UK incentive trippers, although in the US this is considered a major factor in choosing a travel location.

The most popular destina-tions for incentive and conference trips vary considerably, according to factors such as budget, purpose of trip, and the tastes of the target audience. Short-haul destinations in Europe are still the favourite, accounting for eight out of every 10 of all trips security. 10 of all trips according to a survey by the specialist maga-zine Promotions and Incentives. Paris is the most popular

while short-haul is popular because of the shorter travel time taken—and the lower costs involved—there is also a clear trend towards long-haul destinations. This is a consequence of factors such as guaranteed sun in the spring and autumn, when most incentive trips take place.

The Caribbean, in particular, has become especially popular for incentives. "Our incentive

destination, making France the top country overall for incentive

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IN THE WORLD

tically as a result of an aggressive marketing campaign over the last two years," says Ms cent of all our cruising borths the last two years," says Ms cent of all our cruising borths Jennifer Brown, UK manager of now carry incentive passenthe Royal Caribbean cruise gers.

Demand for cruising is so newly-refurlorence—and
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sail on the seas and working in the seas a tive passengers have already been booked on the ship," adds

Caribbean an The Caribbean is an increasingly popular destina-tion for British companies, because of the sunshine and relaxed lifestyle. The Heywoods hotel and leisure complex in Barbadós, for example, is especially favoured by British companies because of the range of facilities, especially for conferpanies because of the range of facilities, especially for confer-ences. Heywoods is operated by Copthorne Hotels, part of the British Caledonian group. Cruising in general is tradi-tionally a favourite form of holi-day for the British and there-

LOF

One new trend in incentive travel is the shorter time-scale great that a new liner for Royal demanded by companies. Mr Caribbean, called Sovereign of David Hackett, chairman of The Travel Organisation, specialist incentive organisers, points out that in the past projects typically had lead times of more than 12 months. "Now projects are often planned within six months, partly in response to also to achieve the best value from 'opportunity purchasing of special deals," be says.

A key point to bear in mind or travel trip is the potential tax everything a employee receives as a result of employment is liable for UK taxation. The Inland Revenue, to help companies deal with this problem in advance, has set up a special unit to advise prudent com-panies on what the tax liabili-ties could be.

David Churchili

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Conferences and Exhibitions

London attracts big spenders

ons for their journeys Surveys have shown, for example, that about one in every five international business traveller is travelling to attend a conference or exhibition. Within the UK, business travel to conferences and exhibition is harder to calculate but clearly is an important part of the business travel industry. This reflects the increased popularity of conferences and exhibitions in the 1980s as a major marketing tool—a means of communicating a message to a target audience, be they a company's own employees or a world-wide convention of pro-

essionals. The exact size of the market is open to different interpreta-tions. The amount spent on exhibitions in 1965, for example, is calculated at £192m. A 1963 study of exhibition facilities in London, moreover, puts the figure for expenditure on trade fairs and exhibitions at more than £500m.

However, the International Passenger Survey retorded that overseas business travellers in 1985 spent some £74m on exhibitions in the UK, although acknowledged that the way characteristics. nowledging that this was sharply up on the 1983 total of £44m. The British Tourist Author-The British Tourist Authority's business travel department has recently calculated that revenue from British and foreign exhibitors could well exceed £1bn by 1990, with overseas exhibitors and visitors generating up to £200m.

Expenditure on conferences is far less precise, since it is difficult to calculate exactly what to include. There are, for example, over 4,000 organisa-tions in the UK which hold regular conferences, apart from commercial companies. Some

CONFERENCES AND exhibi-tions are, for many business ences at about £900m a year— travellers, one of the main although this could well be on

the conservative side.

Even if precise statistics are not available to show the growth in popularity of conferences and exhibitions in the UK, there is no doubt that demand is extremely buoyant

"So useful are seminars and small conferences that we are putting on more and more of our own," points out Ms Victoria Tomlinson, marketing manager for the Arthur Young management consultancy and accountancy firm. "It is an excellent way to provide a service to our clients on, for instance, the range of new legisla-tion in financial areas."

Ms Wendy Griffiths, a specialist communications consultant, also points out that "business presentations are an important area of corporate communica-tions such as sales, conferences, product launches, and press conferences." She adds that "instinctively businessmen opt for live presentations because

a means of internal communica-tions. "Organisations like British Airways, ICL, Royal Mail, Ford and British Telecom have all accepted that internal communications to their own employees are at least as important as external communica-tions," points out Mr Peter Ber-ners-Pricem chairman of Spec-trum Communications, a specialist conference produc-

specialist conference produc-tion company.

"A big competitive opportun-ity is missed if a new product is launched or high standards of gervice advertised if staff are not fully informed in advance of the changes that are necessary and then trained and motivated to meet those standards." he

adds.
The exhibition and conference sectors in the UK are frag-mented industries with numerous small operators. There are, for example, some 600 mainly small exhibition organisers in the UK—yet most major exhibi-

tions are organised by just 20 or so companies. A recent survey by the British Exhibition Venues Association of exhibition organisers found that London is still the preferred location for trade or indust-rial exhibitions, despite the suc-

cess of Birmingham's National Exhibition Centre. Most grouses from organisers covered in the survey were about catering and the lack of adequate car-parking facilities, although these opinions were only expressed by a minority. Mr David O'Belrne, managing director of the Cahners Exposition Group (a subsidiary of Reed International), points out that "the traditional image of exhibi-tion organisers as 'hit and run' merchants is changing and the shows of those who earned this

they know that personal communication works."

Moreover, conferences are also increasingly being used as the industry now and a shake out is taking place; but exhibitants of the industry in the industry now and a shake out is taking place; but exhibitants of the industry in the industry in the industry now and a shake out is taking place; but exhibitants of the industry in the in tors are increasingly deman-ding effective promotion and a professional approach and the industry at last seems to be reaching some kind maturity.

> and conferences has also been helped by the improvement and development of facilities in London and the rest of the UK. In London last year, for example, the new Queen Elizabeth II conference centre was At Earls Court and Olympia, plans for a new £35m exhibition

centre at Olympia 2 will be

Wembley has also joined the move to upgrade facilities with a new £5.5m building opened earlier this year which, it claimed, brings exhibitions out of the concrete sheds of the past and into the comfort of the 20th century.'

Outside London, the industry has seen the opening of the Aberdeen Exhibition and Conference Centre and the Greater Manchester Exhibition Centre (G-MEX).

In Birmingham, where the international airport has already been developed as an important regional hub for inter-connecting flights, work has started on the £107m Birmingham International Conven-

One growing trend, moreover, has been the expansion by major hotel chains of conference facilities, reflecting the demand for smaller, more flexi-

Thistle Hetels, for example has moved to capitalise on this trend by setting up "private sanctuaries" within 14 of its leading hotels for executives to hold special meetings.

These facilities, termed "Boardroom" by Thistle, have been designed to keep in with the architecture of the hotel and groups of between 15 and 20

Although the UK conference and exhibitions industry last year received a scare from the fears of North Americans to come to Europe because of terrorism, such concern is now seen as only a minor "hiccup" to the sector's continued growth into the late 1980s and beyond.

cities, many of which have suf-fered big reductions in their industrial bases during recent years, all regard business travel as a vital economic growth

Cities throughout the country have launched marketing drives, and in many cases estab-lished special departments, to sell their rival attractions to the business traveller in a strongly competitive national and inter-national market.

Much of the income generated

from business travel is associ-ated with the conference market, and the range of smaller business meetings held outside

Birmingham's drive to attract the business traveller is spearheaded by its inter-nationally-famous National nationally-famous National Exhibition Centre—one of the most extensively used exhibi-tion complexes in Europe. The 1.2m sq ft of exhibition space at the NEC, located on the

space at the NEC, located on the outskirts of the city beside Birmingham Airport, will be increased by 20 per cent in 1989 to meet growing demand. A year later a £122m International Convention Centre will open in Birmingham City Centre Alongside mingham City Centre. Alongside this Hyatt, a leading US confer-ence hotel chain, is developing the luxury Hyatt Regency Hotel.
Another new hotel, the 215room Copthorne, opened in Birmingham City Centre last month
and a further six hotel projects
are in the pipeline.

Birmingham Convention and

Birmingham Convention and Visitor Bureau calculates that ousiness travel will be worth 250m to the area this year. It is a trade which has had a striking impact on jobs in the West Midlands—a region which suffered a severe decline in jobs when recession hit its staple engineering industry.

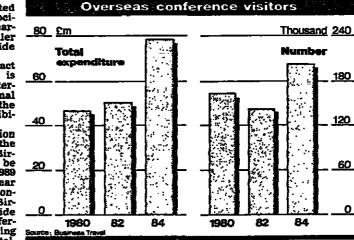
A study last year showed that about 70,000 jobs in the West Midlands are secured by tour-ism. Before the NEC opened it is estimated that this was fewer than 20,000—and possibly as low Another study indicates that

Birmingham's image as a business centre is also improving. Since 1982 there has been, according to the research, a 25-per cent increase in positive attitudes towards Birmingham. The city came top of a list of locations regarded as good places for business meetings and conferences, and 60 per cent of those interviewed in the survey said that they had either unchallenged. A hotel improve-held a meeting in the city during ment programme has also been

Manchester is challenging hard to persuade Birmingham's conference-related housings and beautiful an ference-related business mar-ket to travel further north. The city's G-MEX centre opened last the major cities of Edinburgh, year, and officials say it is Glasgow and Aberdeen and already attracting some busi-elsewhere. Hotels throughout ness away from Birmingham Scotland give high priority to

Provincial centres

improving the welcome



business travel trade stems lished a specialist marketing business travel trade stems lished a specialist marketing from its regional capital role in the North West. About 30 vention Bureau—which is spenforeign banks have been established in the city during the past 10 years and it accommodates at 50 international companies of varying sizes. An important asset for the city's business travel planners is Manchester that in the past conference activities in Glasgow were not organised on a corporate basis.

programme in progress. About pendently and 1,200 new rooms will be added fragmented a to the city's hotel stock this year. market place. Tourist officials believe the city's location half-way between

makes it a natural centre for and exhibition organisers.
business meetings. They also "When conference organisers regard Manchester's distance are considering Glasgow as a from London as an advantage— Birmingham, they say, is too easily visited on a day trip from the capital. Business visitors to

Manchester, by contrast, tend to stay longer and invest more in the local economy.

Manchester's position as the centre of the business travel market in the North West is not the previous 12 months, or intended to do so in the coming conference and exhibition facilities have been created in the

In Scotland, business travel and conference activities are important to the economies of and the big new conference and exhibition complex at Harromeetings.

eetings. The Greater Glasgow Tourist

national carriers operate.

Like Birmingham, Manchester has a major hotel building tended to operate indetended to operate inde-pendently and this presented a fragmented approach to the

The Greater Glasgow Convention Bureau would now offer a the South East and Scotland one-stop service for conference

possible location they no longer have to engage in a ma paper chase to secure the information required." Facilities offered by the bureau include venue selection, accommodation booking service, civic hospitality, social arrangements, tourist information and multi-lingual guides.

A survey carried out in 1863 on behalf of the Greater Glas-

gow Tourist Board showed that gow Tourist Board showed that while business travel accounted for 73.7 per cent of hotel nights spent in the city, business visitors apparently came out of necessity alone. "The businessman coming to Glasgow stayed only as long as was absolutely necessary and then left by the first available means of transport, which was usually the London shuttle," says a board report on business travel. Since then the tourist board

Since then the tourist board has engaged in an extensive strategy to market some of Glasgow's attractions, in an effort to persuade visitors to stay longer and come more often. This has involved publicising the fact that Glasgow has some of the finest Victorian architecture in Europe, houses eight of Scot-Europe, houses eight of Scot-land's top 20 tourist attractions, and is the only British city except London to have four national arts companies—Scott-ish Opera, Scottish Ballet, the Scottish National Orchestra and the Scottish Theatre Company. Equally importantly, the board has publicised Glasgow's international airport, its exten-

sive range of hotel accommoda-tion and its new purpose-built conference and exhibition cen-tre and other venues. Several major events during the coming years are set to increase Glasgow's share of the tourist market. Next year it will stage the Garden Festival, in 1990 it becomes European City of Culture and it has just been selected to stage the World Orchid Conference in 1993, in the face of competition from long-established cities including Frankfurt and

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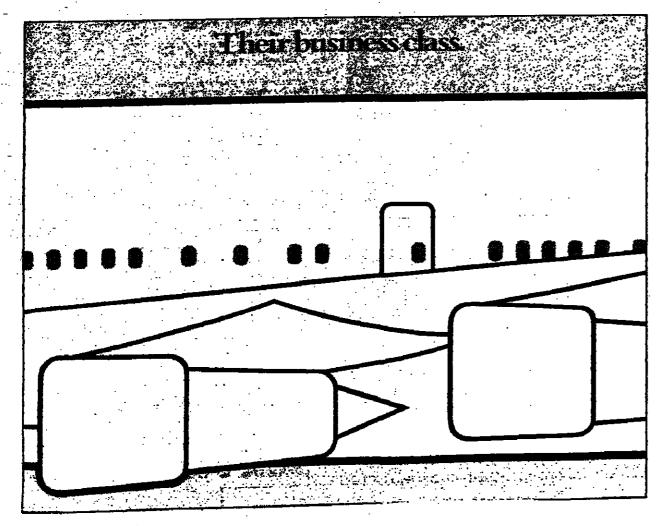
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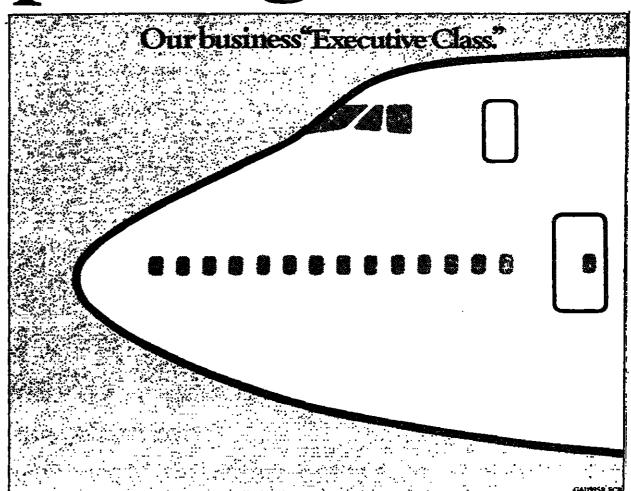
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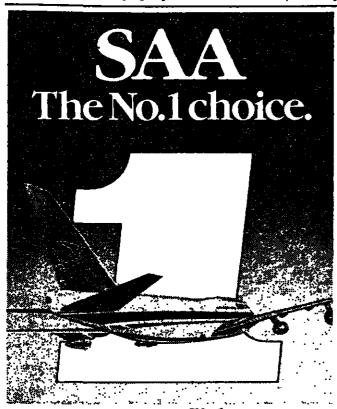






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sping fit in the Champney way in London's Le Meridien, Piccadilly



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MONEY SERVICE

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So many risks to be on guard against

FREQUENT business travellers international travellers con-are a blase lot Content to sink tract it abroad, 30 per cent of into their wider-than-average whom will be confined to bed First or Business class airline seat. chauffeur-driven limousine and five-star hotel

limousine and five-star hotel room, they believe a business briefing is all they need before arriving on foreign soil.

Wrong. If they believe this, coming back in the shape they arrived is likely to be more the result of luck than judgment. The ill-prepared traveller is likely to become a statistic, one of the 50 per cent of all interof the 50 per cent of all inter-national travellers who suffer health problems while abroad.

Travelling is bad for your health particularly in countries outside North America, Northern Europe, Australia and New Zealand. Insect bites can give you malaria, sleeping sickness or typhus contaminated food or you maiaria, sleeping sickness or typhus, contaminated food or water can bring on hepatitis or if you are unfortunate enough to get bitten by an infected mos-quito, you could go down with yellow fever. This is not a pleasant condition to do busi-

and another 40 per cent of whom will be so badly affected travel plans will have to be resche-duled.

Then, of course, there is the

Then, of course, there is the hazard of sexually transmitted diseases (STDs). Coming into contact with high risk Individuals, such as prostitutes means STD often follows. Forget promiscuity if you want to guard your health and life, take up something safer, or as Mrs Edwina Currie, the UK Health Minister, advised, take your regular partner along for your regular partner along for the ride if this is at all possible. It is generally unwise to rely on your travel agent to advise you on health matters. They re-

diseases that lurk in wait rhoea.

pean countries. Doctors themselves can be innocents abroad too. There is the oft-reported gard medical advice as the do-main of a doctor, but you may Association conference in find your local GP, too, is not conversant with all the tropical doctors were gripped by diar-

Nor is it always wise to rely yellow fever. This is not a pleasant condition to do business in.

More common, though, diarrhoea. Four out of every 10

Malaria may have struck 2.250 too heavily on overseas medical advice. A hotel doctor could prescribe aspirin for fever and the number of GPs in Britain headache, not realising you are suffering from early stages of

malaria. So who can the busi-

malaria. So who can the business traveller turn to? The answer is nobody but himself. By far and away the biggest health hazard is accidents, which easily overshadow any exotic infection you may catch. According to Dr Richard Enixhurst chief medical officer.

constraints of home, family and work, many people behave in a quite reckless, and uncharacteristic manner while abroad, exposing themselves to risks bearing well-known brand pames are safer than quenching they would never dream of tak-ing at home."

Road transport accidents are

wrong way when crossing a road. Where possible therefore avoid putting yourself under the pressure which lead to such mistakes.

Diseases are preventable if the business travellers if

the business traveller takes general precautions. The mandatory vaccine requirements are not enough as they only cov-er half a dozen diseases: hepatitis, polio, typhoid, tetanus, rabies and cholera.

healthy abroad. "The disease-ridden flies don't know it's a

the kitchen. Has the food been relrigerated? And how do you know that the water used to wash the salad is safe?

or Europ Assistance, business travellers "are under pressure to complete the business deal at any cost, to press on regardless with their itineraries, and to use dangerous short cuts to achieve results.

"Because of these pressures, and the absence of the least of "Because of these pressures, packet or from a sealed can are and the absence of the usual best, but shellfish, vegetables,

Bottled or canned drinks bearing well-known brand names are safer than quenching your thirst with water, as one budget-conscious business the big killers; often from driving on the wrong side of the road or, as a pedestrian, looking the

But business travellers, it seems, do tittle to help themselves. "When eating on an expense account the temptation is to get your money's worth." Dawood believes. "It's a particularly British phenomenon to finish everything on your plate."

rabies and cholera.

The optional vaccines recommended by immunisation centres are for personal protection and should also be taken.

The other advice proffered to travellers. "Be careful with food and water" is worth following too, but rarely is.

"It's easy to be lulled into a false sense of security by being in a five-star hotel" cautions Dr. Richard Dawood, editor of Travellers' Health: How to stay healthy abroad. "The disease-

One last piece of advice. It is healthy abroad. "The disease-ridden flies don't know it's a wise to choose your travelling five-star property and that they should stay away."

Has the chef washed his hands? It may be a prestigious hotel but it is still the locals in "Outside Western Europe, the kitchen. Has the food been North America, Japan and Automatical states of advice. It is wise to choose your travelling for wise to choose your free it is wise to choose your free it is wise to choose your free. It is wise to choose your free wise to choose your free wise free stralasia, adequate facilities for screening donated blood for the

Gadgets

For the hard-pressed

LIKE EVERY successful surviving species Travelling Man has had to adapt to cope with modern times. In the days of Empire he could afford to travel with almost his entire household needs in tow. Leisurely ships and powerful trains, as well as a ready supply of those long-vanished luxuries. runners and porters, ensured that neither weight nor quantity was ever any barrier to a gentle-man continuing to live exactly

the ways he always had.

No matter how far-flung the corner, how inadequate the local corner shop or how unsuitable the climate, the trick for the classy traveller of old was to behave exactly as if he were at Things are very different to-

day. Today's Travelling Man has had to learn to travel light. Rehad to learn to travel light. Restricted for baggage, pressed for time, susceptible to back injuries, Travelling Man is endlessly balancing comfort, efficiency and necessity against lightness and portability. Fortunately for our hard-pressed modern traveller new technology has come to his aid.

the world with some 20 different gadgets to help him on his way for gadgets that combine more and still (if he could be disciplined enough with the drip-dry diterard sized alarm clock that shirts and the changes of underweary walk on board his jet with inst a holdall in the hand.

The ingenuity of manufacturers to make every conceivable gadget in smaller and lighter computer terminal. When gadget in smaller and lighter Tokyo it can deliver up to you bounds. There is still no radio better for those marooned in foreign parts than the Sony IC Selfridges, London, W1, for 7800 but if you are not too fussy about £120—it will work in with about reproduction and if you do not always insist on being able to get every available station then there is a host of credit-card sized radios to choose from—take the Sony FM/AM mini-radio. It comes with rechargeable batteries, costs just £49.95 and will fit into your wallet.

The alarm clock is an essential to the weary husinessman who needs be swake for the business meeting he has come all this distance to attend—once upon a time he had to carry at little folding alarm clock. Today that, too, comes in a tiny package no bigger than a credit card and is given the surface of the poperate as calculators, age no bigger than a credit card and is given to prove the surface of the poperate as calculators, and is worried that he may alse no he could opt instead with the larger, being a smail black for the Braun voice-controlled travel alarm clock True, it is a wide as a column of hewspaptoo. Casio do a good one at just 259.8c.

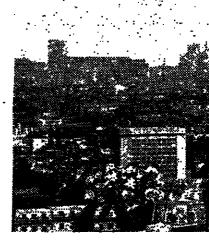
The safe properate as calculators, as wide as a column of hewspaptoo. Casio do a good one at just 259.8c.

The safe properate as calculators, and it will suffice a sweet to the will be suffice a sweet to the will be sufficed travel alarm clock True, it is a wide as a column of hewspaptoo. Casio do a good one at just 259.8c. and will fit in surface and it will be sufficed to the surface and the surface



Today he could travel around Our baggage-conscious busi- meant that many a modern the world with some 20 different nessman would be wise to look Travelling Man's most pressing gadgets to help him on his way for gadgets that combine more problem is ... well, how to stay and still (if he could be discitan one function—like the crewell-pressed.

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AIR FRANCE III



Europeans seize their opportunity

The new competitiveness from foreign carriers hits US airlines when their own labour problems and wavering commit-ment to frequent-filer bonuses make them vulnerable to the incursions of imaginative appeals to business flyers. Aer Lingus business and first class fares are \$400 to \$600 cheaper each way on inter-con-tinental flights, an advantage in particular for travellers going to particular for travellers going to destinations other than gateway European cities, since they would have to change planes anyway. The airline has also anyway. The arrine has also recently introduced its Emerald Holiday, an individualised package that, for less than a first-class New York-London return ticket, includes a week's stay at famous Irish destinations like Dromoland Castle and the hire of a Mercedes for the period. This takes advantage of a trend among American business travellers of combining pleasure with business, with nearly a third of all US travellers taking an average 31/2

AFTER PIONEERING bargain fares long before the present moves in liberalisation for its London-Dublin route, the second busiest in Europe, Aer Lingus, the Irish national carrier, has introduced programmes for first-class and business travellers on its North Atlantic routes.

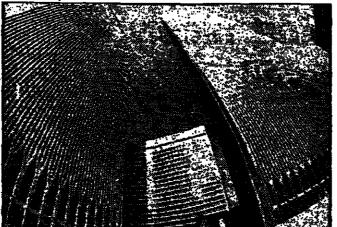
The new competitiveness would want to stop in Ireland in only one direction, the airline has a co-operative arrangement with TWA for a direct return from London. Aer Lingus also provides co-ordinated schedules with domestic US carriers for 104 American cities, in addition to its own flights from Boston and New York.

Such programmes mark a new

Such programmes mark a new effort by international carriers to regain the initiative lost to the domestic carriers' frequent flier bonuses, which, over the past five years, have proved to be the most successful promo-tion in airline history. Now the international carriers offer frequent flier credits on domestic programmes, while the domes-tic airlines are trying to raise the mileage for the frequent; filer bonus payouts, a withdra-wal that indicates the cost of the promotion as travellers build

passengers last summer when the hijacking scare encouraged business travellers to avoid domestic airlines. The foreign carriers are making a concerted effort to keep the new clientele by adding convenience to the service and comfort that Amer-icans feel they have been losing days to a business trip for shor-ter but more frequent holidays.

The European carriers have
Realising that travellers been taking advantage of a con-



promotion as travellers build up their mileage points. Airline revenues have even been affected by the press of travellers cashing in their bonuses before they expire.

Foreign airlines gained Foreign airlines gained before and providing service from more American destinations to more European before and providing service from more American destinations to more European ones. before and providing service that approximates first class travel. Even Malev, the Hungarian national airlines, has added a business class service for its European routes.

But US domestic airlines are fighting back with more of their greatest selling point, convenience. With Amercan travel to Europe expected to increase by a destinations to more European destinations to more European ones.

American Airlines flies to European form hubs in Dallas/
But US domestic airlines are fighting back with more of their greatest selling point, convenience. With Amercan travel to Europe from hubs in Dallas/
But US domestic airlines are form more American destinations to more European ones.

American Airlines flies to Forth Worth, Chicago and Raleigh/Durham and now goes to Dusseldorf, Munich, Paris and Tokyo. Picking out-of-the-way hubs like Raleigh-Durham execution at more European ones.

MONDAY

Government efforts to cocovernment errors to coordinate traffic have been
thwarted by the lack of cooperation of some carriers,
which persist in overloading
take-offs and landings at the
busiest times of day.
Such fear of losing competitive advantage has a healthing

tive advantage has a healthier side. The American carriers are also using increasingly sophisti-cated computer models to struc-ture fares to minimise empty seats throughout the day, par-ticularly on domestic flights. The mix is different on every flight, even for the same destinations in an effort to accommodate every full-fare husiness flyer while filling. business flyer while filling therest of the plane with discount or coach travellers.

Much of the attraction of adding European flights comes from the perception that with the fall in the value of the dollar, American businessmen will be travelling abroad in search of new markets. If Americans need to travel more just when they can afford it less, Interthey can afford it less, Inter-Continental Hotels is offering a "Summer Sale" of reductions of up to 60 per cent in 30 of their European hotels with rates guaranteed in US dollars. Georgetta Lordi of Inter-Con-tinental recognises that the guaranteed rates "is a risk, but we are taking it because we are committed to encourage travel and be part of the trend to lure

Americans back to Europe. Already, 5,000 room nights have been booked for the sale, which is available in the months of

July and August only.

Amid the bargains, Americans are having to be far more cautious in selecting among the available options. When airlines introduced sharply reduced fares this spring, they contained a new, no cancella-tion proviso so that missing the flight meant losing the ticket altogether. Similarly, car hire has become a far more compli-

cated exercise especially with regard to collision damage insurance. insurance.

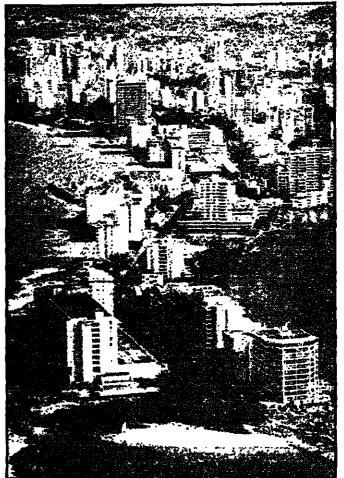
The automatic coverage for hired cars used to force the customer to pay the first \$500; now the companies have boosted the deductible to \$3,000, which forces more people to pay as much as an extra \$9 a day for total coverage.

At the same time, insurance on one; own car may cover an At the same time, insurance on one's own car may cover an accident in a hired car and some credit cards also cover the deductible on car-hire insurance. Such complexities may not have been worth sorting out for \$500, but suddenly need to be known about for a \$3,000 liability.

As Europeans face increasing liberalisation of their airlines, they too will face confusion and a multitude of choices for each travel decision they make. Despite the dilemmas forced on travellers, they at least have the chance to make a decision more tailored to their needs, as airlines, hotels and car hire comsmaller numbers of travellers

DEPART LONDON 1930 ARRIVE TOKYO 1510





Puerto Rico looking like a Caribbean Miami: an attraction for the taking advantage of an increasing opportunity to combin

<u> </u>	1982	1983	1984	1985
lverage nights per trip	4.1	4.0	4.5	4.5
werage miles per trip	1,000	1,030	1,000	1,180
Ised an airline	35%	48%	43%	44%
rip included vacation.	14%	9%	11%	13%
ravelled over a weekend	23%	17%	16%	21%

Profile: Cathay Pacific

Favourite of the cognoscenti

BRITISH AIRWAYS may prefer to be known as the world's per cent stake in Cathay, with favourite airline, but there is the remaining 30 per cent held little doubt that Cathay Pacific by the Hongkong and Shanghai ranks as one of the world's most. Bank successful airlines—it has made in April loast year, however, a profit for most of its 40 years of some 15 per cent of Cathay's operation.

Cathay, moreover, has become the public on the Hong Kong a particular favourite with busi-exchange—which has record 56

a particular favourite with business travellers to Hong Kong oversubscribed by a record 56 and the Pacific Rim countries.

Not only did Cathay pioneer based China International Trust Hong Kong in 1983—subsequently copied by both BA and British Caledonian—but it was also the first airline to operate a specialist in-flight audio programme aimed at business travellers.

Mr Steve Harvey, chief executive of In-Flight Radio who priduce the business programme, bid for the whole airline. One of says that it is listened to by a Cathay's strengths is the fact quarter of the passengers on a that it has not been fettered by typical flight. "Both British Caledonian and British Airways now have similar programmes," he adds.

The business class on Cathay—called Marco Polo—thas alone won a number of service.

Even for the non-businss traveller Cathay is ranked line because we have to com-

small ploneer charter airline increasingly important for busing surplus DC-3 Dakota aircraft out of Hong Kong into a major internatinal carrier. It now operates almost 500 flights a week to 37 cities in 25 countries, ranging from London and Tokyo through to Rome, Paris, Amsterdam, and San Francisco-all destinations introduced over the past year.

The Swire Group, together with Australian National Air ways, secured a major holding in the company in 1948, and Swire interests have provided the management ever since. Swire itself has been operating in Asia and the Far East for more than a century. Its experience has helped Cathay substantially in its development over the past few decades.

Cathay was one of the first airlines to introduce the Super aircraft with an extended upper deck. This deck is used for economy class passengers, enabling the business class to be extended to take as cannot be used on the nonstop flights—but from next spring Cathay will be able to achieve this when it takes delivery of its first Boeing 747-400, which will allow flights of 16 hours with a full payload.

of service.

Even for the non-businss staff at Cathay are all very committed to the success of the airtraveller. Cathay is ranked highly. Subscribers to Holiday Which? magazine earlier this Mr Cobbold and his colyear voted Cathay as its leagues have long realised that favourite airline after the Wardair charter carrier.

Cathay was formed in 1946 by the business traveller is a vital part of the airline's success. As the gateway to China and the two former wartime pilots—an Pacific Rim countries (Thai-land, Mr Sydney de Kantland, Malaysia and the Philipzow, and an American, Mr Roy Farrell—and has grown from a destined to become small ploneer charter airline increasingly important for business flying surplus DC-3 Dakots air—ness.

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NEARLINE ESRIORESTOP



Benk	Charge card	Qualifying gross annual income	Standard overdraft limit	Overdraft Interest	Joining fee	Annual subscription	Additional card
Adem & Company Gold Card	VISA	£30,000	£10,000	2½% over base rate	None	None	No charge
Bank of Ireland Gold Card	American Express	£25,000	£10,000	2½% over base rate	£20*	£50	£25 p.a.
Bank of Scotland Premier Card	VISA	£15,000	£10,000	2½% over base rate	£10	£35	£10 p.a.
Barclays Premier Card	VISA	£20,000	£7,500	2½% over base rate	£10	£40 (£35 if paying by direct debit)	£10 p.a.
Coutts Gold Mastercard	Mastercard	£30,000	£10,000	2½% over base rate	None	£60	No charge
Grindlays Gold Card	American Express	£25,000	£10,000	2½% over base rate	£20*	£50	£50 p.a.
Lloyds Bank Gold Card	American Express	£25,000	£10,000	2½% over base rate	£20*	£50	£50 p.a.
Midiand Gold Service	Mastercard	£25,000	£10,000	2½% over base rate	£10	£40	No charge
NatWest Gold Plus Service	Mastercard	£20,000	£10,000	2½% over base rate	None	£50 (£40 if paying by direct debit) Waived in first year	No charge
Robert Fleming/ Save & Prosper Premier High Interest Bank Account	VISA	£25,000	Up to £10,00 after one year qualifying period	4% over LIBA gross compounded annual rate	None	None	No charge
Royal Bank of Sectional Gold Card	American Express	£25,000	£10,000	2½% over	£20*	£50	£25 p.a.

tang menganggan danggan pertagai salah danggan penggan danggan penggan danggan penggan pengga

Walved for existing American Express cardholders.

Paying the bill

Plastic cards are doing nicely

EVEN THE most experienced each country.

business executive would not be foolhardy enough to pontificate panies provide the travel and panies provide the travel and

foolhardy enough to pontificate on the best way to take money abroad. His advice would be to join the belt and braces brigade and always have alternatives.

The range of instruments in the way of credit cards and travellers cheques is ever widening and to attract the in-house travel and entertainment department of a company or the executive, who leaves, it to his secretary to make his or her travel arrangements, special inducements to use a particular credit card or traveller's cheque are constantly being introduced.

It doesn't need much are provide the travel and entertainment expenses for the nearly £20bn now being spent?

A report by American Express recently completed and soon to be published has looked at the methods of payments among Britain's top 100 companies and fluds that cards come out on top for the travelling executive.

Some 70 per cent of companies issue cards of which 73 per cent are American Express and 31 per cent issue travellers cheques and 78 per cent some form of cash advance. But travellers cheques and cash advances are seen as being used to supplement cards rather than

advances are seen as being used to supplement cards rather than to supplement cards rather than to replace them.

Considerable funds are available through the use of bank' land, the Seychelles or Surinam needs a little more thought. So majority of them offer a stanthomas Cook Financial Serdad overdraft limit of £10,000. vices, the providers of the Gold cards offered by American world's largest range of Express, Visa and Mastercard travellers cheques, entices with a world-wide currency guide.

It provides easy at a plane.

It provides easy at-a-glance references for even the most far away places, listing in order of preference, the recommended system of eurocheque is widely-travellers cheque currency for in use but no figures are avail-

dent insurance and an easy way to replace lost cards.

For travellers in Europe the

able to show how much use is made of it for business travel specifically. Its availability in. 15,000 banks with some 210,000 branches means nearly every bank branch in 40 countries in cane orange in 40 countries in Europe and the Mediterranean, does, however, offer a cash adv-ance service to nearly 40m European bank customers.

Its services, too, are constantly being extended. The most recent countries to open up their retail sector to eurocheque customers were Hungary and Tunisia and were followed on March 1 by Greece.

The maximum guaranteed amounts are not as large as the gold card facility and for the average user is linked to the equivalent of SFr 300, the Swiss franc being used because of its stability

For the businessman flying around Europe a great deal of effort is being made to woo him with credit cards. British Airways estimates that credit cards ways estimates currently represent about 25 per cent of BA's worldwide ticket sales and that figure does not fluctuate greatly from country to country. But in the US it can run as high as 50

Business centres The world's 20 decreet places for the business COST E 129 192 11 Amsterdam 1 Tokyo 127 158 12 Kingston, Jamaica 2 Stockholm 120 157 13 Kumait 3 Baghdad 155 14 Khartoum, Suden 4 New York 146 14 Port Moreaby, Papua NG 125 146 18 London 5 Osio 142 17 Frankfurt 7 Ganeva/Zurich 18. Muscet, Omen 8 Copenhagen 19 Dousla, Cameroon 118

That is why the airline and 12 ment which may be a little hard to define when it comes to businesselve to designed solely for corporate use by limiting its use solely to the world's designed solely for corporate uses entertaining. And if it happens to be in Tokyo, the world's desirest place to visit on businesselve to use the daily cost is about 2000—the executive had better be metaphorically wearing his belt and braces.

Asthur Dawson outside the business environ-



hanquet in the restaurant in Hong Kong's Mandarin Hotel

Profile: Mandarin Hotel

Top places for top people

affect the fortunes of both these top hotels, the first Mandarin hotel in the US is being opened on the top floors of San Francis-co's third tallest building. The move, if successful, could

the US and Europe of both Oriental and Mandarine clones, aimed at attracting the top business traveller. "In five years time the Man-

darin Oriental group will oper-ate a portfolio of between 15 and 20 grand luxe hotels in key gateway cities worldwide," maintains Mr Peter Tyrie, the 40-year old managing director of

the group.

"We are currently looking at such cities as Seoul, Taipei, Tokyo and Sydney in South East Asia; New York, Washington, Chicago, Los Angeles and Toronto in North America; and T London, Paris, and Frankfurt in

Europe," he says.

Apart from the new San Francisco Mandarin, the company has already opened a new Oriental hotel in Singapore ear-lier this year. "I would like to see the opening of two hotels a year for the next five years, mainly through acquisition and refurbishment of existing hotels," adds Mr Tyrie.

are unstinting admirers of the high level of service at the Mandarin and Oriental hotels. Might such expansion, they ask, poss-ibly devalue the world-famous

Mr Tyrie, not surprisingly, is convinced that it is possible to recreate the Mandarin and Oriental atmosphere through-out the world out the world. Since joining the Mandarin

and Oriental group last June, he has brought in new computer ass brought in new computer systems, reduced central management levels, and brought in a team of newcomers to help him revamp the entire operation.

His new broom has mainly been behind the scenes—to the relief of his hotels' admirers— although he has introduced such changes at the Hong Kong

THE MANDARIN HOTEL in Mandarin as insisting that the Hong Kong and the Oriental in staff have name badges instead

Bangkok are two of the world's famous and most exclusive hotels—attracting the top echelons among the international business traveller fraternity.

Yet this month sees a radical new development which could its subsequent public floatation.

"The Hong Kong stock market cannot but benefit from the introduction of a new blue-chip stock with a household name, while the hotel company's performance should be en-hanced by more direct management accountability to share-holders," explains Mr Simon Keswick, chairman of Jardine Matheson (the ultimate parent company).

Although the Oriental in Bangkok has been the haven of wealthy travellers for over a century, it has only been man-aged by the Mandarin Oriental group since 1975. It was in 1963, however, that

oing on Hong Kong island. It has some 545 rooms and suites and three top-class restaurants.

At present, the hotel is going through a two-year renovation programme costing more than HK\$100m. This summer the hotel's front facade and lobby are also to be remodelled at a cost of HK\$5m.

"In today's competitive mar-ket not only must the service be of the highest standard, but so must the rooms," explains Mr

The Mandarin does not like Such moves might seem like taking on large groups of businersy to the business travellers for which it travellers (who account for at does not have the facilities—but least 60 per cent of the two original hotels occupancy rates) who for the senior executive travelling independently. "Although

ing independently. "Although we are very interested in developing our incentive travel business for individuals," admits Mr Tyrie.

Although the group is looking hard for a suitable site or acquisition in London—the former offices of the Greater London Council has been mentioned as a possibility—it may tioned as a possibility—it may be towards China that Mr Tyrie

also turns his attention. With the return of Hong Kong to China in ten years' time, Mr Tyrie and his colleagues are considering developing a chain of hotels—probably under the Excelsior brand name—in major Chinese cities. Perhaps the Mandarin, Beijing, may not be too far off after all.

David Churchili

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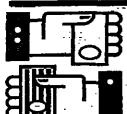
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Five extraordinary years have seen the growth of funds' assets far exceed the growth of liabilities, writes Investment Editor

Barry Riley. Yet there is unease among managers who, as long as they fail to match the indices, are vulnerable to competition from index-matching products and independent firms.

The hazards of overfunding

for UK company schemes is now very wise policy. But although a £200bn business, and one that fund managers may try to bask has been enjoying an unpre-cedented run of success. Over the past five extraordin-Over the past tive any years the annualised rate of return on the aggregate funds monitored by the biggest absolute returns.

According to Caps, the manualised that operated by the WM median UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index, the best meanual UK equity fund underperformed the FT-Actuaries all-Share Index. monitored by the biggest performance measurement service—that operated by the WM Company—was 21.7 per cent (including property, which dragged down the overall growth from the 24.2 per cent that was achieved in other market). The second largest service, the combined actuarial operathe combined actuarial opera-

tion (Caps), reports a median return of 22.8 per cent for the same period.

What matters is not the absolute figure, but how it compares with the growth of the liabilities

of the funds, which in almost all cases pay benefits linked to final salaries.

Over the same five-year period the growth of average earnings has been running at 7.7 per cent a year, leaving a huge margin by which the growth of assets has been exceeding the

growth of liabilities.

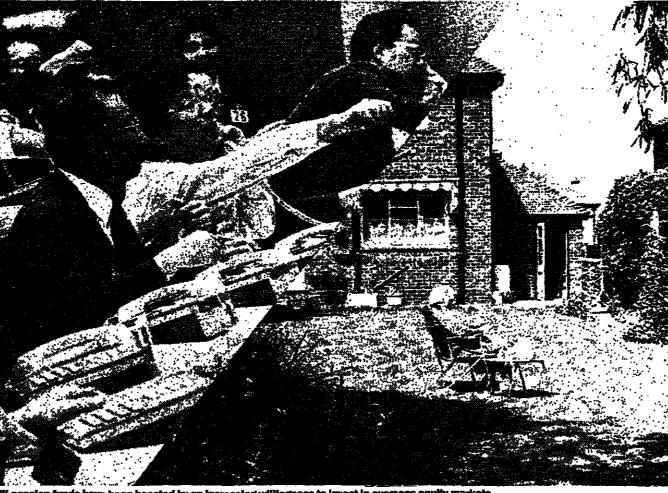
However, these excellent returns are not necessarily a-source of satisfaction to managers. The buoyancy of invest-ment markets has made the

in the reflected glory of the pro-longed bull market, they are

sure of the broad UK equity market, by a full percentage point last year (though up to balf a point of the shortfall can be explained by technicalities, relating to the way that major new issues, like TSB and British Gas, were introduced into the

So long as majority of invest-ment managers find it hard to match, let alone beat, the indices, they are vulnerable to the competition of index-matching products, which seek to achieve limited but carefully defined objectves at relatively low fees. objectives at relatively low fees.

- Meanwhile, a growing group
of independent fund management firms has sprung up to
challenge the domination of the
established merchant bankbased managers, who have been in the ascendency over the past



Thursday May 21 1987

UK pension funds have been boosted by an increasing willingness to invest in overseas equity markets

Pension Fund nvestment

range from long-established investment trust management companies to newly created or spun-off investment boutiques—now manage about 9 per cent of the assets of UK pension schemes, though their portfolios tend to be comparatively small. While the volume of invest-ments of pension funds con-tinues to rise, room is created for the increasing number of external managers.

This is still more true when some of the big internally-managed funds are finding it diffi-cult to sustain the quality of their in-house management teams and are hiring outside managers: British Rall and Unilever both externalised

market is scarcely growing. Many schemes are overfunded,

centage of portfolio values— would decline. Already, many managers have been trying to persuade their pension fund clients to accept higher fees, to reflect the merchant banks; in particular, Government legislation is have been trying to replace the triggering upheavals for pen-

last year. ting which, after Big Bang, is no But on an underlying basis the longer practicable. Increasingly, the true costs of pension fund management are

many schemes are overlanded, pension fund management are and have cut back their concoming out into the open. This tributions. If there were a bad year for the investment markets there would be nothing to prevent a fall in overall values, and fund managers' fees—which are "unbundled." They may want to calculated on the basis of a percentage of portfolio values—specialist providers of services, of the bird that are large. of the kind that are already common in the US.

mmission-splitBig Bang, is no
sle.

he true costs of anagement are the open. This

sion funds in two other respects.

For one thing, the Financial Services Act is ushering in a new era of regulation of the investment industry. That is requiring a highly detailed

For another, the encouragement of personal pensions raises a question mark over the durability of the conventional corporate pension schemes. External fund managers need to have diversification plans ready.

mon in the US.

But while the pension funds
grapple with the implications of
the City's Big Bang, the focus of
change has already moved on

But while the pension funds
are now based upon final salary-linked benefits, with
implications for the type of investments that are appropriate to match such liabilities.

Competition for clients : Profiles : Hill Samuel Pensions Investment Management; Mercury Warburg Investment Manage-

Management styles In-house teams, and leaving it International strategies Asset allocation

lig Bang: it's brought new patterns Institutional responsibilities

equities, and to other equity-type assets, notably property. Short-term fluctuations in the important than their proven ability to match inflation over the very long term, whereas to fund through fixed income bonds would be to introduce a fundamental mismatch into the asset/liability structure.
Even with final-salary

Even with final-salary chemes, however, there may well be substantial numbers of deferred pensioners within the scheme, whose benefits are not fully protected against infla-tion; and it may make sense to fund these liabilities in a diffe-

actually achieved—in the same way as for fully portable perso-

nal pensions. Such money schemes need to address the problem of high volatility, which a corporate final salary scheme can cope with, but which could be dangerous for an individual unlucky enough to find the equity market at a low ebb on his retirement day. Some method of limiting the downside risk needs to be adopted.

splitting existing pension portfolios into final salary and money purchase funds, and how this might affect the risk profile the regulators might turn their regulators. to be adopted. At this stage, they do not envisage serious prob-

What is more threatening to their own commercial future, the younger employees whose contributions are so important Mass defections do not seem likely at this stage, but fund managers will want to consider ways of maintaining their volume of funds under manager agers appear to be able to measurement carefully in order to give the most favourable impression, hearly all managers appear to be able to measurement carefully in order to give the most favourable agers appear to be able to measurement. ment should personal pensions for employees achieve a signifi-

cant impact. Some managers already have unit trust and life assurance arms, which sell into the selfemployed personal pensions market; but even a group as tors will large as Mercury Asset Manage-eliminate.

CONTENTS Flow of funds Regulation Property index funds Performance measurement

> ment does not market personalpension products at this stage. Such groups can be expected to reposition themselves for the new market opportunity.
>
> As for the Financial Services Act, the Investment Manage-

ment Regulatory Organisation (Imro) is currently gearing itself up to commence operations, and the pensions industry will rep-resent a large part of its supervisory territory.

Specifically, the new rules are

likely to force a more careful division of responsibilities between trustees and investment managers, especially in small funds, where the lines of ent way.

authority have often been illthe possibility now is that defined.

many employers will offer alternative money-purchase schemes, where the benefits would be linked to the returns while the sector has a strong enough professional infrastruc-ture to prevent serious abuses, a good deal of slackness is evident.

Disclosure of the true level of income enjoyed by external fund managers from running pension scheme portfolios remains poor.

Imro's rules appear to be quite tough, with insistence on full discloure of all charging arrangements, and a ban on conrisk needs to be adopted.
Fund managers are now "late booking" of bargains. But assessing the implications of it has yet to be seen how these

> attention is performance measurement, the objectivity of attention is which can all too often be called

This is because good perform however, is the possibility that large numbers of occupational marketing pre-requisites for marketing pre-requisites for investment managers who hope scheme members might opt for investment managers who hope personal pensions—especially to win contracts at competitive beauty contests.'

contributions are so important But whether by being selec-in swelling the volume of funds. tive about which funds are included, or by picking periods of measurement carefully in

> to be above average. This is a comparatively minor distortion, and one that can easily be seen through by most advisers and trustees, but it is symptomatic of the kind of subtle device that the new regula-tors will be required to

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Competition

Selection procedures let in the independents

IN TWENTY years the management of company pension funds has changed from being one of City of London's costest businesses to one of its most

competitive One leading manager, bidding for a recent contract, found that he was one of 70 applicants, of he was one of 70 applicants, of which 60 claimed to be first quartile performers—that is, they had achieved results in the top 25 per cent of all funds assessed by leading performance measurement services.

The biggest funds are now respective.

aggressive enough to ask prospective management firms to compete on price, and to come clean on all the little extra sources of revenue that have bolstered fund management profits in the past.

This is a sign of the growing maturity of the pensions industry. In its early days management tended to be dominated by the insurance companies, with a pooled-fund approach and high

In the 1970s, however, the merchant banks came to dominate the field, aided by strong corporate connections and a willingness to provide a com-prehensive service which could, however, be tailored to the requirements of individual clients. Competitive bidding

was rare. In the 1980s, a number of other contenders have entered the fray, seeking a share of a market which has been expan-ding rapidly and has proved unexpectedly profitable for the merchant banks.

Several independents, such as Henderson Administration, Fidelity, MIM and Murray Johnstone, all originally investment trust and/or unit trust managers, have been winning a lot of busi-

In one respect, competition has diminished a little. The stockbrokers have disappeared as a separate force, apart from Cazenove which—for the first time—is disclosing the scale of

Phillips & Drew remains a powerful competitor, but is now run entirely separately from the stockbroking business. Otherwise, the leading brokers active in pension fund management, such as Grieveson Grant and De Zoete & Bevan, have been absorbed into the fund management absorbed into the fund management soft their new former the former than the fund management of their new former funds side. Now recognised on a more clearly defined basis, it at present runs some ment departments of their new

banking parents.

The fresh source of competition, however, is a group of inde-pendents, some of which are new to the pension fund field. These include further invest-

segregated management business. It scored notable successes in the British Rail and Unilever "beauty contests"

Otherwise, insurance companies appear to have stuck to their traditional type of business, or perhaps have simply been unable to deliver the kind of performance required.

The rise of the independents ledge displayed by trustees the development of a

allowed for their prepared presentation.

Despite the greater know-ledge displayed by trustees these days, such beauty parades are inevitably hit-or-miss affairs. First impressions may relate more to appearances than ability to make complex investment judgments.

Yet it is dangerous to rely too much on slick marketing mem. Trustees can react negatively to the hard sell approach, and they will certainly want to meet the manager who will actually be in reflects the development of a selection system that allows them to compete. Whereas, 20 years ago, merchant banks or stockbrokers were chosen behind closed doors because they had corporate connections, today the procedure is entirely

According to Mr David Duncan, of Schroders, more than 90 per cent of references now come from intermediaries, either consulting actuaries or benefit consuitants. In the course of a year, leading management houses such as Schroders have to fill in up to 100 different questionnaires, sometimes running to 16 pages and 70 separate informa-tion requests. This is not a chore which can be delegated to juniors, because the answers may need to be subtly modified to suit particular requirements.

The fund managers are not always happy with the demands. "There is an undue amount of attention being paid to the role of individuals," complains Mr

For less well-connected firms. however, there is an opportun-ity to break into the market by establishing credibility with the consultants, and thereby getting on to short lists for selection. But this is no easy path. Mr Joe Scott Plummer, of Martin Currie, grimly toured the circuit

for years before breaking through. "People were interested, and beginning to listen to the story, but we were always coming second," he says. "Then suddenly it began to come right" Martin Currie actually found

it easier to break into the US Erisa (Employment Retirement Income Security Act) market for international funds, helped by the fact that US pension fund tits UK pension fund business—
the management of £1.67bn for a
total of just over 60 clients.
Phillips & Drew remains a

Phillips & Drew remains a managers. Behind Martin Currie many

After bringing in the WM Com-pany to authenticate some impressive performance figures, he has toured 60 offices ment trust management companies, one or two of which are spun-off in-house pension fund managers now looking for system. Curiously, the Prudential is than the short list of four or five the only insurance company to make any kind of showing in the convince the trustees, who convince the trustees, who increasingly these days are primed with questions based upon bitter experience.

So fund managers are finding

an increasing proportion of

Profile/Mercury Warburg IM

Benefits of being large have risen'

DESPITE THE rise of the independent pension fund managers. Warburg remains king In the past year Mercury Warburg Investment Management has consolidated its position at the bead of the pension fund managers by increasing the head of the pension fund man-

head of the pension fund management league table, bolstered by around £500m of funds previously managed separately by stockbrokers Rowe & Pitman, now also part of the Mercury International group.

A highly professional service and some impeccable investment performance figures lie behind MWIM's success. During the past five calendar years its returns have beaten the WM Company's average by between 2 and 4 per cent each year.

In 1986, for example, the total return on UK pension fund assets under management was

return on UK pension fund assets under management was 26.5 per cent, against 22.9 per cent for the industry average.

"There is no magic formula," says David Price, joint chairman of MWIM and deputy chairman of Mercury Asset Management. "You have to add value at each level of decision making."
But overall asset allocation decisions, he suggests, have always been a very important factor in MWIM's success. In the past year, for instance, the decision to stick with the Japanese equity market has paid off for clients, at a time when most British managers have pulled out.

The Big Bang changes in the Mercury group's broking and market making operations.

have pulled out.

The Big Bang changes in the London markets might have been expected to work against the big merchant banking groups, which had profited from the old commissions structure, but David Price says he is surprised that so few independents have taken full advantage of the new situation.

In other ways, he suggests, "the benefits of being large have actually increased in the past few years. You need expertise in all world markets if you sically a mile away from the Mercury group's broking and market making operations withough it remains in the same building as the merchant bank S. G. Warburg.

David Price says that MWIM has been concerned to reassure potential clients about independence. But he insists: "The evidence is there that we vote our shares in our clients' interests even when that clashes with S. G. Warburg."

And somewhat unexpectedly, Big Bang has helped the big managers by increasing the liquidity of the London equity market, in particular by allowing whole portfolios of £50m or more to be sold quickly as "basket trades"

ket trades."
Nevertheless MWIM recognises that the structure of the management market pensions management market in the UK is moving towards greater specialisation. Besides its basic balanced service, it is now offering specialised management of equities for Japan, Continental Europe and the UK.
"We have quite a lot of clients for these services, but fewer than we might have expected," says Mr Price.

strict Chinese walls have, in any case, surrounded the fund management side, and it is physically a mile away from the Mercury group's broking and market making operations (though it remains in the same building as the merchant bank S. G. Warburg).

e e e e e e e e e e e e e e e e e e e	Value	of funds		Number		
·	1986	1986	96	1986	1985	96
	(£m)	(£m)	change	į į	_	change
Mercury Warburg Investment Mngt.*	12,800	8,300	54.2	435	365	19.2
Robert Fleming Invest. Mingt.	t8,800 ·	5,143	71,1	†138	123	12.2
Barcleys de Zoete Wedd Invest. Mngt.‡	7,921	5,487	35.5	107	99	8.1
Schroder Invest. Mngt.	7,800	6.250	24.8	146	135	8.1
Phillips & Drew Fund Mingt.	7,492	5,160	45,2	165	150	10.0
County Invest. Mngt.§	5,496	3,402	90.9	101	78	29.5
Morgan Grenfell Invest, Mngt.¶	6,165	4,635	33.0	153	147	4.1
Prudentiai Portfolio Mingrs.	#4,143	#3,231	28.2	23	19	21.0
Baring Invest. Mngt.	3,527	2,352	50.0	91.	71	28.2
Lloyds Invest. Mgrs.	3.132	2,821	11.0	36	31	13.9
Henderson Pension Funds Mngt.	3,065	1,800	70.3	150	113	32.7
Kleinwort Grieveson Invest. Mngt.**	3,008	2,853	5.4	141	139	1.4
N. M. Rothschild Asset Mngt.	2,980	2,479	20.2	84	76	10.5
Midland Montagu Fund Mngrs.††	2,439	2,093	16.5	19	14	35.7
MIM#	1,900	1,350	40.7	98	70	40.0
Hill Samuel Pens, Invest. Mngt.	1,847	3,300	-44.0	4469	152	-54.6
Fidelity Intl. Invest. Advisors (UK)	1,845	1.210	52.4	38	31	22.5
Hambros Bank	1,754	1,393	25.9	38	27	40.7
Murray Johnstone Pension Mingt.	1,700	1,172	45.1	45	35	28.6
Cazenove	1,674	1.350	24.0	63	61	3.3
azards investors	1,576	1,280	23.1	46	46	0.0
Charterhouse Invest. Mingt.¶¶	1,400	1,180	18.6	48	44	9.1
egal & General Invest, Mingt.	1.292	1,488	-13.2	45	51	-11.8
Touche Remnant Pension Fund Mngt	1.100	1.005.5	9.7	36	33	9.1
Seoffrey Morley & Partners	1.000	981	1.9	37	30	27.3

* Includes clients in Managed Fund Service (1966 figures). † Includes clients gained in 1965, but whose a 1967. ‡ Bertheys investment Management merged with the Zoetz and Beren's Pension Fund Department in Or amounting to £3.407m in 1966 (£2.600m in 1965), includes figures for Fleiding, Newton-Smith incorporate 1966 figures for Pension & Boyle. § Includes Prudential Staff Pension Fund. * Polymort Bension and †† Institutional Investment arms of Midland Bank and Semuel Montage & Comenged in 1986. \$ Acquired in Department in October 1988. § in addition, advised funds in the incorporated into County in June 1988. § includes acts Benson and Edecates Great merged during 1986. § Acquired in 1988 by Britannia Arrow Holdings ptc, and ment Montagu & Co me. ted 13 permion for in section in a measurement operation. Britannia managed 13 peculon funds clients with assets of £70m, a st December 31 1986.

December 31 1986.

Excludes clients now managed in contrajed whichse post-ding Bang. Figur.

Part of Royal Bank of Scotland Group. Undertailed all its Investment management activities.

Barry Riley Research: Jan Schling

Profile/Hill Samuel PIM

Specialist services point the way

the slide at Hill Samuel Pensions Investment Management ? Last year Mr Henderson rose to the managing director's spot as a result of upheavals in the group's pensions investment subsidiary, following serious client losses because of poor investment performance in 1984, 1985 and early 1986. The most damaging individual setback was the loss of £1.2bn of

manager who will actually be in charge of the fund. They will

also want assurances about con-

for many of the smaller pendent management firms is precisely that they can offer an individual relationship. The big

One of the main selling points

merchant banks can provide comprehensive expertise and

worldwide networks, but it can be hard for them to keep sen-

ding a familiar face every

the British Rail pension scheme's money, but many other clients also pulled out as Hill Samuel felt the full blast of the intensified competition in the pension fund management

"We recognise that the problem lay in below-average UK equity stock selection," says Mr Henderson Curiously, the international equity performance was good — in the top decile. And Hill Samuel's unit trust

management team, led by have done well in the past three Howard Maguire, had not suffered the same problem.

Specialised services include Apart from appointing Mark international products, such as Henderson from within, Hill a European fund, and there is a Samuel also brought in David UK small companies fund, Barker, from Norwich Union, as another specialist area where his new superior, in the post of managing director of Hill Samuel Investment Manage-

Last July, too, Mr Maguire was given additional responsibility for directing the management of pension funds' UK portfolio. The new formula appears to have shown results in the past couple of quarters, but it is early days, and the marketing consequences of the recent performance problems will per-

sist for several years. "It would be unrealistic to go out actively marketing a conjunction with a database.

balanced portfolio service," This work has not yet been put says Mr Henderson. "We are into practice, but HS is at the marketing the things that we stage of talking about the pro-

of specialist services," says Mark Henderson. "I think it is performance has been good enough to be marketable.

Hill Samuel is also moving into the quantitative area, including index funds. But Mark Henderson is not concentrating just on index tracking. "We want to take the quantitative technique and apply it to active management rather than passive management," he says. This has drawn HS to the area

of tilted portfolios, where it has been experimenting internally with a number of success factors, used to select portfolios in conjunction with a database.

duct to a number of major "We now offer a whole range

the way the industry is going." Yet the team at Hill Samuel Pansions Management is also beenly aware that it must focus upon the needs of its remaining balanced clients, who remained loyal through the bad times and will expect redoubled efforts.

With the reserves of client goodwill being tested, HS can-not afford to neglect its existing client base in the pursuit of what, in the short run, may be more promising growth areas.

That is the challenge facing Mark Henderson. He aims to whether the crisis. "We will be back in the balanced business in a year or two," he promises.

4,

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Management styles

Small is distinctive

Generally, such smaller managers seek to persuade clients they are capable of high performance, perhaps (though not necessarily) with a high-risk profile.

The big London merchant banks have been the most of the selection of individual successarily agers seek to persuade clients agers seek to persuade clients to run European and Far Eastperformance, perhaps (though not necessarily) with a high-risk profile.

We're old-fashioned fundamentalist investors," says Mr damentalist investors, says Mr damentalist investors, says Mr damentalist investors, and has accepted appointments to run European and Far Eastperformance, perhaps (though not necessarily) with a high-risk profile.

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Me're old-fashioned fundamentalist investors, asys Mr damentalist investors, asys Mr damentalist

stocks and bonds.

The big London merchant banks have been the most successful practitioners of this approach, and some are now running many billions of client funds on this basis.

It is an approach that is naturally adopted when pension fund trustees are generally unfamiliar with investment problems. They have been drawn to the big banks, which can offer comprehensive expertise and efficiency at the cost, around a lunch table."

At the extreme of high-risk stockpicking is probably Mr walter Scott, of Walter S ment, and at the risk of a certain degree of anonymity, with fund managers being changed around with a frequency which can annoy clients.

In the US, however, balanced managers have encountered se-

vere competition from smaller, more aggressive management firms, which do not claim to cover the whole field but offer various kinds of distinctive styles and specialisations.

bland, balanced formula will in the end give a rather bland, unexciting performance. To get ahead of the crowd it is necessary to do something a little different.

Such specialist managers have tended to find conditions rather tough in the UK, however. After early success some years ago, managers such as Ivory & Sime and Geoffrey Morley have tended to lose clients, largely because of indifferent

But there are now signs of the emergence of a new group of smaller managers, offering more individual and distinctive styles. They include relative newcomers, such as the recently spun-off Newton Investment Spun-oir Newton Investment
Management (formerly part of
insurance brokers Reed Stenhouse), together with several
longer established investment
trust houses that have moved
into the pensions field.

Examples of these are Baillie
Giffand Pured in Fund Man

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lan

Gifford and Dunedin Fund Man-agers, both of Edinburgh; and their balanced service. also the London-based John Schroder Investment Manage-Govett, now part, of the disted whent, for instance, can offer a Berkeley Govett group.

British Rail pension fund—the only small manager to be sful in that hotly con-management re-

Asset Management and Robert Fleming which were appointed by British Rail. It holds only 40-45 stocks in a typical UK port-folio, an unusual degree of con-centration. But it still has a balanced, rather than a specialised, mandate.

Mr John Wigley, of consulting actuaries R. Watson, was in-volved in the BR selection process as an adviser, and points out that Prudential Portfolio Managers, another mandate winner, also offered a distinctive approach, though the precise formula has not been published. "There is diversifica-

he says.

But he feels that British Rail advisers. was not ready to opt for highly specialised managers. "They could have done it, and maybe they will in due course," he field of asset allocation con-

Index funds themseives represent an important category of specialised product. There is then greater pressure on the managers of the remaining actively managed parts of the funds to outperform. This inevitably forces them away from the old belanced approach. the old balanced approach.

A number of other quantita tive investment man techniques are also beginning to be offered in the UK, taking their place alongside the va-rious styles and specialisations already being marketed.

But the problem for a pension fund that is thinking of abandoning balanced manage-ment and taking this route is that it will have to find someone structuring.

Yet Martin Currie's style is only slightly different from that of the leaders, such as Mercury Asset Management and Robert

Asset Management and Robert

That it will have to find someone else to take the asset allocation decisions—or the trustees themselves will have to shoulder this selves will have to shoulder this responsibility. Most are not too keen on accepting the extra

In the US, pension fund consultants have been ready to move into this vacuum. Significantly, many of the UK pension funds that are split between a variety of highly differentiated managers are those of sub-sidiaries of American parent companies, such as Ford Motor, IBM and Rank Xerox, which have between six and eight managers each.

There are only a few British companies with a series of extion within the six managers ternal managers, including Untat BR has chosen. Each of them has a different style—they already mentioned, British Rail. These have between four and six different investment

interestingly, several of the sultancy, but they are considering merchant banks are also promoting specialist styles ary of the US insurance broking these days, and are putting them forward increasingly as an alternative, or supplement, to their balanced service.

Schroder Investment Manage the last year absorbed the former British consulting actuaries buncan C. Fraser, is already actuaries, for instance, can offer a



Unilever's Raphe Langham: transactions are monitored daily

Retaining top in-house teams can be difficult

When to leave it to the pros

ONE OF the most important was drawn up, from which six changes in the structure of UK "balanced fund" managers the last year has been the moves by two of the largest pension funds, those of British Rail and Unilever, to close down their inhouse management teams and with responsibility for property, sub-contract the work to professional investment houses.

Their decisions highlight a trend towards more specialist the asset allocation decision of management, which is expected the six fund managers, although to provide an increasing source so far they have not had to inter-

to provide an increasing source of revenue for City institutions over the next few years, and which will help to compensate for the contribution holidays that many funds are now taking.

The £5.5bn British Rail pension fund, the fifth largest in the UK, announced that it was planning to appoint outside managers in 1985. In its lengthy selection procedure, supervised by R. Watson and Sons, the consulting actuaries, a list of 25 contenders was asked to complete what is reckoned to be the most questionnaire ever given to

questionnaire ever given to pensive, to recruit and retain a prospertive managers. After initial interviews, a shortlist of 10 gers who could cover a wide

variety of specialist markets in its sub-contracting decision deals to each other. Mr Lanthe UK and overseas. more attractive in cost terms by gham, however, says that all

ers' commissions cartel last October has encouraged invest-ment houses to build up inter-ilever rejected the specialist nal research and dealing teams, manager approach, which is

pension fund could never This would have required them to make asset allocation decimal to make asset allocation decimal to make asset allocation decimal than the solution of the solution of

The increasing volume of pub-driving a hard bargain with its transactions by their managers lished financial information has managers over their fee scales. are monitored daily and that, if made it difficult for any indi-vidual fund manager to remain believed to be receiving a fee of ber of self-cancelling deals, a generalist, following all in-vestment markets. In addition, per year on the £1.5bn of British the ending of the UK stockbrok-Rail assets that it manages.

Changes may be made.

Both he and Mr

Stonefrost, the British R

What is more surprising is that both British Rail and Unwhich an in-house company now highly developed in the US. pension fund could never This would have required them

their investment managers for mediocre performance has ensured the demise of the lowly-paid bureaucrat whose brief in the UK. According to Mr was to manage institutional Raphe Langham, the pensions funds without taking risks and officer: "The whole point was to achieve a return in line with that, although our stock selection was good, our short-term British Rail was able to make asset allocation had been poor.

We decided that the people who were better at asset allocation nais." The other reason, also emphasised by British Rail, was that in the UK there are relatively few specialist investment managers to choose between. British Rail chose its six man-

agers because they each had a different investment philoso-phy, and there was no evidence that any significant economies of scale could be exploited by letting just one or two firms manage the entire fund. The trustees showed some boldness in giving £250m to Martin Currie, a small Edinburgh independent firm which has been turning in strong performances re-cently after a poor patch in the late 1970s and early 1980s.

The drawback to appointing

The drawback to appointing six managers with a similar brief and the freedom to allocate assets between different markets is that their decisions may neutralise each other; so that one manager's underweighting in, say, pharmaceutical stocks is offset by another manager's over-weighting. The outcome, in terms of performoutcome, in terms of performance, may then be similar to running an index-matching fund, but at much greater cost to the fund in terms of management fees and transaction ex-penses. At the extreme, one manager may be buying 100,000 Glaxo shares for the fund through the market just as another manager is selling

Both funds, however, insist that they are not prepared to restrict their managers' free-dom of manoeuvre, and do not even require them to give the right of first refusal on all large

Both he and Mr Maurice Stonefrost, the British Rail pen-sion fund chief executive, agree that the structure and relation-ship with their managers is experimental and may have to be changed, although they seem prepared to give the set-up a trial period of at least three

mega-pension funds are likely to follow their example and contract out the management of their assets. But the disadvantages of appointing several ba-lanced fund managers with similar briefs may tempt some of them down a different route, either appointing specialist managers, one for each market, or assigning the core 80 per cent or so of their assets to equity and bond index-matching funds.

Clive Wolman



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OTHERS

How markets have moved 120 FT Industria 400 Dec 31, 1984 • 100 High returns, even in such previously ignored markets as italy and

Spain, have spurred fund managers to increase their holdings of

International strategies

Assess the risk, keep your nerve

SINCE EXCHANGE controls were abolished in 1979, UK pension funds have significantly capital Markets, is more sanshifted their portfolios into overseas equities. And most managers remain convinced, tages—they impose an internal short of a Labour election victory, that international invests.

Overseas investment can re-quire a strong nerve—especial-ly in the light of the staggering price/earnings ratios demanded by many Japanese stocks, and wildly gyrating currency move-ments like the two-year decline in the dollar from around parity with sterling to \$1.70/£

But the consistently high re-turns achieved overseas, even turns achieved overseas, even in previously ignored markets like Italy and Spain, have spurred fund managers, according to WM figures, to increase their holdings of overseas equities from 6 per cent of portfolios in 1979 to 20 per cent last year. The decline in sterling against many currencies since the early 1980s peak has obviously boosted returns, but few managers can fail to be impressed by figures published re-

pressed by figures published re-cently which show average annual returns over the past 10 years of 23.4 per cent in Japan

of Lloyds Investment Managers. is to understand the client's aims and liabilities—what the trustees are trying to achieve. Different clients have different

ideas on what constitutes acceptable risk." Bruce Pullman, a senior assistant director at County Invest-ment Management, illustrates the idea. "It would be approprithe loca. "It would be appropri-ate for a young, immature fund to accept a high equity or over-seas weighting," he says, "but a mature fund would probably need to buy gilts to create an asset mix that closely matched its liabilities."

There are no clear ideas on

its liabilities."

There are no clear ideas on the ideal proportion of overseas investment.

"The figure changes with fashion," believes Mr Jecks. "It was probably around 15 per cent in 1979, but it is nearer 35 per cent now."

The fact that most funds' liabilities are results in the stating are proposed in the stating are s

lities are purely in sterling receives some consideration in long-term planning, but tends to get ignored in the short term. "You just can't ignore the bet-ter returns on offer," said one

manager.

However, liquidity is one constraint. Some markets have experienced substantial settlement difficulties in recent ment difficulties in recent years, and few managers will be willing to over commit them-selves unless they knew they could quickly liquidate their

holdings.
"The old system of investing abroad," explains Mr Pullman, "was to work out a weighted "was to work out a weighted capitalisation for world markets and then overweight or underweight countries, depending on your assessment of their prospects. Having chosen the country, you would then work downwards to pick individual sectors or stocks, and the result would be that you would end up with around four to five stocks in each of a few countries."

While that relatively unsophisticated strategy worked well before 1979, it ran into problems when analysts started to find that many managers were underperforming market indices overseas. "We felt it was time to pay more attention to the benchmarks against which we are being judged," explains Mr Pullman.

plains Mr Pullman.

County switched to using an optimisation model in 1983. Such models come in various shapes and forms, but their essential characteristic is the assessment of the risk/reward trade offs in investment deci-sions. The latest ideas from the United States use a technique close to chart analysis in an attempt to get the timing as well as the substance of decisions

Fund managers tend to be sharply divided on the merits of some of the more arcane techniques on offer. "Most of the mod-els are bunk," believes Peter Scott, director of international investment strategy at Gartmore Investment Management

short of a Labour election vic-tory, that international invest-ment will continue to form a major part of their asset base.

Overseas investment can re-quantify your assumptions. And when you do get sensible results out of the model, they can be used as a starting point for your asset allocation decisions."

> in a slightly different way. First it makes assumptions about the returns it expects in the short and medium terms from different markets; then it feeds those into the model to try and build a picture of the best portfolio that is consistent with those assump-

Some fund managers try to some fund managers try to separate the currency from the market investment decision, and thus use options or the forward markets to lock in an exchange rate. Not everyone thinks such a strategy is wise. "Both the currency and the market risk are unstable," believes Mr Pullman. "but comlieves Mr Pullman, "but com-bine them and one diversifies the other."

A different kind of hedging is How do managers decide what proficio insurance, which attempts to allow investors to proportion of funds to invest "lock in" gains by buying and overseas? "The most important selling stock index futures—the thing," according to Keith Jecks, aim is to invest in equities as the market visce and to critical investing and the control of the second selling stock in the second selling selling stock in the second selling selling stock in the second selling the market rises, and to switch some \$80bn of funds, close to 6 per cent of the market, is co-

vered this way.

In the UK, there has been some concern about the liquidity of the FT-SE futures market, but that objection has been overcome in recent months. In-surance will surely look a lot more attractive in a bear mar-ket—figures show that a pro-tected fund that started in the early 1970s would have outperformed the market by about 5 per cent per annum. That result is boosted by years like 1974 when the market fell by 53 per cent and a protected fund would have risen by 0.4 per cent.

Pure indexation is a popular strategy in the US, particularly with regard to overseas mar-kets, but has yet to gain univer-sal acceptance in the UK. "It seems to make the fund manager's expertise worthless," com-plained one manager, but, like insurance, indexation will probably grow in popularity, particularly in some of the smaller

equity markets.

All these strategies might be rendered obsolete if next month saw the election of a Labourgovernment, committed to reducing the percentage of portfolios invested overseas to 5 per cent, with the added hint that some of the returned moneys should be invested in a National Investment Bank which would pay a return similar to that on

Fund managers seem grudfund managers seem grud-gingly to agree that Labour's strategy would actually achieve its aim. "Labour's tactic of us-ing withdrawal of tax privileges to cause funds to be repatriated would probably be effective," believes Lloyds' Keith Jecks, "although over a period of years".

years".

Some believe that managers will eventually find a way round the rules—perhaps by moving assets offshore. Others feel that part of the City would move away from London and concentrate on overseas glients. trate on overseas clients.

Whether the scheme would succeed in its larger aim—of en-suring that British industry had adequate sources of funds, is money flying out of the country, as overseas investors reacted to a Labour victory, would be more significant than pension money coming back in," believes Mr

Certainly, there has been little sign that the market is inclined to reduce overseas holdings ahead of an election— which would be illogical, since so much of the rise in the UK market has been caused by the expectation of a Tory victory. So if Neil Kinnock does make Number Ten, there could be some worried frowns on fund managers' faces on June 11.

As trustees have become more demanding about returns, even the most cautious institutional investors have been forced to diversify

Overseas equities sparkle

actuaries' estimates. Last year, a WM survey found that UK pen-sion funds, boosted by an increasing willingness to invest abroad, averaged 22.5 per cent on assets.
The star performers of the

asset categories were overseas equity markets, which showed a return of 40.8 per cent, but UK equities achieved an extremely equities achieved an extremely respectable 27.4 per cent. Although overseas bonds, helped by sterling's depreciation, recorded a 24.4 per cent return, more traditional investments had little hope of keeping

pace.
The return on UK bonds was 11.8 per cent; on index-linked gilts, 6.8 per cent; UK property 4.3 per cent; overseas property 6.3 per cent; and cash 11.3 per

cent.
Those figures rounded off a decade of substantial returns in equity markets around the world Figures in Pensions Manworld. Figures in Pensions Man-agement magazine show aver-age returns for the years 1976-85 for the following equity markets of: US 182 per cent, Japan 23.4 per cent, UK 22.4 per cent, ger many 18.5 per cent, Switzerland 18 per cent, France 17.2 per cent and the Netherlands 22.9 per

As trustees have become more demanding about the returns they expect from their managers, even the most cautious of institutional investors have been forced to diversify their funds to take advantage of the higher returns on offer.

The WM survey found that, between 1979 and 1986, the percentage allocation of assets changed as follows: UK equities rose from 44 per cent to 51 per cent overseas equities from 6 per cent to 20 per cent; UK bonds fell from 23 per cent to 13 per cent overseas bonds moved from nil to just under 1 per cent; index-linked from nil to 3 per cent; UK property fell from 22 per cent to 8 per cent, overseas property rose from nil to 1 per cent; and cash fell from 6 per cent to 4 per cent.

UK PENSION fund portfolios have undergone a revolution since 1979. The old three-way split, of UK equities, gits and property, has been overturned in the wake of the abolition of exchange controls and almost continuously rising stock markets around the world.

Returns have been consistent above historical averages and actuaries' estimates. Last year, a WM survey found that UK pension funds, boosted by an increasing willingness to invest.

But the more fundamental reason was the improvement in the European economies as they emerged from the early 1980's recession. The long program-mes of cost-cutting enabled companies to improve profits sharply as their economies expanded—even stock markets in countries like Italy and Spain have attracted fund managers'

the extent of UK pension funds'

The US market is a more traditional outlet for overseas investment—but the continuing decline of the dollar since early 1985 has lessened its attraction. as have the recent fears of a US/

Fixed-interest bond returns have produced tremendous one-off results, and occasionally had tremendous years over the past decade—as the volatility of interest rates has caused sharp the extent of UK pension funds' interest rates has caused sharp interest in such markets— rises and falls in bond prices, doubts about liquidity and settlement difficulties make managers reluctant to overcommit themselves—especially in the run-up to a general election that might be followed by restrictions on overseas investing they were introduced in since they were introduced in

1982—showing that fund managers do not yet believe that inflation has been eradicated. If the equity markets turn, then one would expect fixed-interest bonds to increase their weighting within funds' portfolios. But 1986 saw no sign of managers expecting such an equity downturn as UK managers reduced their weighting from 16 per cent to 13 per cent. Property yields have simply been unable to keep up with equity returns, and such excitement as there has been in the sector has been concentrated on ment as there has been in the
sector has been concentrated on
retail rather than office or commercial sites. As inflation has
declined, so the supposed
"inflation hedge" attractions of
property interests have also
been reduced.

It is not so much that fund managers have sold their existing property interests, just that they have been reluctant to put new money into the sector. Perhaps the attempts at increasing the liquidity of the existing vis ing the liquidity of the sector via the various schemes of "unitisation" will entice inves-tors back to this traditional

home of institutional funds.
When one turns to the allocation of new money in 1986, the
trends noted over the sevenyear period since Mrs Thatcher took power are even more pro-nounced. UK and overseas equities were the home for 73 per cent of the money received by pension funds in 1966, com-pared with only 40 per cent in 1979. In contrast, UK bonds and property, which together attracted 54 per cent of new money in 1979, received only 15 per cent of fund managers' new

The healthy rises achieved by most stock markets so far this year is likely to mean that the shift from bonds and properties into equities will continue. Much will of course depend on the result of the election, which could bring into power a Labour government committed to reducing the proportion of over-seas investment to 5 per cent of portfolios.

But it would be particularly

intriguing to see how the current crop of fund managers, struggling to outperform rising stock markets on three-month performance criteria, would cope with a bear market? Many must be hoping that the issue



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PENSION FUNDS have been the biggest beneficiaries of last October's Big Bang. The uphea-val in the London stock market has led to cuts of more than 50 per cent in their costs of share-dealing and investment man-

the state of the same of the

The second secon

The reduction comes from five different sources. The most obvious cut was the halving of the rate of stamp duty to 0.5 per cent in October. This brings London more into line with other financial centres, though it is still uncompetitive with stamp-duty-free New York.

Second, institutional investors, particularly those larger firms which have their own dealing desks, have been able dealing desks, have been able for the first time to go directly to the market makers to buy and sell shares, and by-pass the stockbrokers. In the first three months after Big Bang, an average of 50 per cent of equity deals were done directly with the market makers, although since the New Year the proportion has fallen to about 40 per cent. Almost all deals in gilt-edged securities are done directly

securities are done directly with the market makers. Third, the market makers themselves are generally charging narrower spreads between their bid and offer prices, partheir bid and offer prices, par-ticularly on the larger deals of greater than normal market size. For a flm deal in the most size and alpha securities, who feared that Big Bang and negotiated stockbroking comthe spread between the best missions would mean the end of buying and selling prices has continuations, while a tougher fallen from about 1.3 to 0.75 per regulatory regime under the cent Even on smaller deals, say 1986 Flancial Services Act

Five sources of savings

The fourth factor has been the able doubling of their manage-ut in commission rates. For a ment fees, they said.

50,000 bargain, the average in fact, less than half of invest-ment managers have raised their fees, and even their incut in commission rates. For a £50,000 bargain, the average rate for institutional investors has fallen from 0.53 per cent last July to an estimated 0.3 per cent. For a £500,000 bargain, the rate is down from 0.31 to slightly above 0.2 per cent. The larger pension funds have generally negotiated a flat 0.2 per cent on all except the very largest deals.
The pre-Big Bang commission rates are misleading, however, because they reflect the concessions, known as continuations.

sions, known as continuations, that were granted to the larger investment managers. They were able to lump together all the transactions in a single security for their different clients over a three-month period as one transaction, and thus benefit from lower commis-sion rates. Most managers failed to pass on these concessions to their clients, although the rise of independent fund managers in recent years has encourage a shift towards explicit fees

£50,000 on a beta security, the might stop other hidden forms spread has fallen from 1.9 to 1.65 of remuneration. The conse-

creases have been modest. For a balanced fund of £10m to £50m

balanced fund of £10m to £50m in UK and overseas equities, the going fee rate is between 0.15 and 0.25 per cent which makes London and £dinburgh the cheapest centres for professional portfolio management in the world. The largest funds have been even more aggressive in cutting their investment management fees, in some cases to agement fees, in some cases to below 0.1 per cent.

One reason for the modest in-creases has been the sharp rise in world stock markets since the autumn, which has boosted the value of pension fund assets and thus their actual management fees, which are calculated on a percentage basis.
A second factor has been the intensifying competition from insurance companies, US in-

stitutions and the passively-managed index-matching funds which charge as little as 0.01 per cent per year to manage around £100m of assets. But perhaps the most impor-

ging in-house unit trusts, for overseas investments which account for a growing proportion of the total Mercury Asset Management, for example, in its share prospectus. in March, admitted that its additional commissions and charges on overseas transactions were a " particularly source of revenue. important

Even when pension fund trustees understand what is going on, they often prefer their charges to be paid indirectly, out of the investment returns of covert continuations by the fund, rather than explicitly. In local authority pension funds. for example, investment funds, for example, investment management fees come directly from the ratepayers and may have to be approved by the authority's politically-led finance committee, whereas stockbrok-ing commissions and continuations are taken directly out of the funds.

Many of the large banking groups which have acquired stockbroking firms originally planned to integrate their brokers' fund management opera-tions into their own. However, they have had to allow the brokers' pension fund clients to contant reason is that some fund tinue to be serviced directly by managers are continuing to benefit from hidden forms of remuneration. Big Bang, for example, has not affected the commission-sharing arrange. The new regulatory regime is tinue to be serviced directly by the broking arm, so that they can pay out of the now artificial-ly inflated commission levels

not proving to be as hard as expected on hidden benefits. Despite their tough statements of principle, the officials of the new self-regulating body, the in-vestment Management Regula-tory Organisation (Imro), have had to water down their rules on hidden benefits by their own committee, which is dominated by practitioners. The Securities and Investments Board also has backed away from imposing any radical changes. All forms of hidden benefit will be permitted, provided they are disclosed in some form or other, even though the full implications

J. P. Morgan

Investment

Some investment institutions have complained to Imro that its rules will let in a new type of covert continuations benefit, reshaped for the post-Big Bang dual capacity market. Fund managers will be able to buy shares cheaply and then pass them on to their clients at a higher price; or, conversely, to charge a mark-down on shares sold by their clients. It will often be impossible to ascertain what price the client could have obtained had he dealt for himself, particularly in a large line of stock Most pension fund trustees are unlikely to be able to judge how much of the dealing price they are giving away to their investment managers. Thus, for the smaller pension fund at least, the fifth source of potential savings in the post-Big Bang era, lower total invest-ment management fees, may

prove difficult to realise

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... as well as in dealing

Agency business regains ground

commissions, institutional has not been very impressively investors are settling down to their new patterns of dealing in securities.

has not been very impressively done.

Other fund managers do not appear to have noticed quite

Before Big Bang all business such a decline in the quality of had to be done through agency research, though they suggest brokers, but the new trading that analysts may be concentratively made it possible for ing on telephone work rather institutions to deal on a so-cal than printed circulars.

If so, one of the Pru's rivals points out it may be that mana-

led net basis, without payment of commission.

In the early weeks after Big agressive on commission rates institutions, in particular the merchant banks, demonstrated great enthusiasm for bypassing the agency brokers and going the straight to the market makes. But since then the balance appears to have swung back somewhat towards agency busi-

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SEVEN MONTHS after the complains that there are fewer stock Exchange's Big Bang in-depth reviews, and that the restructuring of trading and internationalisation of research commissions, institutional has not been very impressively

appears to have swung back somewhat towards agency business.

There is a feeling that the brokers have by now sorted out which are the good clients and which are loth to pay commissions. The more niggardly clients can no longer assume they will receive research and other services regardless.

Widely different attitudes persist, even among apparently similar large institutions which manage pension funds. Two clearing bank subsidiaries provide good examples of the varying stances.

County Investment Management (owned by National Westminster) does some 80 per sent of its UK equity business on an agency basis.

Generally speaking, it deals almost entirely with agency brokers except on special deals such as large placings, or so-called "basket" trades which involve whole portfolios of stocks.

In sharp contrast, Barclays de little more than the standard 0.2 per cent, in order to be sure of getting the best tréatment.

A big fund management business like BZWIM—which runs over £11bn, not all for pension fover £11bn, not all for pension fover £11bn, not all for pension over £11bn, not all for pension fover £11bn, not all for betting the best tréatment.

A big fund management business like BZWIM—which runs over £11bn, not all for betting the best tréatment.

A big fund management business like BZWIM—which runs over £11bn, not all for betting the best tréatment.

A big fund management business like BZWIM—which runs over £11bn, not all for

involve whole portfolios of stocks.

In sharp contrast, Barclays de Zoete Wedd Investment Management transacts 70 per cent on a net basis for pension fund clients, at any rate in the biggest hundred or so "alpha" stocks (with the less highly capitalised betas the trend is said to be shifting a little more back towards agency business).

A third example is Prudential Portfolio Managers, which has arrived at a different solution again, a split of 45 per cent agency against 55 per cent net, which apparently has not changed much since Big Bang day.

Why pay any agency commission, even if the rate is only half what it used to be? Roy Peters, a director of County Investment Management, lists various reasons. Thus an agency broker is required to seek best execution on behalf of its own clients. Only skilled dealers can be confident of getting the best prices when they deal directly with market makers.

Another challenge posed by the Big Bang changes has been to the elaborate system of "soft" commissions which has grown up to facilitate payment by fund managers for certain services. For instance, performance measurement has frequently been paid for by passing business funded to seek best execution on behalf of its own clients. Only skilled directly with market makers.

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The reasoning is that BZWIM must be able to show that it is getting best execution on behalf of its own clients. Only skilled directly with market makers.

Another challenge posed by the Big Bang changes has been to the elaborate system of "soft" commissions which has grown up to facilitate payment by fund managers for certain services. For instance, performance measurement has frequently been paid

anonymity which an institution will lose if it tries to check out the market directly. These factors are important on difficult orders.

Moreover, fund managers need to pay for research, which it is uneconomic for each institution to provide for itself independently.

There is also a desire to pay for a better service, such as the first telephone call with an interesting story. In some interesting story. In some circumstances, too, brokers are in a position to perform favours for their best clients, as in allocating stock in privatisation issues.

At PPM, Mick Newmarch, the chief executive, takes the pragmatic line that "we are eager to reward people who help us." But he says that he is very disappointed at the quality of post-Big Bang research, one of the most important services which he is seeking from brokers.

"We hoped that negotiated commissions would free brokers to be more serious about research," he says, "but there has been a discernible deterioration." Mr Newmarch is practice has tended to spread.

However, the commission reductions following Big Bang have raised questions about such practices. "We shall advise our clients not to perpetuate soft commissions," insists Mick Newmarch, of Prudential Portfolio Managers. "Soft commissions will inhibit PPM's negotiations on fees."

Some other mapagers tend to like soft commission arrangements, however. They can be used to ensure that the clients pay for services directly, and that the burden does not fall on the managers. This may be acceptable for performance measurement, but it is less obviously desirable for, say, Reuters screens, which might be thought to be chargeable to the manager's account.

Regulatory bodies, like the limeters than on disclosure rather than on rigid yes-or-no decisions.

Barry Riley

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Institutional responsibilities

Wanted: a short term remedy

THE FINANCIAL world is, increasingly, divided into two camps: those who believe that the stock market is the efficient sum of all human knowledge. and those who claim that it is short sighted and irresponsible.

dominated by speculators with very short-term time horizons. In the past year or two, the market's critics have been gaining the upper hand. The concept of market efficiency, hitherto more or less unchallenged in academic circles, has been questioned. More seriously, there has been growing concern about the evident priority given by institutional investors to short-term investment perform-

The pension funds, in particular, have been under attack. In the closing stages of contested takeover bids, they have time and again shown themselves to be more interested in the odd penny per share than in long-

term strategic arguments.
There are a number of explanations for this preoccupation with short-term performance. Perhaps the most obvious is that the level of speculative activity always tends to rise in bull markets. This can be best illustrated with figures from the New York Stock Exchange, which has a long run of data. In 1981-just before the big bull run—the triporturnover ratio on the Big Board (reported share volume as a proportion of total shares are Thorn-EMI and STC. In both for Norcros.

real interest rates—which have forced both companies and investors to look for very high rates of return from long term investments. Companies' time horizons have also been shor-tened by the shock of 1981, which led them to place much greater emphasis on cash management at the expense of large scale investment projects.

levels of activity by a prolifera-tion of new financial products together with the lower transaction costs which have resulted from Big Bang. And as more and more pension funds are switched from in-house management into the hands of indepen-dent managers with discretion-ary powers, so the business has become more competitive and performance measurement has become more important.

The investment institutions have been encouraged to higher

become swept away by grand

listed) ran at 33 per cent. By cases, management felt that the 1888, that figure had climbed to City had failed to grasp their think there has been any lasting 64 per cent, by far the highest long-term strategies, but it shift in investors' perceptions. The problem is that institution Other reasons include high givings had been only too well founded

> For the most part, however, "short termism" is seen to have adverse results for the economy. The standard complaint is that it discourages companies from investing in their future-through research and product development which tends by its development which tends by its nature to have a long-term payback. And it encourages the growth of companies which are primarily interested in financial management—a steady rise in earnings per share and an active fan club in the City. According to their critics, they swallow up soundly based swallow up soundly based manufacturing companies, and boost their profits by cutting off development spending and sell-ing off outlying activities. Asset stripping, it used to be called.

There have been signs in the past year that the pendulum has been swinging in the other direction. The hostile reaction to BTR's unsuccessful attempt become more important.

The consequences of a higher been swinging in the other level of activity are not all bad.

Greater volume in a market to BTR's unsuccessful attempt leads to greater depth and liquidity, and helps to reduce the cost of capital. Sleepy managers are forced to look over examples of bids being turned their choulders and these who down which wight their states who is the most object. their shoulders, and those who down which might well have become swept away by grand succeeded if short-term con-

nal investors are now by a wide margin the main owners of Brit-ish equities: the pension funds alone are reckoned to control about a third of listed equities. Yet for the most part, they fail to act like proprietors. Rather than exert direct influence on the management of poorly run companies, they prefer to seek a predator to do the job for them. And well run companies fear that they cannot count on their shareholders' support through

These anxieties about the responsibilities of institutional investors have become a politiinvestors have become a political issue, and not one which is just confined to the Left. They led directly to the CBI's attempt to build a bridge between industry and the City through the working party which is now under way, and they have brought calls for change from within the financial and sowers. within the financial and government establishment.

lean times.

At one extreme, it has been suggested that "short termism" should be subject to tax penalties, either through the reimposition of some form of short-term capital gains tax, or through the removal of tax privileges from pension funds which turn over more than a certain proportion of their port-folio each year. At another,



there are suggestions that Greater disclosure. Institutio-arrangements should be set up nai investors should be to allow investors to act in con-expected to report on an annual cert if they wish to bring about changes in a company without putting it on the suction block. One idea is that the Bank of England might act as a sort of One idea is that the Bank of England might act as a sort of informal clearing house in such cases.

Questions to the last of about unusual levels of activity, especially if—as often seems to informal clearing house in such cases.

However, such an approach would be fixely to be greeted with intense hostility, and not just from the companies con-cerned in the words of Mr Stamislas Yassukovich, chairman of Merrill. Lynch Europe, "It would edge us towards a corporatist system which would not be in the long-term interests

of capitalism." He is strongly opposed even to such limited forms of collective activity as the recent efforts by institutional investors to preserve pre-emption rights. Although big investors should make their voices heard by the management of the companies in their portfolios, they cannot claim to act for all shareholders since they often have conflicting

of number-crunching often carried out st present within company pension departments.

Master trust services are used by three-quarters of all medium and large US pension funds. The big banks are keen to break into a corresponding market in Britain. But first they will have to persuade pensions managers that the fees represent value for a corresponding market in Britain. But first they will have to persuade pensions managers that the fees represent value for a personal crusade.

action, there are other ways of their investment managers. For their part, trustees should not relationships between companies and their big investors. Strategy has led to a disappoint term of the same personal trustees are other ways of their part, trustees should not five managers if an agreed risk strategy has led to a disappoint term.

Pension fund managers are their part, trustees should not five managers if an agreed risk strategy has led to a disappoint term.

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basis the turnover of different parts of their equity portfolio. Questions could then be asked performance. There might also be a case for greater disclosure about the response of indi-vidual institutions to particular takeover bids.

Companies, too, should reveal more about their spending on research and product development, and give some idea of the expected returns. Mr Walker expected returns. Mr Walker has proposed an innovation statement, which would comprise an indication of total spending on new products or services that are expected to reach the market in, say, one, three and five years' time.

Companies have a legitimate interest in the management of their pension funds, particu-larly in the degree of invest-ment risk appropriate to their circumstances. Boards should Between the two extremes of encourage trustees to be cleartax penalties and collective in their policy instructions to action, there are other ways of their investment managers. For

people who pay their bills.

Richard Lambert

Fund-splitting

A servant called master trust

And although the British pat-tern is still nothing like as com-plex as across the Atlantic, where corporate pension mana-gers often sit at the centre of an gers often sit at the centre of an elaborate web of specialist managers, there are rapid changes taking place.

According to Mr Urwin, some Retirement Income Security funds are moving towards the pattern of setting up a balanced core fund together with a series plan trustees and such a boon to changes taking place.

OVER THE

PAST NINE YEARS

Extreme cases include the British subsidiaries of US privatised aero-engine company privatised aero-engine company But specialisation in the UK is Rolls-Royce lists five main managers plus seven international advisers.

was £887m, and for the 81 per cent which were managed externally the average number of fund managers was between five and six.

So far, however, most funds are only experimenting with the new kind of structure, and the logic of dividing money between different investment advisers has not been fully worked out. There is an obvious risk, for instance, that different mana-gers will be buying and selling the same shares at the same time, creating needless dealing activity which cannot be to the

benefit of scheme members. Mr Roger Urwin, of pension consultants Mercer Fraser, has been involved in the develop-ment of asset allocation models which have regard to the liabili-ties of schemes.

Depending on the extent to which the liabilities are fixed as with deferred pensions—and the extent to which they are linked to final salaries, diffe-rent allocations should be used, according to an optimal model. However, many schemes simply use a balanced manager, who makes his asset allocation decisions according to purely

buy the asset allocation service separately, with the money then being apportioned to individual specialist managers.

pattern of setting up a balanced core fund together with a series plan trustees and such a book of specialised satellites, a multitude of advisers and providers of specialist services.

"That's a situation that is cer"That's a situation that is cer"However, Elizabeth Vann, of

agers pits seven international advisers.

Chase Manhattan has just the range of other services scope in the UK pensions industry. "It was a very positive try. "I sive, balanced service provided by the big managers, such as the leading merchant banks.

Two of the 29 funds are to persuade pensions managers has made the issue something of that the fees represent value for master-trust type of arrangements.

Among the more attractive The true costs have usually been disguised, largely because of the ability of the internal costs are according to persuant that the money.

of the ability of the integrated merchant banks to earn revenues through commission sharing, and although this has now come to an end in the London market, there are still often lucrative transaction charged on overseas deals.

Even performance measurement is often paid for through "soft" commissions, even though this service is actually carried out by independent organisations.

But there is a possibility that greater levels of disclosure, and the effect of changes in the structure of the financial mar-kets, will lead to the unbundling of many of costs and revenues associated with pension fund

management.

If so, independent providers compete, whereas at present they stand little chance of charging fees to scheme managers who think they are getting such services for nothing.
The desire to break into the

business of providing ancillary services to pension funds lay behind Chase Manhattan's deci-

FUND-SPLITTING, once a yield the best returns over a sion to conduct its survey. It is the US leaders in the field, considering whether a US-style state Street Bank, is also master trust concept can be introduced into the UK.

And although the British pattern is fill nothing like as can be the pattern is fill nothing like as can be survey. It is the US leaders in the field, considering whether a US-style master trust concept can be introduced into the UK.

There are bound to be major differences formulated in the field, considering whether a US-style master trust concept can be introduced into the UK.

There are bound to be major differences formulated in the field, considering whether a US-style master trust concept can be introduced into the UK.

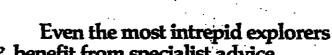
There are bound to be major differences formulated in the field, considering whether a US-style master trust concept can be introduced into the UK.

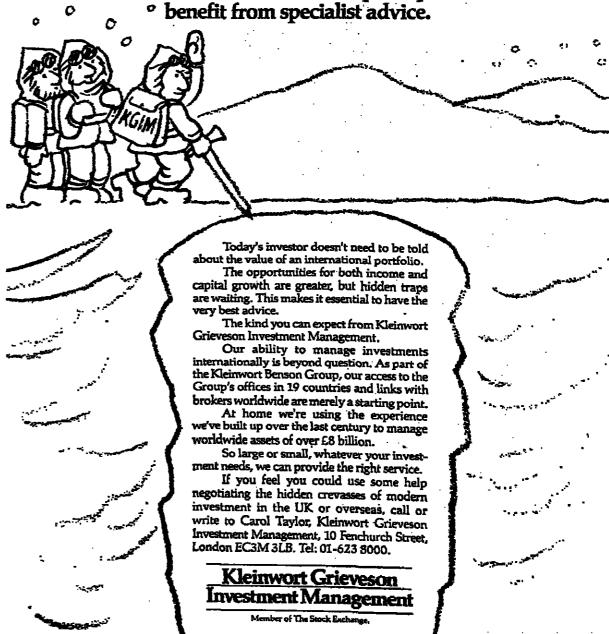
There are bound to be major differences formulated in the field, considering whether a US-style master trust concept can be introduced into the UK.

Master trust is a range of service style master trust is a range of service trust concept can be introduced into the UK.

There are bound to be major differences for the use of the use o differences of application in the vices rather than a single pack-UK, where as yet there is age. It can include custody, nothing like the Employee reporting (including reports to

regulatory bodies), perform-ance measurement, cash management and asset/liability modelling (similar to that offered by Mercer Fraser). It can also take in the record keep-ing of scheme members, the sort Chase's global custody department in London, claims that the
survey indicated there could be
scope in the UK pensions indusMaster trust services are used







Publication Date: 1st July 1987

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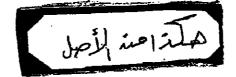
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dot,



Financial Times Thursday May 21 1987

PENSION FUND INVESTMENT 7

Flow of funds

A bear needn't spoil the holiday

"WE'RE ALL going on a pension holiday, no more payments for a year or two..." More than one board of directors must have been tempted to hum a few bars of Cliff Richard over the past year, as cuts or holidays in pension contributions have given a handy boost to pre-tax remits.

profits.

There is little mystery about the cause. For almost a decade, fund managers have outper-formed the assumptions of actuaries who have traditional-ly expected returns of around 1

per cent over wage inflation and 3 per cent over price inflation. Figures from the Combined Actuarial Performance Survey (Caps) show that cash flows have eclined sharply over the last

weighted average basis. By the following year, those proportions had declined to 1.7 per their investment income. But the impressive investigly. But last year the median cash base been making an im-

0.8 per cent.

Translated into money terms, the Caps figures show that the average fund received a cash inflow of £2m in 1984, of £1.5m in 1985, and incurred an outflow of

pension fund assets, was 6 per cent in 1986, although well down on 22 per cent in 1975—but all seem to agree on the direction of the trend.

One reason why the shift is expected to continue is the effect of the 1986 Budget, which required funds to choose one of three routes to choose one or three routes to reduce sur-pluses—increase benefits, re-duce contributions or give re-funds to employers—if the fund was judged to be overfunded by more than 5 per cent of its actuarial value.

actuarial value.
Since many schemes were already offering close to the legal maximum benefits, cutting back on contributions will continue to be the preferred route. three years.

In the short term, that will present a per cent of the value of the years of better than expected funds, or 24 per cent on a weighted average basis. By the gers will be able to meet the following year, those proportost of existing benefits from their investment investment investment in the proportost of existing benefits from their investment investment investment in the proportost of existing benefits from their investment investmen

on a weighted average basis which have been making an im-there was actually an outflow of pact on their cash position. pact on their cash position.

The recession, and the consequent slimming down of workforces in the early 1980s, led to a host of early retirements. For the pension funds, that meant a reduction in their long-term So, and interfect an outside of the solution o

Another underlying factor affecting cashflows is the better treatment now afforded early leavers. Previously, the raw deal received by mobile work-ers subsidised those who stayed with companies for most of their careers—hardly a formula de-signed to produce a thriving economy. But now, for reasons

The decline in cash flows has prevented fund managers using new money to alter the

balance of their

portfolios.

of equity as much as to ensure a more flexible workforce, early leavers receive much more generous transfer values. There is little fear, despite these factors, that the pension holidays could be overdone. The strength of the equity markets easily outweighs the other changes. According to Richard Chapman, of Bacon & Woodrow: "All things being equal, the current spate of holiday-taking could last for up to five years."

But what if, as some analysts

r unus nave been shifted out of traditional safe havens, like fixed interest bonds and property, and into more risky, but recently more profitable, equity markets both in the UK and overseas.

The other factor is demograble.

It would probably take a masto cause funds any problems.

"The likely result of a collapse in the stock market would be an acceleration in the trend to-wards starting pension fund contributions again," believes Mr Chapman.

However, one effect of the de-However, one effect of the de-cline in cash flows has been the inability of fund managers to use new money to alter the ba-lance of their portfolios. They have been forced to take more "active" decisions—selling parts of their existing holdings to change the weighting of their investments.

Two longer term factors affect the prospects for pension fund cash flows. The first is the growth of personal portable pensions, which will enable employees to opt out of company pension schemes.

Such pensions are particu-larly expected to attract youncould last for up to five years."
But what if, as some analysts fear, there is a bear market?
Surveys show that pension funds have undergone a massive re-allocation of assets since Mrs Thatcher came to power in 1979.

larty expected to attract younpinch. If that happens, 1980s era of pension 2980s era Is this the kind of treatment

raphic. Government statistics indicate that the number of pensioners is likely to increase from 9.9m, in 1984, to 12.5m in 2025, while the size of the work

Given the increasing trend to wards higher benefits and in-dex-linked pensions, there will inevitably be a significant im-pact on pension fund cashflows somewhere in the next century

How serious this greving problem might be is difficult to assess. If the economy and stock assess. If the economy and stock market booms, then investment income will, as in the last few years, probably be more than enough to cope with the increased benefits that will result from wage and salary growth.

But a sustained slump, timed at exactly the wrong moment, might trigger demands from fund managers for increased contributions from employers and employees at exactly the time when both are feeling the pinch. If that happens, then the 1980s era of pension holidays will be seen as a halcyon age, and the strains of Cliff Richard will be replaced by " Buddy, can

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Regulation

October deadline looks possible

ing over complex rule-books, talking to advisers and filling in application forms as they get to grips with the new system of regulation of financial services. Following the passage last year of the financial Services and possibly a bit cross that year of the financial Services and possibly a bit cross that year of the financial Services and possibly a bit cross that they are being forced to debate authorised—normally by an approved self-regulatory body—before a deathine dubbed P. Certainly there is a school of thought in the pensions industry before a deathine dubbed P. Certainly there is a school of thought in the pensions industry before a deathine dubbed P. Certainly there is a school of thought in the pensions industry that the new rules will constitute an unwarranted interference in the powers of trustees. So long as the trustees stick carefully to the guidelines SIB and Imro are committed not to

regulatory system to pension schemes has always been some what controversial. The original stance of the National Association of Parkels Figure 19 and 19 are unity to the guidelines SIB and Imro are committed not to prosecute. However, there is bound to be a grey area in the degree of frequency with which tion of Pension Funds was that schemes were users of services rather than providers of them, and therefore should stand out-

and therefore studied stand outside the new framework.

'That stance has been modified, but even now there is a
degree of doubt over the precise
conditions in which pension
schemes could fall on one side or another of the regulatory borderline. It is quite clear, however, that

external investment advisers such as merchant banks or independent managers will need au-thorisation.

thorisation.

Normally they will belong to the Investment Management Regulatory Organisation (Imro), an entirely new body which is establishing itself in offices in the Centre Point office tower, next to Tottenham Court Road tube station. tube station.

tube station.

Imro is itself in the process of applying for recognition as self-regulatory organisation (SRO) by the top regulatory body, the Securities and Investments Board (SID). But provisional membership applications are already being processed.

already being processed.

It is clear, too, that in-house investment practitioners need to be regulated. The most practical way is likely to be to

practical way is likely to be to set up the investment executives in a separate management company (if the management operation is not constituted in this way already). The managers can then seek corporate membership of Imro.

The trustees, however, present different problems. Originally, when drawing up the new legislation, the Department of Trade and Industry was inclined to bring all trustees within the "fit and proper" criteria which will be applied throughout the financial services industry.

out the financial services industry.

It was pointed out by the NAPF that this could pose embarrassing problems where trustees had been appointed or elected by unions or workforces. What would happen if a duly elected trustee was deemed not to be fit and proper by some regulatory body?

So it was agreed that a line should be drawn between trus-

So it was agreed that a line should be drawn between trustees and investment managers. But this has required the devising of rules for what trustees canand cannot do if they are to avoid what, from early in 1988, will be the criminal offence of carrying on investment business without authorisation.

Basically, the formula is that a trustee will not need authorisation for his basic responsibilities of selecting managers, selting strategy and so forth. He will even be able to take isolated decisions, such as whether to accept takeover bids, or whether to change investments on political or ethical grounds. But what a trustee will be barred from is playing any role in the day-to-day management of investment operations of his pension fund. He will not be

PENSION FUND managers and able to instruct the manager trustees face a summer of porwith any frequency, ing over complex rule-books. How this formula will work

interference by trustees will be permitted. Eventually there may have to be test cases, if trustees decide to challenge the

trustees decide to challenge the regulators.

But despite the complications. Mr John McLachlan, board member of Imro and investment manager of the Reed International pension fund, says the new framework could bring benefits.

"In a positive sense, it will clarify relations between trustees and sponsoring companies, which in a majority of funds have been mixed up with each other." he argues.

He suggests that, in quite a number of smaller companies, a casual situation has developed in which company officials in-

in which company officials informally make investment decisions. This will have to stop.

Mr McLachlan, who is also chairman of the investment committee of the NAPF, accepts

committee of the NAPF, accepts that the new regulatory set-up will prove expensive. "But it is not a negative thing, it is quite a positive approach," he insists. Although trustees in general will not need authorisation, there could be a layer of pension fund supervision which will need to be covered. Some funds are run through executive sub-committees operating on behalf of the trustees, including executives and sometimes outside consultants. These people might need authorisation, perhaps as individuals, where they are close to the day-to-day dealings of the funds.

the day-to-day dealings of the funds.

Imro is offering a special low annual subscription rate for such individuals of £500 (plus VAT), on the basis that their annual gross revenue from investment business of the kind regulated by Imro is less than £25,000.

John McLachlan gives as an example the Reed international investment committee, which consists of two trustees, two executives and two outsiders. They are likely to need authorisation.

This could be sought individually, or the committee could be collected together as a little company which would seek corporate membership of Imro. Corporate membership of Imro. Corporate membership for inhouse investment managers would certainly be preferred, because, although individual authorisation might also be possible, it would carry serious risks. If key managers were to fall ill or otherwise be put out of action, the fund might be temporarily left with nobody properly authorised to manage it, pending the completion of a possibly lengthy new membership application procedure for an alternative manager.

These are complex matters to

an alternative manager.
These are complex matters to consider, and the fear among the regulators is that many pension funds will be too slow in facing up to all the implications of the new regulatory system

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ing their way through your books.

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Newton Investment Management was formed in 1980s, when the management of Reed Stephone Investment Services bought ontrol of the company which currently manages over ESIND.

INVESTMENT MANAGEMENT.



15.5

The WM Company Survey of Steviors-Funds 1978 - 1986 ing over 61th of l. k pension many. The fund concerned is medium sard between \$15m-\$100m.

Property

Smaller portions should look more appetising

DEVELOPERS, chartered surveyors and banks go about their veyors and names go about their business with one question run-ning continually in the back of their minds. When will the pension funds be back in the property market?

In a way the question is mis-placed, because the funds have never been out of it. But what they have done is sharply to downgrade the level of their instment and thus play a significant role in the changing pattern of development finance.

Institutional investment in property has slackened con-siderably since 1982 and the banks have stepped into the breach, providing a greater volume of short-term funding. They have a motive for asking the question because they need to know how they can get their money out. They need to know who will be refinancing their

Developers, for their part, know that only the blue chip property investments are likely to attract institutional support under present conditions. While it is true there is no shortage of finance from other sources, they would welcome the extra variety of sourcing which would come from a revival of pension fund

Chartered surveyors for some time have been urging the necessity of property investments to achieve portfolio balance for pension funds and of increasing turnover in the in-

The problem has been that equity investment has provided the funds with high short term gains and for managers under a constant measurement of performance the Stock Ex-change has looked a much better place to be.

The other problem for the funds has been that, while property has traditionally been a secure investment, it is also a very lumpy one. Big projects demand heavy spending and they can be difficult to sell.

So, much stress now is being laid on drawing the funds back into the market with the introduction of new investment vehicles, which will allow prop-erty to be swallowed in smaller bites. And, if the portions are smaller then the market should be more liquid and, as the spon-sors of the new vehicles hope, more attractive to the funds

securitisation. The essence of and either make it the sole asset of a company which can issue shares and float debt securities or to split it into units which can

tinuing success may depend upon the total value of the units exceeding the existing open market value of the property."

But this transformation is the property market, vital for the property to come only gradually and it is not by any means certainly and it is not by any means certainly and the new market. Certainly and the 10 largest pension funds the sponsors are honjug that the sponsors are hoping that between them have property in-those who have disappeared vestments pushing up towards will be lured back and that £20bn in value. small funds, driven away by the

size of investment necessary will re-think their purchasing Debenham Tewson and Chin-

nock, chartered surveyors, who monitor pension fund property movements, have stressed the importance of the smaller funds. In a recent study the firm noted that, " It is the small and additionally and the stresses of the small and the stresses of the stresses medium size funds that have re-corded the sharpest reduction in their commitment to prop-

erty.
"The overall rating given to property in the early 1980s (that is, the share of their investment is, the share of their investment portfoliol was 12-15 per cent, but by 1985 this had fallen by 50 per cent to just 8 per cent. For the largest pension funds (flbn or more assets) the downturn has been only 10 per cent, while for ands of £500-£1bn the reduction

Moreover employees will no longer be required compulsory to join their employer's company pension scheme. Membership, as from April 1988, will be voluntary.

Moreover employees will be able to out out of their company was 22 per cent," Debenhams

Pension fund investment in property has tended, in any case, to run at a lower level than that of the insurance companies. But while insurance company net investment has edged up since 1984, the yearly totals for the pension funds have gone down since 1981. have gone down since 1981. when new money invested came

Department of Trade and Industry figures show new invest-ment slipping to £797m in 1982, down to £306m in 1986. At the end of last year, however, lance for pension funds and of quarterly investment figures course, have a vested interest in were the highest for any three months since 1985, at £182m. Whether this is a freak figure, or whether it is a response to the shortage of office space (not rently without a company pen-only in the City of London but in sion scheme could set up their many provincial centres); to the retail trading boom; or to the high yields available on many industrial properties, is not yet

> tious investors. The greater part and the investment managers of their spending is likely to be and investment houses that in the south east of the country and their interest in offices tends to concentrate on central London and the major provin-

ciai centres. But their interest in office property has declined this de-cade as they have expanded their retail interests. The Investment Property Databank, on the basis of surveys of institutional investment, has drawn up a profile of a typical portfolio containing 49.9 per cent offices, 35.3 per cent retail property and 14.8 per cent industrial properthe heading of unitisation and ty. But the sources of rental income are slightly different-50.8 tail and 21.2 per cent industrial.

The next moves are obscure because so much depends on or to split it into units which can be sold as property income certificates or as shares in a trust owning the building.

The Stock Exchange has been drawing up the listing requirements, which should soon be announced, and then it is hoped that buildings will be brought to the market. "Unitisation will transform the market for large property investments, where there are currently few buyers," according to Weatherall Green and Smith, the chartered surveyors, "but the market's continues are most extensive.

Whatever happens the pensors of the words." whether the upward trend of the

Paul Cheeseright

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Personal pensions

Company schemes may be hit

THE 1986 Social Security Act. if and when it comes into opera-tion next year, will represent a watershed in UK pension provi-

ion. Its revolutionary proposals are likely to make a dramatic impact on private pension pro-vision, and on the underlying fund management. But as yet no one knows which way the provisions will operate in practice.
At present, employees are either in the State Earnings-Related Pension Scheme (Serps), or they are in a final-salary pen-sion scheme operated by their employer which is contracted-out of Serps.

The decision as to whether

the employee is contracted-out rests with the employer. And for the vast majority of company pension schemes, membership is compulsory for employees as a condition of employment All this will change if and when the Act comes into opera-

able to opt out of their company scheme and Serps and make their own pension provision through a personal pension. The other major change in the pensions scene brought about by the Act is that employers will be able to set up company pen-sion schemes on a money-purch-ase basis, which can be con-

tracted out of Serps.

There are three major effects that the Act could bring about. First, those employees not in a company pension scheme could take a personal pension instead of being in Seros. To encourage employees to do this, the Government is paying, until April 1993, a 2 per cent extra incentive contribution from the National insurance Fund.

Second, those employers curly upsetting the present final Generally, the funds are causalary-based company schemes

manage the funds.

Certainly, Mr Norman Fowler,
the Social Services Secretary, author of the Act and the whole pensions reform, is predicting such an event as the likely course of events.



Mr Norman Fowler: expansion without upset

rently members of company final salary pension schemes, companies manage their own inparticularly the younger employees, will vote with their feet boom in pension sales from the
and come out of their company
schemes

schemes. These employees would be likely to take a personal pen-sion though if they have been in their employer's scheme for at least two years they will not be eligible for the incentive con-tribution. But if they have been persuaded to come out by a smooth-talking life salesman, then he will also have persuaded them to take a personal pension.

It is, however, by no means clear that the employee has to take a personal pension if he comes out of his employer's scheme. He may come out, because he or she resents compul-sion, simply to get a higher takehome pay from lower pension contributions.

If this does happen-and the Government Actuary is guessing that 500,000 employees under the age of 45 will do just that— then there will be an impact on

company schemes.
This would be slow at first, but ultimately it would lead to a slowing down in the growth of the pension fund assets, and eventually to a net disinvestment. Those finance houses that are heavily into pension fund management would be severely affected, with little in the way of offsetting the loss.

Some merchant banks and other finance houses do have life company and unit trust subsidiaries. However, the prob-able growth in personal pensions business is very unlikely to offset the run-down in assets managed for final-salary com-pany schemes. These financial institutions will have to seek other forms of pensions man-

To start with, many smaller life companies employ outside investment managers. Others could follow this lead, if the financial institutions can show that it has the expertise to do the job cheaper and with better returns.

Pensions schemes operating on a money-purchase unitised basis are going to have their investment performance con-tinually monitored, just as unit trusts are currently monitored every month.

Several building societies have indicated that they are keen to become major players in the personal pensions field. If they stick to deposit-style contracts, then there is nothing in it

have said that they want to offer equity-based contracts as well as deposit-based contracts.

Strategies as the pensions scene clarifies after April 1988, assuming there is not a change Many will be looking for invest- in Government ment managers to handle their Personal pensions can only be Many will be looking for invest-But there is another scenario.

That employees who are curticular trusts, banks and building equity investments, at least for

the first few years.

The prospects do not look much better for company money-purchase schemes.

There is nothing to stop an employer running his own money-purchase scheme. But most employers currently without a scheme are small employers. They are unlikely to want the hassle of running their own scheme, especially the want the hassle of running their own scheme, especially the administration involved. They are more likely to use an off-thepeg scheme from a life company, especially as most of the administration is also handled by the life company as not of

by the life company as part of The life assurance industry as a whole should gain from the new scenario. But within the industry there will be winners the package. and losers among the com

panies. Those life companies with little pension business at pre-sent could well expand their involvement and be looking to strengthening their investment backing. However, the estab-lished life companies with considerable company pensions business, such as Legal & General, Prudential Assurance and Standard Life could see their overall pension business overall pension business switch, with a drop in company final-salary schemes offset by a rise in personal pensions and

small money-purchase company schemes. However, these life companies have their own in-house investment teams and should cope with the change in investment brought about by the switch between types of pen-

sions business. In general, personal pensions business is more profitbale to life companies than company pensions business, because charges on the latter have been kept low through competitive pressure.

The Government, despite having the powers in the Social Security Act, is not imposing any controls on the charges and and others may impose in their cost structure for personal pen-sions. Nor is there any control or limitation on the underlying investments

It needs to be emphasised that this is a completely new situation. Financial institutions need to be flexible in their planfor the investment houses.

However, several societies ning, and be ready to switch

Eric Short

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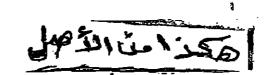
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PENSION FUND INVESTMENT 9

Index funds

Passive trackers gain ground

ONLY THREE years ago, index-matching funds and the quantitative analysis of share price movements on which they are based, were scorned by nearly all pension fund trustees

and most managers as an esoteric transatlantic product of little relevance to the UK. Since then, the value of those UK funds which are passively managed to track the returns on some form of trock markets in our managed to track the returns on some form of stock market index has risen to more than £100n, or about 2.5 per cent of the value of UK equities. That proportion is already large enough to affect the market, particularly in privatisation issues when there is a scramble to build up a full weighting in the stock

It is, however, far below the 10 per cent figure for the US stock market and has yet to make any major impact on the fee structures of investment managers or on the methods of trading equities. Although most UK trustees have discussed indexatrustees have discussed indexa-tion as a response to poor investment performance, few have so far taken the plunge. The marketing costs for the pioneers of indexation in the UK are proving high. The growth of passive man-agement can be seen as a reac-tion against the supposedly

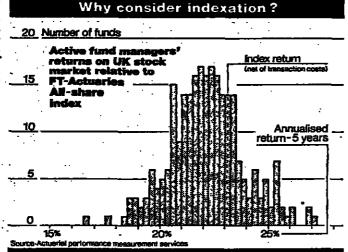
tion against the supposedly short-term trading approach to investment management of many British funds. That approach has given rise to two types of criticism.

One is that, in each of the last four years to December 1986, about 60 per cent of UK pension funds have managed UK equity portfolios which have achieved lower returns than the FT-A All Share index, the broadest m sure of performance of the UK stock market. In overseas mar-kets, particularly the US and Japan, their performance since 1983 has been even more

More specifically, data col-lected by the US-based pension fund consultants Frank Russell suggests that, if UK fund managers have been able to add any value for their clients over the last five years, it has been in their asset allocation decisions between different stock markets, currencies and equities or

The conclusion is that pension fund trustees should re-move the risk of such underperformance, and save some of their management fees, stock-brokers' commissions and other dealing charges by setting up a passive fund to match different stock market indices.





poor management. On this view, passive management represents the most extreme form of the hands-off attitude of UK professional investors.

The largest passive fund in the UK is that managed by Post-el for the British Telecom and Post Office pension funds, aithough Postel does not apply the more rigorous index-track-ing methods of other funds. Other company pension plans Other company pension plans with in-house passive manage-ment include Esso and Mars. However, the most important index-matchers in the UK are the external, specialist investment management houses. The

of which about half are the assets of the giant Barclays pen-

ssets of the grant Barciays pension fund.

The second largest manager is County Investment Management, the National Westminster subsidiary, which has generally been the more innovative in developing and marketing veloping and marketing quantitative investment techniques for the UK market.

Both BZW and County use an optimisation technique developed by the Californian consultancy firm, Barra, which allows them to select a sample of the stocks that make up the

index, and apply the sampling per year, the under-perform-method to select approximately ance of most UK pension funds another 150 of the smaller com-in world markets has been greapanies. Investing small amounts of cash flow in all of the thinly traded stocks in which the market-makers quote wide spreads is generally considered too expensive, although the stockbroking firm Quilter Goodison, has run a fund for several years which fully replicates the index. ket-makers quote wide spreads

ter than this.

The alternative method of

running a passive index-match-ing fund on the basis of sam-pling was adopted last year by the insurance company, Legal

plication, optimisation or strati-fied sampling. It probably de-pends on the size of the fund

and its attitudes to risk. Chase

Manhattan bank is now market

ates the index. mediocre performance. Its The sample is based on commethod, called stratified sam-The sample is based on comparing the risk exposure of different companies calculated from their key financial and accounting ratios (price-earnings ratios, yields, currency exposures) which have proved reliable indicators in the past. As many as 40 different factors may the fund). The main criterion in selecting these stocks is to ple. For the more complex planese market, Barra and Nikko Securities have developed a model which uses 64 different factors.

County also offers index.

County also offers index-matching funds based on the statistics make it difficult to use of financial futures, in par-discular stock index futures on, method of indexation, full re-matching funds based on the statistics make it difficult to use of financial futures, in par-discular stock index futures on, method of indexation or strateticular stock index futures on, for example, the FT-SE 100 in-dex in the UK or the Standard and Poors 500 index in the US. The tracking is less accurate, but the transactions costs can be considerably lower, particu-larly for smaller funds and those investing in overseas markets which have stock index futures, such as the US, Japan, Hong Kong and Australia.

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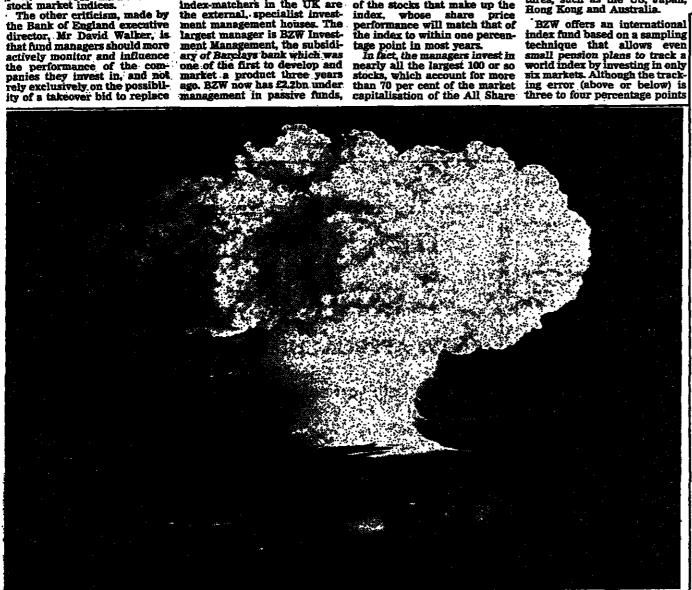
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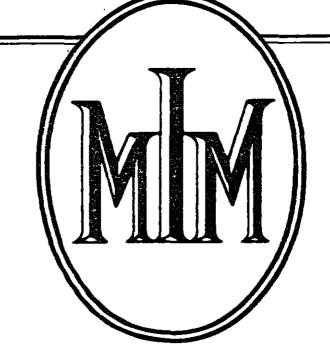
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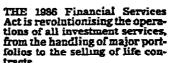
*The WM Company 1982-6 weighted average.

INVESTMENT MANAGEMENT IS OUR BUSINESS

PENSION FUND INVESTMENT 10

Trustees

Guidelines for the tightrope



No one who is not authorised under the Act will be able to handle investments or give in-vestment advice when it comes into force—the expected date being the beginning of 1988.

Trustees are involved in the Act in a number of ways, though their position is far from clear

First, occupational pension schemes as such are not invest-ments as defined by the Act. But the underlying assets are defined as investments.

Second, trustees are becom-ing more involved in advising abers of pension schemes on such matters as: the investment of lump-sum payments from the fund; investment of transfer payments, when employees change jobs, and, under the new framework, personal pensions—compared with company

The Act is extremely vague on the trustees' role in giving advice to members, and so is the Securities and Investments Board (Sib), the body responsible for operating the Act. However, with regard to the

investment of the assets, the Act itself and the Sib are much more specific on the authorisation position.

Under Trust Law, the trustees are technically responsible for the investments of the pension scheme; and technically should be authorised. However, the SIB has enough problems authoris-ing existing investment firms, without getting involved with

the trustees of pension and trustees over particular schemes—there are literally takeover situations, thousands of company schemes. Selection of investment manathousands of company schemes. Selection of investment mana-So its guidelines to trustees gers, and a review of their in-on their investment responsible vestment performance, either

variably this is delegated to investment managers—either internal or external—with varying However, as the SIB keeps

gers Regulatory Organisation consult their legal advisers.

(Imro) the self-regulatory body operating under the SIB for this sector of the investment market.

The SIB has laid down guide
months. lines on what trustees can do in connection with their investment responsibilities without these being regarded as being day-to-day decisions.

Regular decisions on asset not take into consideration into the single regarded as the consideration and the consideration into the

ittes are clear-cut.

If the trustees are not involved in the day-to-day investment performance, either internally or, as is more usual, using external firms specialising in pension fund performance they do not require authorisation.

Very few investment managers, and a review of their investment performance, either all investment in pension fund performance measurement.

This list of methods.

ten they do not require autrosistion.

This list of activities covers the general involvement of most trustees in investment matters. handle the investment of the So it would appear that they do funds under their control. In not need authorisation to con-

vestment managers—either internal or external—with varying
degrees of discretion.

The investment managers warning the ultimate decision
must be authorised in order to
carry on their business, usually
through the Investment Manathe Act and trustees should
consult thair large extractions.

allocation, in consultation with personal feelings. And the judg-the investment managers and ment in the Courage pension other advisers: It is usually for fund showed that trustees have other advisers: It is usually for fund showed that trustees have trustees to meet quarterly, or to take care over the distribution of new money and the existing portfolio in relation to the division between equities, fixed-interest and property.

The laying down of overall when the parent company is involved in a takeover battle, guidelines to the investment usually as a defender.

Managers and their periodic review—such as no investments in own shares to protect itself

usually as a defender.

A company cannot acquire its own shares to protect itself against a predator, but there is to not takeovers at nothing to stop its pension would be welcome, tween the investment managers

Lagreover battle,

Though pensions bers are wary of le investment control move, as part of gen against a predator, but there is too on takeovers at nothing to stop its pension would be welcome, clarify the position.

It is generally held that solve.

investment by a pension scheme in the parent company should be strictly limited. The whole objective of a funded company pension scheme, set up under trust, is to make that scheme independent of the financial fortunes of the parent company in respect of benefits secured to date.

However, employees made redundant following the takeover of their company will not be reassured to be told that their pension benefits to date are

secure.
Bryant Holdings recently fought off a hid from English China Clays, using the pension scheme assets to buy its shares. ployees, anxious to preserve their jobs, even though, as an investment decision on its own,

investment decision on its own, it could be questioned.
However, the opinion of leading pension lawyers is that such use of pension fund assets is fraught with danger. At the end of the day, trustees may have to prove in court that it was in the members' interests, as pension beneficiaries not as employees. beneficiaries, not as employees.

beneficiaries, not as employees, that the parent company should not be taken over.

There have been other instances of the abuse of responsibility for pension assets in takeover situations, and there are calls for legal controls on self-investment, say to a limit on self-investment, say to a limit of 5 per cent of assets.

Though pension scheme members are wary of legislation on investment controls, such a move, as part of general legislation on takeovers and mergers, would be welcome, if only to

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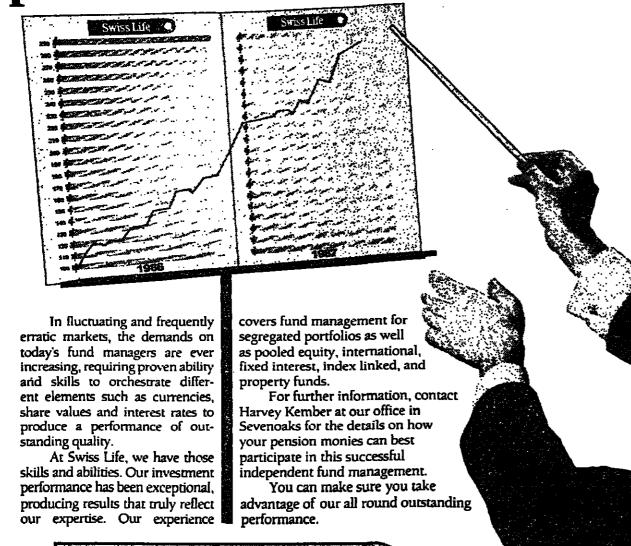
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Performance measurement

A new task that needs a specialist

EMPLOYERS and trustees of company pension schemes are no longer prepared to allow their investment managers to look after their pension scheme used for comparing different companing different investment has brought in oversas equity investment has brought not have their pension scheme used for comparing different investment has brought not have the risk standardisation in the valuation element of a portfolio. At present a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield investment has brought not represents the actual however, with no element of identify and measure the risk standardisation in the valuation sent a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield on guits investment has brought not represent the actual however, with no element of a portfolio. At prelook after their pension scheme used for comparing different investment has brought not represent the actual however, with no element of a portfolio. At prelook after their pension scheme used for comparing different investment has brought not represent the actual however, with no element of identify and measure the risk standardisation in the valuation in the valuation sent a 10 per cent yield on guits investment has brought not represent the risk standardisation in the valuation sent a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield on guits investment has brought not represent the risk standardisation in the valuation sent a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield on guits is given the same degree of influence as a 10 per cent yield on guits is deal. assets without a check on their overall performance.

The days when the employer passed over the pension contributions every month to a merchant bank and then forgot about it are migr

The employer, in a final sal-ary based pension scheme, is effectively underwriting the finances of the scheme and a shortfall in investment performthat he will have to increase his contributions in order to maintain the solvency of the fund. By contrast, a top class invest-ment performance means that

employers can reduce their conemployers can reduce their con-tributions and use the money elsewhere in their business.

Profits are currently being given a substantial boost through the contribution holi-days many companies have been able to introduce as a result of a very good investment performance by their pension schemes.

There are, however, two basic problems in checking the performance of investment

• First it is a highly technical exercise and the measurements used must not have ony inbuilt factors that prevent an objective assessment of the mana-gers' investment ability.

Secondly, the exercise needs to be carried out inde-

pendently of the investment managers themselves, though they need to be made aware of both the fact that their perform-ance is being reviewed and of the results. Indeed, their co-operation in providing the data

These two features point to the need for the performance measurement to be carried out by a separate internal department under the trustees' control, or, as is more usual, by an external firm specialising in performance measurement. There are a few such firms operating in the UK, which have

built up a high reputation for efficiency and impartiality, such as the Edinburgh based WM Company or the Combined Actuarial Performance Services run by the leading consultant actuarial firms. The development of performance measurement is comparatively new and techniques are still to be refined.

The money weighted rate of return is a straightforward calculation showing the actual return on the fund. This demonstration is the straightforward that the first obtains strates whether the first objective of investment—to match prices and salary inflation—has

been achieved.
Indeed, it is possible to calculate a rate of investment return, adjusted for earnings or price inflation, that will give trustees and their actuarial advisers a more precise measurement on how the fund is dealing with its inflation objective.

However, this measure is not really suitable for comparing the performance of investment managers or different sectors, since it is influenced by the time during the period when new money became avalable for

investment.
The alternative is timeweighted rate of return. This is a series of money weighted returns over short periods linked together to eliminate any timing bias. It

a redemption yield is widely used for comparing different fixed-interest stocks, even though it does not represent any practical return. agers, the time-weighted approach is used to compare.

with standard indices. The FT-Actuaries All-Share, adjusted to a total return basis, is the standard measure for equities.

Trustees need this performance analysis, but a proper assessment would require daily information in building up the In several other areas techni- weighted return. Unlike equities there is no

valued by a surveyor speci-fically for this purpose.

Each major estate agency firm

investment has brought prob-lems in performance measurement, too. Here there is a need oractical return.

In addition to comparing manlocal market element from the currency element.

Unlike equities, there is no ready market value that can be placed on property investments and as a result it has to be valued by a surveyor specifically for this purpose.

The publication of the comprehensive FT-Actuaries World Indices has therefore, been widely welcomed by the valued for this purpose. benchmark for assessing overseas investment.

in the commercial property field has its own property index, Finally, there is a need to

on equities.

Performance measurement in the US is centred around risk and volatility analysis, using a complex mathematical statistical approach. However, this treatment rests on the basic assumption that risk can be defined mathematically—a contention that is not completely approached in the IIK. accepted in the UK.

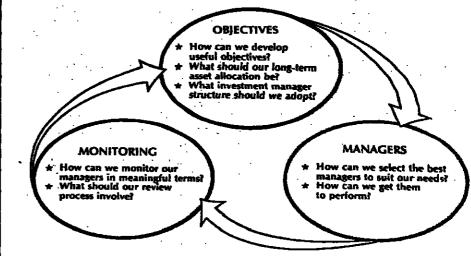
In the UK, the approach is to identify the nature of the investment risk in a pension fund by linking assets and liabilities, and liabilities are invariably expressed in real rather than monetary terms.

Eric Short

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MILLIAMM. MERCER FRASER

On some estimates, the value of assets covered by portfolio insurance in the US is more than \$80bn; and many claim that, at least on two occasions, it has had a destabilising effect on the entire US stock market.
The three pioneers in the UK market have been County Investment Management, the National Westminster subsidiary, which has initiated several quantitative investment techniques in the UK: Baring Fund Managers, in what has been a surprisingly bold initiative for the subsidiary of a traditional merchant bank; and Chase Man-

Chase already has over \$6bn covered by its portfolio insurance in the US, and has been building up a presence in London's securities markets over the last two years. So far, only County has won any substantial accounts, and it now has about £70m covered by its insurance. In the US, the hedging techniques that have been developed are particularly attractive, because they allow companies to use the surpluses in their pension funds to strengthen their own balance sheets. Different accounting and tax rules remove such opportunities in the UK, but portfolio insurance retains several other attractions.

The purpose of portfolio in-

to protect investors from any loss of their capital in an equity bear market, while allowing them to participate in the benefits of a bull market. The investor has his capital "insured" against a fall in the value of his equity portfolio, in return for sacrificing some of the bull market returns, a sacrifice which represents the cost of fice which represents the cost of the insurance premium.

The mechanics of the opera-

tion, however, are less straightforward. The simplest way to buy such insurance ought to be through the purchase of put options on a stock market index which tracks reasonably closely the returns on the inves-tor's portfolio. To insure a wide-ly diversified portfolio of UK equities, for example, put op-tions on the FT-SE 100 index should provide reasonable pro-tection. If the stock market, and the investor's portfolio, rises, the options will expire worth-less. If the stock market falls, the options can be exercised to offset all the losses.

Few pension funds, however,

will be able to follow such a strategy. First, it is difficult to buy longer-term (and preferably out-of-the-money) FT-SE put options in sufficient volume to options in susticient voime to insure an entire portfolio, except perhaps at a prohibitively high price which would be well above the theoretically fair value. Second, even if a theoretically fair price for the options is paid, this type of insurance remains expensive. When do you win (or lose)? Return on Stock

Third, the investor's portfolio may perform differently from the FT-SE 100 index. Portfolio insurance tackles Portfolio insurance tackies this problem by using a very different technique, based on an application of modern portfolio theory. A "synthetic" put option is created on the equities in the investor's portfolio by continually shifting his assets between equities and cash or short-dated bonds in response short-dated bonds in response to price fluctuations. County Bank also uses FT-SE 100 futures contracts as a substitute

for buying or selling the under-lying securities.

Suppose the investor specifies that, at the end of each year, he wants a guarantee that the value of his assets will not have fallen in nominal terms. If his entire portfolio was in shortdated bonds assume that he would receive interest of around 10 per cent.
At the start of the year, his

assets might be divided equally between equities and bonds. If the equity portfolio starts to fall in value, part of the assets would be shifted into bonds to compensate. The farther the equity portfolio falls, the higher the proportion of assets held in

the rise of the equity portfolio, the lower the proportion held in

The success of this strategy hinges on getting right the trig-ger points at which a rise or fall in values prompts a shift in asset allocation. Too sentitive a trigger point can lead to excessive transaction costs. More important, in a period of no major stock market trends but just a series of small "whipsawing" fluctuations, the strategy can lead to a steady erosion of capital values as the fund moves into cash just before the market rebounds and moves more in equities just before it falls. BZW Investment Manage-

ent, the Barclays bank subment, the Barciays bank sub-sidiary, has so far decided against selling the portfolio in-surance system that it has de-veloped because it has con-tinuing doubts about whether its system can really deliver the correct results, and in particu-lar whether it can more or less guarantee the investor's capital

against loss.

Every fund management house that uses portfolio insurance in the US or UK has its own trading rules, although all are based on statistical analyses of patterns of stock market volatil-ity. County, for example, has adopted a US system by testing out models on no fewer than 15,000 "simulated" years when different patterns of stock market volatility have been tried

Some managers apply completely mechanical computerdriven systems, others allow the individual fund manager some degree of discretion. Discretion has been emphasised more in the US as a result of the risks which have been highlighted recently of a sharp stock market movement triggering a mass of destabilising buy or sell orders from the computers of the port-

The critics of portfolio insurance managers.

The critics of portfolio insurance say that it is unsuitable for pension funds, which are suped to have a long-time horizon, although frontcally they concede that it might be better suited to individual investors, to whom it has never been mar-keted. Undoubtedly the shorter the time period over which a pension fund demands protec-tion (whether this protection is defined as no capital loss or just a small loss), the higher the cost of the insurance in terms of the loss of upside benefits. But portfolio insurance supporters argue that, just be-cause the downside risk can be

removed for a specified time can produce a more favourable period, a pension fund can afford to put a higher proportion of its assets into a (protected) equity portfolio and less into riskless assets.

Thus the real issue is allocation of its assets between equities and bonds.

In effect, the sellers of portfolio insurance are implicitly assuming an inefficiency in the fewer assets in bonds and cash

options. Their claim is that investors misjudge the future pat-terns of volatility of the stock market, and this allows the portfolio insurer to buy synthetic put options at a price below that which would be struck in a fully efficient market

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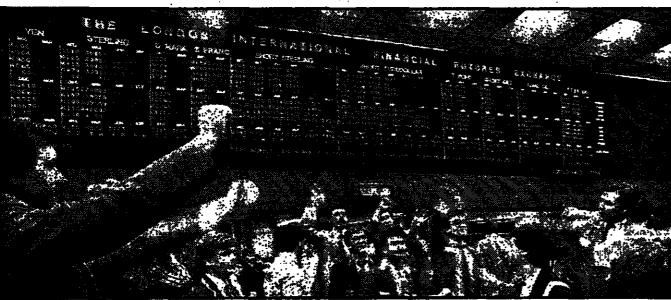
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Taxation

Light on a crucial statute

INVESTMENT to be skilled in the intricacies of justifiable since the London taxation. Although the 1970 lvinànce Act calls a pension fund which has been approved by the Board of Inland Revenue an "exempt approved scheme," that does not mean that it is exempt from tax on all its income and capital gains.
The exemptions laid down by

par liament are interpreted very narrowly by the Inland Revenue, and indeed the rather more generous interpretations (without expressing any opinion which some pension funds' local tax inspectors have adopted. tax inspectors have adopted in the past appear to be under

subsections 2 and 7 of section

to a person on his disposal of exchanges), it covers only a investments...held...for the purposes of the scheme."

The cognised futures exchanges, it covers only a limited selection of option instruments:

income tax subsection, but not une interest on, say, a dollar London traded options; bank deposit is exempt from LIFFE (London International Financial Futures lar against sterling between the days of deposit and withdrameters. days of deposit and withdrawal produces a potential capital nated gains tax liability (subject, of course, to indexation relief and gains tax hability (subject, of course, to indexation relief and to the annual exemption figure options Exchange) and EOE for pension funds, currently (European Options Exchange)

What is an investment? tive interpretation of the word, • Options on futures (except based upon old High Court judg-ments. But new and welcome • Stock Exchange traditional light was shed upon the ques-tion last July, in the Chancery • Commodi-Division, in the case of Marson (Inspector of Taxes) v Morton.

Although the general tax law relating to options and futures In his judgment, the Vice- was improved in 1985 (in rela-chancellor, Sir Nicolas Browne- tion to options on futures and Wilkinson, said that, in commodity futures), and determining the meaning of the although clause 68 of this year's word "investment," the courts Finance Bill, as published on

opportunities. The Revenue are not taking over-the-counter options etc), the Morton case to the Court of there appear to be no plans to

MANAGERS traded options, for example, are who act for pension funds have not investments has been market opened, in April 1978. There are long-running tax disputes involving those pension funds which entered the Lon-don traded option market before the day of the Royal Assent to the 1984 Finance Bill.

Parliament has intervened to end the dispute over whether certain financial instruments as to their past investment sta-tus), by specifying that "a con-tract entered into in the course retrospective review.

Since nearly every word or (some) options shall be regarded as an investment regarded as an investment.

with effect from July 26 1984. In fact, as reported in the FT 21: at the time, the Government "(2) Exemption from income tax conceded investment status to poses of the scheme."

"(7) For the purposes of capital gains tax, a gain shall not be a chargeable gain where it accrues to a person on his disposal

Deposits are mentioned in the Warrants listed on stock exchanges designated by the Inland Revenue

nated stock exchanges overseas;

options (by extrastatutory concession). The Inland Revenue have consistently maintained a restriction does not cover:

Commodity futures need to have regard to current April 8, contains proposals to commercial practice and to make further improvements (in modern markets and investment relation to Stock Exchange opportunities.

use of the full range of hedging portfolio managed by Manager instruments on offer at the present time.

Where is the line between hedging and trading?
This is an issue that affects many investing institutions, among them investment trusts and unit trusts; and it is too

large to go into here. However,

there are a few points where the question of trading is particu-larly pertinent to pension funds. Underwriting new issues might be regarded as a trading activity, using the Revenue's narrow criteria, but in fact parliament has specifically given pension funds exemption from tax on underwriting commissions (provided that the underwriting does not constitute a trading activity). This happened as long ago as 1971, and no pension funds seem to have been assessed as traders

activities. In sharp contrast, the Revenue have been sticking firmly to their contention that stocklending by pension fundslending stock to facilitate deals on the Stock Exchange, in accordance with procedures agreed with the Revenue-is a trading activity, and the Chan-cellor has so far declined to put stocklending on a par with

in respect of their underwriting

underwriting.
The refusal of exemption for stocklending fees probably has no effect upon the amount of tax collected from pension funds, because the prospect of a tax bill effectively discourages trus-tees from agreeing to lend stock to the market. The fees are modest in relation to the trouble of lending stock, and having to pay 45 per cent tax makes the service uneconomic. Why 45 per cent tax? Because pension funds are only exempted from the current 18 per cent sur-charge under section 16 of the 1973 Finance Act in respect of "income from investments, deposits or other property held for the purposes of a fund," and that description does not cover stocklending fees.

If the management of a pen-sion fund's portfolio is divided between external investment managers, there are two special pitfalls to beware of. One is statutory, and the other depends upon the view taken by

If the independent investment Appeal, so it may be that they extend the scope of the protection of the 1984 legislation to the prospects of, say, ICI whether their rigid view that pension funds that wish to make

A but some in the portfolio man-aged by Manager B—it may hap

after it has gone ex div. The trustees will find to their dismay that they have fallen foul of Section 473 of the Taxes Act, which is aimed at a sort of Act, which is aimed at a sort of sharewashing operation, and that they cannot recover much of the 38.99 per cent (27/73rds) tax credit on the ICI dividend. The other danger, if this happens more than once, is that the Inland Revenue may suggest that the third supply that the supply suggests that the supply supply suggests that the supply suppl that such short-term turnover constitutes dealing, not invest-

The tax problem of foreign currency bank accounts was mentioned towards the beginning of this article, but there are other tax worries for pension funds with foreign portfolios. where the trustees think it prudent to hedge the exchange risks. Some currency options are protected by the 1984 legislation, and so are all currency futures; but what about forward sales of currency? As foreign currency is not regarded by the Revenue as an investment, a capital gain on a currency transaction carries a potential CGT liability; but is it a capital or is it the profit from an adventure in the nature of trade? There appears to be an extrastatutory conces sion covering forward currency transactions with a clear link to investment transactions, but

There are many other puzzles and oddities—I have not even mentioned works of art or woodlands, nor the intriguing conse quences of the fact that the capi tal gains tax exemption in the 1970 Finance Act is not required (by Section 36(4) of that Act) to be construed as one with the Capital Gains Tax Act 1979—but maybe, at least, it is clear that rationalisation of pension fund taxation and exemption is long overdue.

how clear does that link have to

It ought to be possible to pro-tect the Revenue against abuse of the system by a few funds, while enabling the investment decisions of the great majority of pension fund managers to be taken against a background of fiscal neutrality.

ONCE AGAIN, UK pension funds have turned in a sparkling year, profiting from the heady growth of the world equity markets.

The top return for pooled pension funds in 1986 was from Baillie Gifford, which added a healthy 38.5 per cent to its clients' investments. The median return of 24 per cent was also high, and even the bottom performing fund at 13.6 per cent covered clients' liabilities. Pension fund liabilities are pen that Manager A buys ICI stock and then Manager B sells linked to earnings and inflation. and last year both were kept at the comfortably low rates of 7.4 ICI stock a week or two later,

> In 1986, for the fifth year in succession, there were strong real returns for pension funds. While, as would be expected. while, as would be expected, the tops and bottoms are less extreme, the average return over five years remains at nearly 24 per cent, and at a healthy distance from inflation

per cent and 3.7 per cent respec-

and earnings rates of growth.
Yet, what the bald statistics do not show is the upheaval that has taken place in the pooled pension fund market during the intervening years. While, only five years ago, the market was still dominated by the life offices with their traditional managed funds, last year most places in the top 10 were firmly in the hands of the unit trust companies—only three life offices even got a look in.

Five years ago, few unit trust funds existed. The pooled pension fund market had grown up in the early 1970s, when life offices introduced them as an alternative to insured funds and direct investment.

It was not until the 1980s that the unit trust companies the packaged exempt funds. Robert Baker. of Mercer entered the field. Led by Murwhich, by offering a range of Fraser, conducted the pooled ray Johnson and Martin Currie, funds, could be used to match several of the leading investments the needs of individual pension sions Management. He explains several of the leading invest-ment houses set up single exempt funds. These were unit trusts which were, in fact, very

caught napping as the more aggressive unit trust houses had any investment in property, turned in slick presentations at and the rest of the mix was the investment management made up of fixed interest, cash beauty parades—as the selection of pension fund managers is aptly called. But the unit trust managers were not just slick. They differed from the traditional managers in two important managers in two important managers last the property of the managers and the rest of the mix was the second reason is that made up of fixed interest, cash unit trust services tend to be and small investments in index offered by managers with a naturally high weighting in funds over a five-year basis, have done well in the last five only two managers last helped," says Mr Baker.

offered flexibility and individual attention in a way the life had a high exposure to equities

Pooled pension fund performance Fire years (31 Dec 81.51 Dec 86) One year (31 Dec 85-31 Dec 86) Confederation Life (L) Saillie Gifford (P) Fraser Green (S) Medio Durie (\$) 25.1 Alexander Sterringuse (S) London & Manchester (U 32.0 Scottish Widows (L) 25 6 30.7 30.7 National Prov Inst (L) 24.6 Henderson (P) 24.6 29.6 Provident Mutual (U) Montay Johnson (S) 28.3 Sun Life (L) Confederation Life (L) 24.2 28.8 Bankers Trust (S) Chemical Bank (S) 24.1 Clerical Medical (L) Mercury Warburg (P) 28.3 Crown Life (L) 24.0 Sun Life (L) 35 Total funds 23.4 Fund average return 75

(L)-title office managed fund (S)-single exempt fund (P)=packaged exempt fund

National average earnings

Retail Prices Index

Pooled funds

Life offices lose ground as unit trusts accelerate

funds more closely.

companies managed to deliver what they promised. All of those

ways.

They offered high exposure to equity markets at a time when world markets were showing a broader base of investment, very good returns, and indication, the life funds tend to a broader base of investment, were good returns, and indication the life funds in property and indication. index linked gilts. They, too, offices never had. Flexibility last year, but not as high as the was particularly the feature of unit trust companies.

At present, there is a trend for Indeed, many of the unit trust unit trust services to do better companies managed to deliver than the life offices. One reason similar in constitution to managed funds. Subsequently, "packaged" exempt funds investing in a range of in-house funds were introduced by managers such as Baillie Gifford and Hendersons.

The life offices were almost caught napping as the more companies managed to deliver than the life offices. One reason is, quite a few of them are in the top ten for 1986 had extremely high exposure to small and can therefore be equity investment at home and abroad. The total average strategies But, as they grow larger, it is difficult to see this per cent and, in the case of Baillie Gifford, was as high as 88 cottish widow's fund is now over £2,000m. over £2,000m, and Scottish Amicable's is £1,600m. "The second reason is that

> Yet, it is not just a case of being in the right market at the

right time. In an equity market it is also vital to be able to select the right stocks. "Logically, sector selection seems most important, but good stock selection will come through over the long term. For

example. Confederation Lifhas a relatively conservativ. asset mix, but is one of the top performing funds because their investment managers were able to select stocks very well," says Mr Baker. Confederation Life's 1986 asset mix was equities 65 per cent, fixed interest 20 per cent, property 6 per cent, cash 6 per cent. The managers were also top performing fund over the 10-year period (1976-86).

The new blood of the unit

trust managers on to the market has widened dramatically the alternatives for pension fund trustees. But the choice is made very difficult at present, because most of the unit trust managers are so new in the management of pooled pension funds. As every investment rule book says, it is foolbardy to concentrate too much on short term performance statistics and this is especially true for pension funds, whose long term liabilities mean one year's investment returns is just a drop in the

ocean.
Robert Baker says: "Ideally. you need a three- to five-year time-frame, and for some investment houses there isn't a suffi-ciently long track record to tell whether their success is because they are good or lucky. Where we do recommend unit trust services to our clients is where they have track records of another sort—perhaps in individually managing pension

funds." minds."

But the managers have not yet experienced a full market cycle, and a key question is how they would perform if equity markets were not so strong. Mr Baker's snawer is to point to studies which show that equities have done better than gills, for instance, over the long term. "When ance, over the long term. When a pension fund chooses an equity-biased manager, they will get a humpier tide, but if they are prepared to stick with them, the long term strategy will come through," he predicts.

Performance tables are immediate the immediate the long term strategy will be immediate.

important then, but are not the only factor that trustees should consider. Mike Antony, of the successful unit trust managers Hendersons, agrees, "Trustees should look for the sort of managers whose style of philosophy suits them. Some people are more comfortable being part of a big managed fund." A rule of thumb should be: look at the performance tables, but also think about "comfort and style," he says. The other factors that Mercer

Fraser direct their pension fund clients to are: the risk profile (not usually evident from performance tables), the status of the organisation, the con-tinuity of membership of the investment team, and the decision-making process on asset allocation and stock selection. Leigh Honkinson

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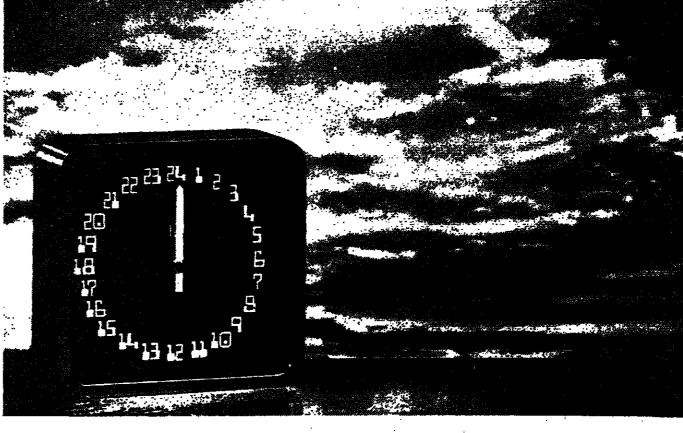
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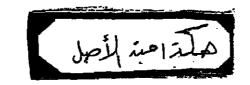
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INTERNATIONAL APPOINTMENTS

Dow Chemical lines up new chief executive

BY OUR FINANCIAL STAFF

Mr Frank P. Popolt, 51, has been elected president and chief operating officer of Dow Chemical Company, the second

Chemical Company, the second largest US chemicals company—after Du Pont—based in Midland, Michigan, and is to become chief executive on December 1.

Mr Popoff is to take the lead at Dow on the retirement from this office of Mr Panl F. Orrefice on his reaching the age of 60, in line with company retirement policy. Mr Orrefice will, however, remain chairman. Mr Popoff has been an executive vice president of Dow since 1985. Dow's four execu-

tive vice presidents — Mr Hunter W. Henry, Mr Robert M. Keil, Mr Keith R. McKennon and Mr Joseph G. Temple Inr — are to report to him. — are to report to him.

Mr Hunter W. Henry, 58, executive vice president, is to assume overall management responsibility for all non-US areas of Dow Chemical and its global operations. The presidents of Dow's five non-US areas — Brazil, Canada, Europe, Latin America and the Pacific — will report to Mr Henry, as will Mr Donald A. Rikard, vice president and corporate director of manufacturing and engineering.



Taking stock: the operating board of Dow Chemical earlier this year-left to right, Mr Paul R. Orrefice, Mr Robert M. Kell, Mr Keith R. McKeomon, Mr Hunter W. Henry, Mr Joseph G. Temple, Jr, and Mr Frank P. Popoff

vice president of Dow Chemical bility for the and president of Dow Chemical research and development USA in succession to Mr Henry. activities and for the govern-Mr Keith R. McKennon, 53, Mr McKennon is also to have ment has been appointed an executive management oversight responsiment. Mr McKennon is also to have ment and public affairs depart-

Citibank money men quit in Frankfurt

THREE SECURITIES specialists THREE SECURITIES Specialists have resigned from Citibank AG, the offshoot of the biggest US bank, to make a total of eight to have left the New York-based bank's Frankfurt securities divi-

bank's Frankfurt sectifies divi-sion in the past six months, reports AP-DJ.

Mr Dieter Wermuth, head of research, and Mr Michael Hopf, bond salesman, are to join the Frankfurt syndication depart-ment of Manufacturers Hanover, Citibank's New York rival.
This department is headed by
Mr Bernd Meuller, who, along
with three others, left Citibank

in April.

Mr Udo Jensen, chief equities trader for Citibank AG, is to move to a local brokerage firm.

Last week, Mr Juergen Figura, who headed Citibank AG's syndication department, announced his resignation to join Industriebank von Japan

MGM/UA Communications Company, of California, has announced that Mr Cy Leslie, chairman and president of its MGM/UA Home Entertainment Group, is to relinquish his duties

Mr Leslie, 64, had previously announced his intention to step down from his current post rather than to move to the West Coast when the MGM/UA home video concern changes its cor-porate headquarters from New York

Investment banking changeover at **Bankers Trust**

BANKERS TRUST Company, the main operating arm of Bankers Trust Inc, the New York - based, internationally operating bank holding company, has announced a widening of responsibilities in its investment banking side for Mr Ralph L. MacDonald, 45.

Mr MacDonald has extended his responsibilities from a financing role in the investment banking set-up of Bankers Trust to include advisory matters.

This follows the resignation of Mr David O. Beim, 46, who is understood to have left the advisory positions in the Bankers Trust set-up, to pursue investment banking opportuni-ties elsewhere.

The changes come at a time when Bankers Trust and other US commercial banks are chipping at the edges of the Glass-Steagall Act, which was put into operation in the thirties to separate the activities of deposit-taking banks using the money or raised as their main money so raised as their main field of operation from the activities of investment banks, more closely involved with financial services.

It is only this month that the Bankers Trust group, as represented by the holding company, together with some other com-

mercial banks has been given court approval to widen its sphere of operations in the investment banking field - in the case of Bankers Trust through BT Securities, a subsidiary of the holding company. The number of banks involved in this widening, first three, has been increased this week.

Mr MacDonald's field lay pre-viously in the financing of such viously in the financing of such things as management buy-outs —a growth industry in the US —of mergers and acquisitions in general, and in things such as municipal financing and capital markets, Mr Beim leaves a clients' advisory role in this connection to be taken over by Mr MacDonald.

The recent court decision widens the Bankers Trust group powers to include in its activities underwriting (which covers if necessary taking up issues as a principal) and to deal in commercial paper, municipal revenue bonds and (home) mortgage-backed securities.

An associated change brings Mr Eugene B. Shanks into the position of forming relation-ships with financial institutions and getting together capital markets and public financing

Accountancy Appointments

FINANCIAL ANALYSIS MANAGER **FMCG**

Herts

Qualified 25-29

£25k + car

Our client is a subsidiary of a major British PLC, with a reputation for aggressive marketing policies and a continued commitment to organic and acquisitive growth. They have an immediate requirement for a professional manager to play a key role in a highly motivated management team.

Reporting to the Finance Director the incumbent will head up a small team of professional staff. Accountabilities will be broad and primarily include the monitoring and critical reviewing of operating results, medium term profit planning and the development of management accounting systems to keep pace with the ever growing organisation.

The environment would suit an individual possessing that rare combination of financial expertise, commercial acumen and the ability to communicate effectively with managers at all levels.

If you have the necessary skills; resilience and commitment to succeed in this tough f m c g environment the rewards will be substantial and the opportunities for career progression excellent.

For further information please contact Keith Allen on

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SWIY4RF Telephone: 01-930 7850

Financial Manager leading to

Senior Management

ACA or ACMA Age 24-28 c. £18-20,000 + benefits + car

Our client, a very well respected international industrial Group, is fully aware of the intense competition to secure the services of young accountants of high potential. However, it has devised a unique, but well proven, method of developing Financial Managers in a way which offers genuine scope for them to aspire to genera management or very senior financial appointments in their late 30's or early 40's.

Initially, the successful candidates (two vacancies currently) will gain direct experience of corporate finance and treasury affairs along with the practical aspects of financial control encountered in its manufacturing and services operations situated in the UK, Europe and USA. After gaining broad experience of the operations of the Group, the Financial Managers will be offered substantive appointments, the nature of which will depend upon the Group's needs at the time and the individuals' personal preferences. Location is likely to be the UK. Western Europe or the USA.

A range of experience and qualifications could be appropriate, but the essential requirement is that candidates should be graduate accountants (chartered or ACMA) who have trained or gained experience with a leading firm of accountants or commercial organisation, in London or the provinces. Interviews may be held in a number of locations.

Please apply to: Anthony Jones, Career Plan Ltd., Chichester House, Chichester Rents, Chancery Lane, London WC2A 1EG. Tel: 01-242 5775 (Home no: 01-348 3641 between 7.30–9.30 pm)

Finance Director (Designate)

Tyneside

to £22,000 + Car + Bonus

board appointment is envisaged in due course.

Candidates, aged 28-40, will be qualified accountants (ACCA, CIMA, ACA) who can demonstrate a track record

of achievement in a fast moving business environment coupled with well developed inter-personal skills to make a positive impact on this marketing orientated company. A

Our client is a highly successful, rapidly expanding, privately owned group of companies engaged in the sale and distribution of high quality business equipment throughout the North of England. Since their establishment in 1979, their growth in turnover and profitability has been exceptional and may lead to a flotation in the medium term.

They now seek to recruit a Financial Controller who, reporting to the Managing Director, will be completely responsible for the finance and data processing functions. In addition to the normal financial responsibilities the successful applicant will be expected to input.

significantly to strategic business planning and the overall commercial management of the business.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Stephen J. Broadhurst or Angela McDermottroe, quoting ref: L8335, at Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. (Tel: 0532 450212).

Michael Page Partnership

International Recruitment Consultants *
London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Workfwide

Amember of Addison Consultancy Group PLC

Planning Analyst and Systems Accountant Build Systems for the Future

A leader in supplying worldwide information services to the financial community is seeking to strengthen its U.K. function. As a subsidiary of an international bank, the company is expanding its global operations from its London headquarters. With a history of solid expansion, the company's provision of on-line real-time security and commodity information has established its powerful

presence in the IT marketplace. This is a new London based appointment and your brief initially will be to conduct studies and make recommendations to replace and improve existing systems. You will be instrumental in the identification, development and installation of new facilities. In addition you will take responsibility for a variety of costing, pricing and financial modelling projects and give a commercial interpretation of

A qualified accountant, probably late 20s, you will have considerable experience of computerised systems and financial analysis/planning, ideally in the high-tech or service sector. You are a comfortable computer user experienced in the use of spreadsheet software. A self starter with initiative and a creative; persuasive approach, you will have wide scope for providing advice and support

In addition to an attractive salary and range of benefits, a m addition to an attractive salary and range of benefits, a generous relocation package will be offered, where necessary. Please write with career and salary details, in complete confidence to Jane Comben or Helen Stephens of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London. WC2B 6ST Telephone: 01-404 5701.

Cripps,Sears

WINDSOR

Hill Samuel Investment Services If you've got what we want we can provide you with a unique opportunity.

We are seeking men and women with financial or sales experience to work in the Berks, Bucks, Oxon and Hants reas hased at our new areas based at our new Windsor offices. Full training and support is provided to enable you to pro-mote the full range of our

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50 Pall Mail, London SW1Y 5IQ

renowned products.

Information analysis and business strategy . . .

Divisional Controller **Service Industry**

c£35,000 + car

A major service company, our client has an enviable reputation. A worldwide organisation, the highly profitable company is undergoing rapid expansion throughout its UK business sectors.

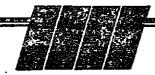
Based in the London headquarters, the Controller will provide both financial and commercial advice to the management of the company's fastest growing division. In a demanding project oriented position requiring a high profile within both the division and the company, he or she will initiate systems development, review, analyse and

present information and participate actively in the management of the division. The impact of the role is expected to be considerable and the continuing rapid growth of the company should lead to enhanced responsibilities.

In their early 30s, applicants should be graduate accountants with broad commercial experience, ideally gained in the service sector. Self confidence, analytical ability and strong presentation skills are

> Please write, enclosing a career/salary history and daytime telephone number. to David Hogg FCA quoting reference H/597/LF.

01-405 3499



FINANCIAL MANAGEMENT **International Banking**

c. £25,000 plus car and benefits

Our client is the international division of a major UK bank, with assets of more than £20bn and income approaching £500 million. Following the promotion of the present incumbent, there is an urgent need to recruit a manager within the Financial Control department to lead the young and enthusiastic management reporting and analysis team of 8.

The team's task is to produce a wide range of monthly financial reports and detailed analyses of significant trends and results. The manager's role is to continuously enhance the timelines format and accuracy of reports prepared by the team and the quality of the analysis and commentaries submitted to senior management. This is a high profile

role requiring considerable accounting. interpersonal and management skills in a sophisticated and highly computerised environment

Candidates should be young graduate chartered accountants with a first class track record and with experience of large, complex, international corporations, gained both within the profession and in commerce. In addition to the salary quoted and a car, the bank offers the full range of benefits usually associated with the financial sector of the market, and excellent promotion prospects.

Please write in confidence with full career details, quoting reference 6335/L to



Regional Financial Controller

Bromley, Kent £Neg + car + benefits accountant aged 27-35 with at least 2 years experience in a

Contiki Travel are an expanding leisure group specialising in holidays for the 18-35 age group. The group currently operates in over 25 countries and has a firm commitme future development and expansion. Group turnover currently exceeds \$50m.

Reporting to the Regional Managing Director, the Financial Controller will have full responsibility for the financial and administrative aspects of the European operation. Controlling a team of eleven, the position will be responsible for management and financial accounting, company administration and secretarial functions as well as further development and enhancement of sophisticated regional magement information systems. The position

The successful candidate will be a qualified

will involve some European travel.

Essential will be the ability to communicate effectively with scnior management as well as the assertiveness and strength of personality to formulate plans and to see them through to This is an excellent opportunity providing real prospects for a move into general management for the right candidate. If you believe you have the ability, determination and

commercial approach that our client requires, contact

commercial environment, ideally in a service industry.

Tim Forster on 01-831 2000 or write to him at Michael Page Partnership, Southern Home Counties Division, 39-41 Parker Street, London,

WCZB 5LH.

Michael Page Partnership

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KPMG Peat Marwick McLintock



Executive Selection and Search 9 Creed Lane, London EC4V 5BR

Hi-Tech Opportunity Financial Manager

Hants

c£20,000

Our client is an autonomous division of a major international corporation whose success has been built on technology serving a variety of industries. The division designs, manufactures and markets sophisticated test and measurement equipment.

As a result of internal promotion they now seek to appoint a Finance Manager. Reporting to the Financial Controller and supervising 8 staff you will be responsible for all monthly financial reporting, planning and forecasting, systems development and ad hoc project work.

Ideally, applicants will be graduate ACA or ACMA, with an excellent track record of achievement to date. The successful candidate will have the ability to communicate effectively at senior level as part of the overall management team.

If you are ambitious and feel this may be the opportunity for you then please contact Mark Carriban ACA on 0753-856151 or write enclosing a comprehensive CV to:

Michael Page Partnership at Kingsbury House, 6 Sheet Street, WindsorSL4 1BG, quoting reference SV 1054.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Senior Financial Manager

City based

£35K + Car

Our client is a successful brokerage house dealing in futures and foreign exchange. The company has an excellent record of growth and profitability and operates internationally.

They currently require a Senior Financial Manager to join their Head Office team with responsibility for providing monthly management accounts and statutory accounts and developing computer systems.

They will also become involved in the financial control of treasury and operations.

The candidate sought will be aged 26-34, a Chartered Accountant with a "big 8" background who has either reached

management level within the profession or has gained relevant experience within a city based financial

For an above average performer who is prepared to work extremely hard and become involved in the broader aspects of an expanding company, the prospects for advancement are excellent.

Interested candidates should write, enclosing a curriculum vitae and daytime telephone number, quoting ref. 394 to Philip Rice MA, ACMA, Executive Division, at

39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

A member of Addison Consultancy Group PLC

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

Senior Finance Executive Top level plc appointment

c£40,000 + bonus + share options

Our client is a highly successful and fast expanding publicly quoted industrial group of autonomous companies, with exciting growth prospects both in the UK and overseas. The entrepreneurial flair and strength of the Board is reflected by recent record profits.

This new appointment will carry responsibility for operational accounting matters throughout the group. Reporting to the Group Finance Director the role will also involve active participation in the review integration and divestment of acquisitions and investments.

Aqualified accountant, probably in his or her late 30's is sought. Experience should include both group and operational roles with exposure to the various levels of a management structure, ideally within a major pic.

This exciting position will not suit the average performer. The person sought will stand out from the crowd as being able to demonstrate ambition, dynamism, innovation and self

Salary will not be a problem for the right person and in addition benefits will

include share options, bonus and quality car.

As advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this further.

Alternatively please write with a full CV quoting current salary and reference MCS/5083 to Barrie Whitaker **Executive Selection Division** Price Waterhouse Management Consultants No. 1 London Bridge

Price Waterhouse

London SE1.9QL



hiet Accountant

South Midlands

This successful £40m turnover engineering company, an autonomous part of a major Plc is looking for an ambitious accountant with the ability to

Reporting to the Finance Director, the candidate will have control of the finance function and, in particular, will have an important involvement in further computerised systems development in a manufacturing environment. Aged between 28 and 35, the candidate will be a member of one of the three major accountancy bodies, likely to be a graduate, will be ambitious and developing a commercial awareness.

Career prospects are excellent in this successful company for the appropriate

Applications are welcomed from men and women.

Overson Management Selection, Monaco House, Bristol Street, Birmingham, B5 7AS, or City House, Maid Marian Wiry, Nottingham, NGI 6BH, or telephone 021-622 3838 or 0602 470249 respectively for an application form, quoting reference 11/1625.

FINANCE DIRECTOR Designate

SW London

c.£30.000 + Car

Our client is a successful privately owned group of companies operating in the UK and overseas in specialist civil engineering and building contracting. Current turnover is approaching £15 million and there are plans to develop organically.

The company now wishes to appoint a Finance Director who will report directly to the Managing Director and will be responsible for all financial and secretarial matters in the UK and overseas companies.

Candidates aged c30-45 must be graduate qualified accountants (preferably chartered) and will have had several years construction industry experience at chief accountant/controller level. Well developed business and personal skills and a willingness to travel are

Please write in complete confidence, including a daytime telephone number to

Edward Ross-McNairn, (quoting ref. F7107), Clark Whitehall Consultants, 25 New Street Square, London EC4A 3LN.



Clark Whitehill Consultants

Group Finance Director

London

to £40,000 + car + bonus

This vital post calls for an Accountant committed to the management of change. Our Client is a successful privately owned Group of Companies principally engaged in manufacturing for the electronics market. They employ over 400 people on three sites in the UK and are about to embark upon an ambitious programme of reorganisation and modernisation.

Working closely with the young Chief Executive and his Deputy, the successful candidate will have full responsibility for the day-to-day control and administration of the Group as well as taking part in the development and execution of business plans.

Applicants will ideally be graduate accountants, aged around 35 years, with a background in manufacturing. Their experience should include the design and implementation of financial controls and systems together with balance sheet responsibility. They must demonstrate the ability to communicate at all levels, maintain

standards of excellence and exert the same discipline and enthusiasm for the control of daily running costs as they would for the acquisition of tomorrow. Applications should be sent in the first instance to the address below quoting Ref: RMM 726.

> ROBERT MARSHALL ADVERTISING 44 Wellington Street, London WC2E 7DJ.

INTERNAL AUDIT MERCHANT BANKING

Standard Chartered Merchant Bank is seeking an auditor to join its Internal Inspection team. The role will provide a broad exposure to the Bank's diverse activities and should prove a challenging environment for an articulate young accountant or banker with a talent for problem-

solving.

The successful candidate will be involved in reviews of controls and systems as well as special projects with the emphasis on recommending improvements to operational procedures. They will be expected to have the ability and motivation to develop computer audit skills and knowledge of compliance procedures. The confidence, initiative and personal credibility to sustain the co-operation of senior management will also be essential.

Applicants should have a good academic record with experience of the financial services sector, preferably in banking. An attractive remuneration package is offered which will reflect the individual's ability to make an immediate contribution.

Those interested should apply in writing, and in confidence to:

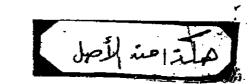
confidence, to:-

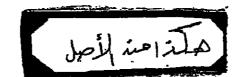
Peter Llewellyn Personnel Manager Standard Chartered Merchant Bank Limited 33-36 Gracechurch Street

Standard & Chartered

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Daniel Berry Ext 3456

David Rhodes Ext 4676

Tessa Taylor Ext 3351

MANAGEMENT ACCOUNTANT

City

£ negotiable + benefits

One of the world's most successful Financial Services Groups seeks to recruit a young ambitious Management Accountant for its Corporate Head Office based in the City. Working within a close-knit team and reporting directly to the Group Financial Controller you

☐ Development of PC based financial analysis.

☐ Mainframe based systems review and enhancement ☐ Budgeting analysis and Group financial reporting

☐ Ad hoc projects and investigations

This role offers excellent experience and career prospects for a newly/recently qualified accountant (ACA, CIMA, ACCA) aged between 23-27. Well developed inter-personal skills are vital as this role will carry a significant amount of exposure at senior management levels. In addition, previous exposure to current group reporting standards together with tax compliance and planning techniques is desirable.

The company offers a highly competitive salary which is negotiable according to age and experience together with an outstanding benefits package.



Interested applicants should contact Phillip Price ACA on 01-488 4114 or write to him quoting ref. 6919 enclosing a full curriculum vitae at Mervyn Hughes International, 63 Mansell Street, London E1 8AN.

Chief Internal **Auditor**

C£30,000 + Car& Financial Sector Benefits

South Coast

This client is a substantial UK financial services group with a record of sustained expansion which has been achieved by successful product definition, strong marketing and national coverage through a network of branches.

The Chief Internal Auditor is a key senior management role which requires good organisational and management skills together with the ability to provide top management with sound advice and the knowledge and independs to deside when to seek extended services. judgement to decide when to seek external assistance.

Applicants should be qualified accountants, aged 32-40, with considerable experience of external, internal and DP audit plus sound business acumen and the ability to communicate at all levels. There is a comprehensive remuneration package including relocation

assistance where necessary. Please apply in confidence quoting ref. L 284 to:

Brian H Mason, Mason & Nurse Associates, 1 Lancaster Place, Strand. London WC2E 7EB. Tel: 01-240 7805

FINANCE DIRECTOR

DESIGNATE

This fast growing practice has now reached the stage of needing a young qualified ACA to

contribute to the continuing development of

the business, for which a USM flotation is

join the senior management team and

South Coast

envisaged in 1983.

is actively being planned.

Mason



Financial Planning Manager

Surrey/Sussex Borders

FMCG Company

£20-25,000 + Car

Scott, a US company operating in over 60 countries, is the world's leading manufacturer and marketer of tissue paper products. Many brands are sales leaders in local markets: products include Scotties, Handy Andies, Andrex and Fiesta Towels. Following the acquisition of Bowater's 50% share in the UK company in 1986, the UK and European operations have entered a dynamic and exciting phase of development.

Reorganisation of the finance function, based at the East Geinstead head office, has created a position involving supervision of a small, high calibre team with responsibilities for corporate strategic planning, competitive analysis, decision support and control with a wide variety of commercially orientated ad hoc projects. This high profile role interfaces at Director level and will involve extensive contact with non-financial management, in particular the manufacturing and distribution functions. The position offers an opportunity to

make a significant impact together with excellent prospects for

The successful candidate will be a qualified accountant aged 27-35 with manufacturing exposure and planning experience in a large company environment. Excellent communication skills are essential together with the drive, enthusiasm and ambition to respond to the challenge offered by this newly created post. A first class salary package will include executive car, senior management benefits and a generous relocation package where appropriate.

For further information contact Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to him at Michael Page Partnership, Southern Home Counties Division, 39-41 Parker Street, London WC2B 5LH. quoting ref: LS473.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Capup I.C.

The emphasis will focus on the enhancement of computerised systems and innovative management accounting in a dynamic, fee based organisation. The person appointed will control and manage an established function which supports several offices. Further growth

Candidates must have good systems experience and be used to working in a professional service environment. Particular experience in a service organisation related to the construction world would be useful. Salary will not be a limiting factor as the partners seek someone who will share with them in the continued profitable growth of the

Major architectural practice

practice. A car and other benefits are provided plus relocation assistance, if necessary, Please send career details, including current salary and quoting reference 5592/L to

"Aspirations to General Management?" **FINANCIAL MANAGERS**

£20-24,000 + fully expensed car + senior management bonus

Our client, a major household name in the retail/rental business, part of a blue chip PLC, hes an enviable record of innovation, growth and profitability. A progressive policy of decentralisation has created three new positions for Financial Managers within operating divisions in the North East/Yorkshire, Lancashire/Merseyside and North West London areas, each with sales income between £15m and £30m per annum.

These broadly based senior roles are required to provide the backbone of a new financial management and reporting structure. Early progression to General Management is envisaged for high performers. The Number One financial position in a highly autonomous division, this role acts as a direct support to the General Manager, providing an overall financial management service. As well as running an accounts function (10-15 staff) and overseeing financial reporting and debt management, the role embraces the development and implementation of company objectives and strategies, forecasting, budgeting and business planning. As the divisions are newly created of the Financial Managers will have considerable scope to develop a strong and effective finance structure.

Candidates should be graduate qualified accountants aged c.28-35. Specific experience is less important than commercial flair, the ability to communicate effectively, and a record of positive career progression. The renumeration package will consist of a basic salary in the range £20,000-£24,000 plus fully expensed cer, BUPA, contributory pension, and participation in the senior management bonus scheme. Relocation will be available where appropriate.

Initial enquiries to Greg Ripley (London Office) or Angela Wright (Manchester Office).

Robert Half Personnel, Roman House, Street, London EC2Y 5BA. 01-638 5191. Oxford Street, Manchester M1 5AW, 061-236 0101.

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When that tin of cat food happens to be the country's single biggest selling grocery product, quite a considerable amount.

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or a nignty successful, A400 in million business based on the most advanced technology in its industry.

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Now, following an internal development move, we are looking for ambitious qualified accountants (ACA/ACCA/ACMA) with the potential to make a ignificant impact on our business future. We are not just looking for specialist accountants to fill particular jobs. We want to hear

from accountants with a flexible attitude to their development who will actively seek a range of different challenges as their careers progress.

Are you good enough to take on these challenges? Are you one of the high-achieving accountants who can meet our demands?

A comprehensive benefits package will include ance with relocation to the attractive rural East Midlands near Melton Mowbray if appropriate. To obtain more detailed information, ring 0533 551282 ext 243 (manned 24 hours a day).

Do not send a cv at this stage.
Applications are invited equally from women

Pedigree Petfoods





KPMG Peat Marwick McLintock

Executive Selection and Search 9 Creed Lane, London EC4V 5BR

IT'S AMAZING

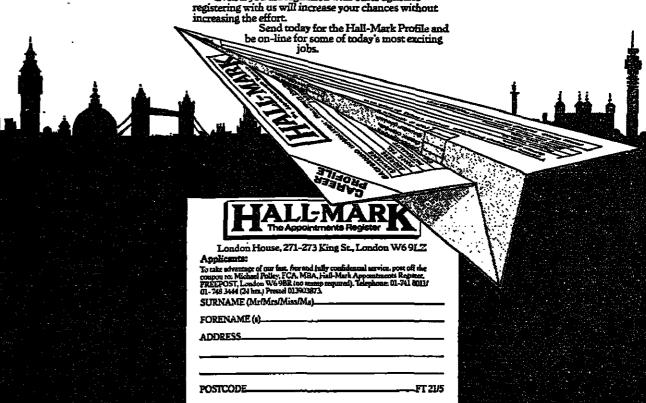
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RECENTLY QUALIFIED ACCOUNTANTS

The Hall-Mark Register for accountants has made a considerable impact on the accountancy recruitment

Employers appreciate the concise and accurate method of putting forward suitable candidates. Accountants, the fact that one short career profile can gain them access to not just one company but many and can put them directly on the short list for some of the most sought after jobs in the UK - where salaries are up to £35,000.

For those accountants too busy doing a good job to spend time finding a better one, Hall-Mark is the answer. Even if you are registered with other agencies registering with us will increase your chances without



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Southern England, c £30,000+car



This is the engineering subsidiary of a major international group and is engaged in the design, manufacturing and construction of specialist plant throughout the world as well as for the manufacture of a variety of component parts. The turnover of this company is around £25m and it employs about 500 people, of whom over 200 are highly qualified engineers.

it now seeks a Financial Controller to take charge of the engineering accounting function. In addition to normal financial and management accounts a key area will be contract accounting for worldwide operations which also necessitate international financing and contact with ECGD. Reporting to the Financial Director, this is seen as a key appointment with very considerable prospects for the future within the company or within the overall Group.

The Ideal candidate is likely to be aged around 35, a qualified accountant with experience in the construction, engineering or fabrication industry. Complete familiarity with contract accounting and excellent knowledge of ECGD and similar procedures, along with a good working knowledge of computers, both in accounting and contract control, are essential. International experience is highly desirable. The personal qualities necessary to move in alongside a highly experienced team of managers, as well as the ability to build up and train the financial team, are vital.

The excellent offices are located in a very pleasant part of Southern England with good access to London and the Coast and outstanding schools and other facilities. Terms and conditions of service as part of a major group are extremely attractive and include a beneficial share option scheme, fully expensed car, contributory pension and favourable assistance with relocation where this is appropriate. Please apply in confidence with brief CV to Gregory T M Hinds, Ref. GH675.

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Planning and Control

Tourism

London base

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For further Information, call: Daniel Berry 248 4782

to £27.500 + car

This is a newly created position in the tourism division of a major international group. The company is a market leader in its specialist field and has ambitious plans for expansion in this

Working closely with the Finance Director and other senior executives, your role will encompass all aspects of planning and control. The initial emphasis will be on upgrading financial and management information, and thereafter you will provide a continuous analytical and critical assessment of the plans, budgets and performance of the operating subsidiaries.

You will also be involved in a variety of 'ad hoc' projects and in acquisition studies. There will be frequent overseas travel to Africa and the Pacific.

Probably around 30 you will be a qualified accountant with a strong track record in the profession, in consultancy or in commerce. An outward going personality is essential together with the energy, ability and imagination to make a major contribution to the profitable growth of the business. The opportunities for career and salary progression are excellent. Please write in confidence to John Cameron, quoting ref. C 795, at 84/86 Grays Inn Road, London WCIX 8AE (telephone 01-404 5971).

CAMERON · SIMPSON

Consultancy · Search · Selection

Financial Times Thursday May 21 1987

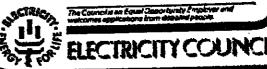
Chief **Internal Auditor**

£23,051 to £26,216 p.a. inc.

As a result of promotion we are seeking a self motivated and fully qualified Accountant with audit experience to head the atternal audit function. New time streets about resource. You will be responsible for the development, maintenance and security of all internal audit matters at the County and its various outstations, subsidiary and associated.

and as versus outstautus, and promote advances in auditing compenies. You will also develop and promote advances in auditing techniques and applications including computer audit techniques and applications of audit standards and performance. In addition you will be responsible for audit planning, determining policy and objectives and allocation of audit resources. If you are seeking to broaden your experience this post offers audit involvement in a great verteity of financial activities including treasury management. Headquarters and research expenditure, national adverteing, oversives consultancy contracts and the accounts and investments of the Electricity Supply industry's Pension Scheme. You should have a good knowledge and experience of modern audit techniques and sound working knowledge of accountancy and use of computer facilities. Please write in confidence giving full details of your career to date and present salary quoting Ref. 2d/ FT to:

D. J. Webb, Recruitment Officer, The Electricity Council, 30 Milibank, London SW1P 4RD.



CHILD CARE DIVISION

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NATIONAL SOCIETY FOR THE PREVENTION OF CRUELTY TO CHILDREN

MANAGEMENT ACCOUNTANT

RIANACEMENT ACCUUNT ANT

At a challenging time of expension and growth, with expenditure doubting over
the years, this post offers the opportunity to optimize the effectiveness of the
Society's services to protect children.
Initially, reporting to the Head of Finence but lieleing obserty with the Child Care
Division your first responsabilities with bit to division sound budgeting and
diseased management information systems for non-finencial managers. You
will work with budget holders to analyse and explain finencial information with a
view to improving efficiency through cost servings and producing accurate
budgets and forecasts.

As the financial specialist of the division you will act as its representative on
finance and systems related matters producing and presenting reports to the
management team and budget review meetings.

Financial Controller

St. Albans, Herts

£22-24,000 + car + benefits

Our client is a £150m turnover manufacturing group and is the largest of its kind in the UK. It already has some of the most sophisticated production processes in Europe at a number of manufacturing locations, and is now committed to continued investment to enhance future profit growth potential.

An outstanding opportunity has now arisen to join the Senior Management Team as Financial Controller, based at the Head Office, with responsibility for:--

- * Preparation of statutory, financial and
- management reports. ★ Development of sophisticated EDP based

financial and product costing systems. * Financial planning, budgeting and forecasting.

★ Cash management and control.

St. Albans AL1 1SA.

Applicants should be qualified accountants, aged 28+ and should be able to demonstrate a successful track record at senior management level ideally within a manufacturing environment. Prospects are

Interested applicants should contact John Zafar on 0727 65813 or write to him enclosing a CV quoting ref: HCN 1006 at Centurion House, 136/142 London Road,

Michael Page Partnership
International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide ... A member of Addison Consultancy Group PLC

Finance Director

Surrey

£40,000 + car + incentives

would be important.

Our client, a financial services subsidiary of a major 'City' institution, is looking to recruit a Finance Director. The parent company has ambitious plans for the rapid growth of the subsidiary through acquisition over the next few

The individual sought will work closely with the Managing Director in developing the business and will be expected to assume the leading role in all financial aspects of this development. They will play an important part in the acquisitions and in their effective integration.

As the company builds towards its planned size, the role will become more orientated towards financial management. An important element of the position will be the development of management

information systems and previous experience in this area

You will be aged 32-40 and a Chartered Accountant, with recent experience in a similar position. However, a senior manager with a "big 8" firm and a financial sector bias, would also be considered. The most essential attributes are, a strong commercial approach, a well developed business acumen and excellent inter-personal

Interested candidates who meet these demanding requirements should write, enclosing a comprehensive C.V. and daytime telephone number, quoting ref. 411 to Philip Rice MA, ACMA, Executive Division, 39-41 Parker Street, London WC2B 5LH.

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International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide Amember of Addison Consultancy Group PLC

BROAD HORIZONS

London

for marketing-minded CA

Clark Whitehill is a leading national firm of Chartered Accountants and business advisors with offices and associates throughout the country. Clark Whitehill Associates is the central organisation which provides technical, administrative and marketing services to member firms.

We are recruiting for the new position of Executive Officer which carries responsibility for developing the Association's advisory functions. In particular, the Executive Officer will be concerned with up-grading quality standards, creating technical programmes and identifying new business opportunities for member

The Executive Officer will be responsible to the Chairman of Clark Whitehill Associates and, as co-ordinator of the regional committees, will be a regular visitor

The successful candidate will be a Chartered Accountant aged 26-32, whose training has included business services for smaller clients and who possesses a blend of organisational, technical and marketing skills. Personal qualities will include an ability to grasp quickly technical developments and the strength of personality to organise and control business meetings.



Clark Whitehill

'Child abuse - Help us protect them'

MANAGEMENT ACCOUNTANT

MANAGEMEN I ACCOUNTANT
As a key member of the Appeals Division management learn and reporting to the Appeals Division management learn and reporting to the Appeals Division management learn and reporting to the Appeals Division of learning the division meets he target of becausing voluntary income from \$13 million to \$23 million per annual within the next the years.

Your responsibilities will include a continuous review of fundational activities in order to ensure the efficient allocation of finited resources and the identification of new projects for development. You will be expected to initiate techniques and proposals feeding to coat reserving will fin the division and improvements to the management information and budgetary systems in use. In addition you will act as the identification of representative on all firence and dystems related matters including the setting of budget parameters and timelables and the development of computersation within the Division.

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novetive — use your creelivity to develop ideas and

* Society car

* £17,500-£19,000

* 22 days around heave plus 2 statutory days

The NSPCC is an Equal Opportunity Employer

Financial Director

Manchester c £35,000 + car & benefits

Our client, a dynamic pic, engaged in the manufacture and wholesaling of consumer durables wish to strengthen their executive team. Reporting to the group chairman and managing director the appointee will direct the finance function and contribute to strategic planning.

Prime responsibilities will include business planning, budgetary control, financial and management accounting, treasury management and the development of information systems.

Remuneration will be negotiable and benefits will include executive car, BUPA, contributory pension scheme and if appropriate. relocation assistance. Chartered Accountants, ideally

aged 30 to 40 who can demonstrate a significant contribution to

corporate growth are invited to forward a written application. quoting MCS 207 enclosing curriculum vitae and current remuneration details to Oliver Overstall at:

Price Waterhouse, Management Consultants Executive Selection Division, York House, York Street, Manchester M2 4WS.

Price Waterhouse



ACCOUNTANCY APPOINTMENTS APPEAR EYERY THURSDAY

Corporate Planner/ Business Development Manager

City: c.£30,000

Our client, a prominent and successful financial services plc, seeks to expand its management team by the recruitment of an executive. responsible for corporate planning within dynamic strategic

The successful candidate is likely to be a graduate/accountant/ MBA with experience in financial analysis, development of corporate strategies and acquisitions.

The appointment will carry the fringe benefits normally expected at this level and will include the provision of a car, mortgage subsidy,

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. john Welsh ref. JSW/B/3. MSL Advertising,

Offices in Europe, the Americas, Australiana and Ana Pacific



52 Grosvenor Gardens, London SWIW OAW.

MANUFACTURING CONTROLLER

C£18,000 + Car + Benefits

Through sheer innovation and creativity, our client has revolutionised interior office design within a highly competitive market, and has developed an exclusive international client base.

Working closely with the Financial Controller, you will need a strong Cost Accounting background (preferably gained within Manufacturing or Distribution), and fully appreciate the role of sophisticated D.P. systems, the development and maintenance of which will be your major priority.

While an ICMA qualification would be an advantage, our client is more concerned with drive, enthusiasm and commitment. Rarely will you be given the chance to develop your career as quickly or handle such levels of responsibility so early on.

For more details call Mary Ann Shuldham on (01) 434 0175. Alternatively, send your curriculum vitae to her at The Hamilton Partnership, Hamilton House, 61 Oxford Street, London WiR IRB.



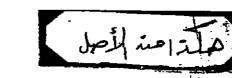
CHIEF ACCOUNTANT

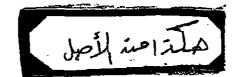
A leading firm of architects in London W1 with a rapidly expanding and varied workload providing professional architectural and related services seek a Chief Accountant reporting to the Finance Partner and responsible for the finance function and running a department of 12 staff.

The work will be varied and includes further development and enhancement of VAX 730 computer based management information systems, forecasts and monitoring of cash flow, budgets, credit

The selected person will be a self motivated qualified Accountant and likely to be in their mid 30s. Previous experience within a similar professional firm or company in the construction or engineering industry would be useful but not essential. In recognition of the importance of this position a very attractive salary circa £22,000 plus car and other benefits is offered for the right candidate.

Please write giving full coreer details, age and qualifications, to: Box A0528, Financial Times 10 Cannon Street, Landon EC4P 4BY





Finance Director Designate

Crawley

c£30,000 + Car

Our client, a well established financial institution specialising in the areas of hire-purchase and leasing is seeking to recruit a Financial Director Designate for its Head Office at Crawley.

The Company have an expanding branch network throughout the South of England. They have an enviable growth record over the past five years and are looking for a commercially astute and technically above average, Chartered Accountant to work closely with the Managing Director in the management of the

Responsibilities include the management of 20

staff in providing monthly management accounts, statutory accounts, tax planning, budgets and in further developing management information systems.

The successful applicant will probably be in their early thirties with a confident manner, strong management experience and a high standard of computer literacy.

Interested candidates who meet these requirements should write to Philip Rice MA, ACMA, Executive Division, enclosing a comprehensive C.V. and daytime telephone number quoting ref: 405 at 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

International Recruitment Consultants London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide Amember of Addison Consultancy Group PLC

Group Financial Controller

Kent

c.£35,000 plus car & benefits

Our client, the subsidiary of a major, diversified British plc, manufactures specialist components for the automotive, agricultural, defence and allied industries. Located in custom-built modern premises in Kent, the Company also manufactures and refurbishes machine tools and spares through its Coventry based subsidiaries. With turnover approaching 5.30M and a highly impressive customer base, further expansion is planned.

Reporting to the Managing Director, you will form an integral part of the Group's Management Team and contribute significantly to Board level decisions. You will assume responsibility for the finance function, which includes the data processing department, and be expected to enhance the Group's decision making process by improving management information.

You will be a qualified accountant, preferably Chartered, aged 35-45, with substantial manufacturing experience. Particular knowledge of

stock control techniques, standard costing and systems development is essential. You will have a strong personality complemented by drive, determination and self confidence.

The attractive remuneration package includes a fully expensed car, and relocation expenses will be provided if appropriate. Please reply to Basil Miller, in confidence, quoting reference 1758/FT on both envelope and letter.

Management Consultancy Division
P.O.Box 198, Hillgate House, 26 Old Bailey, London EC4M7PL

Financial Controller

c. £18,000

+ bonus, car and other benefits Reading

A long-established private company with a £20m. turnover from a chain of rerail shops in Southern. England. The company is expanding from a strong asser-base and offers a challenging career.

The state of

grade to the F

The Controller will contribute to the company's growth and profitability by exercising strict financial management throughout the organisation; and will have particular responsibility for budgets, accounting (and interpretation of results), treasury, internal audit, control and the operation and development of computer systems, to link with existing EPOS in all

Qualified accountants, preferably in their 30's, with commercial experience, ideally in the retail sector and familiar with computerised systems. Personal qualities sought include the ability to think creatively, capacity for leadership and team work and a commitment to the practice of Christian ethics in business. Applicants of any racial groups may apply.

Please apply to: Sir Timothy Hoare, Career Plan Ltd, Chichester House, Chichester Rents, Chancery Lane, London WC2A IEG Tel: 0F-242 5775

Personnel Consultants

FINANCIAL CONTROLLER

ROSSENDALE, LANCASHIRE

£20K+Car+Substantial Benefits

E20K+Car+Substantial Benefits

Micro Peripherals Ltd. is one of the U.K.'s most successful independent importers and distributors of micro-computer printers and ancillary products. In line with our continued expansion strategy, a position now exists for a highly-professional and experienced Financial Controller, to be based at our northern office in semi-rural Lancashire. At the present time we are a medium-sized company, however, we do not intend to remain static and are consequently actively seeking an ambitious individual who requires real job satisfaction and who intends to seize opportunities for self and company progression within our fast-moving market place.

This position would ideally suit an energetic, self-motivated and enterprising chartered accountant who is not only capable of demonstrating a detailed financial accounting knowledge but has the fiair and determination to realise the enormous potential that this position afters for the truly career-minded professional. The work is challenging and varied and includes the preparation of detailed schedules for year-end work and the control of the year-end audit, as well as responsibility for the day-to-day control of all financial data processed through our computer, which combines a fully-integrated stock control and nominal ledger. Our company is achievement motivated and although the work is demanding and execting the rewards and benefits are commensurate. Full details of the benefits are commensurate. Full details of the benefits are commensurate.

Please telephone the undersigned now for an informal discussion, or apply in strictest informal dis confidence to:

M/s Laurie O'Brien Human Resource Manager
MICRO PERIPHERALS LTD
Intec 2, Wade Road, Basingstoke, Hants
Tel: 0256 473232

FINANCIAL CONTROLLER of 15,000 plus Company car WEST YORKSHIRE

A rapidly expanding Yorkshire-based public company with algoriticant overseas interests and turnover approaching £150 million, invites applications for the position of FINANCIAL CONTROLLER of its UK operations. The successful candidate will also be appointed Group Company

The position encompasses not only full financial responsibility for the UK trading operations which recently have had an enviable profit growth, but glso preparation of the concolidated group accounts and involvement in

The successful candidate is inkely to be a Chartered Accountant and should also possess a positive personality with an alert and lively style of working. The position will involve working closely with the UK Managing and Group Financial Director.

ns in strict contidence, with full CV should be sent to Box A0533, Financial Times

- THEN CIBC, AN EXPANDING AND DYNAMIC NORTH AMERICAN BANK, HAS THE CAREER OPPORTUNITIES FOR YOU.

LOOKING TO THE FUTURE -

BANKING ON SUCCESS?

As a result of our continuing success we are shortly moving to purpose designed offices in Landon Bridge City and now have a number of opportunities for Accountants, both qualified and part qualified to join our small but established accounting teams.

ACCOUNTANT SUBSIDIARY COMPANIES

A young ambitious qualified accountant or finalist with a good track record is required to manage our Lit(Subsidiary Company section. The responsibilities will include the preparation of monthly financial reports, management and statutory accounts and the development of new and existing computer systems.

ASSISTANT FINANCIAL ACCOUNTANT

A young qualified accountant or finalist with experience of working in a mainstream financial reporting environment is required as the number two in a small team. The key responsibilities will include month end reporting and management accounting for our London mainsteam banking unit.

MANAGEMENT ACCOUNTANT PLANNING

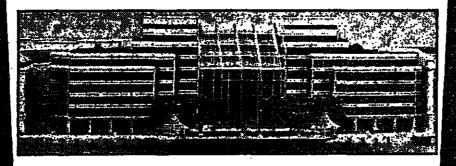
A qualified accountant ideally with 2 years post qualifying experience is required to co-ordinate and consolidate armud plans and quarterly forecast for certain of our banking operations in London. The ability to analyse and constructively report on variances is an

ASSISTANT FINANCIAL CONTROLLER

For our Merchant Bank subsidiary - a qualified accountant with 2 years related

If you think you have the necessary skills and relevant experience, with knowledge of PC modelling techniques particularly LOTUS 1-2-3 and are willing to make a commitment to our growth and success you will find we are able to offer a highly competitive and attractive repulsed in an environment which will reward individual performance and

To apply write enclosing your full CV, and stating which position interests you to Kay Pierce, Personnel Officer, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL.



SENIOR FINANCIAL ACCOUNTANT

If you've outgrown your present company,

we can accommodate

ambition

c.£23K + benefits London

Recent reorganisation within BT's International Products Division has given rise to this excellent opportunity. Moving into a new environment, "International Operations' is aggressively exporting telecomms products and systems across the world, Part of this strategy has been the establishment of operations overseas.

This organisation has tremendous potential and is able to offer this opportunity to an ambitious Financial Accountant (Chartered or Certified) who seeks a broader platform, bigger prospects and international scope.

We're looking for someone with initiative capable of developing our recently installed mini computer based accounting system to its full potential in order to provide high quality financial and

management accounting information with strict controls. You will take full responsibility for your innovations, will lead by example and motivate a young accounting team complementing their training with your professionalism.

You will need to be a fully experienced financial accountant with proven systems ability and practical awareness of business realities. You may come from the profession via industry and you're now ready to put the talents you've accumulated fully to the test. Knowledge of statutory accounting in overseas territories would be an advantage.

The starting package includes a salary in the region of £23K, a bonus opportunity and other large company benefits. Future career development prospects are excellent.

If you feel your career needs more scope, please phone or write with cy to: Fiona Robinson, Personnel Manager, British Telecom International Operations, Room 419, 12-15 Finsbury Circus, London EC2M 7DP Tel: 01:588 1278. Please quote ref: FT 25.

T'ELECOM\

Corporate Controller

For Two US Divisions of Siebe Pic

Windsor Based, c \$27,500, Car, Benefits

This position offers an opportunity to join the small, close-kuit team at the centre of one of Britain's most ambitious and progressive industrial groups. centre of one of Britein's most ambitious and progressive industrial groups. Siebe's international expansion has been spectacular in the last few years and more than half of the £1000 million plus turnover now comes from overseas operations. The person appointed to this new post will be responsible for assisting in the control of two recent US acquisitions, with combined sales in excess of \$750m. The role involves ensuring that group reporting requirements are met; analysing and interpreting results; recommending action to optimise performance; monitoring the implementation of agreed business plans. Success will depend upon building a close, positive relationship with the management teams in operating companies and providing an effective link between them and corporate headquarters. Candidates, who are graduates (preferably in science or engineering) in their late 20's-early 30's, must be qualified accountants with senior level experience of financial analysis and business control in a substantial group. A thorough understanding of manufacturing control in a substantial group. A thorough understanding of manufacturing industry is essential and an appreciation of American accounting practices would be useful. Frequent travel to the USA will be required. Career prospects

S.P. Spindler, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 9753 859851. Ref: W11011/FT

Group Management Accountant

Engineering - Holding Company
Northern Home Counties, To \$25,000, Car, Benefits

This is a senior appointment, working in the nerve centre of a well known UK
Engineering Group, which has a turnover approaching £150m per annum and
further exciting plans for growth, both organically and through acquisitions.
You will be a member of a small team, working in day to day contact with the
Group Financial Director. Ideally aged early thirties and qualified, you will not
only be an excellent technical accountant but have first class skills in the
interpretation and control of financial data and information which are key to
the performance of the business. In addition you must have a high level of the performance of the business. In addition you must have a high level of knowledge in computer based financial systems, since the group is making rapid strides in this area. On a personal front, you will be an ambitious individual, wishing to progress further, with an outgoing personality and ability to relate well with others throughout the divisions in the group. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ, 0532 448681. Ref: L13019/FT

Head of Finance & Administration

Luxury Retail London, West End, Package c £19,500, Benefits

London, West End, Package C 219,500, Benefits

This major international retailer of top brand name/designer merchandise and high quality giftware requires a qualified accountant to join its European Head Office, which is also responsible for subsidiary interior design and restaurant businesses. The role covers statutory and management accounting, general administration and broad involvement in the day to day running of the business. The development of additional European outlets and possible new acquisitions will lead to increased responsibilities in the near future and the possibility of some European travel. Candidates in preferably the higher end of the 27-45 age range should be able to demonstrate good commercial accounting experience including staff management and computer literacy. The accounting experience including staff management and computer literacy. The competitive salary/bonus package is enhanced by attractive benefits and the potential to develop the role to a key position in the company.

S.J.A. Nicholson, Hoggett Bowers plc, 1/2 Hanover Street,

LONDON, W1R 9WB, 61-734 6852. Ref: H18001/FT

Assistant Treasurer

Retailing Group Hertfordshire, c \$17,000, Car

This is an excellent opportunity to develop your career with one of the largest and most respected groups operating within the highly competitive retail sector. Currently implementing a heavy investment programme the Group has a major retail influence with sales in excess of £2 billion. A new central team is being created to be based to the North of London which will include a reorganised and dynamic treasury section. A candidate of high calibre and potential is required to assist the Group Treasurer. This demanding new position will have responsibility for the day to day management of money market transactions as well as close liaison with trading divisions. Applicants aged 21–40, preferably qualified, possessing good communicative skills, numeracy and resilience should have at least three years' commercial experience in a high pressure environment with exposure to treasury operations.

operations.

D. Evans, Hoggett Bowers plc, 1/2 Henover Street, LONDON, W1R 9WB, 01-734 6852. Ref: H19008/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Qualified Accountants UP TO £24,000

operation of a major US based Multi-National, with subsidiaries in Europe, Far East, Africa and Scandinavia. Due to internal promotion, the London Head Office Internal Audit Department is currently seeking two ambitious and enthusiastic accountants, preferably with a good command of

Our client is the UK

The Internal Audit Department is traditionally regarded as a route through which career conscious young accountants are able to gain uniquely wide experience and make the transition to senior financial management at home or abroad. The department is well established and enlightened in outlook,

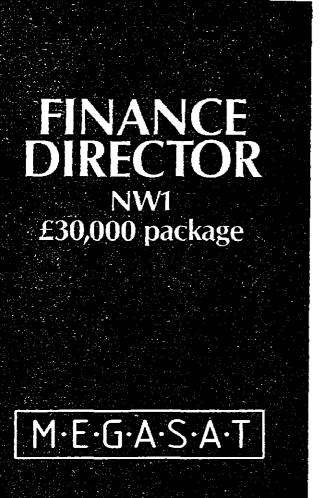
Ref: JR/501

professional in operation and highly regarded for the contribution it makes to the success of the company. The work includes ad hoc assignments and investigations as well as operational, management and systems audit.

Excellent remuneration and career structured benefits package.

an European language.

ACCOUNTANCY ASSOCIATES LIMITED temp./perm. recruitment consultants 5 VIGO STREET LONDON W1X 1AH TEL:01-439 3387/8/9



Synonymous with quality satellite television systems MEGASAT has consistently doubled its tumover every year since its inception in 1981. MEGASAT as a company is dedicated to quality professionalism and excellence and demands all these of their Finance Director.

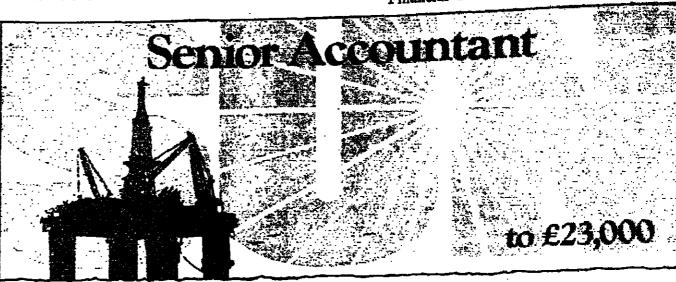
Reporting to the Managing Director the successful candidate will assume full responsibility for the finance function including raising capital for new ventures, special assignments and joint venture projects. He will also play a key role in the business development of the company.

Interested applicants qualified and under 35 will be determined and creative self starters with good business acumen coupled with the ability to motivate, lead and inspire confidence.

Apply in confidence with a written curriculum vitae to Jon Vonk or Michael Herst, or telephone 01-629 4463 (evenings 01-674 8643).

HARRISON # WILLIS FINANCIAL RECRUITMENT CONSULTANTS

CARDINAL HOUSE, 39-40 ALBEMARLE ST., LONDON WIX 3FD. TEL: 01-629 4463.



North Sea Sun Oil Co Ltd is a principal subsidiary of the Sun Co Inc, currently engaged in oil and gas exploration and production both onshore and offshore in the UK. Further to its inception in 1964, North Sea Sun Oil Ltd. now has an interest in 17 blocks, and is operating eight of

A carefully considered programme of exploration appraisal and development activity, supplemented by participation in future licensing rounds and selected acquisition is being pursued to ensure continued success.

In line with this expansion a position has arisen within the Company's International Exploration and Production Division for a Senior Accountant. Reporting to the Performance Analysis Manager, and liaising with Geoscience, Project Development and Dallas

financial administration personnel respectively, this key position entails responsibility for the preparation of annual budgets, as well as the provision of advice to senior management regarding associated variances. This appointment involves the review of existing computer

applications and reports produced and received by the Group together with participation in the development of new systems and procedures. Candidates, ideally aged between 25 and 38, should presess a formal accounting qualification (ACA, CACA or ACMA).

Interested applicants should contact Gerald Whiting on 01-831 2000 or write to him, enclosing a comprehensive C.V. at Michael Page Partnership, 39-41 Parker Street, London

WC2B 5LH quoting reference 2086.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

FINANCIAL DIRECTOR

CARDIFF

to £25,000 + CAR + BUPA

We are a long-established and highly-successful Road Haulage Company based just north of Cardiff

We have rapidly expanded over recent years, with t/o reaching £4m and are budgeted for further rapid growth. We have an excellent opportunity for a first-class financial accountant

opportunity for a first-class manifal accountant to assist in our development.

The successful applicant will be expected to contribute significantly to business planning and the overall commercial management of the business. The initial emphasis will be on the rapid development of the company's management information system as well as being ment information system as well as being responsible for the finance and data-processing

information. Long-term career prospects are excellent. Candidates, aged 28-40, should be qualified accountants (CACA, CIMA, ACA) of graduate intellect who can demonstrate successful

achievements to date. Interested applicants should write with full c.v. including daytime telephone number to: The Managing Director,

Rhys Davies and Sons Limited, Moy Road Industrial Estate, Taffs Well,

Nr Cardiff, CF4 7QA

Director of Finance

c£25,000 + car + profit share

Our client is a US subsidiary (T/O £10m) part of a multi-national organisation which manufactures and markets specialist products at the forefront of technology for worldwide use.

This key appointment will appeal to a graduate qualified accountant, aged 30-35, with keen business acumen and proven commercial experience at senior level in a manufacturing environment.

As part of a management team reporting to the Managing Director, he/she will assume overall direction of the Company's financial activities including the continuous review of pricing proposals and updating of all computerised systems. In addition there will be responsibility for the development of the strategic business plan for the UK and the investigation of new business opportunities in Europe.

Candidates must demonstrate the personal qualities required to liaise effectively with North American and European colleagues and the technical and professional skills to contribute to the improved profitability of the Company.

Applications under ref RC236 to:— Miss Marion Williams, The McCann Consultancy, 4 Bouverie Street, London EC4Y 8AB.



Appointments Advertising

£43 per single column centimetre Premium positions will be charged £52 per single column centimetre

For further information, call: 01-248 8000 Daniel Berry Ext 3456 David Rhodes Ext 4676 Tessa Taylor

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FINANCIAL CONTROLI

City

c. £25,000 + car + benefits

The Yasuda Fire & Marine Insurance Company of Europe Limited is the London based European subsidiary of the Yasuda Group of Companies – one of the leading non-life insurance groups in Japan with operations throughout the

The Company is seeking a replacement for the current finance director who will be retiring in 1988.

The candidate will be responsible for the Company's financial functions and will play an essential part in achieving the Company's ambitious future growth Candidates, 27 to 40, should be qualified with a broad based accounting

knowledge and an interest and aptitude in the development of computerised systems. Experience in a non-tariff insurance company, broker or Lloyd's syndicate would be ideal.

Self confidence, initiative and the ability to communicate and influence decision making is essential. Salary is negotiable at £25,000 with a fully expensed car and other fringe benefits.

Please send brief career and personal details, quoting reference F/067/A, to Carrie Andrews at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London, SE1 7EU.

Ernst & Whinney

Financial Analyst International Music Business

Herts/Essex border







Atlantic

WEA International Services Ltd provides financial and administrative services to WEA International Inc. (a U.S.-based company) and its twenty-four affiliated subsidiary companies and numerous licensees. The affiliates and licensees conduct their

subsidiary companies and numerous licensees. The affiliates and licensees conduct their business in virtually every major country in the world excluding the U.S.

The environment is characterised by the high natural pace of the record industry, the international nature of the activity and a highly developed finance system utilising the best of modern systems and communications technology.

In this role you will be expected to provide a comprehensive financial service to WEA International Services Senior Management. This will focus particularly on areas such as financial reporting, consolidations, budget preparation, forecasting, interpretation of results and a variety of ad hoc analyses and investigations.

The requirement is for a qualified accountant in their late 20's or early 30's with good communication skills and offering a high standard of computer literacy. Experience in a U.S. multi-national environment is desirable.

My client offers a fully competitive range of employment conditions. Location—

My client offers a fully competitive range of employment conditions. Location -Central London.

Applicants of either sex should apply in confidence to Michael Johnson on (0962) 53319 (24-hour service) or write to Johnson Wilson & Partners Ltd., Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref. 756.



Ichnson Wilson & Partners Management Recruitment Consultants

Financial Accountant

Our client is a rapidly growing professional association. Due to a reorganisation in the tinance department, a financial accountant is required to lead and direct the accounting team. Reporting to the Financial Controller, the financial accountant will supervise the department and ensure that systems and procedures are in place in order to produce an occurate nominal ledger monthly from a computer based accounting system. Close liaison with the management accountant and other departments will be needed.

The successful candidate will be an ACA/ACCA with experience in problem solving in a high volume accounts department. This job is not for a wilting flower and forthright determination, good communication skills and a hands-on approach are required.

Career prospects are good. If you believe you are up to this challenge, send a concise CV with salary history to Steve McBride.

ROBSON RHODES

Chartered Accountants

Management Consultancy Division 186. City Road, London, EC1V 2NU.

VENTURE CAPITAL

A WAY IN

We are a major financial institution with a small team devoted to investment in unquoted securities.
The present portfolio consists of 68 UK investments and 15 US investments. 1988 activity saw realisations from the unquoted portfolio of £28m and investment of over £14m in 29 companies. Due to the expansion we require another individual to join the team.

It will be your responsibility to establish monitoring systems and work closely with the existing members of the team to ensure the continued effective monitoring of investments. It is anticipated that you will be absorbed into the mainstream unquoted investment activity within two or three years.

You are likely to be a recently-qualified ACA, ACMA or ICMA or an individual who wishes a change in direction from your present career path in a financially-related activity.

Please write with full curriculum vitae and salary

Box A0540, Financial Times 10 Cannon Street, London EC4P 4BY

Finance Director

(Designate)

Construction cf20K+profit share+car

Our client is within the Construction Division of a major successful Group. Companies in the Division represent a wide spectrum of business areas in Construction and Maintenance. They are growing, profitable and have a combined turnover approaching

Reporting to a Main Board Director of the parent Group, an excellent opportunity exists to work closely in a number of autonomous business areas, which are at different stages of development, and assist the Directors with their business growth plans. We would therefore like to hear from mature, practical, qualified accountants, probably aged around 30, with grass roots experience of building/civil engineering/

Older candidates will be considered. Of paramount importance are the personal qualities to facilitate rapid switching between different business areas, personalities, and levels of financial input. Career development prospects in the medium term are excellent. Please write in confidence to Peter Willingham quoting reference LM883 enclosing your CV, current salary package and daytime telephone number, at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler Associates

Executive Selection

GROUP CONTROLLER

Siough

c £40,000 + car + share options

A£75 million turnover group engaged in the marketing and distribution of a range of high technology products seeks a financial executive of exceptional ability to strengthen its management team. This appointment is part of a planned expansion programme which aims to achieve sales in excess of £200 million within two

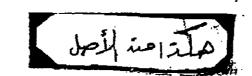
The Controller's initial challenge will be to enhance financial reporting and controls to meet the standards demanded by the group's highly professional and commercial top management team. Thereafter the successful candidate will progressively take on broader responsibilities in preparation for further career

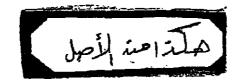
Applications are invited from qualified accountants or MBAs, aged mid-30's to circa 40, who possess proven people management skills, a quick mind, a resilient approach and a capacity for hard work. They should combine exposure to tight financial disciplines with experience in a medium sized operating company, ideally in a distributive industry.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref. 2784 to G. J. Perkins, Executive Selection



Thavies Inn House, 3/4 Holborn Circus, London EC1N 3HB, Tel: 01-353 7361.





Chief Accountant

City

Merchant Bank to £35,000 + car + benefits

Our client is a major merchant bank with extensive international activities, and an outstanding reputation for offering a wide range of innovative financial services.

A Chief Accountant is needed to manage a young finance team responsible for all aspects of accounting, financial control, and company secretarial matters.

The successful candidate must be a Chartered Accountant, aged 27-35, with recent experience of the finance sector, and a minumum two years experience outside of practice.

This position will represent a significant challenge to the right applicant with excellent career prospects throughout the group's worldwide operations. Interested applicants should write to Jon Anderson ACMA,

Executive Division, enclosing a comprehensive CV and telephone number at

39-41 Parker Street, London WC2B 5LH quoting reference number 412.

Michael Page Partnership

International Recruitment Consultants London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide Amember of Addison Consultancy Group PLC

Finance Director

W. Yorkshire

Our client, is an autonomous, engineering subsidiary of a highly acquisitive, rapidly expanding, medium sized UK Plc. Their product range has an enviable reputation in the UK and Overseas, which has resulted in the successful penetration of their market sector

They now seek to recruit a Financial Director who, reporting to the Managing Director, will be totally responsible for the accounting and data processing functions. In addition to the normal financial responsibilities, the individual will be expected to make a significant input into the overall commercial management of the business, as well as closely monitoring their Overseas interests.

c£22,000 + Car + Bonus

Candidates, aged 30-40, will be qualified accountants, with a strong track record in manufacturing financial management, utilising sophisticated D.P. systems, together with a high degree of commercial awareness, managerial and communicative ability. Prospects within the Group

Relocation facilities are available where appropriate. Interested applicants should write to Stephen J. Broadhurst, quoting ref. L8336, at Michael Page Partnership, Leigh House, 28-32 St. Paul's Street,

Leeds LS1 2PX (Tel: 0532 450212).

Michael Page Partnership

International Recruitment Consultants London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide Amember of Addison Consultancy Group PLC

Management Auditor Key role in major charity £20,699-£22.414

Barnardo's is a Charity providing services to young people and families with special needs and to do this we raise funds from the public and government sources and maintain a range of support services including financial accounting, property management and publicity. We are committed to achieving effectiveness and value for money in all these

operations. There are two main aspects to this appointment. One is to assist Directors in the constant appraisal of the use of all resources to ensure maximum benefits including the use of management services techniques. The other is to monitor internal audit control systems to ensure that assets are adequately protected, income properly accounted for,

and that payments are properly authorised. The vacancy arises from the death of the previous occupant, who had held the post since its inception in 1974. The role is therefore well established. However, there will, no doubt, be benefits to be gained from the fresh and different approach of the new leader, who will also be able to contribute to our forthcoming review of our computer systems. This could lead to us setting up our own data processing facility.

The post reports to the Senior Director and is based at our headquarters. It calls for a candidate of degree level or equivalent, with training and/or qualifications in either computer studies, management or business studies, accountancy or administration with wide ranging experience in accounting audit, computing and management services.

Barnardo's is a Christian Child Care organisation and offers a comprehensive package of conditions of service including relocation expenses and transferable pension. Applications for posts are welcomed from persons irrespective of disability marital status, sex or rece.

Further details and application form are available from Mr V H Givan, Personnei Manager, Dr Barnardo's, Tanners Lane, Barkingside, Ilford, Essex Tel: 01-550-8822.

Closing date 15th June 1987 This is a re-advertisement, previous applicants need not apply





Finance **Director**

WILLIAMS HOLDINGS PLC VEHICLE DIVISION

Derby

Williams Holdings have achieved a rapid, profitable growth in sales from 25 million to 2300 million in five years, it is their intention to increase this It is their intention to increase this pace in the coming years by further organic growth and acquisition. The £50 million Vehicle Division is a key part of this future, and requires the stewardship of an outstanding Finance Director, guiding the business and supporting the Managing Director.

You will be an energetic, qualified accountant, with substantial experience of lessing, hire purchase and contract hire. You must have the vision and vigour to contribute to the strategic decision making of the business. Your career will have progressed in a

Attractive Salary & Prestige Car dynamic culture, where you have demonstrated the ability to react to

Apart from an attractive salary, prestige company car and large company. benefits, you will have the rare opportunity of entering a business on the threshold of substantial growth, providing ample scope for personal development and reward.

opportunity in both organic development and the acquisition of

If you are able to meet these exacting criteria please write with details of your career to date to: John Cornish (Ref AR3008), March Consulting Group, March House, 13 Park Street, Windsor,

Appointments Wanted

CLASS CONSCIOUS?

ADVERTISING EA3 per single column centimetre remium positions will be charged £52 per single column centimetre For turther Information, call: Daniel Berry 248 4782

APPOINTMENTS

Group Finance Director for a Public Company

North West

c£40k+car+ executive benefits

Our client, a plc whose annual turnover now exceeds £80m is seeking a Group Finance Director to consolidate and develop its ambitious plans for continued growth. Reporting to the Chief Executive the successful candidate will contribute directly to the business planning process and take specific responsibility for:

- Reviewing all accounting systems and ensuring the highest level of financial performance throughout the Group.

 Co-ordinating Group management information systems and computer strategy. - Ensuring that the statutory financial reporting requirements of a plc are met in full. - Financial evaluation of acquisition prospects and major capital projects.

 Treasury management including the review of alternative and additional sources of finance.

Applications are invited ideally from qualified Chartered Accountants, aged 30-45, who must be able to display an outstanding track record including broad experience of all the above areas and of operating within a manufacturing environment. To complement this experience and expertise, highly developed personal skills are also required

 The commitment, and energy to influence and motivate at all levels of the Group. The determination and capacity to make a major impact on both operational and strategic Group activities.

The acumen necessary to advise and act on the implications of all relevant financial

Applicants should write with full personal and career details (including details of current remuneration package) quoting reference PS/215 to Paul Bailey, Spicer and Pegler, Chartered Accountants, Derby House, 12 Booth Street, Manchester, M60 2ED.



Spicer and Pegler

Finance Director

Bristol

c£24,000 + Car + Bens + Relocation Age 28-35

Our client is a fast growing autonomous division of a major plc; a market leader in the FMCG sector. This marketing orientated firm operates on an international basis with a prestigious name.

They seek a graduate qualified accountant to join their dynamic management team and assume total control of their finance function.

This role requires a strong accountant with the ability to maintain tight control over a very streamlined finance department, combined with the commerical acumen to deal with all legal, administrative

Experience of corporate reporting to strict timetables utilising computerised systems is essential, as well as the ability to immerse oneself in the commerical activities of the company at home and abroad.

You will be joining a young and very successful management board, in one of the key roles, hence the ability to work in a team is essential.

If you are interested in this rare opportunity then write, enclosing a comprehensive CV to Paul MacIldowie ACA at the Executive Division, 29 St. Augustine's Parade, Bristol BS1 4UI

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nortingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

FINANCIAL & ACCOUNTING **OPPORTUNITIES**

A major investment banking company with a global trading presence is seeking several Managers and Senior Staff Accountants for their trading control function. Significant and continued expansion has created many opportunities at all levels in the trading and capital markets areas. THESE POSITIONS REPRESENT

REALISTIC PROMOTIONAL OPPORTUNITIES WITHIN THE FINANCIAL, PRODUCT MARKETING AND TRADING FUNCTIONS.

MANAGERS

Base salary-535,000-538,000 pius car, pius bonus, pius generous range of benefits.

Selected candidates should possess a University degree, be Chartered Accountants with approximately 7 years of "Big 8" accounting experience plus, ideelity, 1-2 years experience in a financial services organization. Knowledge of industry products highly desirable. Computer literacy required.

SENIOR ACCOUNTANTS Base salary-\$25,000-\$28,000 plus cat, plus bonus, plus generous range of benefits.

Selected candidates should possess a University degree, be Chartered Accountants with 5 years of "Big 8" accounting experience preferably with a financial services sector background. Computer literacy required.

Please send a full CV including current salary to: Box A0536 Financial Times, 10 Cannon Street. London EC4P 4BY

ACCEPT THE CHALLENGE

Baltic PLC has a record of dynamic expansion achieving an annual growth rate of 30% over the past five years. Market capitalisation is in excess of £70 million. We are continuing to expand our business activities through asset finance/contract hire; property investment, development and finance; corporate finance particularly BES and acquisitions, Consequently we are seeking ambitious, self-motivated decision-makers with the creative ability to contribute and develop ideas and manage them to a successful conclusion. ideas and manage them to a successful conclusion.

If you can demonstrate an understanding of the legal and financial implications of our business and can show a record of success through your own creative and management skill then there is a real career opportunity with Baltic. A generous remuneration package is available.

Write in full confidentiality, with a comprehensive c.v., to: The Managing Director BALTIC PLC

25/26 Albemarle Street, London W1X 4AD

TORONTO DOMINION BANK

INTERNAL AUDIT MANAGER

The Toronto-Dominion Bank is one of Canada's major international banks with a substantial London presence established over the past 75 years. We have an attractive opportunity within our London operations for a well

qualified financial officer. The successful candidate will be based in London and will work under the direction of the Bank's Inspection Division located in our corporate headquarters. Leading a small internal audit group, the individual will have a key accountability of planning and executing a comprehensive and ongoing internal audit process. The successful candidate will be a highly motivated individual with a professional

accounting designation, coupled with a minimum two years' related experience. Audit experience within a banking environment including the related treasury and capital market areas are desirable assets for this important role. This assignment offers considerable challenge, scope, and an excellent opportunity for career advancement in other key financial areas of our organisation, including corporate finance, treasury and capital markets. We

offer a fully competitive salary and comprehensive range of employee benefits.

Please forward your C.V. in complete confidence to:-Mr. J. W. Green, Manager, Human Resources, The Toronto-Dominion Bank, 14/18 Finsbury Square, London EC2A 1DB.



ACCOUNTANTS £15-18K+BONUS

To assist with their continued programme of vigorous growth, a leading U.S. Investment Bank has retained us to recruit accountants for a variety of key roles. These are all new appointments in an entrepreneurial company whose dynamic growth and innovative attitude constantly creates opportunities for progression.

Fixed Income: Responsibilities include the production of management accounts and maintenance of position control for fixed income products in several currencies.

Equities: Assisting with the preparation of management information arising from a sophisticated global equity system.

Futures: Maintaining control of positions and monitoring of various trade related costs and brokerage. Experience from a similar background would be ideal, but strength of character and the determination to succeed are essential in a task orientated environment where results are the priority.

To apply please contact David Goodrich Telephone 01-588 7287

Bell Court House, 11 Blomfield Street. London EC2M 7AY

BANKING RECRUITMENT CONSULTANTS

Financial With UK sales growth averaging 25% annually for the last 10 years, this blue chip US multinational has a reputation for innovation. 1987 sees the launch of a major new venture. Our client is investing heavily to create a Controller team to develop and market advanced information Technology for selected market sectors. The product is expected to rapidly become a market leader.

WESTERN HOME COUNTIES

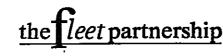
To help achieve these aims the management team recuires a practical Finance Executive with innovative flaid Your role will involve building and developing a finance team; implementing financial procedures and systems; working closely with other management team members in devising strategic and business plans; and advising on the financial aspects of key decisions.

c£30,000 + car +excellent benefits

Applicants, probably aged over 28 years, will be qualified accountants with broad commercial experience, preferably at a senior level within a multinational environment. Experience within the financial services sector would also be of interest. The high level of commitment required will be rewarded with outstanding career

The substantial benefits package includes an attractive car package, pension scheme, private health care and

For further information please forward full career details to See Rossiter or telephone her directly. (Outside office hours 0734 483732). All applica-



Financial Recruitment Consultants, 40/43 Fleet Street, London EC4Y 1BT 01-583 6613

INTERNATIONAL TREASURER

to £38,000 + CAR + BONUS

Prime Computer is a successful, fast growing company with world beating state-of-the-art products in the mini computer industry, and we operate on a worldwide basis.

We are looking for an experienced International Treasurer to locate and manage this function from the U.K. where we can have access to major financial institutions.

We intend to consolidate our International Treasury function under local management in London.

As the International Treasurer you will be responsible for our total FX operations through our investment and finance subsidiaries, and International Distribution Centre. You will also manage the necessary banking relationships, develop hedging policies and work with the International Subsidiaries throughout the world to enhance cash management. The management of our investment portfolio is an integral part of this function. You will be supported by dedicated professional staff and work

through the local EHQ and UKsubsidiary finance operations, who will provide administrative assistance and local management. You will report directly to the USA as part of the corporate treasury organization.

Experience of international treasury is a pre-requisite for applicants. We will also require the communication skills necessary to work with international management in a matrix structure.

This is a senior corporate appointment and will carry an appropriate package. Salary will be between £33k-£38k and coupled with a generous bonus, company car and other executive benefits.

For more details write with a full C.V. to Andrew Turner, Human Resources Director, Prime Computer Europe/Middle East/Africa. The Hounslow Centre, 1 Lampton Rd., Hounslow, Middlesex. Please quote reference REG on envelope.



CHIEF ACCOUNTANT TO £20,000 + Car

Orient-Express Hotels, associated with the highly successful Sea Containers Group, are seeking an ambitious, self motivated Qualified Accountant to take responsibility for our train, retail and travel activities.

This will include dealing with all the financial aspects of the Venice Simplon-Orient-Express, the range of Orient-Express products and the company in-house travel agency. Also involved is the supervision of staff, developing accounting systems, preparing regular accounts, cash forecasting and financial advice to the management.

Responsible to the Deputy Financial Controller the successful candidate will have at least 3 years' post-qualification experience, some of which should have been gained outside the profession. Any background of working for US companies would also be an advantage.

For further details please contact Miss A.D. Clarke

Deputy Personnal Manager Orient-Express Hotels Inc. Sea Containers House 20 Upper Ground London SE1 9PF

orient-express hotels

CHIEF ACCOUNTANT

Central London

Salary Negotiable up to £30,000 --- Age not more than 40

We are acting for a well-known international group engaged in dealing in petroleum products. A reorganisation has involved an expansion of the UK operations and created a requirement for this senior financial position.

The Chief Accountant will report directly to the UK managing director and be responsible for all the financial and management accounting functions and the selection and installation of a computerised accounting system. This is a key new appoint-

ment to assist the group in its future expansion plans. The position is open to qualified accountants with not less than five years post qualification experience in an international

trading business or other appropriate situation.

Applications in writing with full CV and salary details to:

EDWARDS SARIKHANI AND CO, **Chartered Accountants**

Sceptre House, 169-173 Regent Street, London W1R 7FB. Tel 734 4104



Corporate Strategy Newly/Recently **Qualified Accountant**

Package

£22,000 + Car

Within the Corporate Planning Team of this major British Retail Pic your responsibilities will include assisting with development of medium term strategy, acquisitions & profitability analysis. Presentation of a

monthly commercial summary to the Executive Board will ensure high exposure at an early stage in your carear.

Based in Central London, promotion is envisaged within 18 months to a Divisional Controllership. Candidates aged 24-28, ACA, CIMA or ACCA, will currently be employed either in Professional Practice or Commerce/Industry.

Alderwick Peachell PARTNERS LTD

Please contact JANE EASTON on 01-404-3155 at ALDERWICK PEACHELL and PARTNERS 125 High Holbom London WC1V 6QA (Rec Cons)

FINANCIAL DIRECTOR

CAMBRIDGESHIRE/ADJACENT A1

+ CAR +SHARE OPTION IDC

Our client, a well-backed 'start-up' 2 years ago, has now successfully reached the next important stage of its development, and is poised for an exciting period of expansion.

Now sought to join a small management team is (ideally) a degree level 'industrialised CA', aged 30-40, whose experience to date must include:

- 'Top level' financial control and management
- 'Shopfloor' management accounting Manufactured capital goods environment
- * Integrated DP monitoring and reporting systems

For an appointee who can additionally bring personal qualities of drive, resilience and flexibility to a small but rapidly growing company environment, a commitment to full financial and managerial involvement is promised.

Candidates, male and female, please write to David T Bentley, Manager, Human Resources Division, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD, or telephone Windsor (0753) 867175 (24 hour service) for further details and an application form, quoting ref DB/666.



3i Consultants Ltd Human Resources Division



Bath

Negotiable Salary ASSISTANT TREASURER

C H Beazer (Holdings) PLC is one of the leading U.K.-based general construction building materials.

We are seeking an Assistant Treasurer to join our Group Treasury. Reporting to the Group Treasurer, responsibilities will include dealing on the financial markets and will involve cash, foreign exchange and short-term funding management. They will also include the operation and development of monitoring and reporting

The successful candidate will be in his/her late 20s/early 30s, with a professional qualification and at least two years' experience in a corporate treasury department, banking or accountancy. A proven ability to act on one's own initiative is an essential requirement. An attractive remuneration package is offered, together with relocation assistance where appropriate.

Applicants should write with a full c.v. to The Group Treasurer, C H Beazer (Holdings) PLC, 2 Midland Bridge Road, Bath BA2 3EY.

EUROPEAN AUDITOR CITY

£Neg + Financial Services Benefits

Our client, one of the largest insurance organisations in the world, writes all major lines of direct, reinsurance, life and marine business, and is represented in over 100 countries worldwide.

An opportunity now exists for a qualified accountant, with insurance industry experience, to set up the internal audit function for Europe. Based in its London Headquarters the job holder will report directly to the Vice-President, Internal Audit, at the Corporate Home Office in New York.

Candidates, preferably Chartered Accountants, should be aged 25-35, have good auditing experience in the insurance industry and preferably have experience of computerised systems. Travel both within Europe and to the USA can be expected. This will be a first class opportunity to take up a challenging role with real potential for long term advancement. Salary will be commensurate with experience and an attractive benefit package is also offered.

For further details contact David Frusher on 01-353 1244, or write enclosing a comprehensive Curriculum Vitae to ASA International, Ludgate House, 107-111, Fleet Street, London, EC4A 2AB.

ASA International

c\$22,000 p.a. **Assistant Financial Controller** The City

FINANCIAL SERVICES

A recently qualified Chartered Accountant, male or female, is required to assist the Group Financial Director of this rapidly expanding PLC. The Group provides a range of corporate finance, banking and consulting services through a number of subsidiary companies. The Company is pursuing a policy of growth by acquisition. An outstanding career opportunity in a financial services environment. Fringe benefits include contributory pension, and medical/life cover. Suitably qualified candidates please phone 01-600 4709 for an application form quoting GF709 (24 hour service).

GREYFRIARS EXECUTIVE RECRUITMENT

JOHN W G FORBES MANAGING DIRECTOR 104 NEWGATE STREET, LONDON ECL

HEAD OF CONTROLLING/ REPORTING c.£22,000

Based in Central London, our client, a major international magazine publishing house is currently seeking a bright, positive individual for this key position. Reporting to the Managing Director, responsi-bilities will include:

- preparation of monthly management
- budgeting and forecasting
 ad hoc internel audits and analysis • preparation of long term plens for

e preparation of long term plate in new projects

Candidates must be qualified accountents, aged 28-35; with at least 5 years' management accounting experience, to include monthly reporting, budgets, forecasting and 'hands-oh' PC experience.

A working knowledge of French and/or German would also be an advantage.

The position offers scope for significant career development with this progressive and expending Company.

development with this progressive expanding Company.

Interested candidates should contact Fiona Davidson at Robert Half Personnel, Roman House, Wood Street, London EC2Y 5BA. Telephone 01-638 5191, svenings 01-226 9700.

ROBERT HALF

PARTNERSHIP ACCOUNTANT SECRETARY

Central London

To: £30,000 plus car Age: 35-45 Our client is a major firm of Chartered Quantity Surveyors with offices throughout this country as well as interests

An excellent opportunity has arisen for a mature, qualified accountant to take full responsibility for all financial and administrative aspects of the practice. This senior position requires good inter-personal skills and a keen commercial awareness. The opportunity to make a significant contribution to the Practice's anticipated expansion offers excellent pospects to the right candidate.

administrative aspects of the Practice. This senior position Please send full curriculum vitae with handwritten covering letter to B. E. Ayres, Ref. H229.

MOORES ROWLAND

50 St. Andrew Street Hertford SG14 1JA Tel: Hertford (0992) 59321 Telex: 818742 MARCA

A40.2.2.

RECRUITMENT and PERSONNEL **SERVICES**

The Financial Times proposes to publish a Survey on Recruitment and

July 1 1987

Personnel Services on

Among the subjects to be reviewed will be:-

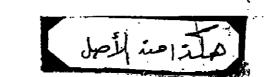
RECRUITMENT CONSULTANCIES **OUTPLACEMENT CONSULTANCIES** REMUNERATION PACKAGES TESTING METHODS

For more information about advertising in this Survey and a copy of the synopsis, contact:

> Louise Hunter on 01-248 8000 ext 3588

> > OF .. 01-248. 4864

LONDON - FRANKFURT - NEW YORK



DESIGN

SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Thursday May 21 1987



Surprise

bid for

Crazy

Eddie

By James Buchan in New York

CRAZY EDDIE, the pioneer New

York consumer electronics retailer, yesterday said it had received an nsolicited \$219m offer from its

chairman, the eponymous Mr Eddie

News of the \$7 a share offer took the market by surprise and Crazy Eddie's stock jumped \$2% to \$7%.

The offer, which Mr Antar is making with First City Capital

CANADIAN-OWNED GROUP SUFFERS FIRST FALL

Int'l Thomson in loss

BY BERNARD SIMON IN TORONTO

group, suffered its first loss ever in US\$1.48 to £1. the three months ended March 30.

The net loss attributable to com-The net loss attributable to common shareholders was USSSI, or 1 tionately high overheads allocated cent a share, compared to earnings of US\$19m, or 6.5 cents, a year earlier. Income before preferred dividend payments was US\$2m. Sales

rose from US\$508m to US\$585m.

The loss was caused mainly by year.

from reporting in sterling to US dol- interests has made the company per cent Summer sales lars, reflecting the growth of its more sensitive to the seasonal na-

INTERNATIONAL THOMSON Or North American publishing busing ganisation, the Canadian-owned ness. Figures for 1986 have been publishing, travel and energy converted at an exchange rate of higher proportion of income would

lishing made a "strong start" to 1987, with improvements centred

ose from US\$598m to US\$585m. The gradual drop in the contribu-Earlier this year ITO switched tion of ITO's North Sea oil and gas Travel's winter volumes were up 48 per cent. Summer sales are 20 per

Belgian retailer has good year

BY TIM DICKSON IN BRUSSELS

GB-INNO-BM, Belgium's largest re-tailing business, has announced a Belgian domestic sales, GB-Inno 22.4 per cent increase in its consoli-was one of the first in Europe to

include foreign companies in which and Handy Andy.

GB has less than a 50 per cent The company is now beginning to stake) rose marginally from BFr reap the benefit of capital spending, 10 per cent to BFr 5.2hn and the 124.9hn to BFr 129.8hn over the diversification and closures carried proposed dividend on the ordinary

TARY

(\$40.6m) in the year ending January initial department store base. It has years.

31. But consolidated earnings per share rose only 14.5 per cent to BFr as wide range of leisure and earnings per activities, notably do-it-yourself share and bond issue last October which increased the size of the company's equity.

32. Solution in the year ending January initial department store base. It has years.

Last year, most of the improve-activities, notably do-it-yourself than a tion of consumer spending trends – though in future which increased the size of the companies are expected to make more of a contribution as significant interest in the US DIY to make more of a contribution as the valuable base.

out in the last few years and is hop- shares is BFr 22.5 (BFr 21.5).

dated net profit to BFr 1.514bn move into mass retailing from its doubled profits over the next five (\$40.6m) in the year ending January initial department store base. It has years.

pany's equity.

Significant interest in the US DII

Consolidated sales (which do not business through stakes in Scotty's the need lessens to plough back earnings.

Norway group's creditors fear write-off

BY KAREN FOSSLI IN OSLO

THIRTY-THREE foreign banks that in the provided loans totalling cinding total refinancing, bankrupt about NKr 1.5bn (\$239m) to Kongsberg Vaspeniabrikk (KV), the financially troubled state-owned Normalially roubled state-owned Normalial troubled sta Ministry of Industry officials are lossmaker.

company and make good its loans. a deal to determine the amount it pany.

wegian industrial group, fear the Government may ask them to write off more than 50 per cent of their outstanding loans to the company.

The Government is expected to division are taking place with the reach a decision by the end of this holding company for the domestic week, but it faces a problem with airline Braathens Safe, Helikopter outstanding loans to the company.

KVs jet engine division, its biggest Services and Aker Norcem, and with the French company SNECMA deadlocked over how to rescue the The Government needs to secure to take up to 70 per cent of the com-

American property and the second second second

receives new offer for units

The company had previously amounced that it had entered

Allis-Chalmers said it also has received a number of other pro-posals related to its industrial pump business and is in the process of soliciting proposals for its Stephens-Adamson and power

Allis-Chalmers said the latest proposal, from CA Ltd., appeared to be subject to obtaining financ-ing and to certain other condi-

The company said completion of the recently proposed disposi-tion of these and other husinesses was subject, among other things, to successful completion of a restructuring to deal with debt and pension obligations.

earnings rise

THE KOC Group, Turkey's largest industrial group, made net profits of \$124m in 1986 against \$93m in 1985, on turnover of

KOC, whose empire stretches from the motor industry, consumer goods, durables and white goods to textiles and banking, still remains strongly tied to the AIRLINE REMAINS IN THE BLACK DESPITE SETBACK

Lufthansa hit by dollar

BY DAVID MARSH IN FRANKFURT

BY HAIG SIMONIAN IN FRANKFURT

BY JAMES BUCHMAN IN NEW YORK

HESSISCHE LANDESBANK (He- Helaba's total group assets in-

maker of trucks and diesel engines name from International Harvester

which has come back from the after a drastic restructuring, also

brink of bankruptcy, has registered reported an improvement in sales net income of \$47.1m in the second revenues from \$800m to \$931.3m

ing profits for 1986 to DM 243m 556m from DM 568m in 1985. (\$137m) against DM 278m in 1985. The bank failed to benefit r

LUFTHANSA, the West German 1986 results, with DM 1.4m added to with the same period in the previstate-controlled airline, boosted net reserves. Group profits last year, incomprehensially last year to DM 64.4m cluding Lufthansa's Condor charter Lufthansa's operating loss in 1986.

erratic currency fluctuations, Mr member in charge of finance. The Heinz Ruhnau, the chairman, yesterday, gave a cautious forecast about this year's results. Lufthansa ties will fall from 91.2 per cent to black overall last year only through 78.7 nor cent after the transaction. Heinz Ruhnau, the chairman, yes-voting capital share held by the gov-

ported a 12.6 per cent fall in operation income fell by 2.1 per cent to DM further fall in profits this year.

paying a renewed 5 per cent dividend. with long-term credits accounting earnings climbed sharply to DM for the rise. earnings climbed sharply to DM 16m after DM 19m in 1985.

NAVISTAR International, the US The company, which changed its been relatively strong this month,

Navistar income increases sharply

(\$21.5m) from DM 63m in 1985. Al-though it turned in a DM 68.5m op-erating loss as a result of the sharp

It is raising its basic capital by

Other currencies, which hit the Derating loss as a result of the snarp
fall of the dollar.

Presenting a mixed picture of
significant traffic growth disturbed
amount to "a piece of privatisation,"
by international political crises and

It is faising its basic capital by
other currencies, which hit the DMark value of sales outside Germany – amounting to 50 per cent of
its business.

The figure compared with an or-

The figure compared with an operating profit of DM 152m in 1985.

black, and planned to boost the As a sign of an improving basic tional areas, compared with a defi-number of passengers carried to trend, Luithansa's loss in the first cit of DM 6.1m in this sector in 1985. more than 17m from 15.61m in 1986, four months of the year - when it The profits here last year were he said.

The airline is paying an unchanged DM 3.50 dividend on its traditionally works at a deficit bemade up above all of earnings changed to the parent company from Lufthansa's chartering subsidiary.

Deutsche Girozentrale

closed down \$% at \$7%.

Earnings in the latest quarter

were flattered by a \$21.9m tax loss.

Corp. was all the more startling in the light of Mr Antar's sudden resignation last January amid rumours that he was seriously ill. Mr Antar, regarded as a gifted if eccentric businessman, in 18 years built the company from a single

Helaba operating profits decline store in Brooklyn to a chain known nationally for its frenetic television advertisements claiming "insane low prices. The rumours about Mr Antar's The outlook for 1987 is "cautious-

health hammered Crazy Eddie's stock, which traded over \$20 last labe), West Germany's fourth-larg-creased marginally to DM 70.5bn ly optimistic," said Mr Kazmierzak, est publicly owned bank, has reagainst DM 68.7bn in 1985. Interest although the bank is expecting a year and was a highly successful new issue in 1984. "It was never confirmed," said Mr Edwin Under-However, the outcome, which edly from the sharp increase in Bank), the West German bank was attributable to a slight drop in commission earnings reported by owned by members of the country's wood, an analysts at Scott & Stringfellow, the Richmond, Virginia bro kerage house.

overall profitability and a sharp rise on costs, remained "satisfactory" and was in line with expectations, said Mr Herbert Kazmierzak, Helaba chief executive. The bank is 2.5 per cent to DM 52.8bn in 1986, cent to DM 224m while commission He said Mr Sam Antar, now joint president of the company, had confirmed that his cousin was ill but that this was not expected to affect his "long-term association with the

> Since then, Crazy Eddie has seen its sales from existing stores fall drastically for three consecutive months amid intense price competition in New York.

> Earnings fell to only 2 cents a share in the March quarter (against 26 cents) and the company fell prey to takeover speculation.

There were rumours that Dixons, the UK retailer specialising in dis-count consumer electricals, had considered Crazy Eddie before its purchase of Cyclops, and its Silo

Allis

By Our Financial Staff

ALLIS-CHALMERS, the struggling US process equipment group, has received a proposal to buy its solids process equipment, Stephens-Adamson, industrial pump power generation systems nesses for a total price of

into a letter of intent with Boliden of Sweden under which the base metals mining group would buy its solids process equipm business for about \$90m.

generation bosinesses.

tions, including entering into a definitive contract.

Koc Group's

By David Barchard in Ankara

quarter to April, a sharp increase and a strengthening in its balance from the \$19m in the 1988 second sheet. Navistar continues to enjoy tax iosses capable of sheltering around \$1.3bn in profits Navistar's stock price, which has chain, in March.

This advertisement complies with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.

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Prudential Corporation plc, 142 Holborn Bars, London EC1N 2NH.

21st May, 1987

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21st May, 1987

Wells Fargo & Company U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the is hereby given that for the Interest period 21st May, 1987 to 22nd June, 1987 the Notes will carry an Interest Rate of 7/16% per annum. Interest payable on the relevant interest payment date 22nd June, 1987 will amount to US\$66.11 per US\$10.000 Note and US\$30.55 per US\$50,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

YORKSHIRE AND

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WEDNESDAY JULY 29 1987

HUGH WESTMACOTT on 0532 454969

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER The content, size and publication dates of Surveys in the Financial Fimes are subject to change at the discretion of the Editor

.US\$ 150,000,000 Collateralized Floating Rate Notes Due November 1996

For the Interest Period 20th May 1987 to 20th November 1987 the Notes will carry a Rate of Interest of 7%% per annum, with an Interest Amount of USS4,025.00 per USS 100,000 Note. Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London



Weekly net asset value

Tokvo Pacific Holdings (Seaboard) N.V.

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heidring & Pierson N.V., Herengracht 214, 1016 BS Amete

AIBD BOND INDICES

WEERLI EU	ROBOND G	DIDE MAI	13, 170/		
	Redemption	Change	12 Months	12 Months	
	Yield	on Week	High	Low	
		%			
US Dollar	9.483	+1.195	9.619	8.440	-
Australian Dollar	14.089	-0.907	14.735	12.835	1
Canadian Dollar	10.489	± 1.805	10.819	9.372	
Euroguilder	6.153	-0.758	6.250	5.804	
Euro Currency Unit	8.465	0.012	9.041	8.173	
Yen	5.616	-0.071	6.702	5.218	1
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Kredietbank Daimler focuses spending on cars

INTERNATIONAL COMPANIES and FINANCE

earnings up 18.4% to BFr 3.2bn aerospace and engines, plans to invest up to DM 24bn (\$13.5bn)

By William Dawkins in Brussels A STRONG rise in interest income from a buoyant private sector lay behind an 18.4 per cent rise in net annual profits announced yesterday by Kredietbank, Belgium's third largest commercial bank.

Net earnings reached BFr 3.18bn (\$86m) in the year to last March, up from BFr 2.68bn in 1985-86. As a result,

the bank is increasing the divi-dend for the fourth year running, so that ordinary share-holders will receive a 5.7 per holders will receive a 5.7 per cent increase in the net distribution to BFr 115 per share.

Despite the dollar's fall, the balance sheet total ended the year up by 9.3 per cent to BFr 997.Ibn. Performance was helped by a 10 per cent increase in all interest profit, reflecting a lively demand. flecting a lively demand for credit from both private, cor-

rowers.

Lending to the private sector rose by nearly 12 per cent to BFr 290.1bn, reversing the slight decline of the previous year. Lending to the normally credit-hungry public sector rose more slowly than in the past, by 2.7 per cent to BFr 286.6bn. lower profits in the first quarter, hit by the weaker dollar and higher product development costs.

porate and individual bor-

Customers' deposits also surged ahead strongly during the 12 months, by BFr 44.9bn to BFr 494.5bn. Other factors in the profits growth were a smaller rise in operating costs than in the preceding period and a decline in bad debt pro-

Stefanel profits rise to L27bn

STEFANEL, the Italian casual

Stefanel is planning to float about 25 per cent of its shares on the Milan bourse during the next few months.

DAIMLN BENZ, the West AEG for the first time. A wages and hours settlement.

German vehicle group which further slight rise is planned "Even if the economic backhas diversified into electronics, for 1987.

quality through improved tech-nology and equipment. Only a small part of this,
Only a small part of this,
DM 16bn, would go on capacity
increases. He said it would cost
at least DM 1bn to develop a
Mercedes car generation and
twice as much again to build

the models. About DM 4bn of the DM 24bn will be shared between its new subsidiaries, AEG (electronics), Motoren und Turbinen Union in engines, and

Profits (after financial items)

fell 18 per cent to SKr 2bn (\$321m), compared with

No full-year forecast was given and Volvo would not say whether profits were expected

to show the familiar pattern of tailing off in the third and fourth quarters. Profits (after

financial items) amounted to

(\$321m), compared SKr 2.45bn a year ago.

SKr 7.5bn in 1986.

Daimler, which raised group invest up to DM 24bn (\$13.5bn) net income in 1986 from over the next five years, most of DM 1.68bn to DM 1.77bn and

it in the car sector, earnings per share from Mr Werner Breitschwerdt, DM 67.75 to DM 78.80, is paythe chairman said most of the ing a DM 12 dividend, the same spending on cars would be as for 1985—though without aimed at further increases in that year's DM 2.50 centenary bonus. It did not say how much of its 1986 profit came from cars and how much from other activities.

Mr Breitschwerdt said the outlook for 1987 was satisfactory. However, he said the world economic situation had worsened, adding a strong warning about the danger of increased protectionism. Group turnover in the first quarter was about DM 300m higher at DM 15bn, with a 6 per cent rise to DM 10bn at the parent vehicle concern. The

Dornier (aerospace), with DM per cent rise to DM 10bn at the domestic and export markets. Sbn going on foreign lorry parent vehicle concern. The parent growth rate had shaded to 2 per cent over the first four spending rose from DM 4bn to months through industrial vehicle sector, beset by world DM 5.4bn, with the inclusion of action ahead of the recent over-capacity and low prices,

first-quarter sales by about SKr 1.2bn with just less than

half of this due to oil trading.

Mr Pehr Gyllenbammar, Volvo chairman and group chief executive, said: "Volvo can continue to earn money at

today's kronor-dollar exchange rate and I think we have a

good chance of continuing to

make money even with the dollar under pressure."

The US is Volvo's most im-

ground is not as favourable as ground is not as revolutable as last year and exports are affected by the burden of the strong D-Mark, we shall be able to continue the growth course achieved in past years,"

Mr Breitschwerdt said.
Acquisitions would give the group extra technological strength, which should enable it to develop growth potential, he commented. Cars would increasingly become part of advanced, computerised transport systems. New cars would be systems-orientated, a main port of future group. area of future group co-operaintegrated transport systems.

Last year, Daimler raised car output by nearly 10 per cent to 594,000 units, with sales split roughly half each between

Car sales slipped 1 per cent

to SKr 9.30bn, but demand in-creased in Western Europe and

Japan. Demand in North

America declined but showed

signs of recovering towards the end of the period. Volvo delivered 113,000 cars during

the first three months compared with 108,000 in the correspond-

Mr Gyllenhammar said that

even excluding the car division, buses and the group could have made a nincrease profit of SKr 2.3bn.

Volvo's food division showed a 98 per cent increase in sales SKr 37m.

ing period last year.

was 6 per cent higher at 226,340

Asked whether Daimler might Asked whether nature magni-take g stake in the European Airbus consortium, he said it was looking at the possibilities. Dornier, its subsidiary, builds parts for Airbuses. Mr Edward Reuter, the finance director who was recently made

director who was recently made deputy-thairman to strengthen the leadership of the enlarged group, said its cash resources now totalled nearly DM 15bn,

hut there were no concrete plans to spend this.
Group cash flow last year rose from DM 5.7hn to DM 7.1hn, he said. Thus Dainler was able to finance its investments entirely from its

investments entirely from its own resources.

Noting the effect of the D-mark's strength on revenues, Mr Reuter said the company had managed to offset some of this themselves reign rises and this through price rises and currency hedging. Otherwise, the dollar's fall would have cost Mercedes-Benz of North America an extra \$800m.

including Swedish Spgar. These results were consolidated in April. 1986.

April, 1980.
Volvo's trading division suffered a 14 per cent fall in sales due to lower oil prices and the weak dollar.

Truck sales increased by per cent to SKr 3.77bn and demand in Western Europe and

Volvo said that orders for buses and bus chassis showed

an increase and that the total

market for heavy buses re-covered slightly. Sales totalled

the US was strong.

Merioni nets L60bn in share and bond issue

By Alan Friedman in Milas

MERIONI Eletirodementici. the second biggest home appliance manufacturer in Italy after Zamunt, has ratiod Leon (\$46.5m) through a Arst-time share and bend issue on the Milan bourse and

Merical, which until now was wholly ewped by Mr Victorio Mericai, fermer president of the Confindustria employers' association, has successfully fisated 24 per cent of its shares to raise

A similar amount was raised by the issue of five-year bends convertible into Merioni shares and carrying a 7 per cent compon.

If the paper is fully con-verted -- bendhelders may take up the option from next year - the preparties of Merioni's equity on the stock market will rise to 40 per CEST

About one fifth of the shares and bonds on offer were placed from Lendon with internstional investors in an operation co-ordinated by Swiss Bank Corporation. The Italian share and bond offer was organised by a consortium of 32 banks led by Banca Commerciale Italiana.

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The company, which markets its washing machines, refrigerators, freezers, cookers and dishwashers under the Ariston label, last year had L512bn of total revenues, against L44lbn in 1985. Consolidated not profit last year was L5.5bn, up from L3.5bn.

The Ariston brand has a share of about 15 per cent of the Italian white goods market, compared with Zanussi's 23 per cent, Candy's 13.5 per cent, Ocean's 8.5 per cent and Indesit's 4 per cent. Merioni said that 43 per

cent of its total sales last year came from outside of Italy. The company has a workforce of 3,300 employees, of which 220 work abroad. Merioni operates five factories in Italy, one in Portugal and one

13th May, 1987

Columbia First

on 18.5,87 U.S. \$157.70

WEEKLY EU	JROBOND GI	JIDE MAY	' 15, 1987		
	Redemption Yield	Change on Week %	12 Months High	12 Months Low	
Dollar tralian Dollar adian Dollar oguilder	9.483 14.089 10.489 6.153	+1.195 -0.907 +1.805 -0.758	9.619 14.735 10.819 6.250	8.440 12.835 9.372 5.804	
Currency Unit	8.465	0.012	9.041	8.173	

11.609 6.652 -0.705 Bank J. Vontobel & Co Ltd. Zurich - Telex: 812744 JVZ CH

clothes producer which is a smaller-scale version of the Benetton success story, more than doubled its 1986 net profit, to 1.27.5bn (\$21.2m). At consolidated group level the result was marginally higher.

is about one sixth the size of Benetton, is owned by the Stefanel family and founded in

By Our Milan Correspondent

Group sales increased by has just over 1 per cent of the 5 per cent to SKr 21.6bn, passenger car market. The company, which with 1986 consolidated group revenues of L172.2bn (\$132.9m)

Winterthur up 21% after underwriting improvement

Volvo first-quarter income drops by 18%

VOLVO, the Swedish motor, against SKr 20.66bn in the first energy and food group, suffered quarter of 1986. Lower 22 per cent lower than last year the acquisition of Cardo, the lower profits in the first quarter exchange rates for the US at SKr 1.66bn.

Car sales slipped 1 per cent lower desired to SKr 2.43bn, chiefly due to the description of Cardo, the investment company, which have been acceptable form. Car sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the manufactor of the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the manufactor of the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company, which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the investment company which is the sales slipped 1 per cent lower than last year the acquisition of Cardo, the

THE Winterthur, insurance the parent company, whose net participation group last year made consoli-dated net profits of a record SFr 105.1m, is to propose SFr 172.2m (\$118m) after tax, raising dividends on increased

Winterthur Swiss Insurance, asked to create approved

capital of up to 500,000 certificates of SFr 20 nominal value.

certificate entire group rose in local cur-0,000 certi-rency terms by 8.4 per cent in unal value. 1986. In Swiss francs, however, SFr 1722m (\$118m) after tax. raising dividends on increased Together with the remainder this fell by I per cent to This figure, 21.7 per cent up capital to SFr 80—from of a similar approval granted SFr 7.66bn. In the non-life on 1985, came from a slight SFr 57 in 1985—per share and in 1985, the Winterthur board sector, the underwriting loss overall improvement in undersection overall improvement in undersection overall pre-tax profit investment incomes.

Shareholders will also be writing shares at its discretion. Sigure of SFr 230.5m—up 13.8 Total premium income of the per cent on the year before.

This announcement appears as a matter of record only.

NEW ISSUE

13th May, 1987



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2 per cent. Guaranteed Notes due 1992

with

Warrants

to subscribe for shares of common stock of Marubeni Corporation unconditionally and irrevocably guaranteed by

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Nomura International Limited J. Henry Schroder Wagg & Co. Limited Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited Morgan Stanley International

Citicorp Investment Bank Limited

James Capel & Co. Daiwa Europe Limited Goldman Sachs International Corp.

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NEW ISSUE



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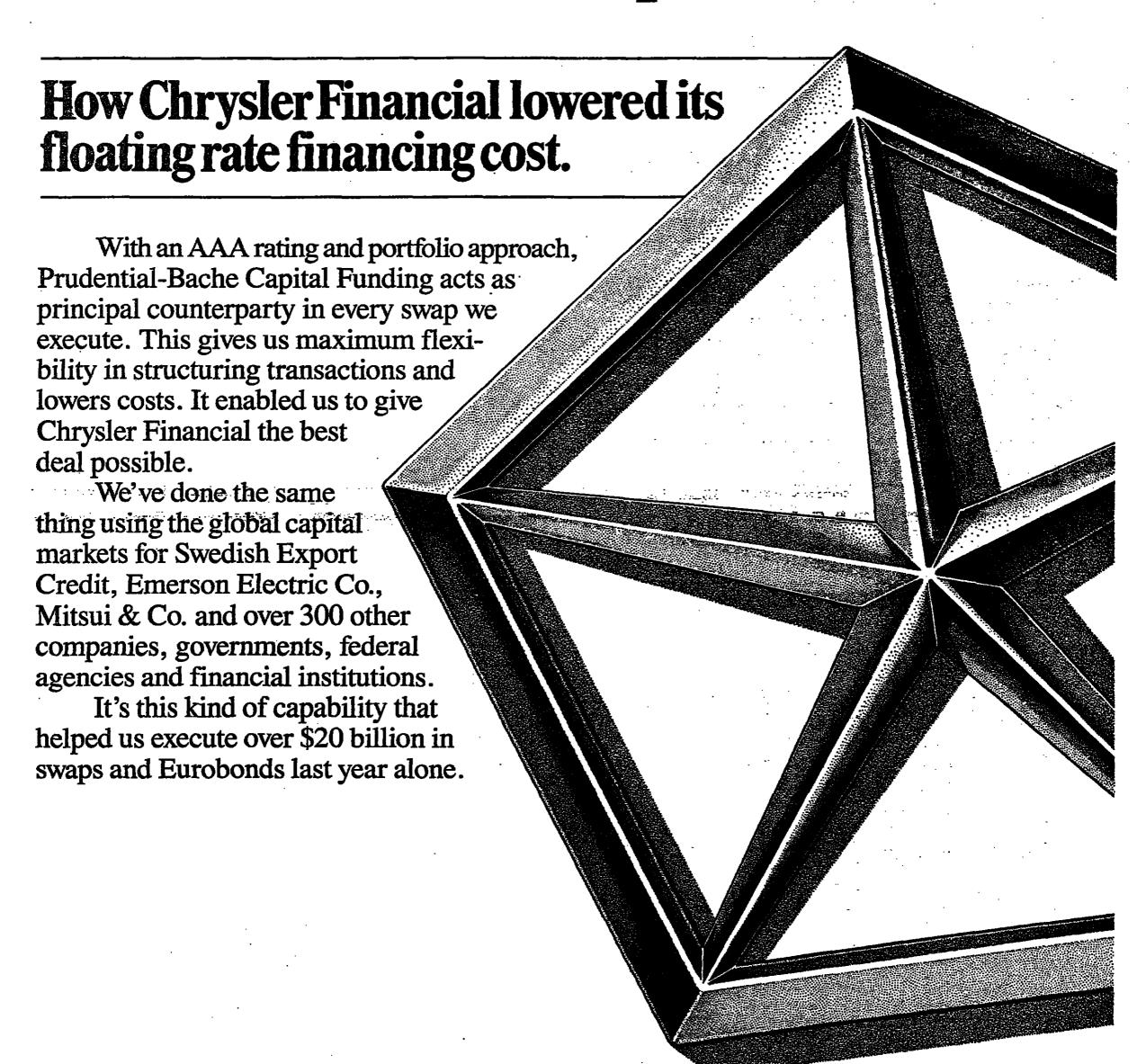
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Banks' floating-rate notes hard hit by Citicorp move

PRICES TUMBLED in the bank from lows plumbed in February, sector of the Eurodollar floating rate note market yesterday, and market makers widened the margins at which they were prepared to deal in US bank paper.

The cause was Citicorp's declaration on Tuesday that it recorded in early trading, but would boost its loan-loss reserves by \$3hm to reflect its of the dealers in Oslo for the year tranches with indicated in the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by \$3hm to reflect its of the presence of a large number will be divided into five and 10-serves by

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margins at which they were prepared to deal in US bank paper.

The cause was Citicorp's declaration on Tuesday that it would boost its loan-loss reserves by \$3bn to reflect its exposure to Third World debtors.

After telephone consultations early yesterday, market makers agreed to broaden dealing spreads to 25 basis points for US bank paper with a final maturity of before the end of be dealt on a 50 basis point the century, while paper maturing in the 21st century would spread. This compares with 10

Tuesday's sharp falls in the US Treasury bond market.

Falls of up to 1½ points were recorded in early trading, but the presence of a large number of dealers in Oalo for the annual meeting of the Association of International Bond Dealers subdued secondary market trading. A steadying of the dollar and a consolidation in INTERNATIONAL BONDS

INTERNATIONAL BONDS

Prices of US bank paper fell Prices of US bank paper fell by up to 2½ points, before staging a partial recovery. Longer-dated, highly-subordinated issues were the worst hit. Citicorp's own notes maturing in 2011, for example, were quoted at 93½ bid 93½ offered late yesterday, against 95 bid 95.10 offered at Tuesday's close.

Prices for peripheral floating rate notes — paper issued by banks with no final maturity —declined by two to 21 points.

Dated UK bank paper was also hit, after the Bank of England said it expected British England said it expected British banks would have to boost provisions for their sovereign loans. However, dated UK bank paper closed with net losses of about 1 point on the day.

Until the Citicorp announcement, the bank FRN market had been steadily recovering cent coupon and the put option increased from \$50m to \$70m.

Bank.

Wood Gundy led a C\$30m to \$210m, in bulk carrier, with a 10-year paper closed with net losses of General Cinema's bond conmutative. 71 per cent coupon wertible shares of Cadbury and a conversion premium set Schweppes. The issue—was at 19.79 per cent. Unlebarm's bond with warrants deal was increased from \$50m to \$70m.

PRICES TUMBLED in the bank from lows plumbed in February. Fields 8.67 per cent. It was

spread. This compares with 10 New York yesterday sub-basis points on Tuesday. Sequently helped calm the Prices of US bank usper fell

The primary market again saw a smattering of issues, with volume in the Australian dollar sector again benefiting from the malaise of the US market. Denmark returned to the European Action 21 bond market for a A\$75m 3j-year issue led by Warburg Securities, priced at 1011 with a coupon of 14 per cent.

Swiss Bank Corporation International brought Girozentrale of Vienna for a A\$75m issue for three years, with a 17% per cent coupon and 101% pricing. Mean-while an issue for WestLB Finance was expanded from Bank A\$50m to A\$75m.

THE JAPANESE Ministry of foreign securities houses up to houses have been pressing the Finance yesterday notified the equivalent of their branches' ministry for many years to securities companies and banks that bond dealers will be personal to a control of their part control of their p

Bond dealers at banks that bond dealers will be permitted to engage in short sales of bonds, with effect from today, our Tokyo staff reports.

Bond dealers at Japanese securities houses will be permitted to sell short up to 30 per will be required to report their mitted to sell short up to 30 per will be required to report their mitted to sell short up to 30 per short sales amounts to the ministry to add the net assets of their net assets of their net assets.

Foreign brokers operating in Japan have been asking the ministry to add the net assets their headquarters to their calculations, since their net assets.

Foreign brokers operating in the ministry to add the net assets of their net assets.

Foreign brokers operating in Japan have been asking the ministry to add the net assets of their net assets.

FT INTERNATIONAL BOND SERVICE

cent of their company's capital try every month, than those of and reserves, and those at The big Japanese brokerage Japanese brokers.

Listed are the latest international bonds for which there is an adequate secondary market.

Tokyo permits short sales of bonds

banks to give more data to Fed By Yoko Shibata in Tokyo

year tranches with indicated coupons of 51 and 3 per cent

respectively, and indicated conversion premiums of 25 and 5 per cent respectively.

The Swiss market was steady in fairly active business with

The West German market, meanwhile, eased in line with New York but later recovered somewhat. A new federal bond, expected at DM 4bn over 10 years, will be launched on Monday.

Also in the equity-linked sector. Coeur d'Alene Mines, a US silver producer, made a \$50m convertible issue likely

to be seen as an inflation play. Led by Kidder Peabody Inter-

national, the 15-year issue has an indicated coupon of 6 per cent, and an indicated conver-sion premium of 23 to 26 per

Seika a Japanese machinery

group, made a \$32m five-year 2 per cent issue with equity warrants led by Daiwa Europe and guaranteed by Mitsubishi

Foreign brokers operating in

Japan have been asking the

than those of the leading

focus on high-yielding

Japanese

FOUR JAPANESE trust banks and one city bank have agreed to supply information about their capital ratios to the US Federal Reserve Board in support of their plans to form subsidiaries in New York.

The banks concerned.

The banks concerned. The banks concerned, Yasuda Trust and Banking, Sumitomo Trust and Banking, Misui Trust and Banking, Toyo Trust Banking, and Taiyo Kohe Bank told the Fed late last year of their intentions to see un trust officers. tions to set up trust offshoots in New York.

in New York.

However, formal applications have been pending stace the Fed asked the banks for information on their capital structures, in line with the capital adequacy rules and definitions of primary capital agreed between US and UK bank regulators. The Fed also requested detailed information on the trust banks' unrealised profits on securities holdings.

holdings.
The Fed's request came in the wake of the US-UK accord on capital adequacy standards for banks, which lay down a net worth ratio of at least 6 per cent, excluding unrealised profits on securities holdings.

profits on securities holdings.
Japanese bankers interpreted the Fed's suspension as a deliberate reaction to their institutions' aggressive takesver tacties in the US and their growing presence in world financial markets.
In addition, the New York Fed has withheld approval of the Lozg-Term Credit Bank of Japan's application to have

Japan's application to buy 2 stake in Greenwich Capital Market, a US primary desier, by telling the bank "the political environment was not If tht."

The Fed's unusual request The Fed's unusual request for information has confused and upset the five Japanese banks. They say such details have never been sought by the Japanese Ministry of Finance or Bank of Japan. Under the recent broad agreement reached between the IEs and Ingenerates.

the US and Japanese regulatory authorities on the financial disclosure required for applications to set up sub-sidiaries, however, the Japanese banks will submit details of their unrealised

details of their unrealised profits from securities—information which they are not required to report to the Japanese Finance. Ministry. Even so, there is no guarantee that the banks will meet Fed approval for New York subsidiaries.

Merrill joins Indian mutual fund venture

By R. C. Murthy in Bembay MERRILL LYNCH of the US and Unit Trust of India, that country's main investment institution, plan to launch jointly a \$100m mutual fund in the US for investment in

In the US for investment in India.

The proposal follows interest generated in the existing India Fund, which was strongly supported by expatriate Indians and overseas investment trusts. Initially for \$60m it was redesignated a sterling fund of £75m.

India Fund's net asset value has been below par recently, for which the strong pound and depressed share prices in India are considered

responsible.

Mr M. J. Pherwani. UTI chairman, says prospects for a revival in net asset value are good with the current turnround in India's share

markets.
UII is seeking permission from the US Securities and Exchange Commission to hunch the new dellar-denominated fund and expects good response from expatriate indians and American investors.

A second rupee mutual fund is to be launched by SBI Capital Markets, a subsidiary of State Bank of India, the country's largest commercial bank.

N. AMERICAN QUARTERLIES

BOMBARDIER Transportation expt., a	erospece	k
First querter Revenue Op. net income Op. net per shere † Loss	1967 C\$ 289.5m 9.8m 0.29	1986 C\$ 148.1m 3.5m
CARSON PIRIE SCOTT Retailing		
First querter Revenue Net Income Net per abore † Loss	1967 \$ 362,0m 405,000 0,04	
NATIONAL INTERGROU	₽	
STOOL, MAANCIES ABSTANCES		
Fourth quarter Revenue Op net income Op, net per share Year Revenue Op, net income Op, net income Op, net income	1967 \$ 1.3bn †15.4m †0.78 4.54bn †45.0m	161,4m 12,52 2,89bn
Fourth quarter Revenue Op net (Roome Op, net per shere Yeer Revenue Op, net income	1967 \$ 1.3bn †15.4m †0.78 4.54bn †45.0m	923,2m 151,4m 12,52 2,89bn 116,5m

Hilary Barnes on the effect of market liberalisation in Denmark

Danes face up to changed climate

sector is undergoing profound changes under the dual impact of domestic reforms and liberalisation of international capital

This year some of the oldest and most respected city broking firms will disappear as a reform of the stock exchange is imple-mented. But other brokers are responding to the challenge of change by thrusting vigorously into new business areas.

One such firm is Gudme Raaschou, Copenhagen's biggest broker with over 100 employees, which was extensively re-organised at the beginning of this year. The former partner-ship has been dissolved and replaced by a holding company, a banking company and a brok-

ing company.

The main influence for change process of liberalisation, for which the Danish authorities have shown much greater enthusiasm than their counter-parts in other Nordic countries. Almost all restrictions on capital movements in and out of Denmark have been removed. The Copenhagen Stock Ex-change was reformed this year in direct response to the more liberal climate.

partnerships with the partners having personal liability.

Recent legislation ended the

partnership system. Brokers must now be incorporated as limited liability companies. The change enables banks and other financial institutions to set up broking subsidiaries. Several former partnerships decided that they could not

Several partnerships decided they could not compete and sold out to the banks

compete with the newcomers and sold out to the banks. Gudme Raaschou, however, has chosen a different route, expanding into areas where it is in direct competition with the banks, especially in the field of corporate finance. To this end the partnership recruited Mr Kaare Dullum in 1984. Mr Dullum was for many

years the financial manager at Novo, the Danish insulin and enzymes manufacturer where he established an international In the past, broking was reputation by pioneering the carried out by 27 firms with a first international flotation in

visory boards of the Gudme the broking company, he is also chief executive of Gudme Rass-

chou Bank. Mr Dullum sees opportunities for Gudme Rasschou coming from the development of a greater sophistication in many of its activities.

A few years ago, Danish com-panies in need of investment banking services, had to go to London, New York and Switzer-land, he said. "We are now able to offer many of the ser-rices which we could not do a vices which we could not do a

few years ago.
"Over the past two or three
years we have developed an expertise enabling us to compete."

This is a direct result of the almost isolated for nearly 50 wealth of new opportunities years which have emerged over the marke past few years for firms to raise finance both at home and abroad. In turn, this has geneabroad. In turn, this has generated a need for independent ingly, portfolio theory had financial advice and consultancy

Gudme Raaschou Bank, with share capital of only DKr 50m larger banks.

Project financing, advice on Raaschou holding company and capital structure and foreign exchange risks, private place-ments and share flotations, and assistance with mergers and acquisitions are among the main services offered.

Portfolio management has become another important new field. With the Danish market

> Opportunities seen coming from more sophistication in many activities

years from international markets, and the Danish equity market comatosed, portiolio managers had only one choice become a neglected aspect of economics in Denmark.

Local expertise has therefore to be built up in order to com-(\$7.48m), does not make loans pete with international financial to big industrial customers. It advisers. Gudme Raaschou is pete with international financial leaves this business to the not alone in developing the new services, but an early apprecia-"We come in from the other tion of the possibilities has side, as an investment bank. We probably given it an edge over

Credit Agricole reform bill wins approval

FRANCE'S council of ministers financial logic. yesterday approved the bill which will return control of Credit Agricole, the country's large agricultural bank, from the state to its regional member

banks. Banker valued the deal at up to FFr 18bn (\$3bn).

The bill effects what is officially described as the mutualisation of the Credit Agricole, but has been labelled by many as the group's privati-sation—although shares will not

be offered to the public.

Mr Alain Juppe, the government spokesman, said the change "responds to the wish to lighten the control of the state over one of the principal financial networks,"

The plan has, however, aroused hostility not only from trade unions and the opposi-tion Socialist party, but also within the Government itself. Some ministers view the change ture as a personal whim of Mr will be Francois Guillaume, the agribefore culture minister, with little ever.

Mr Guillaume has said the reform will "hand the Credit

Agricole back to the farmers."
The reform bill, which should be put before parliament in the current session, aims to transform two central organs of the Credit Agricole group into common law companies.

Caisse Nationale, which acts as a central treasury to the 94

regional Credit Agricoles, will be merged with the joint guarantee fund, which insures the regional banks. The state will then sell 90

per cent of the new company to the regional banks, with 10 per cent of the capital reserved for employees of Caisse Nationale and its subsidiaries. As with other, more conven-

tional denationalisations, the privatisation commission will fix a minimum value for the state to give up its ownership of Caisse Nationale. Purchasers will be allowed a five-year delay before they have to pay, howThe offer will require 75 per of 38 per cent of the bank cards.

even footing with other banks, the Government has decided not to remove tis two distinctive advantages—its monopoly over the distribution of state-subsidised agricultural loans, and its guaranteed share of the deposits of official notaries, totalling around FFr 12bn. The state will also retain the

right to approve nominations to the post of managing director of Caisse Nationale. The whole Credit Agricole

group, including both Calsse Nationale and the regional banks, recorded profits of FFr 1.55bn last year with total assets of FFr 997bn. With over 10,000 offices in riden on this point the objections, the group has more tions of the Conseil d'Etat, the

than 14m account-holders. It French constitutional advisory claims to handle nearly one-body, which had said that it third of all the current accounts would be wrong to attribute in France, and to be the issuer these seats in advance

cent acceptance by the regional
Credits Agricoles.

Although the reform is aimed
partly at making Credit handled 18 per cent of the
shares sold to the French public
in the recent privatisation of
Parisole Compete on a more
Parisole Agricole Long

Credit FFr 23.3bn to the agricultural sector last year, around 70 per cent of total agricultural lendstate- ing. A further FFr 2.4bn of loans, loans were made to the agricultural and food industries. Agriculture is no longer the sole mainstay of the "green bank;" consumer lending rose by 60 per cent last year, for example, and lending to small urban businesses has also advanced. Under the new law, however, farmers' representa-tives will maintain control of 75 per cent of the board seats on the regional banks.

The Government has over-



Mr M. R. Angus, Chairman of Unilever PLC, presided at the Annual General Meeting of the Company on Wednesday, 20th May, 1987.

The Report and Accounts were adopted, Coopers & Lybrand were re-appointed auditors and a final Dividend for 1986 declared at 36.17p per 25p Ordinary Share making a total Dividend for 1986 of 51.16p.

All Directors, other than Mr K. H. Veldhuis who has reached retirement age, were re-elected and Mr N. W. A. FitzGerald and Mr J. Peelen

Among items of special business the meeting resolved that as from 29th June, 1987 each Ordinary Share of 25p in the capital of the

were also elected to the Board.

each and that new Articles of Association of the Company be adopted embodying this and other administrative changes. The Company has published a report made to

the British Government under the EEC Code of

Company be divided into five shares of 5p

South Africa. Also recently published are two booklets which refer to the 1986 results; the Annual

Conduct for companies with interests in

Report and Salient Figures and the Annual Accounts.

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the Notes will carry an interest rate of 81/16% per annum and coupon amount of US\$412.08 per US\$10,000 note

20th May 1987

Listed on the Luxembourg Stock Exchange

Bankers Trust Bankers 1 1222 Company, London

The Molson Companies Limited (Incorporated with limited liability under the laws of Canada) U.S. \$20,000,000 Reating Rate Notes hope data 21st May 1987 Maturity data 21st May 1992

For the three month interest period from 21st May 1987

to 21st August 1987 the rate of interest on the notes will be 7/6% per annum. The interest payable on the relevant interest nentdate will be U.S.\$9503.47 per U.S. \$500,000 note.

Morgan Grenfell & Co. Limited

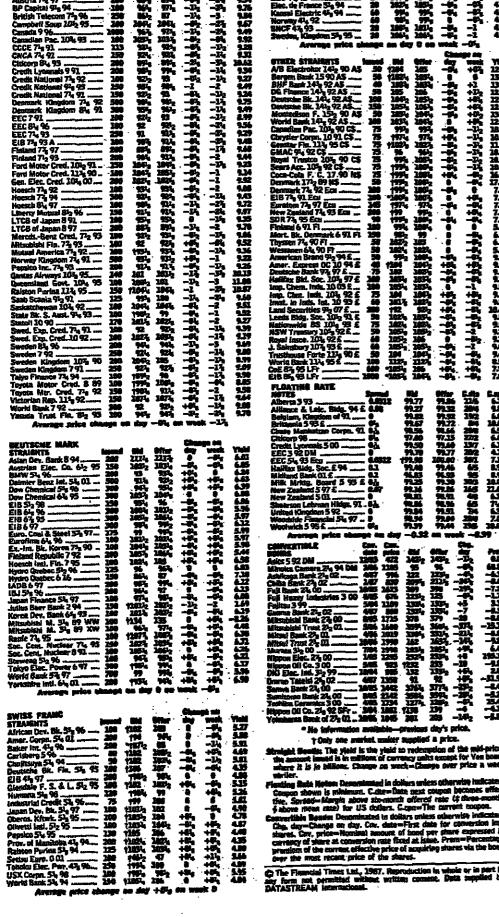


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FLBATHIS RATE

NOTES Spend
Alberta 3 93 ... 4.8212
Alberta 3 93 ... 4.8212
Alberta 3 93 ... 4.8212
Alberta 3 93 ... 6.82
Belglam, Konpton of 93 ... 6
Britannia 5 93 £ ... 6
Cisto Manhatran Corps. 91 0... 6
Cisto Manhatran Corps. 92 0... 6
Cisto Manhatran Corps. 93 ... 6
Cisto Manhatran Corps. 93 ... 6
Cisto Manhatran Corps. 93 ... 6
EEC 5 92 DM ... 6
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EEC 5 92 DM ... 6
EEC 5 93 Eco ... 6.4312
Halifar Bldg. Soc. £ 94 ... 8.1
Middland Bankt 01. £ ... 8.1
United Kingle Soc. £ 94 ... 8.1
United Kingle Soc. £ 94 ... 8.1
United Kingle Soc. £ 97 ... 8.1
United Kingle Soc. 6 ... 8.4
Woodwich 5 95 £ ... 8.4

Average price change on do whiles that Notion Demonstrated in dollars unless otherwise indicated. Compon shown is releasure. Compon shown is releasure. Compon shown is releasure. Compon becomes effective. Spread—Margin above structured offered rate (‡ three-month; § above invest estee) for US dollars. Copon*The current coupon. Courrentible Beautin Demonstrated in dollars unless otherwise indicated. Chy. day—Change on day. Cov. date—First date for conversion into stares. One, price—Humisal amount of bond per stare expressed in currency of stare at conversion rate fixed at issue. Prem—Percenting premision of the current effective price of acquiring stures via the boad over the most recent price of the stares.

INTERNATIONAL COMPANIES and FINANCE



\$325,000,000

syndicated term loan facility to cover the tender offer

Banner Industries, Inc.

for the purchase of up to 100% of the common stack of

Rexnord, Inc.

We provided financing, arranged the transaction, syndication and subsequent senior debt, and acted as agent.

\$550,000,000

purchase consideration and working capital

Rexnord, Inc.

consisting of short and medium term loans, revolving, bridge and working capital financing, and letter

We syndicated this facility, provided the financing and acted as agent for the transaction

CITICORP O INVESTMENT BANKING

Sony sees weaker result after first operating loss

BY YOKO SHIBATA IN TOKYO

to put off until 1988-89 the

Results for the five months to March were severely affected by the yen's appreciation, and the parent company reported its first operating loss since it

SONY, the Japanese consumer comparable operating profits of parent initially expected a 10 electronics producer, has had Y11.49hn. Sony managed preper cent increase in pre-tax proto put off until 1988-89 the tax profits of Y13.2bn, down 47 fits. However, the outlook has earnings recovery it is seeking, per cent.

and now expects a flat to weaker result in the current year.

Results for the five months cent fall in turnover to ended October 1986, on turnous of Fl. October 1986, on turnous profile and now expects a flat to the five months cent fall in turnover to ended October 1986, on turnous profile and now expects a flat to the five months cent fall in turnover to ended October 1986, on turnous fall of Fl. October 1 over of Y1,000bn, down 3 per cent.

Results for the five months cent fall in turnover to ended October 1985, on turnover to March were severely affected by the yen's appreciation, and the parent company reported its first operating loss since it of the total, while domestic went public in 1958.

The deficit of Y6.63bn (\$47m) attributed to a good showing in for the irregular period—audio equipment, including before a change in year-end—compact disc players.

Was a sharp turnabout from For the current full-year the content of Y1,000hn, down 3 per cent. Sony is attempting to counter the adverse situation by expanding its overseas production and developing new products. In the meantime, directors are to lose their bonus payments.

Fanuc shows plunge in earnings

BY OUR TOKYO STAFF

FANUC, the world's biggest puter numerically controlled for the current fiscal year, manufacturer of numerically (CNC) equipment declined by the company expects its exports controlled equipment for 29 per cent, electro-dischargers will pick up, buoyed by full-part cent fall in its unconsolidated pre-tax profits to while exports fell by 31 per subsidiary with General solidated pre-tax profits to while exports fell by 31 per Electric of the US.

Assuming the year stays at 1987

solidated pre-tax profits to while exports fell by 31 per 1931. State of the US.

Assuming the year ended cent.

Assuming the year stays at 1937.

Assuming the year stays at 1937.

Assuming the year stays at 1938.

Assuming the year stays at 1938 to the dollar, annual stributed to sluggish demand attributed to sluggish demand turnover of 1939.

Solidated pre-tax profits to while exports fell by 31 per cent.

Assuming the US.

Assuming the year stays at 1938 to the dollar, annual sales are projected at 1934bn, on turnover of 118.57bn, down and other industrial machiners and other industrial machiners are profits at 1938.

Solidated pre-tax profits fell by 31 per cent.

Assuming the US.

Assuming the VS.

A

Steep decline in profits at Fuji Heavy

FUJI Heavy Industries, the major Japanese vehicle and machinery group, yesterday reported a 51.4 per cent slide in its pre-tax profits to Y14.84bn in the year ended March 31 down 7 per cent, Y22.38bm for machinery down 17 per cent, Y22.38bm for machinery down 17 per cent, Y22.38bm for rolling stuck, up of the yen's value reduced overail sales by 7 per cent to Y715.72bn. With the strong yen for aircraft, unchanged.

For the current fiscal year ending March 1888, pro-tax profits and net profits are ending March 1888, pro-tax profits and net profits are projected at Y14bn (down 6 per into Y603.6bn for automobiles, down 7 per cent, Y22.38bm for cent) respectively on turnover of Y710bn, down 1 per cent Y23.05bn for rolling stuck, up to increase its capital spending to an all-time record of Y71bn for the current fiscal year.

All of these shares having been sold, this announcement appears as a matter of record only.

NEW ISSUE

April 1987

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BNP plans to regroup its equity holdings

BANQUE NATIONALE DE PARIS, France's largest bank. is to concentrate its principal equity holdings in its subsidiary, Compagnie d'Invesnent de Paris.

cissement de Paris.

CIP will be jointly controlled by Banexi, BNP's investment hanking effishoot, and by Societe Financiere Auxiliaire, a 188 per cent BNP subsidiary, and will regroup the banking group's equity stakes of over FFr50m (\$3.4m).

Mr Gerard Nouis, president of Benexi, said vesterday that

of Benexi, said yesterday that CIP esuld also bring in other partners from outside the BNP group, although the structure had not yet been finalised.

finalised.

The new holding company will have total capital of FFr 3bm-4bm, and will take over some of Banexi's larger holdings such as St Louis Bouchon, the food group; Sømmer Allibert, the plastics and floor covering producer; and the Accor hotel chain.

Banexi will act as one of the operational agents for CIP, which is expected to play more of a gleeping partner

more of a sleeping partner role with its stake than the investment hanking company.
Banexi usually limits its
holdings to a maximum of
FFr 39m — though some
have in the past exceeded

have in the past exceeded this level — and aims to take strategic stakes.

In 1986, Rannexi's investments totalled more than FFr 200m, but sizeable disposals left its total portfolio FFr 18m lower at a book value of FFr 740m. The company's profits tripled to FFr 196.5m, of which around half was owing to a capital gain realised when it sold half its stake in Lesieur, the feed company taken ever last year by St Louis Bouchon.

Setback for Kumagai Gumi By Our Tokyo Staff

KUMAGAI GUML the aggressive Japanese construction company, reported lower sales and pre-tax profits in the first half-year ended March 1987. Pre-tax profits fell by 9.5 per cent to ¥8.97bn with met profits reaching ¥4.6bn, up 0.2 per cent over a year before.

Mid-term sales dipped by 8 per cent to XX2265bm. The company blamed its lack-lustre business performance on slack orders for overseas construction and real estate, cent and 40 per cent from a year before, respectively. Orders received during the half-year fell by 20 per cent to Y396.8bn. Operating profits deterior-

ated by 20 per cent
Full year pro-tax profits
are projected at X26bn, down 8.4 per cent, and not profits at Y11.5bn, down 5.5 per cent, an turnover of Y800bn, down 4.9 per cent from the previous year. The annual dividend will be unchanged at Y9 per share.

ICI Australia in **A\$200m bid** for drugs group

BY BRUCE JACQUES IN SYDNEY

IGI Australia, the quoted subsidiary of Imperial Chemical following a re-rating of the
Industries, yesterday moved to
increase its dominance in the
Australian chemical and pharmaceutical industry with a
takeover bid of over A\$200m
(US\$144m) for F. H. Fanding.
The company had turnover in
1986 of nearly A\$300m and
the country's leading pharmachemicals group. the country's leading pharms-cepticals group.

ICI is offering A\$7.10 for each

throughs to its credit.
Faulding is also no stranger

ICI is offering A\$7.10 for each of the Adelaide-based concern's shares and convertible notes, subject to a \$0 per cent acceptance condition.

The Fasiding board reacted by telling abareholders not to sell pending a meeting to be called "as soon as possible." ICI directors said the two companies had complementary products and resources in the Australian health care industry and could expand more effectively together.

The bid compares with a last sale price of A\$6 for Faulding shares in Sydney yesterday. The Faulding share price has run up the last about 14 per cent.

Modest after-tax advance for ACI International

BY OUR SYDNEY CORRESPONDENT

ACI International, one of Australia's largest industrial conglomerates, has come through a year under siege with a modest after-tax profit increase and plans to spend more than A2200m (US\$144m) in Australia in 1987-88.

The contributions by 35 per cent. Contributions by 35 per cent. Directors also announced a revaluation of the company's land and buildings, which has added A\$91.5m to shareholders' funds. A decision will be made and plans to spend more than A\$200m (US\$144m) in Aus-tralia in 1987-88.

The company, which spent on dividend payment for the most of the past year under takeover pressure from Mr extent to which it may be franked under Australia's dividend payment for the year to March from ASS6.5m to ASS6.1m on a turn-over which was up from ASS6.2m to ASS6.2m on a turn-over which was up from ASS6.2m on a turn-over which was up from ASS6.2m on ASS6 interest provisions from A\$45.1m to A\$50.9m, while tax was virtually static at A\$83.5m. Depreciation provision rose from A\$102.6m to A\$111.6m. However, the result excluded over which was up from A\$2.1bn to A\$2.4bn

Directors said the result reflected increased profits from overseas businesses especially in the US which confirmed its in the US which confirmed its a large extraordinary loss of offshore investment strategy. A\$104.37m compared with a But considerable investments A\$13.5m profit previously. The were planned at home in the loss was related to a previously were planned at home in the current year.

Profits from Australian packaging operations rose by 19 per exchange losses on borrowings.

Jordan bank results mixed

FOUR LEADING Jordanian 3D 1.36m in 15 per cent cash banks have reported mixed dividends, against JD 1.64m the results for 1986, reflecting previous year.

Central bank-mandated higher The Bank of Jordan, which

bank distributed JD 1.22m in cash dividends, at 11 per cent of par share value.

Jordan National

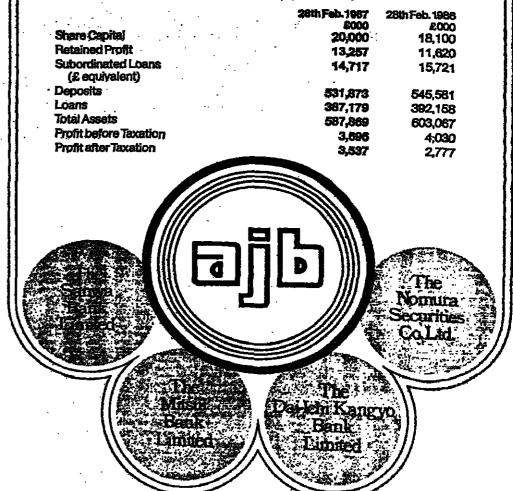
central bank-mandated higher provision levels and the continued dearth of good new domestic lending opportunities.

The Housing Bank had slightly higher pre-tax profits of JD 2.65m (\$8.6m), compared with 2.75m the pre-vious year. The balance sheet total rose from JD 382m to JD 427m. The bank distributed JD 1.22m in JD 570,000.

The Jordan-Kuwait Bank's belance sheet rose from JD 128.4m to JD 136.9m, but net pre-tax profit declined from JD 1.6m to JD 1.1m. The bank balance sheet total rose from JD 1.6m to JD 1.1m. The bank JD 135m to JD 147m and made no dividend payment for operating income was pp 1988, due to higher provision slightly, from JD 12.5m to 1988, due to higher provision slightly, from JD 12.5m to levels and a board decision to JD 13.5m, though net profit carry forward the JD 500,000 dropped from JD 2.04m to allocated for dividends to next JD 1.98m. It distributed year's accounts. year's accounts.

Associated Japanese Bank International) Limited

Extract from Audited Accounts



An International Consortium Bank (Shareholders' aggregate assets well exceeding U.S.\$594 billion)
Associated Japanese Bank (International) Limited
29-30 Cornhill, London EC3V 30A
Tel: 01-623 5561. Telex: \$63661



DIVIDENDS ANNOUNCED

July 27 July 15

Aug 11

Aug 21

CONFERENCE

16 & 17 June, 1987

Hotel Inter-Continental

London

UK COMPANY NEWS

Body Shop deal clears way for US expansion

Toun

fill adjan

Hallional

results

Body Shop International, the rapidly-growing, UK-tused natural cosmetics products company, has cleared the way for expansion into the American and Japanese markets with an agreement announced yesterday to acquire for 3.5m dollars mark for cosmetic products in the best products.

The vehicle for transfer of option within the next five years at a price earnings ratio of \$\frac{3}{2}\$, is to be the creation of a new company, Mark Transfer Company, which will own the trademark to the time. Madge may continue using the trademark for five years in the San Francisco area. day to acquire for 3.5m dollars mark for cosmetic products in "The Body Shop" trademark from two US companies, Janes from two US companies, Janes of Mark Transfer will be paid for by the allotment of 268,177

from two US companies, Janes
Store and Madge.

Janes Store currently owns
the trodemark "The Body
Shop" in the US and Japan,
and is a wholesale supplier of
cosmetic products using the
trademark, Madge is licensed
to use the trademark on retail

Acatos & Hutcheson int 3
AIB 6.25
Avon Rubberint 3†

Avon Rubberint 3† Baggeridge Brick ...int 0.75

Hartwells 2.12
Irish Distillers int 12
Leeds Group int 2.7
Parkiand Textiles 3.4
PWS Boldings int 13.5

Granyte Coatings: ... Hartwells

1125

div

2.5 *0.5 4.2 0.65 3 1.67 0.7 1.35 177

Plans for expansion in the US are still modest, with one store scheduled for opening in New Jersey in the spring of 1938, and e store at an additional location in July 1968. A much broader expansion is anticipated in future years in

Cleves purchases Ex-Lands stake

esterday that it had acquired a 14.9 per cent stake in Ex-Lands, the investment company, and development of its activities.

> Shares in Ex-Lands rose sharply, to close at 80p, up 27p on the day.

A spokesman for Cleves said it would be seeking board 4.8 representation and felt it could make a "major contribution' to the business. But Ex-Lands said that after considering the *1.33 approach with its main shareholder, Kivahu, which owns 43.99 per cent of its shares, it saw no purpose in continuing discussions with Cleves, which it had terminated,

nent, together with

Financial Times Conference Organisation

Minster House, Arthur Street, London EC4R9AX.

Alternatively, telephone 01-821 1355

Anglo United buys LCP Fuels

BY NIKKI TAIT

coalmining group in which every 104 ordinary held. Hillsdown Holdings took a 29.9 Hillsdown has agreed to take per cent stake last December, yesterday emerged as the purchaser of LCP Fuels—a part of LCP group put up for sale by retailer, Ward White, following its successful £173m bid last year.

Anglo is paying £11.25m for the Midlands-based fuel distribution business. According to Anglo, the acquisition is part of its planned diversification away from the volatile coal extraction business and into other energy-

On a mix of audited figures and management accounts, LCP Fuels made £1.24m before tax in the year to end-March, on sales (in a 10-month period) of \$41.9m. Net assets at end-January were £1.27m. Also included in the deal is a small coking operation which made about £130,000 pre-tax.

Anglo is paying for the acquisition via a rights offer of 11.2m convertible preference shares—offering a fixed net dividend of 7.25p and convertible on a three-for-two basis between 1990 and 2000.

These new shares will be offered to existing shareholders

also announced easy ingo announced expression of 24.5.

In the year to (Anglo made £3.36) on sales of £15.8m

Anglo ghares we at 59p yesterday.

Angle United, the opencast on a basis of 10 convertibles for

Hillsdown has agreed to take up its own rights entitlement, at a cost of £3.36m, but two Anglo directors who control \$4.9 per cent of the company via two Netherlands Antilles companies, will not be doing so, and their shares will be placed directly with incitations. The directly with institutions. The issue, aside from the Hillsdown entitlement, has been under

By using convertible stock to fund the deal, Anglo directors (helped by the friendly Hills-down stake) retain control of the business without putting up

new money.

Anglo is still sitting on some £7m cash—the bulk of Hillsdown's injection in return for its stake—but says it is saving this for smaller acquisitions.

Anglo, which claims to be one of the largest open-cast mining companies in Britain, aiso announced estimated pre-tax profits of £4.5m with earn-ings per share at 3.3p in the 17 months to end-March (its

new year-end).
In the year to October 1986,
Anglo made £3.86m before tax
on sales of £15.8m.

Bid on way for GRA

racing promoter turned The current GRA policy—of property company, looked increasingly likely last night, stadia where appropriate—
following yesterday's board meeting at GRA.

An appropriate—over, as time went on and appropriate—over, as time went on and appropriate—over, as time went on and appropriate—over.

announcement will probably be made ahead of the weekend—either late today or

chairman of Priest Marians, racing promoter, on the indicated that the property grounds that the price of the company envisaged running GRA as an independent leisure what Leisure thought it was division within the group, with

An agreed offer by property GRA's chairman, Mr Isadore company, Priest Marians, for Kerman, joining the Priest GRA Group, the greyhound Marians board.

ever, as time went on and depending on land values, alternative uses for certain sites might be considered. weekend—either late today or sites might be considered.

On Friday.

Yesterday, Priest Marians' advisers, Samuel Montagu, would company at around £53m.

Say only that negotiations between the two companies had reached "an advanced stage."

However, Mr Simon Fusell, its 5.6 per cent stake in the chairman of Priest Marians racing promoter on the

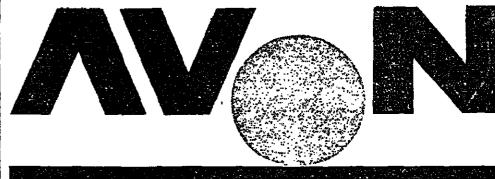
INTERNATIONAL FT COLLABORATION IN AEROSPACE

- Problems, Progress & Prospects

Paris 9 & 10 June, 1987

Financial Times Organisation Minster House, Arthur Street, London EC4R 9AX.

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Due 1987

(Due June 15, 1987)

NOTICE 1S HEREBY GIVEN pursuant to Section 3.04(g) of the indenture dated as of Jone 16, 1972 among J. P. Morgan Overseas Capital Corporation. J. P. Morgan & Co. Incorporated, Cuarantor, and Manufacturers Hanover Trust Company, Trustee, that in accordance with Section 3.04 of the Indenture the conversion price of the Debentures has been adjusted because of a 100% stock dividend from \$26.125 to 513.0625 per share of Common Stock of J. P. Morgan & Co. Incorporated effective December 22, 1986.

J. P. MORGAN & CO.

May 21, 1987 New York, New York

NOTICE IS HEREBY CIVEN

* Increased interim dividend.

	Half year to 4 April 1987 2000's	Half year to 29 March 1986 £000's	Financial year ended 27 September 1986 2000's
Tumover	103,803	101,661	206,132
Pre-tax profit	5,358	2,385	6,088
Earnings per share	22.8p	14.0p	37.8p
Dividend per share	3.0p	2.5p	6.5p

Copies of the full interim statement can be obtained from The Secretary.

Avon Rubber p.l.c.

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NMB MINEBEA CO., LTD.

U.S.\$100,000,000

Guaranteed Floating Rate Notes 1989

The Notes will be unconditionally and irrevocably guaranteed by The Sumitomo Trust and Banking Company, Limited

NOTICE IS HEREBY GIVEN that, pursuant to Condition 4 (B) of the Notes, Minebea Co., Ltd. (the "Essuer") has elected to redeem on June 23, 1987 (the "Redemption Date") all of its outstanding Guaranteed Floating Rate Notes due June 1989 (the "Notes") at their principal amount. On and after the Redemption Date, interest on the Notes will cease to accrue and unmazured Coupons will

become void.

The Notes should be presented and surrendered to the Paying Agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to the said date.

Coupons maturing on June 23, 1987 should be detached and presented for payment in the usual manner.

CITIBAN(

RHM half year profits up by 31 per cent



Group profit before taxation for the half year ended 28 February 1987 amounted to £52.9 million compared with £40.2 million for the corresponding period of the previous year—an increase of 31.5 per cent.

Improvements in profits were recorded in all of the Group's continuing businesses. Particularly satisfying were the results of our general products division, where our chocolate, catering supplies, pasta and retail catering interests were much improved on the previous year. Our Far East and Australasian businesses also traded very satisfactorily.

The milling and bread baking divisions improved their results with the bakery division, as forecast, being in profit. Our grocery and packaged cakes divisions, operating not only in the branded sectors but also increasingly in the supply of own label products for our major customers, recorded profits ahead of those achieved last year. Following the disposal of our pasta interests in the United States the profits of the remaining companies were considerably ahead of the previous year.

Notwithstanding a higher taxation charge, earnings per Ordinary share rose by 16.8 per cent to 11.1p per share.

The Board has decided to pay on 10 July 1987 to Ordinary shareholders registered at the close of business on 19 June 1987 an interim dividend for the year to 5 September 1987 of 2.65p per Ordinary share, an increase of 25 per cent over the interim dividend of 2.12p per share paid in 1986. The dividend is also payable on the Ordinary shares allotted pursuant to the offer for Avana Group plc.

The Company's bid to acquire Avana Group pic became unconditional on 16 April 1987. As at 18 May 1987 the Company owned or had received acceptances representing in total 90.16 per cent of Avana Ordinary shares; acceptances in respect of Avana's Preference shares amounted to 99.07 per cent.

We are currently familiarising ourselves in more detail with the Avana businesses and early indications fully support our reasons for the acquisition.

The Group continues to trade strongly and has made a good start to the second half of the year. I would therefore expect the year as a whole to be anothersatisfactoryone.

Sir Peter Reynolds, Chairman

RESULTS IN BRIEF

Year to External sales £742.3m £1,414.2m £ 52.9m £ 40.2m £ 90.8m Profit before taxation 11.1p 20.7p Earnings per share 2.65p Interim dividend per share 2.12p

RANKS HOVIS McDOUGALL PLC

Copies of the full Interim Report are available from: The Secretary, Department T, Ranks Hovis McDougail PLC, PO Box 178, Alma Road, Windsor, Berkshire, SL43ST

UK COMPANY NEWS

Clay Harris and Mike Smith on Suter's plans for its new bid target

Engineering a solution for Mitchell Cotts

£75,000,000 9% Deposit Notes due 1992

The following have agreed to purchase the Deposit Notes:

Morgan Guaranty Trust Company of New York

MORGAN GUARANTY LTD UNION BANK OF SWITZERLAND (SECURITIES) LIMITED BANK OF TOKYO IKTERNATIONAL LIMITED COMMERCIANE ARTHROGERIC LOCKAPT CREDIT SUISSIK FORST BOSTON LEMTERS

BANQUE BRUXELLES LAMBERT S.A. CORNET NATWEST CAPITAL MARKETS LIMITED CREDET LYCHNAIS DEUTSCHE BARE CAPITAL MARKETS LINITED ETCR INTERNATIONAL LIMITED SAMUEL MONTACU & CO. LIBETTEE THE NIKEO SECURITIES CO., (EUROPE) LEO.

Schargest Trust International Lighted

RANGE RECORDERS & CO., LIMITED

S.G. WARRURG SECURITIES

SWISS BARK CORPORATION INTERNATIONAL LIMITED Application has been made to the Council of The Stock Exchange for the Deposit Notes, issued at 101.5 per cent, plus accrued interest (if any) in bearer form in the denominations of £1,000 and £10,000 to be admitted to the Official List. Interest on the Deposit Notes will be psyable ammagly, the first payment being due on 27th May, 1988.

Listing Particulars relating to the Deposit Notes and the Issuer are available through Extel Financial Limited and copies may be obtained during usual hours up to and including 26th May, 1987 from the Company Assumpcements Office of The Stock Exchange and up to and including 5th June, 1987 from:

Morgan Conventy Ltd 30 Throganorion Street London EC2N 2NT

EBC AMBO RAME UNCOUND

MURRILL I NECH INTERNATIONAL & CO.

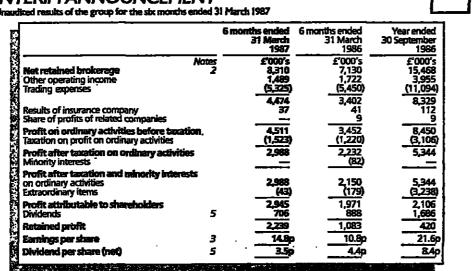
MORGAN GRENFELL & CO. LIMITED

NOMITEA THURSDAY, LIBERTON

lorgen Guuranty Trast Conspany of New York Morgen House 1 Angel Court London EC28, 7AE

21st May, 1987

PWS HOLDINGS plc INTERIM ANNOUNCEMENT



am pleased to report a 31 per cent growth in pre-tax profits over the comparable period last year to £4.51 million which reflects the confidence expressed at the time of the merger and also in my statement accompanying the accounts to 30 September 1986. Brokerage increased by 17 per cent and earnings per share by 37 per cent.

The current weakness of the US dollar against sterling has had a significant effect and has reduced brokerage income by approximate significant effect and has reduced brokerage income by approximate significant effect and has reduced brokerage income by approximate policy of hedging its exposure to exchange rat NORTH AMERICAN CASUALTY AND PROPERTY

As predicted in my last statement, the results of our North American Division have suffered from difficult market conditions and also from the weakening U.S dollar. Both these factors look likely to affect the results of this division during the second half of this year. However, the division remains highly profitable, and there are now growing signs of market improvement. We believe it should resume growth in the next financial year.

INTERNATIONAL FACULIATIVE AND TREATY These divisions have performed very well, with the growth of the facultative side translating itself into profit immediately, while that on the Treaty side should start to appear in the next half, and especially during

These divisions should be able to continue their excellent performance

Expenses have reduced, reflecting the benefits of rationalisation following the merger, offset by normal cost increases.

The Directors are pleased to recommend an interim dividend of 3.5p net per share (4.79p including the associated tax credit). This reflects an increase of around 13% on last year based on Note 5. The dividend will be paid on 3 July 1987 to shareholders on the register on 11 June 1987.

ure remement or the income recognitude policy of certain subsidiaries following the metaper in 1986.

3. Earnings par share for the six months ended 31 March 1987 are calculated on the basis of the 20, 175,054 shares in Issue on 31 March 1987, Earnings par share calculated using the average number of states in Issue during the period weighted on a time basis are 14.9s for the six months ended 31 March 1987. 1987; Ser share for the sk months ended 31 March 1985 and the year anded 31 September 1986 are obtained on the last of the 1985-504 shares in hisse on 30 September 1986. The earnings per share Spare shown for the year ended 30 September, 1986 excludes the one-off accounting item referred to in 2 above. Bernings par share Spare, 1986 excludes that come are 25.00, 4. The figures for the year ended 30 September 1986. 4. The figures for the year orded 30 september 1995 are abroided and were included with the full financial statements for that year which have been Reic with the Registers of Companies. The report of the autitors thereon is unpusified.
5. According to a swatement made during the bid for CE. Heath a full year proforms dividend for the year ended September 1996 would have been 9.259 and in line with normal practice one third, 3.08s, wanted have been old at the

Estates & General



- ♣ Gross investment rental income up 11.7% to £2.5 million
- 🕂 Pre-tax profits up 10.8% to record £1.5 million
- ♣ 12th year of dividend growth
- **★** Development programme of £125 million

Investment portfolio now stands at £39.9 million



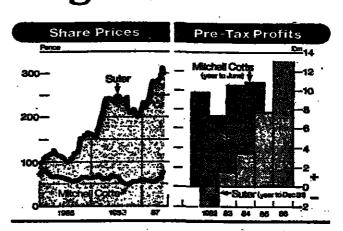
Until a few weeks ago, Suter was focusing instead on Newman Industries, the rivets and fasteners group. Newman could have increased Suter's profits by 50 per cent at one fell swoop, probably without much repair work, according to Mr Abell, chairman and chief executive. But Winterbottom Holdings,

But Winterbottom Holdings, Australian investment group, outbid Suter for a key 26 percent stake, making the prospect of a full bid both more difficult and probably too dear for Mr Abell's conservative tastes. Without further ado, he turned his attention to Mitchell Cotts. That Mr Abell wanted Newman more does not mean, bowever, that he now wants Mitchell Cotts any less. But, if successful, it promises to be altogether a different sort of takeover.

takeover.
Suter is prescribing radical surgery for Mitchell Cotts, a company which analysts described yesterday as facing a deteriorating financial situa tion. Some fear that Mitchell Cotts may be prompted to sell more assets before the year-

end.

Mr John Storar, Mitchell Cotts chairman, confirmed vesterday that such sales were likely. "It is no secret that we have a disposal programme." he said. "This is not a plan that has evolved because of a bid situation. This is a plan that was already in place."



profits forecasts for the year defence, Mr Abell yesterday to June 30. The consensus now spelt out his plans for what is £5m before tax, well up on last year's £39,000, but lower than the £7m forecast earlier would definitely sell than the £7m forecast earlier would definitely sell than the £7m forecast earlier and the £10 on achieved in construction querations course. than the £7m forecast earlier and the £10.9m achieved in Mr Storar rejected out

hand suggestions that Mitchell Cotts might be tempted to use pension surpluses to boost its profits this year. With Mitchell Cotts and its financial adviser, Samuel Montagu, preparing a spirited

Suter and Robert Fleming its merchant bank, yesterday bought Mitchell Cetts shares in the stock market to raise their total stake to 14.99 per

repeated that the engineering and distribution group's £74m takeover bid was "unsolicited and unwelcome" and urged shareholders to take no action. place."

Independent sources sugBefore the bid, several City gested Suter would have had
analysts had reduced their no trouble in raising its

group's difficulties in South Africa and Australia, but also Suter's intention to stick to its "We will never have any-thing to do with contracting of any sert," Mr Abell said. "Even

stake in the engineer, con-tracter and international trader had its purchase not been limited by the fact that it is not offering a cash alterthe market that Rushlake Holdings, a private company, had sold some of its 17.4 per cent stake in Mitchell Cotts yesterday. Any such change in its holding would have to be reported today. Mr Nureddin Jivraj, whose

would be in no hurry.

Closer examination would be given to the freight forwarding busines; and the speciality chemicals operation, which concentrates on synthetic pyrethoids, used as insecticide. Mr Abell focuses on the latter, especially, as a niche business which could stand alone even though Suter has no experience in the sector.

These disposals would leave Suter with its main target the

Suter with its main target, the engineering and distribution activities, which would fit in with its own. The disposals would raise from £20m to £30m. Mr Abell estimated, although the logic of the bid did not depend on these

construction operations, source of so many problems in recent years. This reflects not only the The Mitchell Cotts bid is twice the size of Suter's largest acquisition, that of UKO International in March last year.
That Suter can contemplate
such a step is a measure of the
metamorphosis it has under-

> family controls Enshiake, would not confirm or deny whether any dealings had taken place.

Rushlake recently rejected an offer for Suter to buy its stake for an effective price of 76p per share. The trans-action would have taken the form of a placing for each of

Suter shares lost 12p to 299p yesterday to value its all-paper bid at nearly 75p.

get out of k."

Howard Humphreys, the profitable engineering consultants, and the Komatsu franchise in Western Australia, would likewise go on the block. East African tea planations would be a long-term sell, but Suter would be in no hurry.

Closer examination would be gone in the six years since Mr Abell quit his job as head of BL Commercial Vehicles so that When he took over in early 1981, Suter was an unfashionable distributor of hairdressing equipment with a market capitalisation of £5m and present profits of about £300,000. Today the company is worth £210m and analysis expect pretax profits of £20m.

Suter still makes hairdressing equipment—it now claims to be Britain's leader in the field— Britain's leader in the heid—but its main profit earners are Searle Manufacturing, which makes heat exchangers for refrigeration and air conditioning units, and Nationwide Refrigeration Supplies, which is Britain's largest commercial wholesaler in this field with 23 branches

branches.
Other companies include Cory
Coffee, office catering supplier;
Clearplas, maker of plastic
mouldings for the motor industry; and Francis Packaging,
which specialises in metal containers.

None of these is exactly a household name but that does not worry Mr Abell, who was put off high-flying glamour companies when as an investor he had his fingers burned in 1974.

Suter is about cond solid "Suter is about good solid businesses, preferably with a market niche and strong cash flow," he says. "If a recession comes, we will be protected."

Suter's growth has, of course been helped by the City's high regard for its paper. Partly because of the reputation Mr Abell brought with him from Leyland, Suter shares have constantly been at a premium to the rest of the engineering sector, and the company has been able to make acquisitions

AIB earnings advance 20%

Allied Irish Banks did not Northern Ireland and Britain quite hold the gain reported at turned in good performances the half year when pre-tax profits showed a rise of 191 per Treasury operations, the lend-cent but the 17.4 per cent improvement from £87m to £102.1m in the year to March 31 1987 should be seen in the light of the continued recession in the Ramblic of Ireland enid.

A few hours after Citicorp in the Republic of Ireland, said Mr Gerry Scanian, chief execu-

A feature of the results was the appreciable rise in after-tax earnings up 20 per cent to £65.4m, which had shown liftle growth over the past three years, Mr Scanlan continued. The results represented a 14

of the group's external opera-tions was significant, accounting for some 52 per cent of profits. The US affiliate, First Maryland Bancorp contributed \$20.4m. up 17 per cent from the previous year. Because of the fall in the US dollar, the Irish Pound contribution was down by IR£1m to IR£15.2m. the investment in First Maryland is scheduled to increase to 51 per cent by increase to 51 per cent by the

Activities generally in the home market had once again been affected by a continuing bad debt experience, accounting for a significant share of the overall charge of IR£48.6m. Mr Scanlan said activities in

A few hours after Citicorp shook the market with its \$2\ftext{\frac{1}{2}}\text{bit} debt write-off was not the best time for AIB to be producing results and confirming plans to take its stake in First Maryland learnings up 20 per cent to fast its stake in First Maryland fast in, which had shown little growth over the past three years, Mr Scanlan continued. The results represented a 14 per cent return on average shareholders' funds.

Net operating income had increased by 11 per cent as compared to a rise in costs of 2 stringency on adequacy becomes pared to a rise in costs of 8 stringency on adequacy becomes per cent. This resulted in a return of 0.76 per cent (0.66 per cent) on total assets. Once again, the contribution in Ireland (where two-thirds of assets are employed) bad debts are still a problem—and one by any rise in credit demand in a recession hit economy with the highest real rates of 1... the highest real rates of interest in the Western world. Not surprisingly, therefore, AIB is showing more interest in the UK, where profits were up strongly to 1527m, as the recent joint-venture agreement with Bryant to develop an 18-acre residential site i Sussex indicates. The shares have re-covered from their post-rights trough but are unlikely to move up much further until the full impact of FMB's consolidation is clear.

Profits double

at Baggeridge

Brick midway

Pre-tax profits more than doubled at Baggeridge Brick in the six months ending March 31, 1987, which, the directors said, fully justified the company's programme of capital investment.

investment.
On turnover ahead by 50 per cent to £6.7m (£4.47m) the pre-tax result came out at £1.17m against £572,000.
Trading for the half year had been buoyant, they said, with little restriction on building activity. Orders for all the company's products were appreciably higher than at this stage last time and present indications were for another

Big demand for Computer People shares By Richard Tomkins

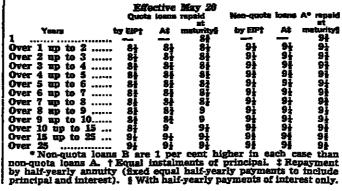
The mini offer for sale of shares in Computer People, the computer staff agency, has met with an enthusiastic response. It was about 20 times subscribed when it closed yesterday morn-

ing.
Hill Samuel, the merchant bank sponsoring the flotation, said about 25,000 applications had been received for a total of 34m shares, compared with the 1.7m which were on offer at

A heavy rationing is therefore inevitable. Details will be announced today.
Computer People is the first company to have come to the stock market using the mini offer for sale. Half of the 3.4m charse being facted off were shares being floated off were placed with institutional in-vestors, and the other half were offered to the public.

stage last time and present indications were for another successful year.

An interim dividend of 0.75n (0.5p adjusted) will be paid. The total payment for 1985-86 was an adjusted 1.75o, when pre-tax profits of £2.21m were achieved. **Public Works Loan Board rates**



All-round growth boosts RHP

BY ALICE RAWSTHORN

diversified from its core of £1.95m in the first half from per share will wilt the business in industrial bearings, the sale of surplus land, to move into niche areas of the The pace of business has been electrical engineering sector. In buoyant thus far in the second the first half the group enjoyed half of the year. The group is buoyant demand in every area now eager to embark upon specially if RHP adds the frison activity, especially within the fasteners division and electrical engineering field. of activity, especially within the fasteners division and Graviner, the fire protection business acquired from Alle-gheny last year.

The group has new exhausted its tax losses and has returned to a full tax charge. As a result taxation deducted £3.5m (£1.31m) from profits and earn-ings per share fell to 7.8p (8.0p). On a direct comparison with the first half last year, however, earnings per share rose by 1.5p to 7.8p. The directors propose to increase the interim dividend to 2.2p (1.9p).

Bearnings is still—just—the cision and aerospace bearings cent) were taken up. Balance can be a still be a still

still static, but precision and aerospace bearings operated at The electrical division sported

the fastest profits growth, fuelled by healthy demand and the first fell contribution from Graviner. Its contribution to profits jumped to £4.8m (£2.8m). Fasteners, the smallest teteriors division, also lapped up brisk pavenish (J. A.)

RHP Group, the precision engineering concern, yesterday unveiled a 52 per cent increase in pre-tax profits to £9.54m in the six months to April 3 on turnover which rose by 12 per cent to £87.42m.

D*ring the 1980s RHP has diversified from its core business in industrial bearings, to move into niche areas of the

comment Time was when the City could dismiss RHP and its "boring" old industrial bearings. No more. Through a combination of prudent cuts and shrewd diversification the company now commands respect as a broadly based—and tightly run—engin-

eering group. Even its indus-trial bearings are not quite so boring any more. By gambling are strained to full capacity. In has been sold in the market.

TR TECHNOLOGY INVEST-

MENT: Net asset value at March 31 171.9p (145.7p), Earn-

ings per share 1988-87 2.35p (2.12p). Final dividend 1.4p, making 1.9p (1.8p). For current

year it is proposed to pay an interim dividend of 0.3p to

reduce disparity with final. A one-for-one scrip issue is pro-

BOARD MEETINGS

Interims—Note announced.
Finals—British Borneo Petroleum
Finals—British Borneo Petroleum
Finals—British Borneo
Finals—British Borneo
Finals—British Borneo
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Finals—British British
Finals—British

Finale -Bradford Property Trust
Carless Capel and Leonar

ivory and Sime Recal Electronics Reed international



AEGON N.V., established at The Hague, The Netherlands.

At the Annual Meeting of Shareholders held on May 19, 1987, the dividend for the 1986 fiscal year was fixed at Dfl. 1.30 in cash per Ordinary Share of Dfl. 5.00 nominal value already made payable as interim dividend – and a final stock dividend of 2.4% per Ordinary Share, chargeable to the tax-free paid-in surplus or, at Shareholders' option, chargeable As from June 2, 1987, Shareholders will be

able to exchange dividend coupons nos. 13 and 14 of their certificates at the head offices of: Amsterdam-Rotterdam Bank N.V., Algemene Bank Nederland N.V., Coöceratieve Centrale Reiffeisen-Boerenleenbank B.A., Nederlandse Middenstandsbank N.V. Pierson.

Heldring & Pierson N.V. Bank Mees & Hope intermediary of the institutions acting as N.V., Kredietbank N.V., Brussels, Kredietbank S.A. Luxembourgeoise, Luxemburg, Schweizerischer Bankverein, Zürich and Geneva, Deutsche Bank Aktiengesellschaft, Düsseldorf, Morgan Guaranty Trust Company of New York Ltd., London, J. Henry Schroder Wago & Co. Ltd., London, and EBC AMRO

Bank Ltd., London. Up to and including August 27, 1987, holders of Ordinary Shares will be able to obtain one new share of Dfl. 5.00 nominal value upon surrender of dividend

coupon no. 13 or 14 from 50 or from 250 ordinary shares, respectively, which new shares will participate fully in the results for 1987 and subsequent yeers. Dividend coupons nos. 13 and 14 rank pari passu. Coupons should be surrendered to N.V. Nederlandsch Administration en Trustkantoor, N.Z. Voorburgwal 326-328, 1012 RW Amsterdam, The Netherlands. The published rates of commission will be

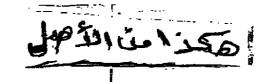
paid to members of the Amsterdam Stock Exchange to enable them to exchange dividend coupons nos. 13 and 14 without charging commission to Shareholders.
Rights to payment of dividend in the form of Ordinary Shares will be made available to holders of CF certificates through the

custodians of the coupon sheets to their share at the close of business on May 19, 1987. Shareholders requesting their bank to accept/release securities in connection with

accept/release secuross in connection with the surrender of coupons will be charged the standard fee for deposition/withdrawal according to the schedule of charges of the Association of Netherlands Bankers (Nederlandse Bankiersvereniging), which is Dfl. 50.00 plus Dutch VAT for each transacti

The Hague, May 19, 1987 Mariahoeveplein 50

AEGON. Executive E



formance in its leisure activities, Bass raised its pre-tax profit by 13 per cent, from £130.1m to £147.4m, in the half year ended April 11 1987.

In the group's main activity of brewing, drinks and pub retailing the profit rose from £121.1m to £133.7m. Sir Derek Palmar, chairman, said a growth in beer volumes resulted in a good performance in the drinks

and pub retailing business, Lager continued to grow and accounted for more than half of beer sales.

Contribution from leisure moved ahead from £6.4m to £15.4m with particularly good results in Coral Racing and Crest Hotels, both at home and abroad. The amusement machine business, however, did not achieve the same level of

On prospects he said the econd half had started well. second half had started wett. ber ov and become He looked forward to continu. Mr I, Prosser will take the post



Sir Derek Palmer, chairman of Bass

ing growth for the remainder of the year. Sir Derek also announced his impending retirement from the board. He will leave on September 30 and become president.

Turnover for the group in the six months totalled £1.51bn, compared with £1.37L; the year before, Brewing, etc, provided £1.13bn (£1.05bn) and leisure E380.3m (£321fi5m).

Earnings for the period rose to 29.4p (25.5p) and the interim dividend is increased to 4.8p net (4.2p).

There was an extraordinary credit of £13.9m this time, relating to surplus on disposal of the UK holiday centres together with the release of reorganisation costs provision no longer required.

Costs incurred in holiday centres to date have been charged to operating profit.

Since the end of the half year the company's bid for Horizon Travel had become uncon-ditional. Terms will be satisfied by the issue of not more than 7.6m Bass shares, representing 2.3 per cent of the existing capital.

Whitbread ahead 16% for year

AN INCREASE of 16 per cent in pre-tax profit for the year ended February 28 1987 is re-ported by Whitbread and Co. The directors said this was very satisfactory in view of the lack of growth in the UK beer mar-ket and depressed market for wines and spirits in the US.

The profit came to £158.9m (adjusted £136.8m previously) and represented the 12th consecutive increase. And for the current year the opening months were encouraging in all sectors of the business, said Mr Samuel Whitbread, chairman.

For the future he was confident that the development strategy was on course to pro-duce good results again this

Turnover at £1.55bn showed only a marginal improvement over the 1986 figure, which was adjusted to exclude the majority of turnover from UK wines and spirits following the formation of European Cellars market share, with Allied-Lyons. Including that would have given an increase in turnover of 8 per cent, the chairman stated.

eti ings

ing and 14 per cent from wines and spirits.

A break-up shows: brewing and wholesaling of beer £92.4m (£83.1m); managed outlets, restaurants, leisure activities £69.4m (£55.9m); wines and spirits and soft drinks £26.5m

The UK beer market rose only marginally last year but Whitbread's ale and lager brands outperformed the industry, the chairman said. In addition the performance in the take-home trade was a record and trade through its own pubs was very buoyant.

remained optimistic about its

Of the £188.3m (£174.6m) ability to continue to perform operating profit 49 per cent ahead of the market.

The chairman was also saling, 37 per cent from retail-pleased with the results from the retail operations where profits improved by 24 per cent Whitbread had invested heavily in retall outlets in the past few

years and those would provide continuing growth. Last year the company opened a total of 110 new out mainly restaurants, Pizza Huts and Thresher's shops. In addition it refurbished 320 managed houses and improved 350 tenanted. That investment programme would continue over the next few years.

nd trade through its own pubs after net interest as very buoyant.

The year was anticipated to \$48.7m (£36.9m), share ownered inficult for the US wines ship scheme £2m (£1.5m).

minorities £1.5m (£0.5m), and trade ownered in the control of the US wines ship scheme £2m (£1.5m). The years' profit was struck after net interest payable extraordinary credits £1m (£1.6m), the attributable profit came to £107.7m (£99.5m).

market snare, came to £107.7m (£99.5m).

Earnings were 26.61p (24.89p)
basic and 26.27p (24.5p) fully
interests were progressing
well. Whitbread North America
remained optimistic about for

Arlington calls for £52m to expand

BY STEVEN BUTLER

Arlington Securities, the fastgrowing property developer specialising in business parks, yesterday announced a £52.4m one-for-two rights issue, along with the exchange of contracts for the purchase from Electricity Supply Nominees of the Aztee West Business Park, near Bristol, for £33m cash.

The rights issue comes just weeks after Mr Robert Maxwell sold his 16 per cent stake in Arlington to the Kuwaiti Investment Office (KIO). The KIO and Electra Investment Trust, which holds 5.4 per cent of the company, have indicated inten-

tions to take up their entitle-nents under the issue. Up to 26.35m new ordinary thares will be issued at 210p ach. Arlington's shares yester-day fell by 7p to close at 243p.

Net proceeds of the rights issue would be used to finance the purchase of the site. Ar additional fam would be used for further development of Aztec West, while the remaining fill.4m is to be working capital for the company's con-

At the end of 1986, the roup's existing capital base tood at £25.7m, with total 'evelopment costs of the partierships in which the group was in equity partner, at £108.8m. The company said the additional unds raised would enable it to borrow funds more easily without recourse to financial part-

Forty-three acres of the 157acre Aztec West site have been leveloped, with a current nnual rental income of approxi-nately £1.6m. Plauning consent has been obtained for develop-ment of a further 80 acres, Arlington's shares were origi-

rally floated on the market in May 1986, at an offer price of CRAMPHORN

(USM-quoted garden centre operator): Pretax profits £84,542 (£22,270) on turnover of £6.87m (£6.31m) for six months to January 3 1987. Interim dividend 2.5p (1.667p), partly to reduce disparity. Earnings 3.77p (1.13p) per share after tax of £30,000 (£6,000).

Terry Dodsworth on the future of a leading British manufacturer

GEC moving through the gears

THERE IS nothing like a good corporate story, laced with a hint of radical change and featuring a strong personality to capture the attention of the City. And what better for such an optimistic tale than Lord Weinstock's General Electric Company, short on fresh initiatives for many a year, yet boast-ing Britain's most celebrated industrialist at the helm?

In the last few weeks, it has been impossible to misss the buzz of the City's newly-aggres-sive sales teams disbursing a sive sales teams dispursing a bullish new line on GEC. Add touch of takeover speculation and investors have had a potent brew to digest: until the rumour was officially denied yesterday, the punters were backing a sug-gestion that Lord Hanson, Britain's premier predator, might be stalking the group.

The result has been one of

the most vertiginous rises in GEC's share price in recent years. Until the shares dropped back on Hanson Trust's statement yesterday, they had registered.

ment yesterday, they had registered a 20 per cent increase from just under 200p at the beginning of this month to over 240p, puttin gihe stock back close to its all-time nominal high of five years ago. At least half a dozen of the big City investment houses have come up with positive re-appraisals of GEC since early May. County Securities, for example, produced a note which suggested that there were "some encouraging signs that GEC maybe prepared to that GEC ma ybe prepared to make important changes."

Prudential-Bache, in a more sweepingly optimistic review, said that the last five years had seen a transformation of the company's technology and market base," and stressed that business spread. relations with the Government, adrift for over a year, were being repaired. And Kleinwort Grieveson

dded that there was "now a adventurous spirit at There is little doubt that malysts producing these reports

have found a number of sympathetic listeners among institu-tional shareholders. Many fund managers seem to feel that the stock was due for a re-rating, putting it in the 220p to 250p pricerange, because the price had slipped too much on the

But what is the evidence that



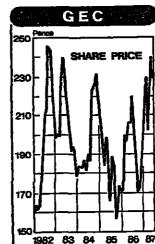
Weinstock, managing director of GEC

polies Commission rejection of defence spending. its bid for Plessey, and the loss of the Ministry of De-fence contract for the Nimrod airborn early warning system? First is a flurry of small takeovers in the last few weeks which was which suggest that GEC is beginning to aim again for non-organic growth by spending some of its notorious cash that most of the control of the contr mountain

nounced in the space of about two months, and executives are promising more. None of them is large, but they suggest that if GEC cannot land one big prize with a knockout blow, it will follow a more patient approach of smaller transactions and collaborative agreements to reinforce its present

They include a new joint venture with Philips of the Neth clands in the medical diagnostic equipment field, a deal that will involve the expenditure of between £150m of integration that are generally to buy into Berkel, the Dutch weighing machine company, in a move which will make GEC's Avery division one of the largest in this field in the world; and another £16m on Micro Scope, a software com-pany which will complement Apart from operational issues, the video text activities of the top management has certainly group's computer division.

Second, there is a suggestion a new GEC is now beginning to that GEC may make a signification strong hints of an in emerge from the last few lack-cant investment in the US dividend are in the air. lustre years? How far has it avionics industry, a business "If the company's weakness trading in and out of the stock recovered from the culminating sector which still inspries over the last five years has done at the right time, and is now embarrassment of last year's enthusiasm in London despite nothing else, it has drawn its sitting on shares valued at two heavy setbacks—the Mono- the recent checks in American attention to the existence of £90m.



In particular, the UK com-pany, along with other potential bidders, is looking at the aerospace activities of Lear Siegler, a rambling Californian group which was taken privately recently, and which is now sell-Third some investors argue

that most of the bad news about the grou pis out. In aprticular, they say, it ought not to suffer any more heavy set backs from Government spending departments, where its legendary touch has seemed to desert it over the last year or so. Fourth, there are indications

that GEC may be beginning to generate results from is attempts to disseminate technological information acorss the group and gain an additional edge in marketing by co-ordinating divisional activities.

This would respond to the seen to be at the root of the strength of the integrated Jaapnese electronics groups.

Finally, some analysts con-tend that Lord Weinstock, after a period of seeming jaded with the company, is now concentratbecome more sensitive to the investment community, and strong hints of an improved

This all adds up to a story of tantalising signals about the future rather than any clear evidence that the watershed has been passed in the company's performance.

No one, for example, is sug-gesting a totally radical change of direction of the sort that has been pushed through at General Electric, GEC's virtual name-sake in the US, where Mr Jack Welch has ruthlessly pruned the consumer electronics manu-facturing division and pushed into service areas.

Nor is the City convinced of a big profits rebound, although some analysts are forecasting earnings growth of between 10 and 15 per cent over the next two years — a few percentage points over the average expec-tation for industry.

On the takeover side, as well. it is by no means clear that investors have much hope of any immediate gain. Even though some investment bankers undoubtedly think that a successful bid could be engineered. many remain to be convinced.

"Because of GEC's size, it would be likely to be a lever-aged bid, and the UK market does not take kindly to that." says the fund manager of one And where is the industrial logic? Who is going to manage that business better, when it has already been squeezed managerially to the ultimate degree?"

This response underscores both the widespread sympathy for the company which lingers on in some institutions, and the fact that the company's main backers are looking for steady, rather than fireworks.

Fund managers who were around in the 1970s have not lost their conviction that Lord Weinstock remains among the best managers in Britain. Younger investors, after the last five years of underperformance, are understand-ably less sanguine and impatient for change.

But a little solid earnings growth would undoubtedly do wonders for the conviction of the faithful—Such as, for example, the fund manager who, over a period of 25 years, has made a net cash investment in GEC of only £6m by trading in and out of the stock sitting on shares valued at £90m.

*Pre-tax profit up 52% * Interim dividend up 16% * EPS (fully taxed) up 24%

Interim results for half year to 3 April 1987 1986 1987 £m £m 7.3 10.1 Profit before interest 6.3 9.5 Profit before tax Earnings per share-6.3p* 7.8p fully taxed *restated to exclude ACT written back (actual 8.0p) 1.9p 2.2p Interim dividend

Copies of the Interim Statement may be obtained from the Secretary PO Box 20, High Street, Billericay, Fssex CM129XY.

RHP Group plc

Analysis of sales and profit Half year Half year 1986 1987 Sales Profit Sales Profit 4.2 46.0 449 Bearings 2.8 30.2 38,5 Electrical 2.6 .4 Fasteners 77.7

INANOTHER MEAR OFRECORD INVESTMENT

Whitbread & Company PLC announces another outstanding year of achievement. Highlights of the financial year ending 28th February 1987 include:

Profits before tax up to £158.9m, an increase of 16-2% on last year.

Total Dividend of 8-90 pence per share, up 14-1% on total dividend last year.

Over £200 million capital investment.

Whitbread opened, on average, more than 2 new retail outlets, mostly restaurants, off-licences and hotels, each week.

We opened refurbished Whitbread pubs at the rate of nearly 2 per day.

■ Rapid expansion in retailing - retail profits up 25%.

Profits from Whitbread's 1,500 managed pubs and from the distinctive retailing concepts such as Beefeater Restaurants, Pizza Hut, Threshers and Country Club Hotels all showed significant growth.

■ Increased UK beer market share.

Lager sales now account for 49% of Whitbread's own beer sales in the UK.

Heineken showed continued growth and Stella Artois outperformed the competition in the premium lager sector.

Ale brands, particularly Flowers and Whitbread Best Bitter, increased share in a slightly declining market.

■ Wines and spirits gains.

Whitbread's wines and spirits performed well in Western Europe and increased share in the difficult US market.

"The new investments we are making in the business are considerable and the prospects for growth are extremely encouraging."



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Avon shares jump as profits double Tunstall up

BY ALICE RAWSTHORN

price surge by 31p to 610p when Hobbs to £1.82m (£1.96m), issue, together with higher interim profits surpassed the Industrial polymers emerged profits, reduced interest pay-City's expectations by doubling as the largest contributor to able to £1.23m (£1.58m). The

Avon's development."

During the six months to April 4, Avon's turnover rose modestly to £103.8m (£101.66m), but the continuing businesses sported underlying growth of 15 per cent.

and France.

The tyres division benefitted from reorientation towards niche areas of the market. The refurbishment of the Moreway group has begun. Avon is refurbishing 50 of the 600 miles.

per cent.
Operating profits increased to £8.16m (£5.69m) and profits vided by the rest. from related companies to

The dividend is lifted from 2.1p

to 2.5p net with a final of 1.6p.

the USM, makes and sells sur-

face coatings. The directors

reported that order book for

the first quarter of the current

year was healthy and they were

confident of another satisfac-

They had granted a manufac-

turing licence to a Scandinavian manufacturer for the range of

They were also examining the possibility of a joint venture on the continental mainland with a

company operating within the

EEC, where the market for

Granyte's products was five

The company was also developing a new range of pro-

ducts for which it had sole UK

ist surface coatings group.

times that of the UK.

manufacturing rights.

tory year.

joinery products.

The group, which is quoted on

Expansion

Coatings

for Granyte

Avon Rubber, the tyres and £240,000 (£239,000). Deprecia- of improve industrial polymers group, tion was depressed by the productivity, yesterday watched its share divestment of Avon Lippiatt The proceed

from £2.38m to £5.36m. Its performance was profits, Its performance was company has now exhausted its boosted by contributions from tax credits and taxation rose a remarkable recovery by steering itself out of losses, through to Pakistan and Kuwait. Mr less, earnings per share rose to a remarkable recovery by steering itself out of losses, through
a series of cuts and re-direction
towards specialist tyres and
industrial polymers. Mr Tony
Mitchard, chief executive, described the half year as
"another important stage in
Avon's development."

Avon's development of Pakistan and Kuwait. Mr
to Pakis

group has begun. Avon is re-furbishing 50 of its 200 units and expanding the services proThe proceeds of the rights together with higher

Mr Mitchard said that he was

19% and set for improved sales and Years of stringent cuts and a switch from the mass market into clearly defined niches read more growth like a text book formula for industrial recovery. It is only since the start of the year that the City has realised the extent of Avon's revival. The share price has raced ahead and, luckly for shareholders, profits Tunstall Group, maker of emergency communications equipment and hurglar alarms, produced a 19 per cent improvement in pre-tax profits for the six months to March 31 last to £2.76m on turnover slightly shead from £12.1m to £12.9m.

efficiency programme have yet to come to fruition, there is refurbishment of the Motorway group has begun. Avon is refurbishing 50 of its 200 units and expanding the services profided by the rest.

Avon Rubber looks like the recent rise... the shares have paradigm of a recovery stock.

Control of the contro

Henry Barrett valued at £14m

From Little changed turnover of £12.59m (£12.48m) in the year ended February 27 1987, Granyte Surface Coatings in-

> N. M. Rothschild, merchant bank, is placing 5.64m shares, representing 31 per cent of the enlarged equity, at 77p each. Broker to the issue is Panmure

Henry Barrett, a Bradford-based structural engineer and steel stockholder, is coming to the stock market through a placing which will value the group at £13.88m.

N. M. Rothschild. merchant hook bolt used in steel buildings of more professional influx of more professional management.

The steel buildings operation the professional management.

The prospectus shows pre-tax profits rising from £96,000 in 1982 to £1.36m in the year to edge-of-town retail developments, and also builds distributed for the current year. The tion warehouses.

Barrett is a femily business dating back to 1866. It is headed by the great-grandson of the founder and there are four Barretts on the board.

municator and three zone panel were already in great The recent acquisition of Ademoo gave the company a direct channel of distribution to customers, an entry into the fire alarm market, an expanded product range and opportunities for rationalisa-

Net interest receivable rose from £7,000 to £131,000. After from 22,000 to 2151,000. After higher tax of £1.12m (£934,000), earnings per share rose from 8.8p to 10.3p. Directors declared an interim dividend of 1p, compared with 8 n lest time

export markets.

Tenstall Lifeline results were encouraging, and the division was now strong enough to stand in its own

right. Its headquarters were being established at Cleve-

don, with new senior manage-ment in place and the sales force being expanded.

Tunstall Security had emerged as a market force

and beginning to realise ex-pectations, he said. New

management, new products and an expanded sales team

were all in place, and the recently released digital com-

comment When the two Davids launched the Alliance manifesto on Monday, alarm bells began ringing all over Tunstall. Last year the com-pany spent more than £500,000 advertising its Lifeline emergency warning system to the southern portion of the 6m elderly living on their own in the UK. And now not only have the boys in yellow used the product name for the heading of the section on the elderly, they have as good as promised to provide one in every home. This scale of marketing success may still be some time off but with its competitors—Modern Alarms and Scantronic among others —slow to move in, Tunstall is looking to rapidly build up the rental stream from this area. At the moment about 500,000 people are covered by the company's established alarm products, enabling the care and maintenance side to become a significant contributor. For the full year £6m could just be possible, which puts the shares at 335p on a prospective multiple of 17— surely too far above the elec-

Reliant reduces halfway loss to £29,000

investor comfort.

tronics sector's average for

Reliant Motor, vehicle manufacturer, has reduced its pre-tax loss for the six months to March 31 from £195,000 to £29,000 and expects to show a profit in the second half of

Mr John Nash, chairman, said the company was in talks about possible diversification. about possible diversification, and was expected to resume dividend payments in 1988. The group's fall in turnover was attributable to the completion of the Ford RS 200 rally car programme, he said. The transfer of Reliant's spare parts operation to Unipart had been completed, and benefits should show through in the second half.

in the second half.
The Simitar depended on the North American market for its ultimate success, said Mr Nash. A new subsidiary, the Scimitar Motor Company,

the Scimitar Motor Company, will be formed and sold with the necessary finance to develop the car.

Turnover fell from £7.75m to £6.63m. There was again no tax charge, and the loss per share worked out at 0.5p, compared with 3.5p last time.

Halifax Building Society

Floating Rate Loan Notes 1996

For the three month period from 20th February, 1987 to 20th May. 1957 the Notes will bear interest at the rate of 10%, per cent. per INTUIN. The Coupon amounts will be E13182 per £5,000 Note and E1318-24 per E50,000 Note, payable on 20th May, 1987.

& Co. Limited

Parker Pen returns to profit at £14.3m and seeks listing

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

PARKER PEN, the company we see the blue sky for expanbought by management from its sion."
US parent last year, has been Sal brought back into profit and is to seek a London Stock Ex

to seek a London Stock Exchange listing.

The company turned in pretax profits of £14.29m for the
12 months to February 28, compared with a £300,000 loss in
the previous year, on turnover
up from £115m to £128.7m.

Mr Jacques Margry, chiet
executive, said Parker had been
turned round, and was waiting
for "the most advantageous"
time for flotation. Mr Michael Dawson, chair-man, said another period of growth had set the company on course for greatly imon course for greatly improved full year results.

Tunstall Telecom had again taken full advantage of its continuing investment in product development, he said, and Piper Compact, Lifeline and Network Controller had increased sales, with a further 24 control centres being installed in the first half of the year.

New products to be introduced should further enhance the company's market lead, and the board expected significant growth from its export markets.

for "the most advantageous" time for flotation.

A listing would fulfil a commitment to the investors which backed the buy-out, he said. Lazard Brothers, the merchant bank, and stockbrokers Cazentee have been appointed

advisers.

The most striking improvement was made in the US, where an operating loss of \$9.1m in 1986 was turned into a profit of \$1.2m. Sales rose 10 per cent during the year.

Group headquarters was moved from the US. moved from the US to New-haven in Sussex at the time of the buy-out, resulting in a reduction of staff from 140 to 26. The US workforce has also been reduced, and new working practices have been accepted. practices have been accepted.

Marketing policy has been changed to move the brand back up-market in the US. Mr Margry claimed Parker was now out-selling Sheaffer, its nearest US rival, although Cross was still dominant in the quality pen trade. Sales of the Parker Classic range which competes

Classic range, which competes directly with Cross, increased 15 per cent last year, he said.
"We have got a viable business in the US, and that's where

Hartwell

Sales in Latin America, from

factories in Brazil. Argentina.
Mexico and Colombia, rose from
£14.8m to £19m, and provided
the group with dividends of
£1.3m—the first profits from the
region for several years.

Turnover in Europe rose 15 per cent in sterling terms, resulting in a 27m increase in

operating income. The only setback during the year was the

failure of negotiations to take over Watermans, Parker's lead-

ing competitor in France.
Parker recently sold its 12 per
cent stake in the French company to Gillette, which now
owns the brand.

Parker produces about 50m pens a year, mostly in Sussex. It claims brand leadership in

the £1bn-a-year world market for instruments costing more

Last year £2-£3 pens

accounted for 65 per cent of unit sales, and 40 per cent of

The \$100m buy-out, signed in February, 1986, followed five years of poor results. With almost three-quarters of its

sales overseas and the dollar relatively strong, Parker's

relatively strong, Parker's profits had suffered on transla-

tion into US currency.
The brand also waned in its

home market as the former management neglected its

quality criteria and tried to

compete against imports of

to reflect its main remaining

interest in temporary help agen-

chean throwsway pens. After the buy-out the former parent was renamed Manpower

than £2.

second half Improved second half crad-ing, with pre-fat profits up by \$600,000 to £3.4m. caabled by \$500,000 in \$3.5m. cashed Hartwell to achieve a record \$6.12m in the year to end-February compared with a

over £6m

after strong

previous £5.71m.
The company improved turnover for the period from £256.14m to £272.38m, with a higher £252.43m (£212.91m) from vehicle distribution and a lower £43.75m (£53.24m) from the henting survives side.

side.

Hartwell's properly incame for the year amounted to \$556,000 compared with \$1281,000. This reflected the

f281,000. This reflected the phased completion of developments referred to in previous statements.

Mr Frank Stockford Huggins, chairman, said the result, set as it was against a back ground of competitive trading and internal disruption caused by the company's ongoing property redevelopment programmo, was encouraging. The directors are recom-

programme, was encouraging.

The directors are recommending an increased final
dividend of 2.12p (1.77p),
making a total for the year of
3p (2.65p). This will be paid
from lower carnings of 6.7a
(7.9p) per share. The directors are also proposing a one
for three scrip issue.

Looking ahead the chairman said the company was
well placed for the roming
financial year with good profits achieved in March and
April.

He added that the change in the company's name from Hartwells Group together with the new corporate livery and logo were the start of a drive to improve the company's cor-porate identity and unity its

BY RICHARD TOMKINS

creased its pre-tax profit by 13.5 per cent, from £1.26m to £1.43m.

for the current year. The prospective price/earnings ratio is 12.2 and the notional gross dividend yield is 5 per cent Of the shares being sold.

1.6m are consign from existing shareholders and 4.04m are new shares being sold by the com-Barrett has three divisions. Several of the directors—
One designs and builds steelframed buildings for industry
and commerce, another processes and distributes steel, and
the third makes a multi-purpose

four Barretts on the board.

Several of the directors—
shareholders and 4.04m are new
including two of the younger
shares being sold by the company. Proceeds to the company will help repay borrowings
much of its recent profits
growth is attributable to this acquisitions.

Leeds Group up 44% midterm

Leeds Group to lift its pre-tax capital.

profit by 44 per cent, from The wider sphere of production enabled the company to year ended March 31 1987.

In the longer term the direc-Printing Company, specialising promising, in woven and knitted fabric, claimed. tors said they would like to see the company developed inwas included for four months. to a more broadly based special-

rear ended March 31 1987. Concentrate on those areas Non-textule activities con-This was achieved on a 40 which experienced strongest tinued to grow strongly and per cent increase in turnover demand, and the outlook for the to £9.88m (£7m). Walsden second half continued to be Leeds Leasing over the next 12 the

Walsden

EXCELLENT progress from all is to be a one-for-five scrip issue programme was being impledivisions and a contribution and the directors intend to mented to increase printing from an acquisition enabled maintain the final on the higher capacity and improve efficiency. After that further development would be made in the dyeing

division. Non-textile activities

directors months.

Earnings for the half year producing worked through at 12.9p (9p) The interim dividend is lifted results up to best expectations after tax charged of £981,000 from 2,25p to 2.7p net. There and a major capital expenditure (£671,000).

-This announcement appears as a matter of record only



Richard Ellis

announce the formation of the

PROPERTY EQUITY FUND LIMITED

a fund to provide up to

£100,000,000

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> Retained property advisers Richard Ellis

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Postipankki (U.K.) Limited Security Pacific National Bank The Sumitorio Bank, Limited The Toyo Trust and Banking Co., Limited

May 1987

The Financial Times is proposing to publish a Survey on

GOLD & PRECIOUS METALS

Publication date: MONDAY JUNE 22 1987

The following subjects will be covered:

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3. Platinum 4. Silver

5. Precious Metals Trading 6. Gold for Private Investors

Gold shares

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INTERIM RESULTS

FOR THE SIX MONTHS ENDED 28th FEBRUARY 198? UNAUDITED 1987 1986 Increase Turnover £172.0m £114.2m +51% Profit before taxation £36.9m £31.2m +18% Profit after taxation £31.6m £26.0m +22% Earnings per share 23.9p 19.9p⁴ +20% Dividend per share (net) 1.75p 1.25p* +40% *adjusted for 1 for 5 scrip issue in January 1987

EXTRACTS FROM THE CHAIRMAN'S STATEMENT

The Agriculture, Food and Related Industries Division contributed £31.3m pre-tax profits on turnover of £103.9m. Geographical market expansion has continued in Western and Eastern Europe and the Far East. and alternative sourcing arrangements now make available a variety of Latin American and European produce.

The Consumer Electronics Division contributed pre-tax profits of £3.9m on turnover of £38.3m. Vestel strengthened its position in the market with an extended and updated product range as well as its ownbrand products. Reduction in unit costs means wide scope for export potential and a small range of products are already being exported to Europe and the Middle East whilst similar opportunities elsewhere are being explored, At Russell Hobbs Tower progress has been

encouraging.

The Textile Division recorded pre-tax profits of £1.7m on turnover of £29.8m. Particularly encouraging progress was made by Santana in the USA, and Shui Hing and Impact in the Far East. This included the acquisition by Shui Hing of 51 per cent of a Portuguese

company, Agoli. In the Pharmaceuticals, Toiletries and Cosmetics Division progress has been made in the development of new projects including the formation of a joint-venture company in Turkey to distribute consumer products from The Wellcome Foundation. The associate company, Prestij Kozmetik, successfully launched its range of L'Oreal cosmetics and toiletries.

The international development of the Group is continuing most satisfactorily. In the USA a sponsored American Depository Receipt programme has been established with The Bank of New York and in the Far East, subject to official consents, the Group has increased its shareholding in Shui Ring to 66 per cent.

The Group views the future with confidence. Copies of the fall interim statement can be obtained from the Secretary, Polly Peck international PLC, 81-91 Commercial Road, London &1 12D.

Coloroll confident after 66% increase to £10m

A RISE of 66 per cent to £10.33m in pre-tax profits reported by Colorell Group, the fast expanding manufacturer of wallcoverings, household textiles and ceramics, for the year to March 31 1987. This is well in line with marke expecta-

and chief executive, said 1988 should be another year of sig-

nificant progress. He said the acquisition of Crown House—not included in the past year's results-was now unconditional, and assimilation of the tableware division was proceeding rapidly.

The company aiready had a number of companies interested in acquiring the engineering division and expected to dispose of it in the coming months.
Currently, group turnover
on a proforma basis was now
almost £450m.

Many of the changes in 1987 were brought about by acquisitions, notably Staffordshire Potteries, Fogarty and in the US; Wallco. All the companies acquired had been completely cent.
integrated into company's home
Hor

Commenting on the progress margin improvements of the various divisions, Mr being achieved.



John Ashcroft, chairman and chief executive of Colorali Ashcroft said that Wallcoverings UK sales increased by per cent reflecting the Worley acquisition for a full year (three months in the preceding year), as well as strong underlying sales growth. Profits in-£60.83m to £115.23m; tax charged was £3.61m (£2.4m) and minorities took nil (£193.000), as did extraordinary costs (£242,000 in 1985-86). creased by a satisfactory 27 per

integrated into company's home fashion divisional structure.

Major capital expenditure doubled and included the business of Drew for 10 months, and several were already substantially under way.

Commenting on the process.

Earnings per share were up from 13.4p (restated) to 16.5p and the dividend is raised from 5p to 5.75p with a proposed final of 2.45p (3p). See Lex

In ceramics, rationalisation of the acquisitions of Biltons, Staffordshire Potteries and Cartwright and Edwards was

now complete. Significant profit-ability improvements had been

adversely affected by start-up

Sales in Australia increase

notwithstanding a serious ware-house fire early in the year. Total sales last year rose from

Parkland Textile advances by 28%

Parkland Textile (Holdings) raised its pre-tax profit by 28 per cent in the year ended February 27 1987, from £1.22m to £1.57m, gaining substantial benefit from reduced borrow-

Sales of wallcoverings in the US increased by 28 per cent in dollar terms (21 per cent in sterling), reflecting continued The group, manufacturer of woollen yarn, worsted cloth and clothing, produced a turnover of £53.4m (£54.3m). strong growth in new products and the inclusion of Walimetes for a full year compared with 11 months.

A highlight of the year, said A highlight of the year, said of the year, said of the year spencer, chairman, was a £3.4m reduction in borrowings to £3m by February 27, largely brought about by substantial stock reductions. Interest charges were cut from £985,000 to £691,000. Packaging sales increased by 5 per cent and the divison again achieved very satisfactory profit margins while in retailing, the opening of the new flagship store in London's Regent Street had been exceptionally well received, although results were

The worsted weaving yarn business of Smith Bulmer was sold as it needed substantial capital investment. The yarn production was retained and would be developed to maintain the group's "fast flow" capa-bilities, Mr Spencer said.

As to the current year he disclosed that all sections were operating at higher levels than last year. He was confident that the year would show substantially improved results. In clothing, development costs in men's trousers and

womenswear companies held back the division from making the return on assets expected.

RHM marginally above forecast

Ranks said the improvement was spread across all continuing separate entity, with main board businesses, adding that a strong director, Mr Tim Howden, start had been made in the second half. "I would expect the year as a whole to be another satisfactory one," says chairman Sir Peter Reynolds. The first half profit figure is marginally above the level predicted by RHM during the Avana bid, but the interim dividend—25 per cent higher at the trading level. profits dend-25 per cent higher at 2.65p-is exactly as forecast.

Ranks Hovis McDougall, the flour milling and baking group which last month won a £281m contested bid for Welsh food group Avana, yesterday unveiled a \$1.5 per cent increase in half-year profits at £52.9m before tax.

Ranks said the improvement was spread across all continuing businesses, adding that a strong businesses, adding that a strong of the stranger of the flowers.

The Avana acquisition was sales of £742.3m (£698.2m). cent since the Avana merger (with New Zealand group, in the milling and bread baking fletcher Challenge, holding division, which contributed menting on the acquisition, #19.9m (£15.3m), helped by the can probably give thanks to launch of a number of new pleased "with what it had products, Elsewhere, there was steady growth in groceries (up pany is still being run as a £1.4m addition from the director, Mr Tim Howden, taking charge and Avana's general foods side, to £6.2m

Comment

Having forecast £52.5m in the course of its Avana bid, Ranks can hardly have expected—and certainly did not engender—much surprise in response to hardly formers. All over the profits the latter of the course of the co food park at Dragonparc, vesterday's figures. All eyes, pective PE with the shares Merthyr Tydfil.

At the trading level, profits rose from £45.8m to £37.6m on however, are now on the Good down 4p at 317p is around 14— and that does not look excessions from £45.8m to £37.6m on however, are now on the Good down 4p at 317p is around 14— and that does not look excessions from £45.8m to £37.6m on however, are now on the Good down 4p at 317p is around 14— and that does not look excessions.

Reduced home markets hit Irish Distillers

A CONTRACTION in the home market adversely affected change rates, also contributed weaker sterling and dollar exmarket adversely affected change rates, also contributed west Coast Cooler continued gress in the second half but, in to be brand leader in the prevailing circumstances, it because the group to make positive promotes to the lower profits.

He said the decline in consumption in spirits in its home however, were static rather diction of the outcome for the contributed weaker sterling and dollar exmarket. Sales there, would be unwise to make a pre-

months to March 31 1987, and the pretax figures were down from from 127.67m to 125.78m.

Turnover was down from first 134.49m (which included ten months' trading of United Drug) to £117.81m.

Apart from the smaller home market, Mr Joseph McCabe, the chairman, said reduced Cooler shipments to Australia, and sumption in spirits in its home market, Mr Joseph McCabe, the chairman, said reduced Cooler shipments to Australia, and sumption in spirits in its home however, were static rather than increased, and a necessary full year. The reduction in inventory adjustment by the group's franchises gave rise to aconsequent sharp reduction of strengthening of sterling will shipments in the period. Shipments in the period. Shipments will resume during the market, Mr Joseph McCabe, the chairman, said reduced Cooler shipments to Australia, and the marketing investment being love.

Sumption in spirits in its home than increased, and a necessary full year. The reduction in inventory adjustment by the group's franchises gave rise to aconsequent sharp reduction of the Budget, and the recent shipments in the period. Shipments will resume during the second half, but at a lower level than in the same period of changed at 2p. Stated carnings per 25p share were down from the market, Mr McCabe said he expected size of the Budget, and the recent shipments in the second than increased, and a necessary full year. The reduction in inventory adjustment by the domestic interest rates since group's franchises gave rise to aconsequent sharp reduction of the Budget, and the recent shipments in the second than increased, and a necessary full year. The reduction in inventory adjustment by the domestic interest rates since group's franchises gave rise to aconsequent sharp reduction of the Budget, and the recent shipments in the second than increased, and a necessary full year. The reduction of the domestic interest rates since the Budget, and the recent shipment shipm

Acatos & Hutcheson interim profits up 73% to £6.3m

THE OPTIMISM of Mr Ian raised 50 per cent to 3p. Hutcheson, chairman of Acatos & Hutcheson, in his last annual report is borne out by the half-year results to March 29, 1987,

year results to March 29, 1987, with pre-tax profits showing a rise of 73 per cent from £3.63m to £0.26m. The shares closed 23p higher at 382p.

In yesterday's interim statement Mr Hutcheson anticipated full year results in line with the improvement shown over the past six months. He said that due to lower raw material the past six months. He said that due to lower raw material prices—the group's principal activities are processing and marketing of edible oil pro-ducts—turnover, expressed in cash terms, had declined but volume turnover had increased

materially. The company was continuing to examine further potential acquisitions in the UK and had also formed a subsidiary hold-ing company in Spain which provided a suitable platform for the development core activities

The progress of Acatos & Hutcheson's price since the company's flotation at 160p last August makes Rolls-Royce's debut look positively pedestrian: yesterday A&H's shares bucked the sinking market and put on another 50p to 409p as the 73 per cent interim profits increase triggered an all-round up-grad-ing of full-year forecasts. The market in A&H is so tight that it does not take many fans to put the price up, but even so, the disbellef that dogged the company's floation is rapidly being dissipated by the performance. The advance is being led by the consolidation of acquisi-tions and through greater pro-duction efficiency, so enabling through the seizure of market share. This process will continue into next year, when the new plant at Orchard Place will the development core activities in that area.

The decline in turnover for the period was from £106.49m to £97.95m; operating profit was up from £4.89m to £6.71m while net Interest payable was down sharply to £447,000 from £1.26m. Tax took £2.29m (£1.37m) leaving earnings per share to emerge at 13.1p (8.6p) for the dividend which is the torchard Place will also allow the group to throw 50,000 tomes of margarine a year at the importers' 20 per cent share of the market. With £12m in sight this year, the prospective p/e of 16 is already looking into 1988, but it may yet prove conservative unless exchange rates swing violently out of A&H's favour.

British Airways Plc announces pre-tax profits of £162 million.

	1986/87	1985/86
Turnover	£m. <u>3263</u>	£m <u>3149</u>
Airline Operating Surplus		
1st 6 months	151	205
2nd 6 months	32	NIL
Total for Year	183	205
Profit Before Taxation	162	195
Profit after tax	148	193
Extraordinary items	4	(12)
Profits available for distribution	152	ì8í
Dividends payable (1986 £0.4m)	(30)	-
Transferred to Reserves	122	<u> 181</u>
Earnings per share	20.5p	26.8

As stated in the Other for sale its Directors will pay a dividend of 4.11op per share on 31.787 to shareholders registered on 11 june.

NOTES The following specific points should be noted:

1. The airline operating surplus for 1986/87 is, after charging £16m for severance, a similar figure to the prior year.

2. The cost of the public share offer amounted to £11m of which £10m had been provided in prior years.

3. There is a Corporation Tax charge on the profits for the year of £43m. This has been offset by £25m of ACT previously paid and written off and a provision of £15m which was made in 1984/85 as a result of the transfer of staff to the new pension scheme. This results in a net

charge for the year of £3m. In addition £11m has been provided for deferred tax.

The above statement of results does not comprise the full accounts. Copies of the full accounts for the year ended 31 March 1986 have been, and those for the year ended 31 March 1987 will be, filed with the Registrar of Companies. The auditors have issued unqualified audit reports on the accounts for both years.

SUN ALLIANCE INSURANCE GROUP

SUN ALLIANCE AND LONDON INSURANCE ple

ANNUAL GENERAL MEETING

The Annual General Meeting of Sun Alliance and London Insurance pic was held yesterday at the Head Office of the Company in Bartholomew Lane, London E.C.2.

Mr. H. U. A. Lambert, the Chairman, presided and in addressing the Meeting stated -

"As you will know, we do not publish quarterly results but it is our practice at the Annual General Meeting to give shareholders an indication of our experience in the first quarter. I would again caution that the estimated results for one quarter alone do not provide a reliable guide to the likely outcome for the full year.

For the third successive year, as I reported in my Statement, our home results have been badly affected by severe winter conditions and, including the windstorm in March, the total weather claims are estimated to have cost over £75M compared with £41M last year. Although the impact of these weather losses has resulted in a somewhat larger underwriting loss than for the first quarter in 1986 the underlying improvement has continued.

There have also been encouraging improvements in the results from a number of overseas territories.

Investment income and life profits have again shown good growth and overall, in contrast to 1986, the first quarter has, I am pleased to say, produced a small pre-tax profit."

A Vote of Thanks to the Chairman, Directors and Staff was proposed by Mr. Evelyn de Rothschild_

Commentary on 1986/87

The volume of scheduled airline traffic in 1986/87 increased over that for the previous year by 1.5% in terms of passengers and was unchanged in Revenue Passenger Kilometres. The incidents in Chernobyl and Libya had serious adverse effects on traffic during the early summer months. Following a variety of marketing initiatives, business recovered in late summer and this trend continued in the rest of the year. Cargo measured in Revenue Tonne Kilometres increased by 7.0%.

Passenger load factor was 67% compared with 68% a year ago. Yields are little changed from 1985/86. Overall airline revenue increased by 1% from £2795m

The Airline Operating Surplus fell from £205m to £183m and pre-tax profits from £195m to £162m. However this is £17m higher than the forecast in the Offer for Sale issued in January 1987. In the last three months of the year fuel prices were lower and traffic carried was higher than included in the forecast.

Fuel prices have been lower throughout the year and the total cost in sterling amounted to £371m compared to £570m in the previous year. Staff costs have increased from £638m to £722m principally due to higher pay rates and overtime. Staff numbers however increased by 1% and productivity was maintained. Operating lease costs increased from £61m to £86m due to additional Boeing 747 and 757 aircraft.

The staff profit sharing plan will pay out just under two weeks.

During the year net loan repayments amounted to £65m. With the strengthening of sterling, borrowings reduced by £17m and now stand at £297m. Net worth (share capital and reserves) is now £605m including £122m transferred to Reserves from the current year and the debt:equity ratio is 33:67 compared with 44:56.

The Future

British Airways today is one of the more efficient, profitable and successful airlines in the world. Our standard of customer service is high, and our growing financial strength, combined with our newly won independence, gives us the opportunity to exploit for the first time the full potential of the company.

Nevertheless, let me add a note of warning. While British Airways holds an enviable place in the front rank of the world's international airlines, we see a need a much greater understanding in Britain of the scale of competition that we face from the United States, European and Far Eastern airlines.

If we are to maintain and increase our strength - and it is in the interests of the country and our customers, as well as of the company, that we should do so - then we must ensure that there are no externally imposed restrictions on our growth. We look to the future with confidence provided we are allowed to operate in an environment of free and fair competition.

Kung of Wartnaby. Chairman The Annual General Meeting will be held at the Royal Albert Hall on 29 June 1987. The Directors Report and Accounts will be potend to shareholders in early June. For further information please connect: Investor Relations, British Airways Plc, (\$229), PO Box 10, Heathrow Airport, Hounslow TW6 23A.

BRITISH AIRWAYS

Britain's highest flying company.

US gallers | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

Juhn 51.80 62.83 87.85
July 57.05 87.97 81.85
August 57.05 87.97 81.45
August 57.05 87.87 82.46
Sept 51.75 82.76 52.06
CCI 52.50 82.90 52.86
Now 51.70 53.57 53.86
Dog 14.10 44.77 54.24
ORANGE JUICE 15 900 (b. centurite

Cine# 150.70 130.90 127.80 127.80 127.80 127.85 125.86 129.86 125.85 125.85 125.85 125.85

SUGAR WORLD "11" 112,000 lb. cents/lb

CHICAGO

June July August Oct Dec Feb April June July

LIVE CATTLE 40,000 lb. about / lb

LIVE HOGS 30,000 lb, cents/ib

MAIZE 5,000 by min, cents/\$6-lb bushel

Close Prev High 184.6 186.5 189.0 187.0 190.0 191.2 190.2 195.2 195.2 197.4 202.2 195.2 181.4 180.5 185 0 201.4 206.6 206.6

PORK BELLIES 38,000 lb, cents/fb

July 540.0 Prev High 540.0 565.4 558.0 August 552.4 558.8 562.4 569.6 562.0 568.4 569.4 July 568.0 568.4 569.4 July 568.0 574.6 563.4 568.0 Mary 549.4 542.4 552.4 July 561.0 568.0

SOYABEAN OIL 60,000 lb, cents/lb

Prev 18.78

July 130.70 130.90 130.90
Supt 127.80 127.80 127.80
Nov 125.85 128.36 128.30
Nov 125.85 128.36 128.00
March 125.80 125.85
May 125.80 125.85
May 125.80 129.86 128.00
FLATINUM 50 1709 ot. 5/1009 ot.

Stefan Wagstyl on the Grace/Berisford merger plan

Cocoa industry under pressure

THE ANNOUNCEMENT of a UK which do some cocoapossible merger of the cocoagrinding themselves and buy processing interests of W. G. the rest of their needs from the Grace, the US conglomerate, independent processors, and S. & W. Berisford, the British commodify the British of the form a tricky balancing act tish commodity trader, is the latest and most important sign of the financial pressures on the industry.

A union between the two companies, which would create the biggest cocoa-processing group in the Western world, would be the largest example so far of the consolidation which is taking place in a fragmented industry.

The impact on the industry would almost certainly be greater than the effect on either Grace or Berisford, which emphasise that talks are at an early stage. Each has serious difficulties of its own and cocoaprocessing is a relatively small contributor to each company's

The market is dominated by the international chocolate comof the US. Nestle of Switzerland, and Cadbury Schweppes of the

EC farm

price talks

suspended

By Tim Dickson in Brussels

EC AGRICULTURE Ministers

last night suspended their crucial farm price talks until Sunday, though without much sign that any of the major

issues are close to being resolved.

Three days of negotiations in Brussels have yielded progress on some of the less substantial

items but West German opposition to all ideas to change the system of "green" currencies and monetary compensatory

amounts remains strong while Britain, Holland and the Germans are among those con-tinuing to block the Commis-

sion's controversial proposal for an oils and fats tax.

are deeply unhappy about a Belgian Presidency plan to

limit the intervention system for cereals (although it would

freeze, rather than cut prices).

Diplomats say, however, that a

sufficient majority of member

states may be ready to agree this part of the package.

German summit in Paris might just provide an opportunity for forging a workable compromise

on agri-monetary reform. Mean-

while, Mr Paul de Keersmaker,

Belgium's Farm Minister and chairman of the Farm Council.

says he will be consulting with

the European Commission over

will produce a new paper on Sunday in a bid to break the

SRI LANKA will back an Indian proposal to seek an inter-

national tea agreement at next month's Food and Agriculture Organisation meeting in Rome, industry officials said, reports Reuter from Colombo.

A Tea Board official said the

BY PETER BLACKBURN, RECENTLY IN NOUADHIBOU

African state of Mauritania, promising with the value of which has one of the world's richest fishing grounds off its shores, last month adopted a long term fisheries strategy aimed at conserving resources.

The value of small-scale and the state of th

aimed at conserving resources, The value of small-scale increasing local added value fishermen's catches is expected

and promoting small-scale fish- to quadruple to \$20m in 1987.

ing.

Mauritania's fishing industry
has developed rapidly since the
Government implemented a new
fisheries relieve size areas and the size about 2,400 such fishermen

Government implemented a new fisheries policy six years ago. Fish exports have now overtaken iron ore to become the country's main export earner and were worth about \$278m in 1988.

but their annual catch totals only some 10,000 tonnes.

The development of small-scale fishing would provide major benefits in terms of jobs and income and the Government and the growth and decided to correct

agreement will aim at ensuring that only quality teas are sold

The new policy has sought to integrate foreign fishing fleets into the local economy and reduce the amount of illegal

fishing. Mauritanian-controlled joint ventures have gradually

replaced the former fishing licence system. Joint ventures

have been set up with Arab, Eastern bloc and Scandinavian

"Previously only foreign ships fished deep sea. Now there are nearly 140 Mauritanian fishing vessels," said Dr Ahmed Mah-

moud, the secretary-general at the Fisheries and Maritime Economy Ministry.

SMCP exported 60,000 tonnes

small-scale operations.

(SMCP) in 1984 with a use Las Palmas, in the monopoly of exporting high Islands, as their base, value demersal (bottom-feeding)

Net foreign exchanges

value demersal (bottom-feeding)
fish and crustacea has helped
to improve government revenue
and provide a secure market for
tenance, fuel, equipment and

countries.

Tea agreement

deadlock.

West Germany and Ireland

the rest of their needs from the independent processors.

The processors have to perform a tricky balancing act. They buy cocoa beans from producers, mainly in West Africa, in a commodity market where prices are volatile. But they must sell their products in a market where prices move around less abruptly. As a result, profit margins can vary wildly from one year to the next.

next.
It is therefore hardly surprising that several processing com-panies are owned by commodity trading companies which are active in the futures markets, buying and selling cocoa to try to square their books and cover their own in-house stocks Berisford is a prime example of a trade-cum-processor.

grind cocoa beans and separate them into cocoa butter, for chocolate making, and cocoa powder, which is used in chocolate drinks, ice-cream and sweets.

The market for the processors. First, cocoa consumption has been growing only modestly. Gill & Duffus, a London trader, estimates that 1.823m tonnes were ground last year, compared with an average of 1.4.1 Life has been difficult in the 1980s for the processors. First, ground last year, compared with an average of 1.44n in the 10 years to 1975. But there has been no shortage of grinding capacity because several producing countries have invested

grindings has risen from 21 per cent in 1966-75 to 32 per cent last year, mainly at the expense of US processors. Western Europe, particularly the Nether-lands and West Germany, has maintained a strong position with 37 per cent of last year's

output. Meanwhile, dull prices have hit commodity traders after the boom of the late 1970s. Lower trading profits, and in some cases losses, have made some groups think again about the wisdom of processing. Beristord is again a prime example of a company which has suffered. has suffered.

Finally, and most impor-tantly, the independent processors have been squeezed by the growth of the chocolate companies which have been able to wring better and better terms from their suppliers.

Merger after merger has transformed the once-frag-mented chocolate industry. Hershey's purchase of Nabisco Canadian chocolate interests is a recent example, as is the acquisition of the Belgian company Cote d'Or by Jacob Suchard of Switzerland. The chocolate companies have

also turned on the independent charges arising.

The producers' share of processors—Suchard has bought restructuring.

bought a stake in E D and F Man, the London trader.

In this context, a merger between Grace's and Berisford's interests, bringing together 180,000 tonnes of grinding capacity, would be an important defensive move.

tax in the year to last September, tried and failed to sell

cent stake in Berisford from Ferruzzi, might well influence Grace is in the throes of sell-

The group resources. \$375m last year as a result of

US 'leverage' trade studied

BY NANCY DUNNE IN WASHINGTON

RISING PRICES of metals entering the leverage business. futures, spurred by inflation fears, may spill over into increasing business for US off-exchange dealers in "leverage contracts," according to Miss Susan Phillips, chairman of the Commodity Futures Trading Commission. Leverage contracts allow investors to buy or sell commodities long-term against

the industry's self-regulatory body, have distributed a body, have distributed a been accused of fraud, the Com-questionnare to determine the mission tried to get Congress to number of firms interested in ban leverage dealing.

The survey, mandated by Congress, has been mailed to futures commission merchants, brokers which are also securi-ties broker-dealers, some banks over the summer. The three US leverage firms Miss Phillips said the Comstill in business sell long-term mission will start overseeing the

small down payments.

In a briefing on the CFTC's for gold, silver or platinum. current activities, Miss Phillips said the Commission, the statutory watchdog, and the National Futures Association, plan. However, because many metals dealers have in the past hear accused of fraud, the Combeen accused of fraud, the Com-

Congress refused and instead required that leverage dealing be regulated by the Commission. Currently leverage dealers are required to register with the Commission and are subject to and metals companies. The minimum financial, disclosure, CFTC will compile the results record-keeping and reporting requirements.
Miss Phillips said the Com-

exchanges new audit trails systems on July 1. Although the exchanges complained vocifer-ously when the Commission required closer tracking of trades, implimentation has been "smoother than expected," Miss Phillips said, thanks to the co-operation of many member

Peru tightening state grip on metal trade THE PERUVIAN Government is regulations to appear within the

to give Minpeco, the state next two weeks. marketing company, the option to substitute for buyers in already committed the bulk of future metals concentrates contracts. The measure, published expect to be signing new contracts. in the official gazette, will come Observers were holding out into effect once regulations establishing the mechanism are

tracts before August or September. However, they are unhappy establishing the mechanism are over the move, which appears issued by the Ministry of Energy to return metal marketing to and Mines. Traders expect the the state monopoly of the 1970s.

WEEKLY METALS

Mauritania's fresh focus on fishing

the fact that many modern traw-lers are able to process common traw-

brackets).

CADMIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, ingots 1.55-1.65 (1.55-1.62), sticks, 1.55-1.65 (1.55-1.62)

ket, 99.5 per cent, \$ per lb, in 2.55-2.60 (same).

warehouse, 6.60-6.95 (6.50-6.55).

MERCURY: European free value, \$ per lb U₁0₁, 17.00 market, min. 99.99 per cent, \$ (16.75).

ment has now decided to correct the imbalance, Dr Cherif said.

About \$110m has been invested in the development of

the local fisheries industry since 1980. But investment has been

"incoherent" with excess on-shore freezing and processing capacity, according to Dr Cherif. The high cost of electricity and

other onshore services also make it difficult for local fish

processors to be competitive.

The situation is aggravated by

lers are able to process, store and tranship their catches at

The creation of the state-owned Societe Mauritanienne de Commercialisation du Poisson Nouadhibour and most vessels (SMCP) in 1984 with a like Lee Delevant of the Ship maintenance, repair and transhipped at sea or what experts describe as a "substantial" amount of illegal catches.

With emphasis now being

use Las Palmas, in the Canary

wages. All ships' officers and 70

per cent of the crews are

of fish products worth \$153m foreigners.

The new Government strain 1986. The main market was
Japan which accounted for 75 fishing industry has caused conper cent of the total value. cern that demersal and small define long-term aims, he

MOLYBDENUM: European

TUNGSTEN ORE: European free market, standard min. 65

per cent, \$ per tonne unit WO, cif, 49-55 (50-55).

VANADIUM: European free

market, min. 9° per cent V.O., other sources, \$ per lb V₂O., other sources, \$ per lb V₂O., cif.

ATLANTIC

OCEAN'

Mauritania

pelagic (free swimming) species

are being over-exploited.

The maximum sustainable yield is estimated at about 600,000 tonnes a year of which 426,000 tonnes for small pela-

Exports last year rose sharply to 390,000 tonnes but this does not include fish

With emphasis now being placed on the need to conserve

fish resources and prices not

expected to rise much further the main way to increase earn-

ings was to develop local added

value and to reduce hard cur-rency payments for fisheries services, Dr Cherif said.

OMPE OKT

All prices supplied by Metal per flask, in warehouse, 268-278 Bulletin (last wek's prices in (270-230).

free market, drummed molybdic oxide, \$ per lb Mo, in warehouse, 2.95-3.05 (3.02-3.08).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.20-5.65 (5.00-5.35). ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 2,420-2,460 (2,400-2,450). BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2.95-3.08 (2.90-3.05).

COBALT: European free mar-

Tokyo market to reduce dealing fees

By Yoko Shibata in Tokyo THE TOKYO Commodity Exchange has decided to lower fixed "per-deal" fees for precious metals, cotton yarn and

The decision, made at a Board The decision, move calls for reducing the fee for gold from 1200 to V150 per deal, for silver from Y100 to Y45, for platinum from Y150 to Y75 and for both cotton yarn and woollen yarn Y150 to Y120, effective from April 1 1987.

The fee for rubber trading will be raised from Y60 to Y80 from June 1 1987. The exchange sets its budget for the financial year started last month, at Y1,408m (\$10m), compared with the previous year's Y1,386.6m (\$9.90m). It expects the number of contracts

concluded at the exchange will

average 20,100 a day,

The exchange will raise the number of trading members in its precious metal and rubber divisions from the present 49 and 35, respectively. But it has yet to fix the specific figures for the increase.

explained. There are two main

The protection and conservation of fish resources taking

account of the need to amortis investments in trawlers and onshore freezing and process-

onshore freezing and process-ing facilities.

No new fishing licences or charter agreements will be granted to foreign vessels for bottom fishing and existing ones

will not be renewed. Pelagic fishing agreements with the Soviet Union, Rumania, Iraq. East Germany and Nigeria are not affected however.

Authorisation for Mauri-tanians to buy deep-sea fishing

vessels will be strictly con-

trolled so as to prevent further increase in surplus capacity.

Fisheries surveillance will be increased by the purchase of a 45 metre trawler and a small

spotter plane. Trawlers are considered more effective than naval patrol vessels because they are less conspicuous and

are able to stay out at sea for

much longer periods.

• Increased local added value:

The Government recently approved a study carried out

by the UK's crown agents which identified eight investment projects costing up to \$60m. They include a ship repair yard, development of small-

scale fishing through construc-

tion of a boat building work-shop at Nouadhibou and beach

landing centres along the coast

as well as training programmes.
Aid donors have agreed to

finance feasibility studies which should be completed by

the end of 1987 so that a

donors meeting can be held

looks at Mauritania's iron ore industry.

early next year. Tomorrow Peter Blackburn

LONDON

Berisford, which saw profits rise 180 per cent to £148m pre-

British Sugar, its refining com-pany, for £425m to Ferruzzi the Italian food company, when the Government blocked the There is constant speculation in the City about how Berisford might deal with its £600m debt, more than 40 per cent bigger than shareholders funds. Associated British Foods, which bought a 23.7 per

the group's future. ing businesses in retail, restaurants and agricultural chemicals, which account for almost half its turnover, in concentrate chemicals, order to specialty

MARKETS

INDICES

REUTERS

DOW JONES

Free Market..... 51539/55

METALR

May 19 May 18 M'th ago Year ago

1638.81631.1 - 1764.5 /Ruse: Sentember 18 1931 - 100)

Jones 19 18 ago ago

Spot 150,73 130,68 - 130,40 Fut 151,28 150,51 - 118,47

(Base: December 31 1981=100)

MAIN PRICE CHANGES

281/221e +3 177/197e |
OZ ... \$152, OG+0,75|5148,25 |
OZ ... \$630,75 | 1.5;469,20 |
OZ ... \$55,30p +14,7472,70p |
S ... \$67,10p +15,78,469,90p

May 90 + or Month

650 MHS-461

COCOA PRICES yesterday edged below the level at which the International Cocoa Organisation's buffer stock manager is required to begin support buying. The "must buy" area begins when the organisation's 18-day average indicator price reaches 1,600 special drawing rights a tonne and at last night's close it was calculated night's close it was calculated at 1,599.30 SDRs. London futures market prices ended the day at one-year lows with the July position quoted at £1,255.50 a toune, down £13 on the day. Dealers said the market was "dispirited" by the fact that the buffer stock manager had only heart!

the fact that the buffer stock manager had only bought 4,000 tonnes of second-hand cocea under discretionary buying powers which took effect this week under the renegotiated agreement. Sterling's strength against the dollar provided further bearish pressure. In the coffer. dollar provided further bearish pressure. In the coffc; market renewed concern about the availability of good quality Brazilian coffee prompted a sharp price rally which left the July future position £30 up on the day r £1,361 a toune. Dealers said there was technically inspired covering seging meniative covering against speculative "short" positions, reflecting "constructive" chart signals.

ALUMINIUM

	close (p.m.) £ per to	_	High/Low
Cash	833.4	+4	885,834
5 months	839.40	+5,25	,841,834
(830-1),	closing (subtree month then 834.5	a 839.5.	40 (832.5
3), semie		(831).	Final kart
COP	DFR		-

LME prices supplied by Amalgamated Metal Trading.

Grade A	ciose £ per t	· — \	High/Low
	914.5-5.8 889-9.5		
Official cli (907-8), thre 7), sett ⁴ one: close: 888-8.	o month ng 916 (890.5	-1 (886,5-
Standard Cash Months	876-8 852-6	+ 21.5 + 5	878/872
Official clo (866-7), three settlement E prices: 70-74 tumover: 26,	months 78 (867	865-6 (1). US a per	900.5-1.5), producer

LEAD

	close (ial + or p.m.) - er tonne	High/Low
Cash 3 months	444.5 384.5	+0.6 -2	452/450 389/382
(448-50), 9.5), set closs; -38	three dement 3-4. To	months 36 451 (450),	Cash 450-1 8.5-9 (389- Hinel kerb 350 tonnes

NICKEL

	close () £ per	tonne	H1	gh/Low
Cash 5 months	9588-98 2608-10	; —10 ; —94	.5 26	65/2570
Official (2670-5), 6), settler close; 2600	sem: 2630	(2675	2641-5). Fin	-2685) elkada
ZINC				

High grade	iciose (n	isi 🕂 OI .m.) — er tonne	High/Low
Cash 3 months	488-7 481-9	-16 -16	457/480
(504-5), ti settisment 483-4. Tu	500 (50 500 (50	ntha 433.5 6). Final 16,200 to	ish 499-500 i-4 (952-3), kerb close: onnes. US cents per

KUALA LUMPUR TIN MARKET: Close 16.69 (16.65) ringgit per kg. Up 0.01 ringgit per kg.

GOLD

Gold rose \$5% to \$475-475½ on the London builton market yesterday, felling back from the 4½-year high of \$48224-482% touched in the morning, on news of the large loss by Cricorp. The metal retreeted on profit taking and selling from the Middle Exercised the metal retracted on profit taking and selling from the Middle East and Switzerland. It opened at \$4312-482, and was fixed at \$478.95 in the morning and \$475.25 in the afternoon, falling to a low of \$473-474. GOLD BULLION (fine ounce) May 20

New Sov., 8119-118 (£6612-6714)			
Am Eagle \$498-494 (£2901; 2931; Mapleleaf 54881; 4811; (£2901; 2931; Kr'g'r'nd \$479-482; (£2841; 2951; 2951; 1951;	Opening	84813-4824	(£285 4-2853)
	M'n'g fbc	8479.95	(£284,129)
Mapieleaf 84884-4811 (23904-292) Krgr'nd, 5479-482 (23841-285) 14 Krug 5821-255 (2764-51604) 14 Krug 81281-1274 (2764-753) 14 Krug 81281-1274 (2764-753) 1719 Angel 8471-522 (2384-514) New Sov. 8118-118 (2584-514)	6010	AND PLATING	M COINS
	Mapleleaf	848812-49112	(£2904-292)
	Kr'g'r'nd	5479-482	(£2844-2864
	'e Krug	8252-255	(£1494-1604
	'4 Krug	812612-12712	(£754-754)
	Angel	8247-255	(£1463-1614
	1/10 Angel	54712-5212	(£284-514)

SILVER

Silver was fixed 14.75p an ounce higher for apot delivery in the London bullion market yesterdey at 555.3p. US cent equivalents of the fixing levels were: Spot 536c, up 30c; three-month 855.7c, up 31.45c; six-month 973.68c, up 33.1c; and 12-month \$10.0915, up 34.35c. The mest opened at 539-533p (945-590c) and closed at 541-545p (813-9186).

RUBBER

PHYSICALS — The London merket opened steadier, stracted little interast at the higher levels and closed uncarrain. reports Lewis and Feet. Closing prices (buyers): Spot 53.00p (asme): June 62.75p (sa re): July 62.25p (seme). Kuala Lumpur fob price (Meleyslan/Singapore cents) per 49: RSS No 1 238.0 (236.0); SMR 20.206.0 (203.0).

FUTURES—Index 588. June 588-591, July 588-591, July 588-591, July 588-591. Sales: Nil.

US MARKETS

AFTER OPENING higher, 25

expected, the precious metals fell on a combination of trade selling and mixed profit tak-ing, reports Drexel Burnham Lambert. A firming of the US dollar influenced the de-US dollar influenced the de-cline. Stops were touched off on the way down but gold, sliver and platinum fatures all closed with pared losses as trade support emerged to prompt short-covering late in the day. Copper traded egratically, closing lower on balance following trade and fund selling around the highs and commission house buying at the lows. Bearishly inter-preted API statistics promppreted API statistics promp-ted trade selling and general long-liquidation in crude oil futures to depress values before trade support at the

lows held the market. Com-lows held the market. Com-listion house, speculative and arbitrage selling in cocha futures eased prices in the face of scale-down trade and manufacturer buying which manufacturer buying which prompted short-covering as the market closed off the lows. Coffee futures also fell on cammission house buying, steadying back on short-covering. In sugar futures early trade selling overcame commission house buying to take the market to the lows where the trade turned buyer in the face of commission house liquidation. The grains and the soyabean complex were kept under pressure

Prev High Low 70.20 71.00 71.00 87.90 — 67.75 67.25 65.65 67.75 67.25 65.25 65.60 65.25

66.35 65.50 86,50

Prev High Low July 19.32 19.24 18.98 Auty

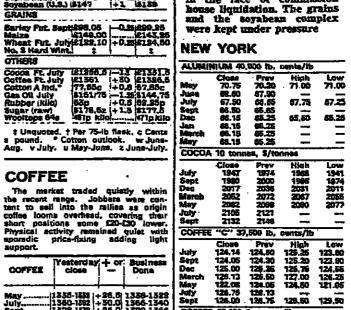
471.8 473.8 477.8 484.0 469.5 457.5 504.0 513.0 529.5 538.0

19.07 19.32 19.24 18.56 August 18.77 19.00 18.93 18.72 Sept 18.65 18.64 18.78 18.77 18.61 Oct 18.52 18.73 19.71 12.50 Dec 18.54 18.65 18.60 18.57 18.64 18.65 18.66 18.57 Hay July

Prev High 481.5 481.5 481.1 481.0 494.0 494.0 496.1 500.0 509.3 814.6 516.2 516.0 570.7 529.5

65.60 65.25

NEW YORK



The merket traded quistly within the recent range. Jobbars were consent to sell into the rallies as origin offse looms overhead, covering their hort positions some 220-230 lower. Hysical activity remained quiet with poradic price-fixing adding light wopourt.

Sales: 3,266 (3,103) lots of 5 tonnes. ICO indicator prices (US cents per pound) for Mey 19: Comp. deily 1979 112.56 (13.67): 15-day evetage 111.41 (111.21).

COFFEE

CUCUA
In spite of being due to open about unchanged futures again encountered sellers and anded the day at now life-of-contract lows. Producers continued withdraym but some scale-down buying interest was seen from consumers, raports GIII and Duffus;
Yesterday's - or Susiness

July	1255- 1262- 1289- 1317- 1536-	1256 1263 1290 1318 1337	13.0, 12.0 12.0 11.5	1987- 1274- 1288- 1326- 1342-
Sales: 3 tonnes. ICCO in tonne). Dai (1585.04); 1589.30 (18	dicetor ly price	prices for M average	(Si sy 20:	DR ₈

FREIGHT FUTURES

Despite a drop of 6.5 points on the BFI the market remained firm throughout the day. The steady physical market was seen as the reason for higher futures prices with talk of Guilf/Japan for late July being fixed at \$18.00, reports Clarkson Wolff. | Close | High/Low | Prev.

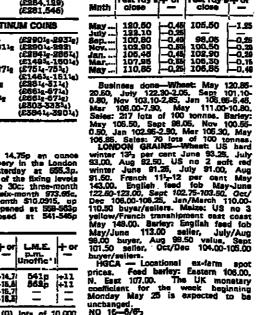
Dry Cargo

GRAINS

Turnover: 361 (407).

Old crop wheat sessed gradually on merchant long liquidation. There was a similar trend on barley. New crops eased again on general book-squaring, reflecting unsesiness over the outcome of EC farm price talks, reports T. G. Roddick.

—1.25



unchanged. NO 16—8/62

Month

POTATOES

The merket continued quiet, trading in a limited range in thin volume and recovering towards the close to finish near the highs, reports Coley and

SILVER Buillon + or LM.E. + or p.m. troy oz Price Unoffic'i LMS--Turnover; 1 (0) lots of 10,000 ounces.
Three menths high/low 567p, final kerb 550-5p.

SOYABEAN MEAL

CRUDE DIL (LIGHT) 42,000 US gallons, \$/berrels

GOLD 100 troy oz. \$/troy oz

Letest 19.07

Yesterd'ys + or Business done Der Conne 192.3-124.5 192.3-122.5 192.3-122.5 192.3-122.5 192.3-125.3 193.5-125.5 193.5-126.5 193.5-1

Sales: 264 (462) lots of 20 tonnes. SUGAR

LONDON DAILY PRICE—Raw sugar \$178.50 (£105.50). up \$1.50 (down £1.00) a tonna for June-July dalivery. White sugar \$193.50, up \$2.00. No. 6 Yest'day's Previous close close

S per tonne Aug 157.2-157.6 169.8-169.2 169.4-157.8 Oct. 164.5-164.4 167.0-167.2 167.6-168.4 167.0-167.2 167.0-162.2 169.4-170.6 171.0-170.2 Mar 172.2-172.4 175.2-175.4 175.0-175.4 176.0-171.8 May 175.0-176.4 161.0-178.2 Aug 175.0-176.4 161.0-172.2 Oct. 180.6-184.9 185.2-185.6 184.9 Sales; 2,477 (1,339) lots of 50 Sales: 2,477 (1,338) lots of 50 tonnes.

Tate & Lyle delivery price for granulated basis super was £208.50 (£210.50) a tonne for export.

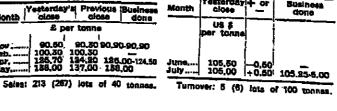
PARIS—(Fir per tonne): Aug 1132/1137, Oct 1160/1166, Dec 1180/1138, Mar 1215/1220, May 1245/1256, Aug 1230/1236.

International Sugar Agreement—(US cents per pound fob and stowed Caribbean ports) Prices for May 19; Daily price 6.86 (6.88); 15-day average 6.82 (seme).

MEAT

MEAT COMMISSION—Average fat-stock prices at representative markets. GB—Cattle 100.10p per kg lw (+1.50). GB—Sheep 283.22p per kg lw (+0.18). GB—Pigs 79.47p per kg lw (+0.18). GB—AAPP 98.30p per kg lw (+1.14). G5—Sheep (-5.16). GB—Pige (-5.16). GB—AAPP 98.30p ps. (+0.18). GB—AAPP 98.30p ps. dw (+1.14). FUTURES—Live cattle; June 99.00.

HEAVY FUEL OIL esterdayi+ or close



OIL

WHEAT 5,000 bu min cents/60-lb bushel

Despite bullish API statistics Brent prices fell steadily alt day but picked up about 10c at the close. July WTI opened 11c down an Nymex and traded 20c down at 1.30 pm EDT. Petroleum products prices fell as a result of improving supplies and in technical reaction to the strength of Nymex on Tuesday—Pstroleum Argus, London.

SPOT PRICES: Chicago Isose lard 15.00 (same) cents per pound. Handy and Herman silver builtion 910.0 (897.0) cents per troy ounce. New York tin 318-23 (318-22) cents per pound.

Latest CRUDE OIL-FOB (\$ per barrel)-June Arab Light...... Arab Heavy...... Dubia Forcados (Nigeria) Urais (cif NWE)...... PRODUCTS—North West Europe Prompt delivery oif (5 per tonne)

GAS OIL FUTURES

Yestroy's + or Business Done LIBE Turnover: 3,194 (1,596) lots of 100

Jamaican bauxite output up 20%

JAMAICA'S BAUXITE output in the first quarter of this year totalled 1.8m tonnes, 20 per cent more than the corresponding period of last year, according period of last year, according to the Jamaica Bauxite Institute, a state agency which monitors the industry, writes Canute James in Kingsten. Shipments of raw ore in the first three months of this year were 844,000 tonnes, 41 per cent up on the first quarter of last year, while alumina (refined bauxite) shipments frew by 8 per cent to 382,000 tonnes.

CURRENCIES, MONEY & CAPITAL MARKETS

Dealers in Tokyo were reported

to be concerned that news of Citi-corp's second quarter loss would lead to selling of the dollar in overseas cantres, but Japanese financial institutions remained

nervous of putting downward pressure on the US currency, because of the recent request from the Japanese Finance Minis-

try not to speculate against the dollar.

The dollar weakened slightly against the yen in Tokyo, closing at Y139.50, compared with Y140.05

0.42-0.37 pm 1.22-1.12 pm 0.33-0.36 dis 1.29-1.24 pm 9-4 pm 3.00-3.70 dis 1.03-1.78 pm 250-300 dis 7.00-9.00 dis 1.03-1.130 dis 3.00-3.70 dis

1.42-1.37 pm

84.84 78.73 81.94 5-54 38.33 83.53 83.62 104.102 74.74 74.74 104.104

85-84 7&-714 83-85 5-54 312-312 35-34 84-84 94-104 72-74 313-37 104-105

Divergence Umit %

± 1.5344 ± 1.6404 ± 1.0961 ± 1.3674 ± 1.5012 ± 1.6684 ± 4.0752

0.94 -0.06 3.42 1.58 -1.83 -7.94 -7.95 -1.57 -5.97 0.15 1.25 4.89 4.29 4.70

0.94 3.09 -1.02 2.54 0.71 -2.01 4.08 -8.22 -2.49 -6.75 -0.76 -2.11 4.00 3.57 3.85

FOREIGN EXCHANGES

Citicorp loss hits dollar

as the market became hervous about possible erosion of support for the Conservative Party in the

run up to next month's general

election.

The pound rose 5 points to \$1,6830-1.6840, and fell to DM 2.9875 from DM 2.9825; to FFr 9.9825 from FFr 10.0100; to SFr

announts against Eco May 20

4.0117 7.80677 2.07585 6.94665 2.33875 0.775047

0.19-0.16± mm
0.11-0.01± pm
11-4c pm
11-4c pm
11-2-2-ore dis
0.15-0.24 p dis
13-13-13-1 des
104-158c des
98-131c des
2-4 firs des
1-14-5 pm
11-4 y pm
11-4 y pm
11-1 c pm

Beiglan rate is for convertible francs. Financial franc 62,00-62,10, Ste-month forward dollar 0.62-0.57 c pm. 12-month 0.80-0.70c pm.

POUND SPOT-FORWARD AGAINST THE POUND

2.984-2.994 232.65-233.60

208.40-208.70 2162-2163

2162-2163 11.082-11.092 9.983-9.993 10.464-10.474 2343-2353 20.92-20.95

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

37830

1.6810-1.6900

1.6830-1.6840

1.5085-1.5143

1.5085-1.5095

1.3438-1.3473

1.3460-1.3470

3.52-0.477 pm

0.90-1.12* ds

1.915-2.0010

1.990-2.0000

3.6.60-3.6.53

3.6.73-3.6.5

5.6.74-6.674

1.7670-1.7750

1.7740-1.7750

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1.7740-1.7750

1.757-1.555

1.2844-1.2844

2.50-3.00fire ds

5.574-6.59

5.591-5.794

5.91-5.794

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EURO-CURRENCY INTEREST RATES

84-84 64-7 74-72 44-5 311-311 711-84 84-74 64-7 64-7 31-311 94-104 N/A

87.85 74.74 74.8 5.54 32.34 35.34 84.84 94.104 7.74 64.74 37.4 104.04

May 20 E S DM YEN F.Fr. S.Fr. H.FL Lina C'S 8.Fr.

DM 0.335 0.564 1. 78.74 3.345 0.819 1.126 723.8 0.758 20.74 YEN 4.251 7.156 12.70 1000. 42.48 10.40 14.30 9192. 9.630 263.3

R F. 0.297 0.500 0.888 64.91 2.970 0.727 1 642.6 Lira 0.462 0.778 1.382 108.8 4.621 1.132 1.556 1000.

C S D.441 0.743 1.319 163.8 4.411 1.080 B Fr. 1.614 2.718 4.822 379.7 16.13 3.951

| 1.001 | 1.685 | 2.990 | 235.4 | 10. | 2.449 | 3.366 | 2164. | 2.257 | 62.00 | 0.409 | 0.688 | 1.221 | 96.12 | 4.083 | 1. | 1.375 | 889.6 | 0.926 | 25.31

81.84 61.64 74.72 47.5 7.14 31.31 74.8 9.11 61.61 64.63 54.63 54.63 74.10 27.3

EXCHANGE CROSS RATES

central rates

42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58

1.6810-1.6900 2.2540-2.2759 3.35%-3.37 61.70-62.00 11.20%-11.25% 1.1131-1.1168

2394-2594 2394-2994 23262-234.43 208.40-209.44 2158-2169 11.07-11.129 9.579-10.904 10.441-10.49 2344-235 20.92-21.03 2.44-2.452

THE DOLLAR weakened on news from Citicorp, the largest US banking group, of a \$2.50n second quarter loss, as a result of losses on third world loans, and an increase of \$3hn in its loan loss reserves.

The market was confused about the implications of the Citicorp loss, as any flight to quality might prove an advantage for US Government debt, but the initial rescues of \$2.50n second quarter loss, and at \$2.50n second quarter loss, and at \$2.50n second quarter loss, as a result of losses on third world loans, and an increase of \$3hn in its loan loss reserves.

The market was confused about the implications of the Citicorp loss, as any flight to quality might to large with \$2.50n second quarter loss, and at \$ on third world loans, and an increase of \$3bn in its loan loss reserves.

The market was confused about the implications of the Citicorp loss, as any flight to quality might prove an advantage for US Government debt, but the initial reaction in New York on Tuesday was to mark down the dollar and bond prices.

Odd ler's index fell to 99.7 from 100.0 STERLING—Trading range against the dollar in 1887 is 1.6385 to 1.4710. April average 1.6316.

The pound closed little changed to mark down the dollar and bond prices. Exchange rate index fell 0.1 to 73.7, compared with 67.5 six months aga. The pound closed little changed against the dollar, but lost ground to other major currencies. Sterling was generally on the sidelines, as attention focused on the dollar, but finished on a soft note, as the market became heryony.

Treasury bond prices fell, and the yield on long bonds rose above the psychological level of 9 per cent, to the highest point for over 15 months.

Dealers were reluctant to put further heavy pressure on the dol-lar, for fear of central bank intervention, as the US currency hovered close to its recent record

hovered close to its recent record lows, but continued to regard the dollar's future prospects as bleak. The news from Citicorp made a rise in the US discount rate less likely, because of the problems created for third world debtor nations. Dealers had previously been divided about the prospect of a rise in the discount rate, as the dollar looked in need of support, but the depressed US economy suggested the US Administration was unlikely to welcome a move to stifle any fragile

2.9875 from DM 2.9325: to FFr 2.4550; and to 2.475 from SFr 2. come a move to stifle any fragile EMS EUROPEAN CURRENCY UNIT RATES

Late short covering pushed the dollar up towards the day's highs, and the market was also surprised by the move from the Federal Reserve to drain reserves from the New York banking system. The dollar finished weaker overall at DM 17745, compared with DM 17780; at FFr 5.8350

£ IN NEW YORK

- 101111								
May 20	Close	Previous Close						
£ Spot 1 months 3 months 12 months	1.6830-1.6840 0.16-0.15 pm 0.39-0.36 pm 1.80-0.95 pm	1.6865-1.6875 0.17-0.16 pp 0.43-0.41 pm 0.95-0.90 pm						
Forward premiums and discounts apply to the U.S. dollar.								

May 20 Previous

STERLING INDEX

8.30 an 9.00 an 10.00 an 11.00 an 1.00 pn 2.00 pn 3.00 pn 4.00 pn	1	73.8 73.8 73.8 73.8 73.8 73.7 73.8 73.7	73.7 73.7 73.7 73.7 73.7 73.8 73.8 73.8							
CURRENCY RATES										
May 20	Bank rate %	Special Orannya Rights	Carrency Unit							
Stevling U.S. Dollar Canadis-3 Anstrian Sch. Belgian Franc Danich Kross Dovitsche Mark Neth Golider French Franc fraiten Lira Lanzenes Yes Lanzenes Yes	750 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 47.7 790 790 790 790 790 790 790 790 790 79	0.777033 1.\$1202 16.5226 48.1052 8.73805 2.52188 2.61617 7.36978	0.695155 1.17342 1.57907 14.5905 43.0117 7.80677 2.07555 2.33875 6.94665 1504.91							

lay 19: 1.75217 CURRENCY MOVEMENTS

May 20	Back of England Index	Morgan Guaracty Changes %
Sterilog U.S. Doltar Canadian Doltar Austrian Schilling	73.7 99.7 100.5 138.9	-19.9 -6.9 -12.1 +10.2
Belgian Franc	100.5 94.0 147.7 176.3	-43 +37 +21.8 +24.5
Guilder French Franc	135.9 71.8 47.4 225.6	+34.4 -12.9 -18.2 +68.4

OTHER CURRENCIES

										
May 20	£	\$								
Argentina	2.6865-2.6980	1.5920-1.5980								
Australia	Z3290-23320	1.3815-1.3825								
Grazii	53.2500-53.5500	31.5650-31.7290								
Finland	7.2720-7.2825	4.3150-4.3170								
<u>Creece</u>	221.10-225.10	131.10-133.35								
	13.1590-13.1780 118.50	7.8050-7.8040 69.85*								
Kerez (Sth)	1386.85-1399.40	822.40-829.20								
Kunnik	0 46070	0.27290-0.27300								
Lecembourg	61.90-62.00	34.75-36.85								
Mataysia	41595-41690	24670-24685								
Mexico	2080 75 2103.25	1234.00-1246.00								
N. Zealand	2,9020-2,9095	1,7225-1,7265								
Specif Ar	6,3235-6,9290	3.7495-3.7505								
Вінсароге	3.5650-3.5740	21145-21155								
5. At. (Qm)	33415-33600	1.9840-1.9880								
S, At. (Fn) _	5,2700-5,3540	3,1250-3,1745								
Telwan	54.10-54.35	32_10-32_20								
4.A.E	6.1835-6.1890	3,6725-3,6735								
	*Selfing rate									

MONEY MARKETS UK rates steady

but nervous

INTEREST RATES showed little overall change in the London money market yesterday. Short term rates remained easy, reflecting the effect of central bank intervention in currency markets in order to keep the pound from improving too much, while longer, term rates edged up a sixteenth of a point where changed. Market attention remained fixed on election news and suggestions that the latest opinion poll would give the

UK clearing bank base lending rate 9 per cent since May 8

Conservatives a reduced lead tended to add to any upward

The second

Three-month interbank money Three-month intercant money was quoted at a wide 8% 8% per cent against 8% 8% per cent. Overnight money started 8% 6% per cent and moved up to 8% per cent before touching a low of 4 per cent. However, late balances were taken as high as 8 per cent.

The Bank of England forecast a shortage of around £100m with factors affecting the market including the repayment of any late assistance and bills maturing

in official hands together with a take up of Treasury bills draining £410m and a rise in the note circulation of £140m. These were partity offset by Exchequer trans-actions which added £315m and banks' balances brought forward £155m above target.

The forecast was revised to a shortage of around £150m but there was no intervention by the Bank during the morning.

In the afternoon there was a further revision to the forecast, this time to a shortage of around this time to a shortage of around 250m and the Bank gave assistance through outright purchases of 17m of Treasury bills and 545m of eligible bank bills all in band 1

at 8% per cent In Brussels the Belgian National Bank cut its discount rate to 74 per cent from 8 per cent. This followed Monday's reduction in short term Treasury bill rates, generally regarded as a precursor to a discount rate out At the Tana to a discount rate cut. At the same time the Bank also reduced its secured loan rate to 8 per cent

from 8% per cent. Yesterday's cut was the second this year since the rate was increased to protect the Belgian franc just before January's realignment of EMS parities.

FINANCIAL FUTURES

Gilts and bonds weak

GILT FUTURES lost ground in the London International Financial Futures Exchange yesterday, partly on opinion poll fears but mainly as a result of a sharp drop in US bond prices. This followed an announcement by Citicorp of a large loss in the second quarter and an addition to its loan loss reserves. The write-off was larger than anything before and brought into sharp focus US banks' considerable exposure to third world debt. The dollar closed at DM 1.7685, compared with DM 1.7780 previously.

Rumours that an opinion poll due to be released today would show a narrowing of the gap JAPANESE YEN—Trading range against the dellar in 1987 in 15945 to 138.35. April average 142.86. Exchange rate index 225.6 against 205.3 six menths age.

LIFFE LONG GILLY FUTURES OPTIONS

Strike Calls—Last Puts—12

Price June Sept Jame
120 5.52 6.48 0.00

122 3.52 5.22 0.00

124 1.52 4.03 0.00

126 0.11 3.02 0.29

130 0.00 1.30 4.12 5

132 0.00 1.00 6.12

134 0.00 0.41 8.12

Estimated volume total, Calls 4,704 Puts 1

Previous day't ones int: Calls 4,704 Puts 1 ISMS
25 - Last
25 - Last
26 - L.40
27 - L.40
28 - L.40
29 - L.40
20 - L.40
2

fell to a low of 125-22 before cousing at 125-26.

The June price for US Treasury bills slumped to a low of 86-30 from 89-17 at Tuesday's close but recovered some ground to finish at 87-22 compared with an opening lead of 87-11

GILT FUTURES lost ground in the London International Financial Futures Exchange yesterday, partly on opinion poll fears but mainly as a result of a sharp drop in US bond prices. This followed in US bond prices. This followed a prices react to the latest opinion poll.

Trading in three-month sterling deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the seemed resigned to coping with a prices react to the latest opinion prices. This followed is the latest opinion and the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the seemed resigned to coping with a prices react to the latest opinion and the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. With volume split between the conservative and deposits was relatively subdued. UK money supply figures were generally well received. While the rise in M3 of 1342 per cent was ignored, a modest increase in bank lending was seen as good. news. However, this failed to stop prices finishing slightly weaker

The June price opened at 125-31 down from 126-18 on Tuesday and fell to a low of 125-22 before closon the day with sentiment not belped by a slightly firmer tone in cash rates. The June price opened at 91.35 down from 91.38 on Tues-day night and touched a low of 91.22 before closing at 91.23.

92.34 91.63 91.18 90.91 90.72 90.56 90.40 90.27

Prev. 0.6891 0.6953 0.7025 0.7085

High 92,37 91,67 91,21 90,72 90,72 90,56 90,41 90,27

High 280.90 282.80 285.00 286.80

276.95 279.10 281.70 283.40

| LiffE US TREASURY BRIED PUTURES OPTIONS | Strike Calls—Last Pats—Last Price Sept Dec Sept D

Aug — Puts— July 0.00 0.01 0.17 0.97 3.18 6.94 Calls—Last
Jaiy Aug.
15.40 —
12.10 —
8.20 8.50
4.20 4.80
1.70 2.40
0.65 1.10 0.00 0.00 0.00 0.02 0.37 2.38 6.53 Sept. 0.01 0.08 0.33 1.00 2.43 4.83 8.21 Juste 12-90 15.40 12-10 8-20 3-55 1.00 0-25

CHICAGO

Jone Sept. Dec. Mar. Jus. Sept. Dec. Mar.

Aug. Sept.
100 160 170 220 260 460 450 550 610 7.40 7.80 1.00 1.90 1.80 4.80 6.70

LONDON Close High Low 125-26 126-23 125-22 125-23 126-12 125-21 125-12 —

Close High

Close High Low June 91.23 91.36 91.22 91.35 91.25 Dec. 91.01 91.14 91.06 Mar. 90.82 90.90 90.84 June 90.61 90.74 90.57 90.57 Sapt. 90.44 90.57 90.57 Estimated Volume 5,649 90.690 Previous day's open Im. 25,805 (25,699) Prev. 91.38 91.42 91.22 91.03 90.84 90.68

THREE-MONTH EURODOLLAR SIm points of 180%

Ciose High Low 87-22 88-03 86-30 86-24 86-28 85-31 85-25 — nated Volume 11,399 (5,495) ious day's open int. 5,394 (5,192) CURRENCY FUTURES

POUND—\$ (FOREIGN EXCHANGE) Spot 1-meb. 3-meh. 6-meh. 12-meh. 1.6835 1.6818 1.6796 1.6776 1.6760

FT LONDON INTERBANK FIXING

MONEY RATES

NEW YORK (Lunchtime) Treasury Bills and BonN/A Tree year
N/A Four year
5.87 Five year
6.51 Seen year
7.20 10 year
8.00 30 year 3.65-3.75 8.6-8.3 8.6-8.3 8.3-8.3 9-31 9-35-9 9-36-85-5 9-104-104 104-104 104-104 104-104 104-104 3.65-3.75 8&-8& 3-34 5-54 3.78125 104-104 7-74 12-214 3.65-3.80 84,-84 -----100-104 LONDON MONEY RATES

interbank
Sterling CDs.
Local Authority Deposits
Local Authority Bonds

Discount M'ket Deposits

Deposits

Deposits 87 87 87-87 5-87

Treasury Bills (sell); one-month 812 per cent; three-months 813, per cent; Bank Bills (sell); one-month 813 per cent; three snooths 813 per cent; three-months 813, per cent; Bank Bills (sell); one-month 813 per cent; three snooths 813 per cent; Treasury Bills; Average (sender rate of discount 8.2568 p.s. ECGD Fixed Rate Stearing Export Fixance. Make up day April 30, 1987, Agreed rates for period May 25 to June 23, 1987, Scheme IV-9.843 p.s. Local Authority and Fixance Houses rates day? notice, others seven boy; fixed. Fixance Houses Base Rate 10 per cent from May 1, 1987; Bank Deposit Rates for soms at seven days notice 3-32; per cent; con-citree months 84, per cent; three-six months 83; per cent; three-six months 84; per cent; three-six months 83; per cent; three-six months 84; per cent; three-six months 83; per cent; three-six months 84; per cent; three-six months 85; per cent; three-six months 84; per cent; three-six months 85; per cent; three-six months 84; per cent; three-six months 85; per cent; three-months 84; per cent; three-months 84; per cent; three-months 84; per cent; three-months 85; per cent; three-months 84; per cent; three-months 85; per cent; three-months 84; per cent; three-months 85; per cent; three-months

Sabah Development Bank Berhad

U.S.\$40,000,000 Floating Rate Notes due 1989 In accordance with the provisions of the Notes

notice is hereby given that for the six month interest Period from 19 May 1987 to 19 November 1987 the Notes will carry an Interest Rate of 7.75% per annum The Coupon amount payable on Notes of U.S \$10,000 will be \$396.11.

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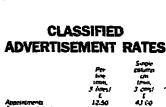
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THE BIG NAME IN HOME FASHION.



COLOROLL GROUP PLC PRELIMINARY ANNOUNCEMENT OF RESULTS FOR THE YEAR TO 31st MARCH 1987

Coloroll Group PLC, market leader in the Home Fashion industry in the UK, announces record results for the year ended 31st March 1987.

- Sales up 89% to £115 million.
- Pre-tax profit up 66% to £10 million.
- Earnings per share up 23% to 16.5 pence.
- Dividend up 15% to 5.75 pence per share.

	1987 £m	198 1.2
SALES	115.23	60.83
PRE-TAX PROFIT	10.33	6.23
EARNINGS PER SHARE	16.5p	13.4
DIVIDEND PER SHARE	5.75p	5 <u>r</u>

Coloroll.Of course.



THE PARTY OF THE P

WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		WEDN	IESCAY MAY	20 1987		TUESDAY MAY 19 1987 : DOLLA			DLLAR INI	R INDEX	
Figures in parentheses : show number of stocks per grouping .	US Dollar Index	Day's Change	Pound Sterling Index	Local Correscy Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1797 joz	Year ago (approx)
Australia (94) Australia (16) Belgium (47) Canada (131) Denmark (39) France (122) West Germany (90) Hong Kong (45) Ireland (14) Italy (76) Iapan (458) Mexico (14) Wetherland (38) Mexico (14) Wetherland (38) Mexico (14) Singapore (27) South Africa (61) Spain (43) Sweden (33)	140.95 29.71 117.749 112.543 117.49 112.57 109.07 1	-19 -0.2 -0.4 -1.5 -0.7 -2.6 -1.1 +0.9 +1.2 -3.3 -2.1 +0.9 +0.9 +1.0 -1.9 +1.0 -1.9 -1.9 -1.9 -1.9 -1.9 -1.9	124.13 79.01 103.70 111.34 163.47 100.02 80.55 96.05 113.80 82.41 132.00 145.05 154.66 103.63 81.27 123.17 199.13 83.90 128.31 100.26	129.56 82.49 107.01 123.27 106.67 105.73 84.39 109.27 120.66 97.39 132.46 155.54 232.09 107.39 107.39 124.63 107.39 107.28 107.28 107.28 107.28 107.28 107.28	2.99 2.26 4.42 2.46 2.57 2.63 2.20 3.02 3.59 1.69 0.50 2.42 0.92 4.12 3.78 2.20 1.97 3.12 3.78 2.22 1.99 3.23	138.26 89.87 118.19 128.32 118.27 116.66 92.48 130.40 130.40 100.23 154.50 163.50 171.63 120.14 130.54 133.54 135.48 113.14 124.56 97.12 148.66 114.41	121.80 79.17 104.12 113.04 108.19 102.77 51.47 95.97 114.87 88.39 136.52 144.03 151.19 105.8a 79.52 122.09 119.35 123.97 99.66 100.78	27.53 23.23 107.49 107.49 108.83 109.14 122.08 137.15 125.12 109.26 237.12 109.26 127.15 125.17 125.27 125.21	140,95 191,62 123,62 126,17 124,10 121,82 160,33 114,71 131,86 112,11 161,22 164,71 197,27 120,14 100,59 136,46 121,31 124,68	99.92 89.69 %1.18 92.99 34.00 94.76 100.00 92.24 99.65 83.93 100.00 90.85 93.85 93.85 93.85 93.85 93.85 93.85 93.85 93.85	89.05 87.07 81.09 99.39 97.93 97.93 81.20 71.44 72.58 86.57 72.58 84.55 90.25 86.24 86.29 86.29 86.29 86.29 86.29 86.29 86.29 86.29
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SEUROPEAN OPTIONS EXCHANGE A

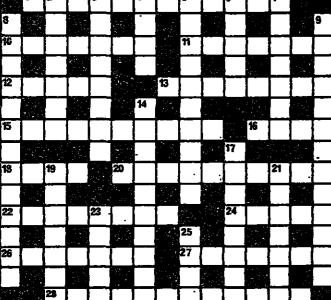
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TOTAL VOLUME IN CONTRACTS: 39,358

FT CROSSWORD PUZZLE No. 6,3322

DANTE



- DOWN
- 2 A number leave one country for snother (7) 3 Leaves the road and stops
- (5,3)
 4 Set a new course perhaps (4)
 5 Within the scope of a plumber (10)
- ACROSS

 1 Contest for comedians?
 (6.2.4)
 10 Takes cover (7)
 11 Laundry-bay (3.4)
 12 Acquires a twisted snare (5)
 13 Merry monarch's rule for our salad days (8)
 15 The preserve of the motorist? (7.3)
 16 Some Drivate twitten for the preserve of the motorist? (7.3)
 16 Some Drivate twitten for the preserve of the motorist? (7.3)

 16 She was ruined by Ernie (5)
 7 New cartels in the red? (7)
 8 Goes to the dogs? (5.5, office building (3.5.5)
 14 A smart point of view in a tight corner? (5.5)
 17 Mishap caused by stress—I'd go into it (8)
 18 Registers the best profits
- 15 The preserve of the motorist? (7,3)
 16 Some private tuition for the benefit of the sempstress (4)
 18 Brave man, he has heart of 23 Tea break about six—good

Solution To Puzzle No. 6,331

18 Brave man, he has heart of iron (4)
29 It is inclined to give emphasis (6,4)
22 Wrong clue man's giving for US representative (5,3)
24 See, I go round a house up North (5)
26 Saving Grace (7)
27 Do they have piercing eyes?

Just the opposite! (7)
28 How an actor gradually gains experience? (5,2,5) STUFLE MARRIAGE

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S.F.E. INTERNATIONAL N.V.

U.S. \$70,000,000

Guaranteed Floating Rate Notes Due 1988

Guaranteed by

Société Financière Européenne - S.F.E. Luxembourg

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 21st May, 1987 to 23rd November, 1987 has been fixed at 8½ per cent per annum and that the coupon amount payable on coupon No. 12 will be U.S.\$208.28



The Sumitomo Bank, Limited Agent Bank



RepublicBank Corporation

US\$150,000,000 Floating Rate Subordinated Notes Due 1997

For the three months 20th May, 1987 to 20th August, 1987 the Notes will carry an interest rate of 711/16% per annum with an interest amount of US\$196.46 per US\$10,000 principal amount of Notes, payable on 20th August, 1987

Bankers Trust Company, London

Agent Bank

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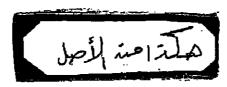
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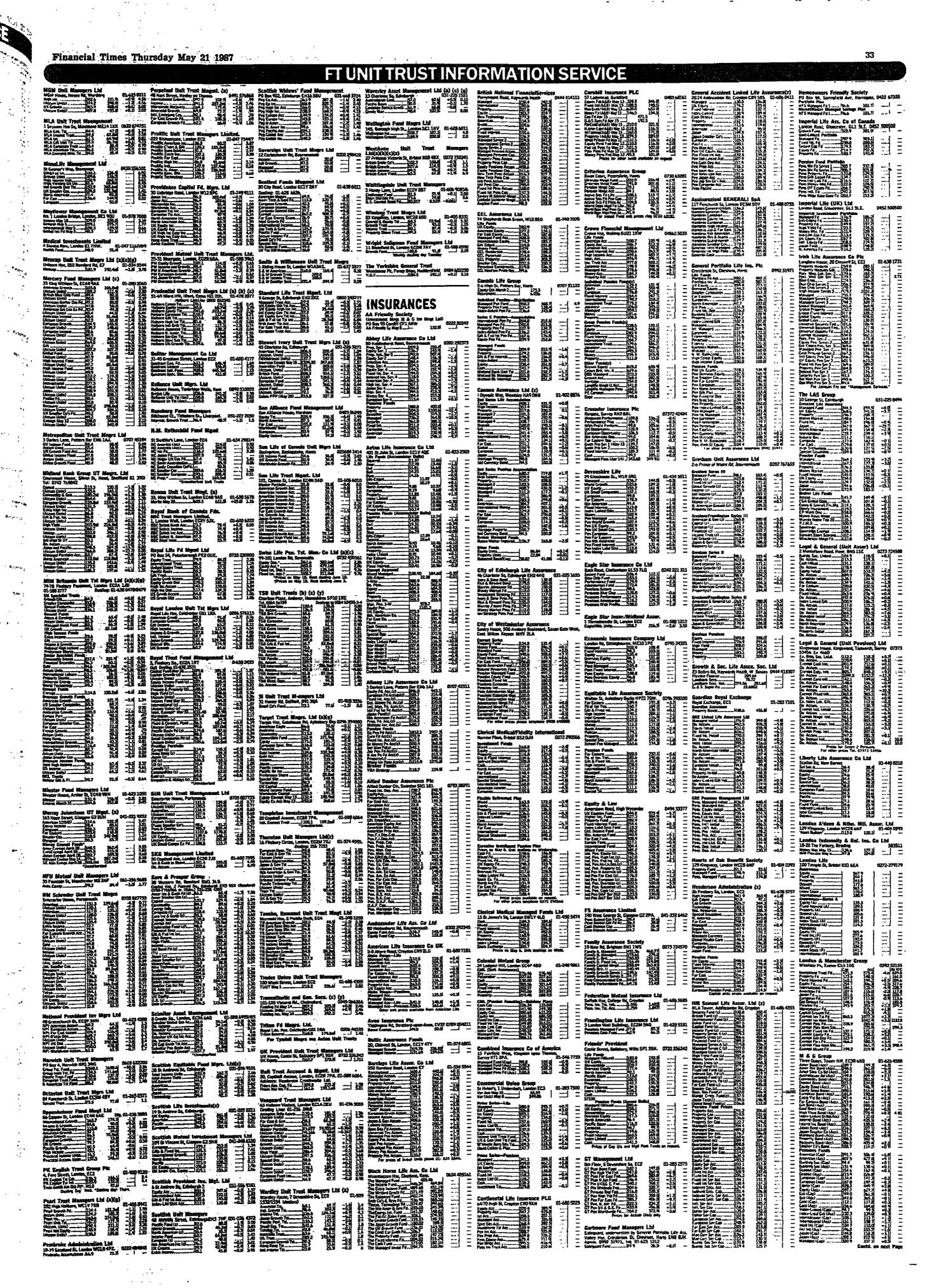
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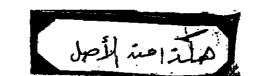
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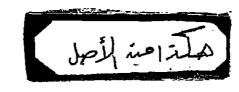
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Financial Times Thursday May 21 1987 35 BRITISH FUNDS BRITISH FUNDS-Contd Price + er lib % Red \$ - | Grass | Yeek 42m | 3.50 | 5.33 44 | 3 | 5.23 47 | 2 | 54.26 48 | 15.00 | 19.11 65 | --- | 14.50 | 10.48 1012 - 1 | 14.50 | 10.48 1012 - 1 | 7.75 | 9.50 94 | --- | 9.50 | Price |+ er | Yield | Stock | & | ~ | tot. | Red. Price + er Yield Le Fonds laters Hartsbride Fd Migre (CF) Lit
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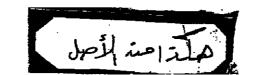
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LONDON SHARE SERVICE

		LUNDUN SH	ARE SERVICE	<u> </u>	:
AMERICANS—Continued	BUILDING, TIMBER, ROADS—Cont	DRAPERY AND STORES—Cont.	ENGINEERING Continued	INDUSTRIALS—Continued	INDUSTRIALS—Continued
High Low Stock 5 - Bress Cwr Srb 201 2275ara Lee St 2275ara - 1 Stook - 2.7 1131 90 Sau (13 F 25 1 1 1 20	1967 + or Bir Ytd High Law Stock Price - Net C'rr Gri: F/E	High Law Stack Price — Net C'er Gre FT 206 148 Windows CF Em. 10c 203 42 1325 23 122 265 104 66 Windows CF 1004 147 20 4 6 150 80 Price Crox B name 147 +10 683.7 15 14 26.7 884 680 Windows High Sto 863.6 1 16.6 27 25 19.1 153 163 163 163 163 163 163 163 163 153 153 Mindows Research Lip. 139 130 133 33 14.0 154 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155 155	High Law Stock Price - Net Cw Srs PT 34 23 Searfer 100 345 : 05 14 20 354 42 23 49 122	65 32 Abertrate Host. 25 -3 13 6 24 6 24 6 181 101 Harmoni Group Hou 166 1-2 15.6 28 45 109 104 105 105 105 105 105 105 105 105 105 105	175 176 (Classes Transmiss of 176 27 12 14 16 16 16 17 17 17 17 17 17 17 17 17 17 17 17 17
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254 17 Teraco So 25	460 303 McCarsty & Store 200 448 \$3.31 7.1 1.0 IB.9 213 120 Hickopytho & H. 205 -5 7.0 4 4.7 9 382 242 Magnet & Sootherns 373 -7 15.2 2.3 1.9 30.8 350 324 Manders (Hidg) 337 18.0 1.9 4.1 17.5	ELECTRICALS 437 332 AB Electroca 384 -2 10.0 1.8 3.6 20.0 83 46 6405 10.0 1.8 3.1 13.2 74 43 \$46,000 10.0 10.0 74 43 \$46,000 10.0 10.0 85 -2 -3 -4	670 503 Charageria 500 50 466 16.5 2.3 3.4 17.0 148 114 50.0 Car. At. P. Sa	135 60 (FAnce, Bet. S78.50) 105 -1 106.5% 4.6 15 0 155 -1 106.5% 4.6 155 -1 106.5% 4.6 15 0 155 -1 106.5% 4.6 15 0 155 -1 106.5% 4.6 155 -1 106.5% 4.6 15 0 155 -1 106.5% 4.6 15 0 155 -1 106.5% 4.6 155 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1 106.5% 4.6 15 -1	#35 Zim Remonstrated to #5 - #11/2 76 15 70 76 15 70 76 15 70 76 15 70 76 15 76 76 76 76 76 76 76 76 76 76 76 76 76
11 926 [Transvarid Corp 55 9458 -5 20c 1.3 474 294 [Transvarid Corp 55 185] 9458 -5 20c 1.3 474 294 [Transvarid Corp 55 185] 95 25 25 25 25 25 25 25 25 25 25 25 25 25	152	180 160 Mening Corporary 50 149 -1 s213 34 12 22.1 373 207 Medianerec 50 363 -5 11.510.2 04 23.6 34 277_Hener Exer Sec 38 -5 0.597_2 2.4 0.10.1 209 129 Menstrad 50 204 -4 10.3536.7 02 ;133	720 575 Cober (A) 200 728 +5 120.8 0.5 21	265 61 then African Fin 77-8, 280 -2 22 1 1 1 - 1 1 2 1 1 1 1 1 1 1 1 1 1	#264 60 JAP William 100 Subject 1 A 5 5 7 7 7 7 9 475 1 345 A 5 4 5 7 7 7 7 9 475 1 345 A 5 4 5 7 7 7 7 9 475 A 5 4 5 7 7 7 7 9 4 7 7 7 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9
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1987 Price + or Dir Y74 High Low Stock £ - Sress Christiers	520 252 iPersimmen 10p 528 1 6.3 4.6 1.7 18.8 480 370 Photesis Timber 123s — — — — — — — — — — — — — — — — — — —	100-2 107-2 100-	78 56 Denes & Met. 10p. 26 -2 10 10 10 10 10 10 10 10 10 10 10 10 10	41 28 (48-sec Energy 50 233 - 2 5.0 4 34 4 6 200 145 (48-sec) 28 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	255 153 (Higher 19 Gree 19 224) [141] [141] [141] [Higher 20 19 21 22 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
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191, 144-60yal Bk. Car. 144-5 \$2.00 5.1 491, 401. Seagram 401. -1.4		405 326 Coystates 50 36 408 -2 13.91 6 14 30.7 301 226 Coystates 50 261 -5 15.1 3.8 27 12.2 50 35 40.8 Technology 10 35 - 24.7 37 12 12.7 13.1 12.1 12.1 12.1 12.1 12.1 12.1 12.1	100 67 Marser 100 10	118.4 122-38-aster Top. USS1 122-4 944 24 24 24 25 25 25 25	185 117 49-77 Grp Ma. 185
BANKS, HP & LEASING	CHEMICALS, PLASTICS EAST INC.	133 59 1016 Elect 100 121 -2 430 - 34 - 58 41 40 aron led 50 - 51 +1 10 52 27 93 71 50 Densitian led 50 - 60 +2 11 16 25 71.4 135 80 40 aron floor 135 12 45 43 13 10 10 4	279 129 McSes- 275 4389 23 149 13 48 133 25 149 14 87 18 48 133	57 39 Bridgerd Groep 10p . 50 10.39 3.5 1.0 31.2 201 130 Sridor . 195 -2 5.5 1.8 3.9 17.5 268 206 Bridger-G 20e . 265 -1 16.25 2.9 3.5 13.6	326 176 Penning left and 25 125 125 125 125 125 125 125 125 125
1967 1968 1969	E494 E38 Alon FL20	135 80 20 errans Deci 135 42 63.65 33 3.9 10.5 50 30 Dewlard W 10e 42 12 24 3.9 12.9 64 42 13 7.0	40°- 31°- Negard 31°- 01 - 04 - 25 176 Negard 31°- 24 - 73 1.0 4 12.0 131 15 Negard 12 12 15 Negard 12 Negard 1	57 39 Bridgest Group 10p. 50 4339 35 1.0 31.2 207 138 Bridgest Group 10p. 50 4339 35 1.0 31.2 207 138 Bridgest Group 10p. 25 55 1.8 3.9 17.5 282 206 Bridgest Group 205 255 1 25 2.9 3.5 13.6 183 110 Briterier Inn NESO.5 125 5 508.0 64 2.2 17.0 183 110 Brit. Aeruspate 50p. 530 22 17.2 2.6 1.8 13.7 1789, 101 British Almayr. 254 6 Ladio2.6 1.8 13.7 1789, 101 British Almayr. 254 6 Ladio2.6 1.8 10.8 17.5 185 185 185 185 185 185 185 185 185 18	615 946 Pennies 617 2 2 120 28 77 16 5 7 16 7 124 613 Pennies 124 613 Pennies 125 62 62 62 62 62 62 62 62 62 62 62 62 62
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E14 E11-Bark Lemm	-122 65 Brn. Bernol 10p. 113 -2 R3.0 - 16 28.7 224 139 Cammog (W.) 233-1 4.0 25 24 21.3 237 238 Casine Group 367 -1 775 3.7 28 13.2 282 210 Costes Brus. 282-10 5.7 4 2.8 4 2.5 259 177 Do. W. N.V. 259-114 5.7 4 3.3 4	65 48 Elementur Remais 523 1 322 12 7.1 16.7 430 299 Emes Uytanis 430 6 53 29 20 23 9 5289 119 Erreson 1. V. SISO 524 an 10 7018 9 3.6 6 437 273 Europherm Int. 10p. 433 - 3 5.0 34 16 23 7 146 116 487 8 H GRUS 10p. 116 14.778 25 5.6 9.6	92 75 Returns (Lefes) 9266 3 30 29 43 86 90; 480 287 Returns (Return) 76 -2 480 287 Return (Des) 477 30 89 00 140 214 139 Return (De) 211 -3 65 21 42 15.6 189; 200; 507 48 9550 2374-2 0274 27 33 1113	72 50 (Ballet) 55 -1 20 23 50 103 133 173 163 97 (Bandene 15p. 155 -3 4.75 2.9 4.3 1.5 1.5 113 110 (Bures Anéra 16p. 155 -2 41.03 1.8 27 25.2 1.0 106 73 (CCA Galleties 10p. 106 +3 2.7 2.7 1.5 14.8 20 91 50 (batter) 10p. 104 +3 2.7 2.7 1.7 1.7 1.3 10.0 10.0 10.0 10.0 10.0 10.0 10.0	461- 23 Polymer 100. 37 3 5 7 7 7 7 7 7 7 7 7
91 45 Benchmark 20p 82 163 18 27 283 603 558 Brown Sholey 51 573 195 23 151 79 6 Business Mort Ts 120 11.51 72 17 108 156 290 Carer Alen 61 465 1-3 g20 15 59	29 20 Cory (Horace) 5p 265-45 0.65 13 3.4 31.6 237 172 Crofts Int. 10b 255-36 13 3.4 31.6 228 153 0b. Ded. 10b 257 17 60 48 40ebar Group 59 - 1 2.0 23 4.6 12.7 305 21 16 16 16 25 25 25 25 25 25 25 25 25 25 25 25 25	151 93-FKI Elec 10p 151 +3 10.78 57 07 25.6 249 180 Farnel Elec 50 240-5 28 4 16 4 16 6 16 16 16 16 16 16 16 16 16 16 16 1	155: 113 SPP 106 138 52: 22 32 11.8 100; 63 Savine Gordon 109 95 112 22 12 13.8 174-74 45 Second English 95 125 125 44 10 145 125 125 125 125 125 125 125 125 125 12	790 152 WCSRASI 187 - 3 72-7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	103 1 95 RCG 105 95 1 1 23 1 2 1 7 5 1 1 6 2 1 7 5 1 1 6 2 1 7 5 1 1 6 2 1 7 5 1 7 5 1 6 1 7 5 1
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43 34 First Pacific Ridg. 365 22316 64 3.9 3.9 412 298 Gerrard & National. 412 1+2 17.0 - 3.9 - 17 201 173 Goode Durrant 5 - 201 - 42.5 - 1.7 - 1102 87 Gainness Peat. 104 -4 12.38 2.3 3.2 16.2 275 1235 Markors 200 - 272 1.3 7.2 - 3.6 - 17.2	260 156 Hatstand (J) 10p 263 15.0 33 22 14.0 2412 533 Hercuss Inch. 534 -11 951.60 - 29 - 729 425 Hickson in 50p, 693 -1 17.5 \$\ 0.35 \ 0.5	134 105 Goodmin Warrec. 123	359 242 71 Gross 500 340 - 101 8.0 23 32 153 130 130 177 Tellus 22e 122 33 3 4 1.6 4.0 18.3 130 103 103 103 105 105 105 105 105 105 105 105 105 105	55 429 Crasby Pacific 44 5019c 20 3.3 15.0 52 315 Cressor 20 5.0 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.7 10.5 1.0 2.6 2.6 2.7 10.5 1.0 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6 2.6	340 255 Radvicts Green 340
521 398 Hill Samuel 507 -5 113.2 - 3.6 - *78 57 HK & Shang, HKS250 64x -1 1237 - 4.4 - 583 (-73 Joseph (L-o) £1 - 583 - 12.37 - 2.9 - 194 134 King & Shaxson 20p - 188xs -2 8.75 - 6.4 -	136 102 Holt Linyt for 10p 134m-2 4.65 \$ 4.8 \$ 5 \$ 1041 1 Cluy limp. Oven. \$1. \$ 61311-1. \$ 36.0 \$2.2 \$ 35.155.5 \$43 \$ Laporte inds. \$50 \$467 -9 10.25 \$2.5 \$3.0 \$15.1 \$ 1539_2 103 \$ Leigh interests \$5 \$151 -2 \$19.75 \$4.20\$	194 122 Islands Protect 90.01 175ml 02.5ct 0.09 0.00	170 117 Inplex 142 -1 20 43 17 179 225 164 If years Turner 225 -5 4.5 16.2 4 13.2 142 -1 12.25 2.5 2.2 27.9 110 90 404 Saring 10 90 91 12.0 2.9 2.9 13.3	204 127 **Chemics Methods: 145 -1, 01d 12 44 19.0 192 157 **Within Light NISS - 145 -2 060d 34 2.8 10.4 566 315 Christes Int. 100 - 542 -3 7.5 3.1 1.9 22.5 214 135 Chyl Fergin Risk - 201 -4 1.00 0.1 0.7 -	*35 22 Reak 10 331343
642 450 (Ideiment, Berson L. 530 1-15 14.8 3.6 - 585 440 Lloys, E. 543 4-2 18.0 4.4 4.5 6.2 763 571 MCorp S5 592 18 80 4.4 4.5 6.2 763 571 Mcorp S5 407 81 80.0 2.7 - 137 122 00.600 ACR Prf 1378 8.0 2.7 - 5.9 - 5.9 - 5.9 -	263 155 Markenway Yok Marke 217 -1 12.7 3.4 1.7 20.2 133 78 Markesu Hidgs 87 +2 4.0 3.0 6.3 5.7 For Marker (R. H.) see Wipstworth Ind. 5254 521 140 to 1015. 8 Wr. 20 5224-15 92875 52 1.7 -	727 236 in. Sig. 6 Cort. 10c 256 4 73c 71 0.7 20.4 146 123 NSB Dectrical 20u 135 12.9 2.8 10 15.4 1333 240 135 12.4 12.5 2.8 12	209 150 Victor Products 100 -1 5 65.0 21 4.0 13.7 116 78 Victor Products 100 -1 5.0 16 6.8 10.4 50 275 WA Higgs 15p 45 -1 10 \$ 3.0 \$ \$ \$ 3.0 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	25 Roberges Inc 90.01 348 -9 5.75 4 2.3 4	70 70 70 70 10 10 10 10
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LONDON SHARE SERVICE

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Account Dealing Dates First Declara- Last Account Dealings tions Dealings Day

Jun 1 Jun 11 Jun 12 Jun 22 Jun 15 Jun 25 Jun 26 July 6 * New time dealings may take place from 9.00 am two business days earlier. The confidence of the London yesterday by bearish develop-ments on both the domestic and international fronts. Equities suffered substantial falls after the latest public opinion polls indicated a narrowing in the Gover-ment's lead, and Citicorp's

\$2.5bnThird World debt write-off \$2.5bnThird World neof write-on sent bank shares plunging.
The FT-SE index quickly shed more than 40 points, and an attempted rally was blotted out when Wall Street moved errac-

tically in early trade.
The market closed flat, with morale sagging afresh on hints that today's (Thursday) press will carry another poll less optimistic on the Government's electoral

The FT-SE 100 index closed 40.3 down at 2174.0, and the FT Ordinindex, with less exposure to banking sector, dwn 28.2 to

But, outside the financial sector, selling was not heavy, and the Rolls-Royce issue made a high-lysuccessful debut. Nearly half the 834m newly issued Rolls-Royce shares were traded, and although the first traded price of 128½p, against the 85p partly paid issue price, dsappointed some investors, the shares moved up quickly to 145p, closing at 147p—a premium of 62p. As expected, UK private inves-

tors sold Rolls-Royce shares but there was ready demand from the institutions, both domestic and foreign, with Japanese interest a

The international stocks suffered heavy mark-downs as soon as the market opened and made little recovery. Imperial Industries, Fisons, Jaguar and the major oil stocks all closed with sign-

But traders said that there was little foreign selling pressure and that some blue chips, among which Glaxo stod out, found buyers at lower levels.

Consumer and brewery issues, which led the market ahead earlier this week, were prominent in the list of yesterday's losses.

The Gilt-edged sector opened cautiously, despite the weakness of the US bond market and the dramatic news from Citicorp. But selling soon dried up and rices edged upwards to show small net gains at mid-session.

The rumours of another unhelp-

ful opinion poll then took the heart out of Gilts, and prices turned downwards, closing with net falls of ½ in the high coupon long-dated issues. The market was steadying in the final minutes. helped by reports of international moves on the Argentine debt problems and of liquidity help by the Federal Reserve in the US

2011000 VTILLOS

Successful Rolls-Royce debut stands out as banks by Leeds and the shares drifted back 15 to 355p. Other Textiles also retreated and Courtsalds ended 5 off at 4450p, while John Crewther gave up 7th at 195p. BAT Industries soccumbed with

The move by America's Citicorp to increase its loan loss reserves by \$3bn and take a \$2.5bn loan in its second quarter figures to reflect its exposure to third world sovereign debts sent a shock wave throughout the bank sector. Fears that the UK clearers would even-tually follow Citicorp's move produced a beavy wave of mainly UK
selling of the big four banks —
recently the subject of big US
overseas buying
Midland, sald to have the biggest exposure to foreign debt,
slumped to 634p before picking up
to close a net 46 off at 657r. Lloyds

rated as having the second biggest overseas debt liabilities, dropped to 524p but eventually closed 42 down on balance at 543p. Barclays, currently involved in a major placing of ADRs in the US and

Japan, closed 19 lower at 559p and NatWest gave up 18 to 685p. BZW Bank analyst Terry Smith said Citicorp's move, if followed by UK banks, could cause a significant drop in earnings by the clearing banks. Market makers in banks said they had endured "a

ery bad day."

Whithread chose the wrong day to announce its preliminary results. Annual profits were at the top end of expectations, and the statement generally was regarded as pretty positive. City analysts particularly liked the shift away from bear production to the boom-

ing retailing side.
Estimates for the current year were upgraded with Morgan Grenfell opting for profits of £182m and Kleinwort Grieveson £185m. The "A" shares, they tumbled 20 to 350p as investors were motivated by the surrounding market weak-ness and panicked into realising substantial short-term gains.

Substantial short-term gaths.

Merchant Banks mirrored the disarray in the big four banks and Kleinwort Benson dropped 15 to 530p, Hill Samuel 5 to 507p and Morgan Grenfell 5 to 389p profitaking, left Guinness Peat 4 down at 104p. at 104p.
Insurances held up well given

the steep falls elsewhere in the financial sector. Sun Alliance drifted back 10 to 863p in the wake of the sharply increased bad weather claims during the first quarter which were revealed by the chairman at the annual meeting Equity and Law Life slipped 6 to 361p following shareholders' approval of the proposed changes in the corporate structure of the

company.

Highly creditable mid-term results from Bass also brought an adverse reaction, the price falling 37 to 988p. Favourable views on Allied-Lyons, after the previous day's excellent figures, similarly failed to support the shares, 7 down at 424p. Matthew Brown. 663p, held Tuesday's sharp rise, but Scottish & Newcastle, which is rumoured to be again stalking the group, came back 6 more to 245p. In contrast, bid speculation helped Greenall Whitley rise 6

lead equity sector downward

		24	May	May May		May Year	19	1987		Since Complianion		
	May 20	May 19	18	15	14	200	High	Low	High	<u>Low</u>		
Government Secs	92.43	92.43	92.32	92.62	92.92	92.24	93.32 (8/5)	84,49 (6/1)	127.A (90/35)	49.18 CVV751		
Fixed Interest	97.73	97.77	97.82	98.07	98.05	97.03	98.54 (33/5)	90.23 (27)	105,4 (28/11/47)	50.53 GN/151		
Ordinary ¥	1690.8	1719.0	1696.4	1691.6	1,684.2	1,312.5	1,719.0 (195)	1,320.2 (21)	1,719.0 (19587)	49 4 (26/6/40)		
Gold Mines	439.2	433.3	444.1	429.9	420.8	228.0	485.0 (144)	258.2 (192)	734,7 (15/2/83)	43.5 (26/1071)		
Ord. Div. Yield	3.40	3.35	3.40	3.39	3.47	4.19		5.E. A	TIVITY			
Earnings Yid.%(full)	8-21	8.09	8.16	8.18	8.20	10.40	ig	Sces	May 19	May 18		
P/E Ratio (set) (*)	14.99	15.21	15.05	15.04	15.01	11.76	Galt Edged	Sargains	- T	137.7		
SEAQ Bargains (5 pm)	57,059	48,685	50,314	49,571	47,513	-	Equity Barry Valo	245	1 =	2766		
Equity Turnover (Em)	– .	_	1373.72	1739.28	1,776.53	449.19	S-Day Ave	rage	1	[]		
Equity Bargains	-	_ :	63,477	60,949	61,468	23,790	Gilt Edged	Bargains	·	155.1		
Shares Traded (ml)		_ :	574.3	693.7	705.5	203.5	Equity Valo	E	3 =	3238.7		
♥ Opening	10 a.m.	111	a.m.	Noon	7 [l p.m.	2 р.т		3 p.m.	4 p.m.		
	1702.6		34.7	1694.4		692.9	1692.		696.0	1691.3		

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-246 8026

non-voting were raised 17 more to 445p but Irish Distillers ended 3
easier at 183p after lower interim
profits.

Leading Building issues, front
boosted Ellis & Goldstein 11½ to

runners in the market's latest upsurge, turned easier with the onset of profit-taking. Most of the business was reportedly between market makers, but recent favourite Tarmac came under sell-ing pressure and dipped 15 to 570p, while RMC slipped 5 to 915p and Redland eased 4 to 502p. Among Construction issues, John Laing, which on Tuesday announced details of the £100m Sizewell 'B' contract, lost 7 to 503p. Costain were a similar amount down at 530p. Among the second-liners, Stanley Miller continued to attract support on takeover hopes and rose 16 to 136p, while Baggeridge Brick rose

10 to 200p in response to the excel-lent interim results. Speculative buying lifted British Dredging 4 to Currency influences prompted profit-taking in ICI, finally & off at £13½. Elsewhere in the Chemical sector, Anchor gained 19 to 345p reflecting small persistent buying in a restricted market while Coates Brothers A rose 14 to 239p on hopes of an eventual bid from

major shareholders Markheath. The upsurge in retailers since Monday's encouraging retail sales figures gave way to a sustained bout of profit-taking which left the leading stores with widespread but generally modest falls. Store-house, due to report preliminary figures on June 2, dipped 9 to 319p. Marks and Spencer eased 6 to 251p and GUS 'A' '4 to £14½. Underwoods, announcing prefurther to 279p. Elsewhere, Young

12112p. Top Value rallied 8 to 101p. results saying it held no shares in GEC and did not plan to make a bid for 7½ to 248p following US selling. the company prompted an immediate decline in the latter's share price which parameters. A statement from Hanson Trust saying it held no shares in GEC

immediate decline in the latter's share price which retreated 12 to 228p following a turnover of 16m shares. Other leading electricals gave ground led by British Telecom, 7 cheaper at 300p, following the latest opinion poll which indiyear figures. cated an improvement in Labour's position. Plessey, scheduled to announce preliminary figures on May 28, fell 5 to 231p.

May 28, fell 5 to 231p.

With the exception of GKN, now down 13 at 322p, in a volume of 32m shares, leading Engineers recorded modest losses. Among the occasional bright spots in secondary issues, S. W. Wood advanced 9 to 101p on a burst of speculative activity. Telfos, still reflecting the change in stakeholding, advanced afresh to 130p before settling 3 up on balance at 123p. In contrast, falls of around 9 123p. In contrast, falls of around 9 were recorded in Laird Group, 334p. Babcock, 216p, and Davy Corporation, 179p. RHP drifted off to close 4 cheaper at 232½p following the half-year figures.

Food Retailers weakened. J. Sainsbury shed 12 more to 522p on further consideration of the results, while Tesco shed 7 to 521p in sympathy. Moving smartly against the trend. Bejam gained 19 to 217p on Iceland Frozen Food bid speculation;; the latter firmed 5 to 377p. Elsewhere, Unigate moved up 3 to 413p in a restricted market,

Brit. Alrwa (*153)

CALLS

20 12 7 29 19 12

47 37 . 24 47 33

317 38 330 27 360 15

360 102 112 390 74 90 420 48 67 460 23 38

300 43 53 330 23 38 360 8 18

360 58 73 390 34 53 420 20 37

72 49 13

while S. & W. Derivers gained to to 350p on news of the cocoa mer-ger talks with W. R. Grace of the US. Ranks Havis McDengall eased 4 to 317p, the satisfactory interim discounted

The miscellaneous industrial leaders followed the lower trend, but trading activity remained at a relatively low level. BOC gave up 7 to 460p and Beecham were a simi-lar amount cheaper at 507p. Unilever, a particularly good market since announcing excellent first quarter figures, encountered occasional profit-taking and gave up 1/2 to £301/4. Pilkington fell 14 to 845p, while Books became a much quieter market, but held up reasonably well at 312p, down 6. Elsewhere, Avan Eubber featured with a jump of 31 to 610p in response to the more than doubled half-year profits. Just Rubber, reflecting an investment recommendation moved ahead recommendation, moved ahead strongly to close 19 higher at 102p.

Necross continued firmly at 414p the general trendto close 12 down amid vague talk of a possible tender offer, while favourable Press Financial Trusts were led lower amid vague talk of a possible tender offer, while favourable Press mention directed buyers to Themas Jourdan which improved 5 to 176p. British Aerespace met with selling and fell away to close 22 downturn but Ex-Lands surged 37 cheaper at 630p in a volume of 12 from Weltcome at 460p. Colorall. down 9 at 348p, ran into selling despite announcing preliminary figures in line with most market expectations. British Airways remained an active market (some 11 from School of the Weltcome at 460p. Colorall. Lands terminated discussions with Cleves regarding davelopment of its activities. Energy stocks proved sensitive 11 from shares changed hands) lower at 342p and Shell shed 4, to IIm shares changed hands) following comment on the annual results and settled 8 cheaper on the day at 154p. Mitchell Catts har-dened 1½ to 75%p after swiftly rejecting the share exchange offer from Suter; the latter gave up 12 to

299p. J. Bibby, still reflecting disappointment with the interim ligures, eased 5 further to 240p. Currency influences continued to bear down on Jaguar, a further 15 off at 519p, and Reliant eased 2 The following is based on trading volume for Alpha securities dealt through the SEAQ system to 38p despite the forecast of a return to profitability this year and a resumption of dividend payand a resumption of dividend payments next year. Among Distributors, Laidlaw gained 6 to 181p but Hartwell, 113p, were unmoved by higher profits and a proposed scrip issue.

Selected Paper/Printings bucked the trend. Hunterprint were again in demand at 505p. up 22, while St. Ives rose 12 to 717p and Homes & Marchant 7 to 377p, the last-named in response to. Tuesday's good interim figures. Conrad were a small feature, ris-ing 10 to 96p on bid possibilities. Losses among the Property lead-ers were relatively modest. Land Securities slipped 3 to 499p, while MEPC settled 7 off at 468p. Ham-mersen A bucked the trend and closed 15 higher at 585p. Arlington Securities shed 7 to 243p following details of a major acquisition; the company is buying Aztec Business Park near Bristol for £33m and has fund the deal with the surplus earmarked for further expansion. Buying ahead of next Tuesday's annual results boosted Warnford Investment 45 to 950o. Little heed was paid to a good included a proposed scrip issue,

NEW HIGHS AND LOWS FOR 1987

NEW HIGHS (143)
BANKS (4), BREWERS (4),
BUILDINGS (12), CHEMICALS (5),
STORES (1), ELECTRICALS (8),
ENGINEERING (5), FOODS (5),
INDUSTRIALS (28), INSURANCE (2),
LEISURE (3), MOTORS (4),
NEWSPAPERS (1), PAPER (10),
PROPERTY (6), SHIPPING (2), SOUTH
AFRICANS (1), TRUSTS (12), OILS
(5), MINES (11), THIRD MARKET (1).
NEW LOWS (65)
AMERICANS (43), CANADIANS (6)

LONDON TRADED OPTIONS

PUTS

Judy Oct. Jan. Judy Oct. Jan.

390 40 58 68 8 12 16 420 22 40 50 22 27 30 460 7 20 32 52 53 58

32 27 20 15% 25¹2 20 16 11

⁸585

10 18

2 10 35

17 40 65

12 22 32 40 62 67

128

7 13 18 21 37 39

58 43 23 4 12 27

38 46 27 35 16 25

83 97 53 70 25 45

97 68 45

130 100 75 48 152 127 100 78 29 48 80 115

21 24 — 12½ 16½ 19 5 10½ 14

120 86 56

110 135 80 100 45 70

150 120 75

49 33 22

__ 55 35

55 80 95 3 17 52 72 15 4 28 47 52

32 21 11

28 36 40 1 9 23 29 3 11₂ 13 23 17

280 300 330

220 240 260

| May | Ang | Dec | May | Ang | Dec | | 60 | 82 | 95 | 2 | 10 | 15 | | 15 | 45 | 60 | 12 | 30 | 35 | | 2 | 18 | 25 | 50 | 62 | 65 |

70 88 2 23 37 43 60 25 50 60 25 37 70 80 90

CALLS

8**0**4

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54 41 28

23¹2

107 127 67 92 42 60

50 56 35 42 23 32 13 20

Alia! 20. 46

1 51₂ 16

4¹2 10 19

10

70 20

172 122 72

20 34 19

19 8 22

600 600 600

Tests (*522)

102 68 43

550 600 650

Bank Montreal, Bank Nova Scotla, Cai Imp Bank, Henlys Group, Royal Bani Canada, Seagram, BANKS (2) Algemene Restsche Bank, CHEMICALS (1) Novi Inds, ELECTRICALS (1) Nth Telecom ENGINEERING (1) Thysum, INBUSTRIALS (1) Baster Travenol, INSURANCE (5) American Gen Corp, Ann Corp. March Med Ann Corp. Marsh McLeman, Torchmark, USLIFE, PAPERS (1) Soot Paper, TRUSTS (4), Baillie Gifford Shin Nippon,

May Aug. Nov. May Aug. Nov.

- 2 7 55 4 20 35 32 38

PUTS

nal operators cashed in their pro fits and the close was 10 down at

Traded Options

Traded options contracts total-led a record 106,195 made up of 65,323 calls and 39,872 puls.

Traditional Options

· First dealings May it * Last dealings May 29 a Last declaration August 20 · For Settlement Sept 1

For sate indications see end of Unit Trust Service downturn mit Ex-Lands surged 27
higher to 80p on Cleves Investments' acquisition of a star-15 per
cent stake; late yesterday ExLands terminated discussions
with Cleves regarding development of its activities.

Energy stocks proved sensitive
to scrappy selling BP settled 9
lower at 363p and Shell shed 4 to
£13. Britoil, at 208p, lost most of f.13. Briteil, at 2000, lost most of and Ray Hill, Sound Diffusion. Tuesday's rise of 10 while thirs-Berinford, Acorn Securities. Capare and Century OH. Southend Stadium were dealt in for the put, Polly Peck, strong performer of while a double option was late, suffered as some professionary in Rolls-Rayre.

TRADING VOLUME IN MAJOR STOCKS

mar dipped 11 to 226p. British Gas shed 4 to 106 ap.

	· ·	B4-L	Closing		-	Volume	Clarung	Cay s
•	Stock	Volume 000's	CHORAGE CHORAGE	chante chante	Stock	000's	perce	Charles
•	ASDA-MFI	3.200	173	-3	Jaguar	4 300	519	-15
•	ASDA-RFI	2,000	424	-7	Ladbroke	B34	415	
E	Austral	1.00	204	4 .	Land Securities	2,200	499	- 3
7	Assoc. Brit. Foods		392	-8	Leggi & Gen	2,900	307	-2
1	Argyll Group	1,100	446	-4	Lloyds Bank	7,000	54)	-413
	BAT	2,300	545	-12	Loorbo	8 ,900	298	 _7
	BET	737	279	-	MEPC	1,400	468	-6
;	B0C	2,800	460	-7	Maries & Sport	3.200	251 657	-46
;	BOC	145	758 295	-12	Midland Bank	8,100	285	-18
	· BPCC	812	295	—•ું	NacWest Bank	11,000 1,400	347	-3
	BTR	1,600	250	-3	Nert	943	619	-2
	Barcians	4,700	557	-19	Peter State and accommendant	419	668	-7
•	Bass	1.800	988	-37	P& CPikington Bros	859	845	-14
-	Beechan		507 907	-8 -3		2,000	žī	- 5
	Bive Circle	7729	312	- 3	Pleasty	386	935	-:3
•	Books	2,700 9,800	154	-3	LINGS STREET,	4.200	250	-7
	Brk. Alrways	3,200	<u> </u>	-22	· Rank Org.	237	741	- 10
	Brill & Comm	974	₩.	-3	Shw or a service or a	1,300	3)7	-4
	Brit. 687		437	-š	Recidet & Col	274	6114	-12
•	Britos	2,700	269	-84 ₂	Rectand	723	502	-4
	BP	1500	342	-9"	Red Missesson	1,200	444	-6.
•	Brit. Telecom		300	-7 .	Reviters	780	942	-6
	Suzi		398 249	-3 ·	RMC	114	915	-5
	Burton	2,000	313	-6∙	RTZ	2,000	(11,	-19
•	Cable & Wite	3,980	409	9	· Rowetree Mac	1,100	507	
•	Cardbury Schwps	6,600	246	-72	Ryl Bank Scotland	1,500	340	-5 -1
	Coats Vivella	590	650	+1	Royal Insurance	660	965 299	-1
	Comm, Union	1.700	336	-242	STC	2,800 394	619	-îı
•	Cook Cold		Ωī,	+3	27MON OF 2TRAFA	1.100	522	-12
	Cookson	494	672		Salesbury	32,000	346	41,
	Courtants	1,200	460	-6 +3	Sears	902	299	- 5
	Dee Corps	3,600	2½ 3%		Shell Traits	2.400	1212	- 1
	Discous Grp	2,100 453	304 458	- <u>\$</u>	Smith & Nephew	2,200	1594	-4
	English Chine Clays	. %	701 ·	-3 -10	Standard Chert	1.600	2	-5
•	Figors	256	985		Storehopse	2 800	319	- 9
	Ger Elect	15,000	725 228	-12	Sun Altimot	423	563	-10
	Class	1,790	. UZF	-4	TSB	6,100	882	-112
	Clobe intestment.	462	167	_	Таграс	1,000	570	-15
	Granida	4,000	356	-10	Tesco	3 400	521	∞7
	Grand Met	1.700	522	-8	Thora EMI	1,500	688	-1
	Cita "A"	216	044	-Ĭŧ	Trataigar House	1.300	362	-5
	Gus "A"	- 193	963	-2	Thouse Forte	1,000	242	-3
	EXX	3,200	323	-13	Uni gate	830	413	+3
	Calmiest	7,900	357	4	Uniterer	385	E 404	- <u>h</u>
	Hanson Treet	5,500	1662	-2	United Biscuits	729	299	-6
i	Hawker Sidd	402	. 236	-5	Wellcome programm	1,700	460	-11
	Hillsdown Hidge	2,600	277	~ī	Whithread "A"	3,100	350 863	-26 -17
	KI	1,900	EDIT	-2	Woolworth	566	203	-1.
•								

RISES AND FALLS YESTERDAY

ritish Funds orporations, Dominion and Foreign Bonds mustrials inarcial and Properties lis is is inarcitors itnes thera	Rises 2 3 310 74 16 2 49 22	Fails 101 16 717 301 51 5 30 145	Same 10 47 515 219 45 7 107
Totals	478	1.366	1.020

LONDON RECENT ISSUES

tssue Price	Paki	Latest Researc	ľ	1 07	Stock	Closing Price	+ or	Net.	Tunes		
PTICE	4	Date	High	Low		Proce	-	Dw.	Çor'd	Yield	ľ
£190	F.P.	15/5	217	189	Airteurs10p	217		R5.4	25	34	ì
5115	F.P.		166	128	Bellwinch 10p	158	-2	R3.2		2.7	lī
917	F.P.		105	96	#BondedLaminates10p	103		12.4	24	3.2	
ŲZ.	E.P.	85	170	133	Brooks Service Group	170		138			1
\$80	F.P.	85.	260	150	#Barford Group	247	-13	p).2		0.66	
14	F.P.	85	440	400	Callor Group 50p			112.0		38	'n
130	F.P.	85	135	129	Cambridge lestre. Sp	130		R0.7	8.8	0.7	1
f55	F.P.	126	96	68	#Cambridge Isotope	85		R20.9	i !	0.65	ŀ
f200	[E.P.]	1172	240	211	*Cartele Courses. Sp	240	+12	R7.0	2.2	40	Į
=	F.P.	=	15	10	ChildHealthRes, Wrts	13	+13	. –	i —	I — I	ŀ
115	F.P.		140	114	Church (Charles) So	133	-2	R2.75			u
ككلا	F.P.		185	145	#Colorgraphic 10p	173	-4	U.0		2.4	3
* *	F.P.		310	290	Contibel SOp	290	-5	19.0	1.6	38	lz
£130	{ F.P. }	Z25	153	145	Cooper (Alan) 10p	150		14.0		36	1
9125	F.P.	295	154	143	Condell Group 10p	154		W3.19		2.8	1
1135	F.P.	295	180	138	Doeflex 10p	380	*****	13.45	2.50	2.6	В
	F.P.		125	81	ERA Greep Sp	126		W	i I	l — i	İ6
1155	F.P.	155	225	170	#Epwin Groep 10p			L4.0		24	z
£120	[F.₽.]		181	160	#Filel #12 Sp	178	+1	u2.7	2.8	2.0	Ιž
£112	{ <u>F.P</u> .	15	145	115	#HoneysackleGr*p2p	145		R4.1		3.9	ī
\$120	F.P.	24/4	240	185	Mallett 5p	233	-2	u 3.0	3.1	1.8	12
£20	[E.P. 1	295	127	120	#March Group Sp	122		L4.2		4.6	ī
4114	F.P.		360	225	MercuryAssetMgmt.5p	360		R5.0	4.0	1.9	t
	F.P.		5237	£20	Nobia Corp Pfd	£214		I –	i — i	_ !	۳.
1206	F.P.		120	113	#Orchid Technology9	117		RQ2.57c	5.2	1.4	1
§55	F.P.	36	88	64	HRKF Group 10p	85	-1	u2.19	2.4	3.5	lī
\$140 170	F.P.	1/5	70.7	163	#RellanceSecGroup5p	180		64.5	25	3.4 i	ī
6135	F.P.] =	145	12812		143		w4.99		3.0	1
122	F.P.	<u>-</u>	232	[165 _	+Select Appts. 1p	233	+I	125		15	3
125	160		170	155	1802 F Law 100	162	+2	43.0		2.5	iz
			260	242	#Sock Shop Intl.5p	236	-5	R1.35	3.8	7.8	4
£125 £140	F.P.	.26	265	158	#UC1, Group Sp ,			u2.5	2.8	2.1	Ξ
	F.P.	15/5	210	172	Waterplade Intl. Sp	210	+3	R3.25	35		ī
130	F.P.	26/3	121	£20%					_	1	١.
020 130	F.P.		151	1344	Wilson Bewden10p	146	-2	13.4		3.2	ı.
6133		294 225	242 148	145	#WyevaleGdn.Cen_50p	242		u2.63	2.8	14	3
4123	I L'E.	203	7.40	136	YRW 10p	145		R4.41	3.5	2.2	Ñ

FIXED INTEREST STOCKS

lasse Price	Acrosont. Paid	Latest Répusic	19	B7 .	Stock		+ 00
£	•	Date	High	Low	}	Price £	-
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Renanciation date remaily last day for dealing free of staron duty, a Australian dividend, 2 Figurys based on prospecting estimates, of Dividend rate paid or payable on part of capital, cover best on prospecting estimates, of Dividend and yield after scrip issue. F Dividend on test based on prospectus or other official estimates for 1987. L Estimated annualised dividend, to the Obstance and Yield Dated on prospectus or other official estimates for 1987. L Estimated annualised dividend, cover and piv based on tested an increase annualised dividend, cover and piv based on tested an increase of the payable of the pay

FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

	EQUITY G	ROU	PS	,	Wednesday May 20 1987						Mon May 18	Fri May	Year ago
	& SUB-SE	CTIO	NS							May 19	18	15	(approx.)
Fig	Figures in parentheses show number of stocks per section				Day's Change %	Est. Earnings Yield % (Max.)	Gros Div Yield (ACT 27%	, PIE % Rati at Ohe	. xtadj. o 1987	index No.	Index No.	Index No.	ladex No.
1	CAPITAL GOODS	(211)		. 913.49		7.37	2.9				923.37		716.40
. 2	Building Materials Contracting, Const	(27)		1163.1		7.19 7.49					1543.62	1158.75	794.32
3	Electricals (13)	ruction C		_ 1533.19 _ 2349.07		5.69				2370.85			
4 5	Florimmics (36)			. 2075.80		7.45				2131.18		2100.43	
6	Mechanical Engine	eering (59	3)	502.90	-15	8.37					505.69		407.95
8	Metals and Metal I	Forming ((7)	500.47		7.42							347.77 286.53
9	Motors (15) Other Industrial M	atariale f	 211	. 333.05 . 1512.0		9.09	3.7			1525.52			
10 21	CONSUMER GRO					6.12			0 8.29	1276.54	1268.31	1261.62	896.85
22	Brewers and Distli	lers (22)	-	1168.6		7.82				1192.71			
25	Food Manufacturii	ng (25)		962.45		7.24 5.75				974.73	973.57 2380.05		
26 27	Food Retailing (15 Health and House					4.14				2394.57			
29	Lelsure (31)			1309.63	i -13	5.93	3.	5 22	23 14.64	1326.23	1316.41	1312.67	869.93
31	Packaging & Page	- (15)		\ 656.67		5.98					659.64		447.41
32	Publishing & Print Stores (37)	ing (14)	··········	_ 3679.00 1108.60		6.02					3731.88 1107.04		
34 35	Textiles (16)			752.4		7.73					737.80		
40	OTHER GROUPS	(87)		1063.4	2 -1.7	7.71	. 3.	. 16 5	34 8.19	1081-29			
41	Agencies (17)	*****		1468.5		4.84				1480.99			0.0
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43 45	Congromerates (L.	sport (11)	2163.8		7.30				2196.26			1566.68
47	Shipping and Tran Telephone Network	rks (2)		1160.4	-23	8.06		23 16.º	92 1.09	1187.24	11,77.23	1183.46	
48	Miscellaneous (25	i)		1402 <u>.2</u>		9.38					1411.25		999.37
49	INDUSTRIAL GR	<u>CUP (48</u>	<u>3)</u>	1129.8		6.87				2 1146.88	,		
51	011 & Gas (17)			2048.7		5.60					2098.16 1219.74		
<u>59</u>	500 SHARE INDI					6.68	3.0						
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65 65	Insurance (Life) (9)		1030.3			له ا			1041.17		1034.78	809.22
66	Insurance (Compo	isite) (7)		562.8	L -0.4			35	. 11.7		551.53		
67	Insurance (Broker Merchant Banks (rs) (9)		1196.2 390.6		9.03	1	50 14.		1204.78 1 395.75			
68 69	Property (46)			1138.5	8 -0.9								
70	Other Financial (2	<u></u>		(479,79	-0.5	6.88	3.	24 IB.	99 3.2	482.28	479.23		
71	Investment Trusts	(94)		993.6		<u></u> _	2		6.6				
81	Mining Finance (2 Overseas Traders	2)		558.66 1042.8		5.47 8.51				548.65 1047.48			
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	PRICE	Wed	Day's	Tues	nd adi.	xd adj.	1 B		vernment 5 was		7.72	7.69	7.59
	INDICES	May	change	May	today	1987		W 920075	15 years.		8.74	8.69	8.73
		20	1 %	19		to date	3}	-	25 years.		8.76	8.71	8.75
_	British Government							edium Epons	5 years.		8.74 8.96	8.67 8.90	8.84 9.03
1	5 years	124.89		125.02	– (4.38	6	طالاب	15 years. 25 years.		8.96	8.91	9.04
2	5-15 years	145.75	-0.32	146.22	-	5.03	7 Hi		5 years.		8.88	8.83	8.99
3	Over 15 years	155.55	-0.45	156.25	- 1	5.16		epos 5	15 years.		9.09	9.03	9.16
4	Irredeemables	168.99	-0.24	169.41	-	6.07	9 10 In	edeemab	25 years.		8.92 8.81	8.87 8.79	9.10 8.66
5	All stocks	141.56	-0.28	141.96		4.88		dex-Liai		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	Index-Linked	Ī					11 In	lat'n rate	5%	5 yrs	2.03	2.08	3.59
6	5 years	123.66	+0.17	123.45	- 1	0.83		lat'n rate		r 5 yrs	3.52	3.51	3.59 3.29
7	Over 5 years	120.01	1	120.13	_	1.17		Nat'n rate Nat'n rate		575	1.56	1.60 3.41	2.38
8	Ali stocks	120.11	1	120.21	_	1.13	_			r 5 yrs	3.42	_	3.12
			<u> </u>	! -			15 D			ears	9.70 20.05	9.64 10.02	10.08 10.02
9	Debentures & Luanso.	125.34	-0.12	125.48		3.79	17			ears	10.09	10.02	9.96
10	Preference	88.29	-0.11	88.39	_	2.77		eference		t	10.25	10.24	10.74

ing index 2190.8; 10 am 2189.5; 11 am 2177.5; Noon 2178.2; 1 pm 2174.9; 2 pm 2174.8; 3 pm 2179.1; 3.30 pm 2170.2; 4 pm 2172.8 † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constitue is available from the Publishers, the Financial Times, Brackes House, Cannon Street, London EC4P 4BY, price 159, by post 32p. CONSTITUENT CHANGE (11/5/87): Comcap (5) has been deleted and replaced by Macro 4 (5).

WORLD STOCK MARKETS

AUSTRIA May 20 Price + or SPAIN SPAIN AUSTRALIA (Continued) JAPAN (Continued) Price + or May 20 Price +	CANADA
May 20 Price ** ** ** ** ** ** **	CANADA Sate Suck High Law Data Day Sate Suck High Law Data Day TORONTO Closing prices May 20 Closing prices M
FRANCE ABN 480 60.0 -6.6 Winterthur 38950 -330 Full Film 2730 +60 Public Bank 2.46 -0.6 Zurich ins 7000 -200 Full Sime Darby 3.40 +0.02 Singapore Air 13.80 -0.2	Indices
Support of A. 79. 1950	NEW YORK-100H JUNES May
OVER-THE-COUNTER Nasdaq national market, closing prices	May
Stock Sales High Law Last Clarg (Hadri) Continued from Page 41 Continued fro	177.02 157.03 161.65 102.25 171.09 (41.05) [24/3/57] [21/1] [31/1] [41.05] [31/1] [31/
Payton 41 48 254, 244, 245, 257, 257, 244, 245, 247, 258, 257, 258, 248, 248, 248, 248, 248, 248, 248, 24	Chief price changes
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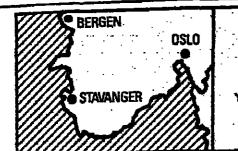
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| Network | 1.50 | 1.7 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 1.70 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71 | 2.71

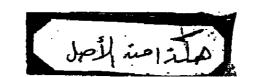
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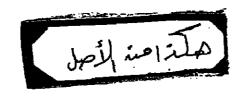
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FINANCIAL TIMES

WORLD STOCK MARKETS

Stocks recover poise as credit markets calm

WALL STREET

CALM returned to Wall Street stock and bond markets yesterday after the short-lived squall over Citicorp's huge increase in loan-loss provisions, writes Roderick Oram in New York.

The interest-rate gap between short-term bank and government securities narrowed slightly following Tuesday's widening when Citicorp's news triggered a flight to quality. There was no evidence that any bank was having difficulty funding itself in the markets yester-

Partial recovery of credit markets helped stocks stabilise after their fall Tuesday afternoon although inremained apprehensive about higher interest rates and widespread profit taking was ap-

The Dow Jones industrial averfifth fall in a row. Broader market cer indices fared worse with the Standard & Poor's 500 index losing 1.41 to 278.21 and the New York Stock Exchange composite index falling

NYSE trading was heavy at 207.5m shares with the number of issues falling outnumbering those rising by 1,171 to 440.

The mood of the markets was helped by the favourable response most analysts gave to Citicorp's loan reserve. Its stock gained \$2% to \$53% as Merrill Lynch and several other brokerage houses recommended buying the stock because the bank had begun to tackle the problem of Third World sovereign

Citicoro's action put pressure on its competitors to follow suit. Manufacturers Hanover fell \$1% to \$38%, Chemical Bank fell \$1% to \$39% and BankAmerica slipped S% to \$11% while Chase Manhattan added 5% to \$34% and J. P. Morgan rose 5% to

Higher interest rates, pushed up in part by Citicorp's news, continued to reduce investor enthusiasm for interest-rate sensitive stocks. American International Group fell \$244-to \$60% Great Western Financial lost \$1/4 to \$45%, CIGNA gave up \$1 to \$57% and Travelers fell \$% to

Some oil stocks managed to recover their sharp losses of Tuesday Cana despite a further fall in crude oil prices. Exxon rose \$% to \$87% and Chevron gained \$1% to \$56% while Amoco lost \$1% to \$82% and Atlantic Richfield fell \$2 to \$86%.

In the takeover arena, Crazy Ed-

one-fifth of its capital changed hands in the over-the-counter market. The discount electronics goods retailer received a \$7 a share takeover offer from Mr Eddie Antar, its

Among companies reporting or precasting higher earnings. Toys R Us rose \$\% to \$34\% and Pepsico

gained \$1% to \$31% Credit markets were calm again sterday after being unsettled on Tuesday afternoon by news of Citicorp's huge increase in loan-loss reserves. The news triggered a flight to quality which pushed down yields on government securities and raised those on bank paper.

The gap between the two narrowed yesterday with three-month Treasury bills adding about 12 basis points to 5.82 per cent while shortterm rates on, for example, certificates of deposit and bankers' acceptances were unchanged to 10 baage closed down 5.41 at 2,215.57, its sis points higher at up to 7.20 per

The price of the benchmark 8.75 per cent Treasury long bond was up % by late afternoon at 96% yielding 9.06 per cent.

There was some concern, however, that the Federal Reserve Board might be less willing to raise its discount rate if it felt that markets needed an easy monetary policy in the wake of Citicorp's news.

Some analysts say that a half-apoint increase in the discount rate would show the Fed's determination to nip the upturn in inflation in the bud and thus help stabilise foreign exchange and bond markets. So strong is the expectation of an increase, markets could react badly to the Fed taking no action.

Meanwhile, evidence is continuing to grow that the Fed has been tightening slightly its reserve policy to help firm up interest rates. A further sign yesterday was the Fed's announcement of overnight matched sales. The Fed funds rate at which banks lend reserves to each other was, however, unchanged on the day at 6% per cent.

CANADA

A SELL-OFF of financial stocks led Toronto share prices sharply lower despite Wall Street's midday reco-

Banks were active and weaker. merce headed the actives and fell C\$\% to C\$20\%. Bank of Nova Scotia dipped CS% to CS17 and Bank of Montreal gave up CS% to CS33%.

Montreal moved lower in all sectors. Vancouver also fell.

SOUTH ATTION

GOLD SHARES firmed in Johannesburg despite the dampening effect of a stronger financial rand and the slight dip in the gold price from its recent surge.

Heavyweight gold shares fared er at R497.00 and Vaal Reefs R10.00 up at R450.00.

Straits

STOCK MARKET INDICES

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Cheaper gold stocks also advanced, with Beatrix climbing 50 cents to R19.50 and Harmony R1.50 stronger at R52.50. Mining financials followed golds upwards, with Anglo American R1.50 up at R81.50.

Industrials closed mixed to slightly firmer in nervous trade.

FAZ-Aktien 570.98 579.22 641.72 Commerzbank 1,729.60 1,752.20 1,842.2

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COMMODITIES (London)

GOLD (\$/oz)

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£1,360,00 £1,330,00

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555.30a

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Alice Rawsthorn on a UK forum for deals in small companies

Fortunes rise for Third Market

Moore, rose 9 per cent last week to issue. 101 5. It thus outperformed both the FT-A All Share Index and the FT-SE 100 Index, which rose by 5.2 and 3.0 per cent respectively.

In its first four months the prog-ress of the third tier has been rath-

index rose above its original 100 for fortunes revived. Investors' interest broke a prolonged bill in Third Marthe first time since its inception in was fuelled by bullish announce ket new issues but also stimulated ments from some of the companies interest in the third tier. Crown The index, compiled by stockbro- already quoted on the third tier and Eyeglass began dealings by souring kers Credit Suisse Buckmaster & by the emergence of a popular new to an immediate premiur

> ny, unveiled its first publicly quoted stockbrokers, report renewed interset of results in which pre-tax prof- est from prospe its trebled and watched its share recruits in recent weeks. Most obprice surge 35p to 96p (\$1.61) in the servers anticipate a surge of new iscourse of the week.

THE THIRD MARKET, the new prices, the turnover of shares has announcing a trebling of pre-tax forum for dealings in the shares of been lower and the flow of new isprofits and an acquisition.

Small UK companies, enjoyed a successioner than the London Stock marked improvement in its for-Exchange originally expected.

Eyeglass, a manufacturer and distunes last week when the market's Last week, however, the market's tributor of spectacles, not only

Professional advisers, mean Corton Beach, a holding compa-while, such as accountants and sues next year when the first rer erratic. Although some compa-nies quoted on the new forum have tions, a marketing services group, Scheme companies are released seen healthy rises in their share attracted investors' attention after from BES funds.

EUROPE

Frankfurt, Zurich bank shares lead way down

ANXIETY over Citicorp's move to protect itself against loan losses de- LONDON pressed most European bourses. Frankfurt took the news particularly badly, influenced by heavy losses on US credit markets on Tuesday following Citicorp's announce-

ment, and a softer do Reports from the DIW Economic research institute of sluggish economic growth with little prospect of an upturn added to the desponden-

Investors stayed well away from a market in which banks set a depressed tone, and selling pressure emerged as professionals and foreign operators unloaded stocks. The Commerzbank index, calculated at midsession, fell 22.6 to

1.729.6. Among banks, BHF plunged DM 24 to DM 391 despite news that total operating profit in the first four months of 1987 was higher than in the year-ago period. Deutsche Bank lost DM 17 to DM 579.50, and Commerzbank shed DM 10 to DM 245.

News that West German car and van production fell to 396,500 in April from 428,218 in April 1986 also acted as a depressant. Daimler fell DM 22 to DM 960.50 despite a rise in its 1986 world group net profit from DM 1.68bn to DM 1.77bn.

Zurich reacted to the Citicorp news and losses on other leading bourses by weakening across the board, with the banking and insurance sectors hardest hit. Stockholm fell sharply afte.

Tuesday's moderate recovery on a insurance sectors. further rise in interest rates. Bear-

chemical stocks.

BANK shares plunged in London lollowing the news regarding Citicorp's debt write-off, and the latest opinion poll indicating a narrowing in the Conservative Party's lead in the general elec-

Equities in the financial sector suffered losses, but morale was not low across the board. The cessful debut in the first day's trading following its flotation.
The FT-SE 100 index closed

40.3 down at 2174.0, and the FT

Ordinary, which has less expo-

sure to the banking sector, lost 28.2 to 1690.80. ish sentiment persisted regarding medium-term price movements. Paris sagged at the close of the bourse's accounting month, infected by the same anxieties as most of

ic indicators in recent weeks. Milan ended a slump lasting seven sessions in a technical reaction to the recent downturn. Activity was spread across a wide range of

es of disappointing French econom-

Olivetti put on L89 to close at L12,489 and Montedison ordinary closed up L38 at L2,703. Oslo moved higher in mixed trad-

ing, offsetting losses in banking and Madrid firmed, with gains in

UK widens quote service

BY CLIVE WOLMAN IN LONDON

| Previous | May 20 Previous | 1,780 | 2,9875 | 2,9325 | 7% | 1989 | 981% | 5,9475 | 9,9825 | 10,01 | 7 | 1994 | 91% | 91% | 2,475 | 2,455 | 8% | 1997 | 971% | 2,0035 | 3,395 | 3,3725 | 8% | 2017 | 962% | 1,290 | 2,162.5 | 2,171.00 | 36,85 | 61,95 | 62,00 | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2570 | | 1,3405 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 | 2,2655 |

TWO new initiatives were announced vesterday which will improve the flow of information to the London stock market about trading in foreign securities.

NMW Computers, a company which processes the settlement of will also provide a currency conver about quarter of all Stock Exchange sion, settlement and stock loan trades, has signed an agreement with the Toronto Stock Exchange which will allow investors and stockbrokers in London to carry out automated transactions in Canadian stocks.

This will be done via a link with service, Seaq International

Rubber

INTEREST RATES

FINANCIAL FUTURES

94.18

92.36

June 87-2 US Treasury Bills (7 \$1m points of 1005 tree 94.00

Spot

the Toronto Stock Exchange's own computerised dealing service. Initially the service will cover on ly a small number of securities, but it will gradually be expanded to cover all TSE stocks. The service

Meanwhile, the London Stock Exchange has extended its system for the reporting of all transactions in the most actively traded securities to its international price quotation

8.023 8.745 8.892 9.06

+0.12

+0.07

6.70

CBT South Central 10% Jan 1983

97.75 10.11

010 9% March 2016

Otora 8% April 2016

81.25 10.14 82.625

10.60

163.17 154.63

144,08 157,57

193.58

99°5a 91°5a 97°5a 97°5a

-0.03 -0.03

-0.03

6.50

KEY MARKET MONITORS

The Swiss Bank Corn (SBC) in-

dex, the main barometer of Swiss share prices, fell to 607.9, its lowest level since August 8 1986. The SBC banking index fell to 850.2 from Crédit Suisse bearer fell SFr 100

to SFr 2,900, followed down by registered stocks of Swiss Volksbank and Union Bank of Switzerland. Brussels remained under a shadow following Tuesday's declines on the back of a series of dividend pay-

ments and followed the other exchanges downwards. In insurances, Royale Belge continued to decline on small investor profit-taking. It fell sharply for the third consecutive session, dropping

BFr 640 to BFr 5.848. Amsterdam saw selling pressure as the dollar remained weak, and opening declines were extended. Banks eased, with the weaker market. The largest Dutch bank ABN fell Fi 9 to Fl 477, and Amro Fl 140 rope and disheartened by a seri-

Nikkei plunges on news of Citicorp debt move

Sibn to its loan loss reserve against firm, supported partly by invest-Third World debts jarred the Tokyo market and heavy se ling of finan-cial issues drove prices sharply low-Electric Industrial Y70 to Y1,670, er, writes Shigeo Nishiwaki Of Jiji Press. The Nikkei average of 225 select

ond biggest ever daily loss. Volume was 827.65m shares compared with Tuesday's 680.12m. Losers far outnumbered gainers by 692 to 252, with 81 issues unchanged.

Financial issues, notably city banks with outstanding loans to developing countries, were depressed

slightly to end Y290 lower at Y4,320. Mitsubishi Bank fell Y209 to Y3,800 and Fuji Bank Y150 to Y3,890. Trust banks and non-life insurances were also cheaper. Mitsub-

ishi Trust and Benking, and Tokio Marine and Fire Insurance, finished Y480 and Y110 losser at Y4.800 and Y2,390 respectively. Securities houses fell sharply, af-

fected by the Tokyo stock exchange's plans to cut brokerage commissions on stock transactions. Nomura Securities fell Y330 to Y4,920 and Daiwa Securities Y320 to

Large-capital stocks were heavily sold. Nippon Steel, though topping the active list with 72.21m shares changing hands, closed Y21 lower at

Nippon Kokan dropped Y25 to Y300 and Ishikawajima-Harima: Heavy Industries Y18 to Y638. But Mitsubishi Heavy Industries, which dipped to Y536 at one point, was hunted in afternoon trading and ended Y3 higher at Y558. Constructions, chemicals and bio-

technology issues lost ground almost across the board, with Taisei Corp losing Y60 to Y1,140, Mitsmi

Asahi Chamical Y70 to Y1,106.

US BANK Citicorp's decision to add sues, notably electronies, continued Oki Electric Y31 to Y523 and Hitschi Y15 to Y935.

Power and gas utilities sounded a issues shed 558.28 points from the weak note, with Tokyo Electric previous day to 23,419.60, the sec-Bond prices moved arratically. Dealers, discouraged by the sharp overnight decline on the US bond market, placed massive sell orders in early trading. This pushed up the yield on the benchmark 5.1 per cent government bond, maturing in June 1996, to 3.270 per cent.

In afternoon trading, however, by a wave of selling.

Sumitomo Bank plunged Y330 at the market was flooded with buy orone point, but later recovered ders and the yield on the benchmark issue turned lower to finish at 3.005 per cent, compared with 3.060 per cent at the close of Tuesday's trading. In inter-dealer trading later, the yield slipped below 3 per cent to reach 2.920 per cent.

SINGAPORE

BARGAIN hunting and short covering kept Singapore active over a broad front and the Straits Times industrial index gained 7.02 points to 1,207.83. Foreign institutions renewed their interest for financial and selected industrials in the atternon, although some of the high-fliers that gained strongly in last week's surge saw profit-takers

active was Mui, with 3.1m shares changing hands, which closed 6 cents higher at S\$2.40. Institutional investors - foreign and local - continued to play a prominent role.

Shell gained 30 cents to \$50 while cents gain to A\$9.70 despite worries MCB Holdings firmed 22 cents to about its Fiji operations, while Nor-

HONG KONG

PESSIMISM over the weakness of Wall Street and Tokyo share prices and resurfaced Third World debt worries pulled Hong Kong prices lower. Only property shares maneded equinocus. The Hang Seng index fell 3.37 to

Properties were bunyed by the prospect of next week's Govern-ment land suction. Hang Lung De-

The initial public share offering by Kunnagai Gunai (Hong Kong) was oversubscribed 212 times, the company said. There were 20,37 valid applications for some 14.25m shares, or 23 per cant of the enlarged capital. Trading begins on May 29, Shares are being quoted on the grey market at up to HK32 higher than the HK32.58 offer price.

vent added 29 cents to HK\$12.10, Hong Kong Land gained 10 cents to HK\$4.90 and New World Development 26 cents to HK\$11.

Citicorp's loan loss boost led to a eli-off in bank stocks. Bank of East Ania lost 30 cents to HKS21 96 and Hongkong Bank gave up 5 cents to HK58.40.

AUSTRALIA

THE BIG overnight rise in the bulli-on price boosted gold stocks and other miners amid renewed international interest, and Sydney Most attention was again to prices recovered much of the cussed on second-line stocks; most ground lost on Wednesday. The All ground lost on Wednesday. The All Ordinaries index closed up 16.2 at 1,854.9.

i#"

Golds led the advance, with the sector index adding \$1.5 to 3,621.0. Emperor Mines featured with an 80 SS2.06. Wearne rose 20 cents to seman picked up 40 cents to AS3.45. SS5.95 and OUB dropped 26 cents to Kidston Gold Mines added 50 cents

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